

MUMBAI REPORT CARD

MUNICIPAL COUNCILLORS 2019





प्रजा फाऊंडेशन ही पक्षनिरपेक्ष काम करणारी स्वयंसेवी संस्था आहे. देशाच्या राज्यकारभारात सहभागी होण्यासाठी नागरिकांनी सक्षम व्हावे हा व्यापक उद्देश समोर ठेऊन १९९८ मध्ये प्रजाची सुरुवात झाली. नागरिकांनी मतदानापुरताच विचार न करता राजकीयदृष्ट्या अधिक सक्रीय व्हावे, राज्यकारभार अधिक पारदर्शक व जनतेला उत्तरदायी असावा या दृष्टीने माहिती व ज्ञानाचा स्तर उंचावण्यासाठी प्रजा संस्थेने विविध उपक्रम हाती घेतले आहेत.

स्थानिक स्वराज्य संस्थांच्या कामाची लोकांना माहिती नसते आणि म्हणून त्यांना याविषयी कमालीची अनास्था वाटते. हे चित्र बदलले पाहिजे असे संस्थेला वाटते. लोकांतील उदासीन भावना बदलण्याच्या हेतूने प्रजाने आपले लोकप्रतिनिधी व त्यांचे मतदारसंघ याविषयी जागृती करण्यास सुरुवात केली आहे. यातून नागरिकांनी आपला आवाज उठवावा आणि लोकप्रतिनिधींना आवश्यक ते निर्णय घ्यायला व कामे करायला भाग पाडावे, यासाठी जनजागृती करण्यावर आमचा भर आहे. कालांतराने या प्रयत्नातून सार्वजनिक हिताच्या दृष्टीने महत्त्वाच्या मुद्यावर सामूहिक काम उभे राहील.

मुंबई हे एक सजग आणि सक्रीय नागरिकांचे शहर व्हावे; यादृष्टीने नागरिक आणि सरकार यांच्यात परस्परसंवाद घडवण्याचा प्रजा संस्थेचा प्रयत्न आहे. त्यासाठी www.praja.org या संस्थेच्या वेबसाईटवर विशेष ऑनलाईन सुविधा उपलब्ध केली आहे. याठिकाणी नागरिक आपल्या मतदारसंघातील प्रश्न तर मांडू शकतातच, शिवाय संबंधित लोकप्रतिनिधींशी संपर्कही करू शकतात. या वेबसाईटवर प्रत्येक मतदारसंघ, तिथले नगरसेवक आणि तेथील ठळक समस्यांची माहिती आहे. नागरिक आपल्या समस्या मांडू शकतात आणि एकमेकांशी संवादही साधू शकतात.

प्रजाचे ध्येय: नागरिक, लोकप्रनिधी आणि सरकार अधिक सक्षम व्हावेत यासाठी वास्तव माहिती पुढे आणणे आणि नागरिकांचे जीवनमान उंचावण्यासाठी कार्यक्षम बदल घडवणे, हे प्रजाचे ध्येय आहे. अधिक पारदर्शक, उत्तरदायी आणि कार्यक्षम समाज निर्माण व्हावा यासाठी लोकसहभागाने काम करण्यासाठी संस्था वचनबद्ध आहे.



Founded in 1998, the PRAJA Foundation is a non-partisan voluntary organisation which empowers the citizen to participate in governance by providing knowledge and enlisting people's participation. PRAJA aims to provide ways in which the citizen can get politically active and involved beyond the ballot box, thus promoting transparency and accountability.

Concerned about the lack of awareness and apathy of the local government among citizens, and hence the disinterest in its functioning, PRAJA seeks change. PRAJA strives to create awareness about the elected representatives and their constituencies. It aims to encourage the citizen to raise his/her voice and influence the policy and working of the elected representative. This will eventually lead to efforts being directed by the elected representatives towards the specified causes of public interest.

The PRAJA Foundation also strives to revive the waning spirit of Mumbai City, and increase the interaction between the citizens and the government. To facilitate this, PRAJA has created www.praja.org, a website where the citizen can not only discuss the issues that their constituencies face, but can also get in touch with their elected representatives directly. The website has been equipped with information such as: the issues faced by the ward, the elected representatives, the responses received and a discussion board, thus allowing an informed interaction between the citizens of the area.

PRAJA's goals are: empowering the citizens, elected representatives & government with facts and creating instruments of change to improve the quality of life of the citizens of India. PRAJA is committed to creating a transparent, accountable and efficient society through people's participation.

प्रमुख विश्लेषण

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आणि प्रजाचे इतर कर्मचारी पुढीलप्रमाणे - अश्विनी अगावणे, अविरल दुबे, अविनाश रोकडे, बलवंत किरार, बेनायफर रिपोर्टर, बंदिता बिस्त, एकनाथ पवार, गणेश जाधव, गणेश फुलसुंदर, गुरुप्रसाद कांबळे, हर्षिल सुरेश, जेनिफर स्पेन्सर, क्षितिजा गिडये, महेश भास्कर, मेघना बंदेलवार, नेहा कोरी, नीलम मिराशी, निलेश कदम, पल्लवी काकाजी, पूजा वर्मा, प्रगती वाटवे, प्रसना पद्मनाभन, राधिका उप्पल, राकेश पोटे, राजेश, रूपेश कुमार, संगीता पटवा, सारिका नायर, साईकिरण कैरमकोंडा, श्रद्धा गुरव, शुभम सिंह, स्टेफी झेवियर, स्विप्तल ठाकूर, विबेश काक्कापोइल, विद्या तांबोळी आणि विपुल घरत.

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लोकप्रतिनिधींचे प्रगतीपुस्तक का पाहिजे आणि कसे पाहिजे?

आपल्या देशाने स्वातंत्र्यापश्चात प्रातिनिधिक लोकशाहीची कार्यपद्धती स्वीकारली. म्हणून पंचायतीपासून संसदेपर्यंत सर्व स्तरांवर लोकांनी निवडून दिलेले लोकप्रतिनिधी त्यांचे प्रतिनिधित्व करतात.

भारतीय संविधानाने आखून दिलेल्या चौकटीत काम करणे, चर्चा व विचारविनिमय करणे, नवे कायदे मंजूर करणे आणि देशाचा कारभार चालवणे ही लोकप्रतिनिधींची जबाबदारी आहे. परंतु गेल्या तीन दशकांपासून आपल्या राज्यकारभाराचा दर्जा खालावत चालला आहे. याची अनेकविध कारणे आहेत. त्यापैकी महत्त्वाची दोन कारणे म्हणजे राजकारणाचे वाढते व्यापारीकरण आणि गुन्हेगारीकरण.

राजकारणाचे बदलत जाणारे स्वरूप आम जनता मुकाटपणे पाहात आहे. आपले सरकार आणि लोकप्रतिनिधी यांच्यावरचा त्यांचा विश्वास उडत चालला आहे.

दर पाच वर्षांनी एकदा निवडणुका येतात. यावेळी मतदारांना खऱ्या अर्थाने मतप्रदर्शनाची संधी मिळते. गेल्या कार्यकाळात आपल्या लोकप्रतिनिधीने कशा प्रकारचे काम केले हे तपासण्याची निवडणूक ही एकमेव संधी असते.

राज्यकारभारातील वाढत्या समस्या आणि नागरिकांच्या वाढत्या गरजा या दोन्हीचा विचार करता नागरिकांशी लोकप्रतिनिधींचा सततचा संवाद असणे गरजेचे आहे. तसेच त्यांच्या कामाचे केवळ पाच वर्षातून एकदाच नव्हे तर सातत्याने मूल्यमापन होणे गरजेचे आहे.

सातत्यपूर्ण संवाद आणि मूल्यमापन शक्य व्हावा या हेतुने प्रजाने लोकप्रतिनिधींचे प्रगति पुस्तक विकसित केले आहे.

लोकप्रतिनिधींच्या कामगिरीचे मूल्यांकन ही काळाची गरज आहे.

लोकप्रतिनिधींची घटनात्मक भूमिका आणि जबाबदारी आणि जनतेची त्याविषयीची मते या दोन्हीचा विचार करून ही मूल्यमापन पद्धती विकसित केली आहे.

या प्रगती पुस्तकात मुंबईतील २२७ नगरसेवकांचा एप्रिल २०१८ ते मार्च २०१९ या कालावधीतील कामिगरीचा; नगरसेवकाने निवडणूक आयोगाला ऑफडेव्हीड करून सादर केलेली माहिती; गुन्हेगारी पार्श्वभूमीविषयी अद्ययावत माहिती (डिसेंबर २०१८) पर्यंत आणि मुंबई शहरामध्ये केलेली मतचाचणी – या आधारे हा लेखाजोखा घेतला आहे.

आम्ही असे प्रगतीपुस्तक दरवर्षी सादर करणार आहोत. त्यामुळे नागरिक, निवडून आलेले प्रतिनिधी, राजकीय पक्ष आणि राज्य सरकार यांना आपल्या लोकप्रतिनिधींनी कशा प्रकारची कामिगरी केली हे वेळोवेळी लक्षात येईल. त्याआधारे मुंबईत आणि सर्व देशभर योग्य कारभाराचे मापदंड विकसित केले जातील. अशी आम्हाला आशा वाटते.

WHY WAS A REPORT CARD NEEDED AND WHAT DOES IT CONTAIN?

The People of India have had Elected Representatives representing them in various bodies from the parliament to the panchayat for the last 66 years.

These representatives have deliberated, debated, questioned, proposed new laws, passed new laws and governed the nation at all levels using the mechanisms given to them by the Constitution of India. The 1950 constitution which we gave to ourselves laid out the way in which the country should be governed. In the last three decades we have seen a steady decline in the quality of governance due to various reasons, prime amongst them being commercialisation of politics and criminalisation of politics, which has created a huge governance deficit in our country.

The Electorate has remained a silent witness for most part of this and are feeling let down and frustrated by the Government and the elected representatives.

The time when the citizen has a 'real' say is during elections which happens once in five years. The elections are the only time when the elected representatives are appraised for their performance in the corresponding term by the electorate.

Looking at the growing problems of Governance and the ever increasing needs of the citizens there is a need of a continuous dialogue and appraisal of the working of the elected representatives.

It is this need of continuous dialogue and appraisal that made Praja develop this Report Card.

Performance Appraisal of Elected Representatives has become the need of the hour.

This appraisal has been done keeping in mind the constitutional role and responsibility of the elected representatives and the opinion of their electorate.

This Report Card covers the working and performance of the 227 elected Municipal Councillors of Mumbai for the period of April 2018 to March 2019; data from the affidavits filed by the Councillors with the election commission; updated data on criminal records (till December 2018); and results of an opinion poll across the City of Mumbai.

We believe this Report Card which we publish every year will give to the citizens, elected representatives, political parties and the government valuable feedback on the functioning of the elected representatives. We also hope that it will set standards and bench marks of the performance of the elected representatives not only in Mumbai but across the country.

प्रस्तावना

निवडणूक प्रक्रियेमध्ये मतदारांचे राजकीय दृष्टीकोन, त्यांचे राजकीय विचार, त्यांना असलेली माहिती या व अशा घटकांचा त्यांच्या मतदानाच्या निर्णयावर प्रभाव पडत असतो. याच हेतूने, मतदारांना अधिक सजग करण्याच्या उद्देशाने, प्रजाच्या वतीने आपल्या लोकप्रतिनिधींचे प्रगती पुस्तक तयार केले जाते, ज्यातून त्यांच्या कामगिरीचे सर्वंकष आकलन होऊ शकते.

प्रजाच्या 'नगरसेवक प्रगती पुस्तका'च्या मालिकेतील हे सातवे प्रगती पुस्तक आहे. नगरसेवक या नात्याने ते चर्चेच्या विविध व्यासपीठांवर/मंचांवर किती सहभागी झाले याचा आणि त्यांच्या मतदारसंघातील नागरिकांना त्यांच्या कामाबद्दल काय वाटते याचा या प्रगती पुस्तकातून लेखाजोखा घेतलेला आहे.

२०१२-२०१७ या मागील पंचवार्षिकमध्ये आम्ही चार प्रगती पुस्तके तयार केली, तर २०१७-२२ या पंचवार्षिक कालावधीतील पहिले प्रगती पुस्तक मागच्या वर्षी प्रकाशित झाले व हे दुसरे प्रगती पुस्तक आहे.

प्रगती पुस्तकातील माहिती सादर करण्याच्या आधी सर्वप्रथम ज्या तीन नगरसेवकांची कामगिरी सर्वात चांगली राहिली त्यांचे मन:पूर्वक अभिनंदन. सुजाता पाटेकर (श्रेणी १ - गुण ८२.३०%), किशोरी पेडणेकर (श्रेणी २ - गुण ८१.२५%) आणि सेजल देसाई (श्रेणी ३ - गुण ७७.३३%).

प्रथम तीन क्रमांकावरील सर्व महिला नगरसेवक आहेत! जेव्हा स्थानिक स्वराज्य संस्थांमध्ये ५०% महिला आरक्षणाची तरतूद आली तेव्हा सभागृहातील कामाचा दर्जा आता घसरेल की काय अशी शंका अनेकांनी व्यक्त केली. परंतु मागील ३ पंचवार्षिकमधील एकूण ७ प्रगती पुस्तकांतील आमचा डेटा या शंकेला साधार खोडून काढतो आहे. लोकप्रतिनिधी या नात्याने स्त्रिया सक्रीय तर आहेतच, शिवाय त्यांची कामगिरी सहकारी पुरुष नगरसेवकांपेक्षा सातत्याने सरस राहिलेली आहे असेही आम्हाला दिसून आलेले आहे.

मागील काही वर्षातील महिला व पुरुष नगरसेवकांचे गुण पाहिले असता या विधानाला अधिक पृष्टी मिळते: २०११ मध्ये महिला नगरसेवकांचे गुण ६०.०६% होते, तर पुरुष नगरसेवकांचे गुण ५८.७७% होते; २०१३ मध्ये महिला नगरसेवकांचे गुण ५८.६६% होते; २०१४ मध्ये महिला नगरसेवकांचे गुण ५९.४६% होते, तर पुरुष नगरसेवकांचे गुण ५९.४०% होते; २०१५ मध्ये महिला नगरसेवकांचे गुण ५८% होते, तर पुरुष नगरसेवकांचे गुण ५८.१९% होते; २०१६ मध्ये महिला नगरसेवकांचे गुण ५८.०% होते, तर पुरुष नगरसेवकांचे गुण ५८.१९% होते; २०१६ मध्ये महिला नगरसेवकांचे गुण ६२.८०% होते, तर पुरुष नगरसेवकांचे गुण ६१.११% होते; २०१८ मध्ये महिला नगरसेवकांचे गुण ५९.०२% होते, तर पुरुष नगरसेवकांचे गुण ६०.२८% आहेत, तर पुरुष नगरसेवकांचे गुण ६०.४४% होते; आणि या वर्षी २०१९ मध्ये महिला नगरसेवकांचे गुण ६०.२८% आहेत, तर पुरुष नगरसेवकांचे गुण ५९.९८% आहेत. यातून प्रेरणा घेत आपल्या राजकीय नेत्यांनी सर्व सभागृहातील महिला लोकप्रतिनिधींची संख्या वाढवण्याचे काम केले पाहिजे.

यावेळच्या आकडेवारीचे विश्लेषण पुढीलप्रमाणे आहे:

२०१७ मध्ये निवडून आलेल्या नगरसेवकांच्या कामकाजाचे हे दुसरे वर्ष आहे. पहिल्या वर्षीच्या तुलनेत या वर्षी त्यांच्या कामात थोडीशी सुधारणा येते, त्यांचे एकत्रित सरासरी गुण २०१८ मध्ये ५९.६% होते, जे २०१९ मध्ये वाढून ६०.२%. परंतु, त्यांचा सभागृहात चर्चेतील सहभाग काहीसा दुर्लिक्षित राहतो आहे असे वाटते. मुंबई महानगरपालिकेच्या चर्चेच्या विविध मंचांवर नगरसेवकांनी विचारलेल्या प्रश्नांची एकूण संख्या २०१८ मध्ये

२६०९ होती, जी २०१९ मध्ये कमी होऊन २५७१ झाली. तसेच, नगरसेवकांच्या उपस्थितीमध्येही घट झालेली असुन २०१८ मध्ये ८०.७% असलेले हे प्रमाण २०१९ मध्ये ७७.६% झालेले आहे.

राजकीय पक्षनिहाय सरासरी गुण पुढीलप्रमाणे आहेत: २०१९ मध्ये काँग्रेसच्या नगरसेवकांची कामिगरी सर्वात चांगली राहिलेली आहे (६१.९६%), त्यानंतर शिवसेना (६१.६१%) व भाजपा (५९.५४%). मागच्या पंचवार्षिक कालावधीतील दुसऱ्या वर्षाशी या आकडेवारीची तुलना केली असता भाजपा नगरसेवकांची कामिगरी खाली आलेली असल्याचे दिसते (२०१४ मध्ये त्यांना ६५.२६% गुण मिळाले होते), तर काँग्रेस व शिवसेना नगरसेवकांची कामिगरी चालू वर्षी सुधारल्याचे दिसते, त्यांचे २०१४ मधील गुण अनुक्रमे ५८.६०% आणि ६०.५६%.

नगरसेवकांनी कोणते प्रश्न वा मुद्दे उचलले यांचे विश्लेषण केले असता असे दिसते की, विविध विभागातील नागिरकांनी ज्या तक्रारी केल्या त्यांच्याशी सुसंगत प्रश्न नगरसेवकांनी विचारलेले नाहीत. नगरसेवकाच्या प्रभागातून आलेल्या एकूण तक्रारी आणि नगरसेवकांने विचारलेल्या प्रश्नांची संख्या यांची तुलना केली असता २०६ नगरसेवकांना ५०% पेक्षाही कमी गुण मिळाल्याचे दिसते. म्हणजे ९३% नगरसेवकांनी प्रभागातील नागरिकांनी मांडलेल्या नागरी समस्या मांडल्या नाहीत वा त्यावर चर्चा घडवून आणली नाही. याबाबतीत महिला नगरसेवकांची कामगिरी अधिक चांगली आहे. नागरिकांच्या तक्रारींवर आधारित प्रश्न विचारण्याच्या बाबतीत १५ पैकी ११ महिला नगरसेवकांना ५०% पेक्षा अधिक गुण मिळाले आहेत.

प्रश्न विचारणे का महत्त्वाचे आहे?

प्रजाने हंसा रिसर्च या संस्थेसोबत २०१९ मध्ये २२,८४५ कुटुंबांचे सर्वेक्षण केले. 'नागरिकांचे जीवनमान उंचावले का' हा एक प्रश्न त्यांना विचारण्यात आला होता. उत्तम गुण प्राप्त करणाऱ्या (सरासरी ७८.७७%) पहिल्या पाच क्रमांकांवरील नगरसेवकांच्या मतदारसंघातील ९३% उत्तरदात्यांनी या प्रश्नाला 'होय' असे उत्तर दिले आहे. तर सर्वात कमी व खालच्या क्रमांकावरील पाच नगरसेवकांच्या मतदारसंघातील ६६% उत्तरदात्यांनी या प्रश्नाला 'होय' असे उत्तर दिले आहे.

महिला नगरसेवकांच्या कामिगरीबद्दल सकारात्मक निरीक्षण नोंदवून मी ही प्रस्तावना संपवतो: या वर्षीच्या २०१९ च्या प्रगतीपुस्तकाचे लिंगभाव दृष्टीने विश्लेषण केले असता महिला नगरसेवकांची या वर्षीची कामिगरी मागील वर्षीच्या कामिगरीपेक्षाही चांगली आहे असे दिसून येते. मागील वर्षी महिला नगरसेवकांनी विचारलेल्या प्रश्नांच्या दर्जाचे गुण ४०% होते, ते या वर्षी वादून ४२% झाले आहेत. या वर्षी पहिला १० क्रमांकावरील नगरसेवकांमध्ये एकूण ७ महिला नगरसेवक आहेत, तर २०१४ मध्ये ही संख्या ५ आणि २०१८ मध्ये ४ होती. नगरसेवकांचे सरासरी गुण २०१४ मध्ये ५९.४%, त्यामध्ये २०१९ मध्ये सुधारणा होऊन ६०.२% झालेले आहेत.

प्रश्न सोडवण्याबाबत पुढाकार घेण्यापासून ते गुणात्मक प्रश्न विचारण्यापर्यंत अनेक बाबतीत आपल्या महिला लोकप्रतिनिधींकडून पुरुष लोकप्रतिनिधी काही शिकतील अशी अपेक्षा आहे. ज्यामुळे आपल्या शहराचा कारभार अधिक चांगल्या प्रकारे चालेल आणि सार्वजनिक सेवांची अंमलबजावणी अधिक कार्यक्षम रितीने होईल.

निताई मेहता, व्यवस्थापकीय विश्वस्त, प्रजा फाऊंडेशन

FOREWORD

In the electoral process a voter's decision to vote is determined by various aspects like their perceptions, political affiliations, the level of information they have and so on. Towards this, Praja's report cards provide a nuanced layer of information on the comprehensive functioning of our elected representatives.

This report card is the seventh in the series of Praja's Councillor Report Card for Mumbai, where we have analysed their working in the deliberative forums and the perceptions of their work by their constituency members.

For the last term of 2012-2017 we had come up with four report cards and for the current term (2017-22) we released one report last year and this is the second report.

Before we analyse the information and compare it with the past report cards, let me first congratulate the top three rankers of the current year: Sujata Patekar (Rank 1 - Score 82.30%), Kishori Pednekar (Rank 2 - Score 81.25%) and Sejal Desai (Rank 3 - Score 77.33%).

All the top three rankers are women councillors! When the 50% reservations were brought in many states for the local self-governing institutions there were some speculations on the impact that it might have on the quality of deliberations in the house. However, we can now see with strong data emerging from our 7 councillor report cards spread across 3 terms that the women councillors are now outperforming their male counterparts consistently.

The average scores of female and male councillors over the years bear a testimony towards it: 2011, the female councillors scored 60.06% while male councillors scored 58.77%; 2013, the female councillors scored 57.62% while male councillors scored 59.66%; 2014, the female councillors scored 59.41% while male councillors scored 59.40%; 2015, the female councillors scored 58% while male councillors scored 58.19%; 2016, the female councillors scored 62.80% while male councillors scored 61.11%; 2018, the female councillors scored 59.02% while male councillors scored 60.44%; and this year 2019, the female councillors scored 60.28% while the male councillors scored 59.98%. We hope now that our political leaders take an inspiration from the data and work towards ways to increase the number of women law makers.

Let us now analyse the data further:

Although, the second year of the new municipal councillors elected in 2017, shows a marginal improvement in overall scores compared to their first year, from 59.6% in 2018 & 60.2% in 2019, it seems that the deliberative forums are slightly getting sidelined. The total number of questions asked

by councillors in the various deliberative bodies of the MCGM marginally fell from 2609 questions in 2018 to 2571 in 2019. Similarly, there was a fall in attendance of the councillors from 80.7% in 2018 to 77.6% in 2019.

Party wise, the average scores of Congress (INC) councillors were the best in 2019 (61.96%) followed by Shiv Sena (61.61%) and BJP (59.54%). Compared to the second year of the previous term, performance of BJP councillors has fallen (65.26% in 2014), while that of Shiv Sena (60.56% in 2014) and Congress (58.60% in 2014) has improved in the current year.

If we analyse the kind of issues that councillors have raised, it shows that the questions have not been congruent to the type of complaints registered in their area. A comparison of the questions asked by councillors to the total complaints in the ward related to civic issues, shows that 206 councillors received marks below 50%. This means that 93% councillors' deliberation on civic issues was poor as compared to the complaints made by citizens. Female councillors have performed well in these terms, 11 out of the 15 councillors who had an average score above 50% in terms of asking questions related to complaints in their ward were female councillors.

Why is asking questions so important?

As per our citizen survey of 22,845 households for 2019 conducted by Hansa Research for us, 93% of the respondents in the constituencies of the top five councillors who received the highest overall score (average of 78.77%) said that there was an improvement in their quality of life; whereas only 66% of the respondents from the bottom five councillors constituencies, responded that there was an improvement in their quality of life.

Let me end this foreword on a positive note of the women councillors performance: An overall gender wise analysis of this year's (2019) report card shows that the performance of female councillors have improved in the current term as compared to the last term. As compared to the last year, the quality of questions asked by female councillors have improved from 40% to 42%. Of the Top 10 performers in 2019, 7 were female councillors, while there were 5 female councillors in Top 10 in 2014 and 4 in 2018. Whereas the overall scores of the councillors have improved from 59.4% in 2014 to 60.2% in 2019.

We sincerely hope that our women leaders will now show the light to their male counterparts in terms of initiative and raising quality questions and help to make our city well governed thereby improve the delivery of its public services.

Nitai Mehta, Managing Trustee, Praja Foundation

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बदल तेव्हाच घडेल जेव्हा लोक जागृत होतील, मागणी करतील आणि ती पूर्ण होण्यासाठी सर्वतोपरी प्रयत्न करायला सज्ज होतील. आज आपण एका अशा ऐतिहासिक टप्प्यावर उभे आहोत, जेव्हा काळाची आपल्याकडून हीच मागणी आहे – बदल घडवण्यासाठी उठा, सज्ज व्हा आणि तो करून दाखवा.

आजचा काळ आपल्याकडून काही ठोस कृतीची अपेक्षा करणारा काळ आहे. अशा वेळी शांत राहून होणाऱ्या घटनांचे मूक साक्षीदार होणे बरोबर नाही. या विचाराने एकत्र येऊन आम्ही काही लोकांनी या प्रगती पुस्तकाच्या कामाला सुरुवात केली. आमचा भारताच्या राज्यघटनेवर विश्वास आहे. न्याय, स्वातंत्र्य, समता आणि बंधुत्व या घटनेने घालून दिलेल्या तत्वांना साध्य करण्याची साधने आपल्या घटनात्मक चौकटीतच उपलब्ध आहेत आणि आपल्याला आपला राज्यकारभार अधिक चांगला व कार्यक्षम करण्याची संधीही राज्यघटनेतून उपलब्ध आहे, यावर आमची अपार श्रद्धा आहे.

हे पुस्तक तयार करण्यामध्ये प्रजा टीमच्या मन:पूर्वक केलेल्या कार्याचा मोठा वाटा आहे. काही व्यक्तींच्या मार्गदर्शनाचा याठिकाणी विशेष उल्लेख करणे आवश्यक आहे: डी. एम. सुखटणकर, डॉ. सी. आर. श्रीधर, केएमएस (टीटु) अहलुवालिया आ डॉ. सुमा चिटणीस यांचे आणि प्रजा सल्लागार सदस्यांनी केलेल्या सक्रीय योगदानाबद्दल आम्ही त्यांचे आभारी आहोत. हंसा रीसर्चने जनमत चाचणीचे काम केले असून या महत्त्वाच्या कामाबद्दल त्यांचे आभार.

तसेच अत्यंत चांगल्या पद्धतीने प्रकाशनाचे काम करणाऱ्या वकीलस्चेही आम्ही आभारी आहोत.

या प्रगती पुस्तकासाठी आवश्यक बरीचशी माहिती प्रजाने माहिती अधिकार कायदा, २००५ वापरून मिळवली आहे. त्याशिवाय ही माहिती उपलब्ध होणे अत्यंत कठीण होते. त्यामुळे हा कायदा आणि तो कायदा आणण्यासाठी व तो परिपूर्ण व्हावा झटणारे सर्वजण, प्रामुख्याने कार्यकर्ते व नागरी संस्था यांचेही आम्ही आभारी आहोत. तसेच माहिती अधिकार कायद्यावर विश्वास असणारे आणि त्याची प्रभावी अंमलबजावणी करण्यासाठी प्रयत्न करणाऱ्या सरकारी अधिकाऱ्यांचेही आम्ही आभार मानतो.

या उपक्रमास दिलेल्या सहकार्याबद्दल पुढील संस्थांचेही आभार :





Narotam Sekhsaria Foundation

Madhu Mehta Foundation

European Union

प्रजा फाउंडेशनद्वारे या प्रकाशनाची माहिती प्रकाशित केली गेली आहे. हे प्रकाशन युरोपियन युनियन आणि इतर दात्यांच्या व प्रायोजकांच्या मतांना प्रतिबिंबित करत नाहीत. Never doubt that a small group of thoughtful, committed citizens can change the world; indeed, it's the only thing that ever has.

- Margaret Mead

The change comes when people stand up and demand for it, and then strive to get it. Today we are at that juncture of history where time demands that we stand up and demand that change and go and get it.

Individuals involved in developing this report card strongly believe that they cannot just wait and remain mute spectators when time is demanding action from them. All of them have come together to develop this report card with a over-arching belief in the Constitution of India and the opportunity it creates for improved and efficient governance – the mean towards achieving the high ideals of the constitution – Justice, Liberty, Equality and Fraternity.

This book is a compilation of sincere, concerned efforts of the Core Praja Team. We would like to particularly appreciate the guidance of: Dr. C R Sridhar, KMS (Titoo) Ahluwalia and Dr. Suma Chitnis. And also to Praja's Advisors for their active support.

It is important here to acknowledge Hansa Research for conducting the opinion poll. It is also very important to acknowledge the support of Vakils for doing a splendid publishing work.

Praja has obtained much of the data used in compiling this report card through Right to Information Act, 2005; without which sourcing information on the MLAs would have been very difficult. Hence it is very important to acknowledge the RTI Act and everyone involved, especially from the civil society, in bringing such a strong legislation. Also to those government officials who believe in the RTI Act and strive for its effective implementation.

Very importantly, Praja Foundation appreciates the support given by:





Narotam Sekhsaria Foundation

Madhu Mehta Foundation

European Union

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नगरसेवकांच्या कामगिरीचे वस्तुनिष्ठ मुल्यमापन

भारतात सध्या राजकीय पुढाऱ्यांच्या विरोधी जनमत तयार झाले आहे. पण खरा प्रश्न आपण या राजकारणी लोकांच्या कामगिरीचे वस्तुनिष्ठ मुल्यमापन कसे करणार हा आहे. यासाठी त्यांना त्यांच्या कामाबद्दल काय वाटते हे विचारणे पुरेसे नाही. किंवा काही राजकीय तज्ञ मंडळींना मूल्यमापन करायला सांगणेही योग्य ठरणार नाही (त्यांचा स्वत:चाही काही एक कल असु शकतो).

पारदर्शक आणि पद्धतशीर स्वरूपाच्या अभ्यासातुन लोकप्रनिधींचे समतोल, पूर्वग्रहविरहित आणि विश्वासाई मुल्यमापन करणे शक्य आहे. आणि असे मुल्यमापन करणे हा प्रजा प्रगती पुस्तकाच्या कामाचा हेतु आहे.

नगरसेवकांचे मुल्यमापन पृढील गोष्टींवर आधारित आहे.

- (अ) महागनरपालिकेच्या विविध समिती बैठकांना उपस्थिती, विचारलेल्या प्रश्नांची संख्या व प्रकार नगरसेवक निधीचा विनियोग इत्यादी माहिती अधिकाराखाली मिळवलेली माहिती.
- (ब) मुंबईतील २२,८४५ नागरिकांच्या वैयक्तिक मुलाखती या मुलाखती एका मान्यवर संशोधन संस्थेने घेतल्या असून नागरिकांची लोकप्रतिनिधींविषयी मते जाणून घेणे हा त्याचा उद्देश होता.

राज्यकारभारामध्ये उत्तरदायित्व व पारदर्शकता ही मूल्ये रूजण्यासाठी प्रगति पुस्तकांचा उपक्रम मदतकारक ठरेल असा आम्हांला विश्वास वाटतो.

> के. एम. एस. (टीटु) अहलुवालिया माजी अध्यक्ष आणि सीईओ - ए.सी. नीलसन ओआरजी-मार्ग

ASSESSING THE PERFORMANCE OF MUNICIPAL COUNCILLORS OBJECTIVELY

The air in India is thick with criticism of politicians. The question that arises is: how can the performance of our elected representatives be assessed objectively? Surely the right way cannot be by asking them for their opinion of themselves. Nor is it adequate to get a few political pundits (who may have their own angles) to evaluate them.

The only way such an assessment can be done in a manner that is, and is seen to be, unbiased and credible, is through a systematic and transparent study undertaken independently by respected professionals. That is precisely what The Praja Report Card seeks to accomplish.

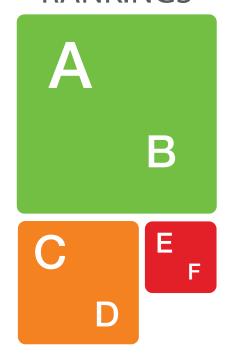
The ratings of the Municipal Councillors's are based on:

- (a) Data accessed through RTI on attendance of different Committee Meetings of the Municipal Corporation, number and type of questions raised, use of discretionary funds, etc.
- (b) Personal interviews with 22,845 citizens of Mumbai conducted by a reputed survey research organisation, to investigate the views of citizens on their elected representatives.

We believe the Report Card is an important step forward in promoting accountability and transparency in the political governance of the country.

> K.M.S. (TITOO) AHLUWALIA, Formerly Chairman & CEO of A.C. Nielsen ORG-MARG

MUMBAI'S 227 COUNCILLORs AND THEIR RANKINGS



Note:

(1) Ranking of Vishavanath Pandurang Mahadeshwar (SS) for Constituency no. 87 is not available as he is Mayor from March 2017

MUNICIPAL COUNCILLOR	PARTY	DETAILS
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Vishavanath P. Mahadeshwar, Mayor, Mumbai





Birth date: 15-Apr-1960

Edu.: Graduate Ward: H/F

Area: Hanuman Tekdi, Golibar, T.P.S. 3,

Sen Nagar. V.N.Desai Hospital

Ward No.: 87

- (2) The ranking of Councillors for Constituency no. 28, 32, 76, 81 & 91 is not available as these councillors have been either suspended/deceased or elected in between the current financial year. And hence, these councillors have not been considered for ranking.
- (3) While reading the ratings of the councillors in the next pages kindly note the following:
 - (A) The parameter indicating Quality of Questions is summation of scores for 'Importance of questions asked by issues raised in the question' (max. marks - 18) and 'Issues raised compared to Citizen's Complaints (max. marks - 10), while certain individual parameters (Discretionary Funds, Education Qualification, Income Tax, Awareness & Accessibility, Corruption Index and Broad Measures) are not shown separately.
 - (B) The grades are given based on actual percentage of marks earned for the particular parameter and are given as below:
 - (a) Grade 'A' Between 100% to 80%
 - (b) Grade 'B' Less than 80% but more than or equal to 70%
 - (c) Grade 'C' Less than 70% but more than or equal to 60%
 - (d) Grade 'D' Less than 60% but more than or equal to 50%
 - (e) Grade 'E' Less than 50% but more than or equal to 35%
 - Grade 'F' Less than 35%.
- (4) Number of Questions have a weightage of 10 marks since 2015. Hence, while showing average score on Number of Questions for 2014, the weighted average is shown considering the score of 15 marks.

MUNICIPAL	DARTY	00405	TOTAL	DANK	ATTEN	IDANCE		D. OF STIONS		ITY OF		RIMINAL ORD		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	<u></u>	2019 D	58.21	134	Α	12.21	F	2.90	F	5.92	Α	5	Α	26.19
	SS	S018	71.49	29	Α	12.76	Α	8.64	D	15.40	Α	5	С	19.66
Tejasvee Abhishek Ghosalkar	Birth Date: 27-Dec-19 Area: Ganpat Patil Na			· ·	BMC G	r: Ward Com eneral Body ttee, Public I	Meeting,	Women and		fare	Shift: N	No. of quest	ions; Qua	lity of
		2019 C	64.49	83	Α	13.49	D	5.81	Е	10.66	Α	5	В	23.53
	ВЈР	2018 C	64.79	75	Α	13.79	Ε	4.29	Е	10.47	Α	5	В	23.33
Jagdish Karunashankar Oza	Birth Date: 30-Apr-19 Area: Anand Nagar, V			S,		r: Ward Com eneral Body				ee				
	<u></u>	2019 C	61.87	106	А	12.63	D	5.13	D	16.45	F	-2	В	23.66
	SS	D	57.02	139	Α	12.40	С	6.33	Е	12.95	F	-7	В	22.01
Balkrishna Jaysingh Brid	Birth Date: 11-Aug-19 Area: Ketkipada, War			s,		r: Ward Com eneral Body				ourbs)	Shift: 0 Perfori	Quality of qu	iestions; F	Perceived
				60-										
	Δ	S019	82.30	1	Α	14.34	Α	9.50	С	18.58	Α	5	Α	25.27
	SS	S018	76.02	10	Α	13.50	Α	8.64	С	18.01	Α	5	С	20.85
Sujata Udesh Patekar	Birth Date: 2-Oct-197 Area: Ekta Nagar, Wa			ness,	BMC G	r: Ward Com eneral Body Health Comn	Meeting,							

MUNICIPAL	D.1 D.T.V	00105	TOTAL	DANK	ATTEN	IDANCE		D. OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
(a)		S019	72.87	15	В	11.81	Α	8.63	С	18.43	С	3	В	22.36
	SS	2018 B	70.08	36	Α	12.77	Α	8.19	С	17.25	F	-2	В	23.34
Sanjay Shankar Ghadi	Birth Date: 22-Apr-19 Area: Ganesh Nagar, V			iness,		er: Ward Con eneral Body								
	<u></u>	2019 C	62.93	99	В	11.42	Ε	4.59	D	15.03	F	0	Α	25.89
(C)	SS	2018 D	52.94	167	Α	13.05	F	1.58	Е	10.77	F	0	С	20.55
Harshad Prakash Karkar	Birth Date: 6-Nov-199 Area: Maratha Colony			ness,	BMC G	er: Ward Com eneral Body es Committe	Meeting,			neral		No. of quest ons; Perceiv		•
4														
	<u></u>	2019 C	69.16	41	В	11.29	Α	9.31	D	16.35	F	-2	В	23.54
SA	SS	C C	63.68	85	Α	13.66	Α	9.63	D	14.88	F	-7	В	21.89
Sheetal Mukesh Mhatre	Birth Date: 23-Aug-19 Area: Kandar Pada, W			usewife,	BMC G	er: Ward Con eneral Body le and Gener	Meeting,	Education C	Committee,	Law,		Quality of quived Perform		
	M	S019	76.09	5	Α	13.14	Α	9.00	С	19.54	Α	5	С	20.80
	BJP	2018 C	68.94	44	Α	12.95	С	6.60	Е	13.63	Α	5	С	19.42
Harish Ravji Chheda	Birth Date: 17-Nov-19 Area: Mandpeshwar C				BMC G	er: Ward Con eneral Body s and Garde	Meeting,	Improvemen		ee,	Shift: N	No. of quest	ions; Qua	lity of

MUNICIPAL	DADTV	OBARE	TOTAL	DANK	ATTEN	IDANCE		D. OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
		2019 C	69.85	34	В	10.80	Α	8.63	С	18.99	Α	5	С	20.44
	INC	2018 B	79.22	2	Α	13.18	Α	8.86	В	21.22	Α	5	В	22.23
Sweta Sharad Korgaonkar	Birth Date: 25-Apr-19 Area: M.H.B. Colony,			iness,	BMC G	r: Ward Com eneral Body ttee, Works (Meeting,	Women and		fare		Attendance; ved Perform		questions;
		2019 D	59.15	123	А	14.23	F	0.27	F	5.71	Α	5	Α	28.94
	ВЈР	2018 C	64.27	78	Α	13.93	F	3.16	Е	10.41	Α	5	В	23.87
Jitendra Ambalal Patel	Birth Date: 15-Jun-19 Area: Govind Nagar,			s,		r: Ward Com eneral Body				ourbs)	Shift: I questi	No. of quest	ions; Qua	lity of
9.5	\triangle	S019 C	68.53	46	Α	13.38	D	5.81	E	12.22	Α	5	В	22.51
	SS	2018 B	72.41	22	В	11.71	Α	8.19	С	17.39	Α	5	В	21.39
Riddhi Bhaskar Khursange	Birth Date: 7-Aug-19 Area: Daulat Nagar, V			,	BMC G	r: Ward Com eneral Body es Committe	Meeting,	Law, Reven		neral	Shift: I questi	No. of quest ons	ions; Qua	lity of
	<u></u>	2019 B	70.57	28	А	12.83	С	6.68	С	17.28	Α	5	С	18.35
	SS	2018 C	67.39	54	Α	12.82	D	5.97	Е	13.52	Α	5	В	21.35
Geeta Sanjay Singhan	Birth Date: 6-May-19 Area: National Park, 1			: Business,	BMC G	r: Ward Com eneral Body ttee, Women	Meeting,	Markets and	d Gardens		Shift: I questi	No. of quest	ions; Qua	lity of

MUNICIPAL	DA DTV	00405	TOTAL	DANK	ATTEN	IDANCE		D. OF STIONS		ITY OF	LEAST C	RIMINAL ORD		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
		S019	49.35	188	В	11.41	F	3.40	D	14.01	F	-5	С	20.53
	ВЈР	D D	57.35	134	Α	13.23	С	6.60	D	15.33	F	-5	С	20.16
Vidyarthi Balister Singh	Birth Date: 5-Oct-199 Area: Dattapada, Wa			ness,		r: Ward Com eneral Body						attendance; of question	•	estions;
eje		2019 B	70.10	32	В	11.75	В	7.63	С	18.15	Α	5	С	18.92
No.	BJP	S018	74.87	15	Α	12.10	Α	8.77	В	20.01	Α	5	С	20.96
Asawari Anil Patil	Birth Date: 6-Jul-195 Area: Khatao Estate,			·,		r: Ward Com I Body Meeti						attendance; of question mance	•	
90		E	40.44	218	E	5.68	F	0.68	F	4.52	Α	5	С	19.57
	BJP	2018 D	50.94	177	D	8.14	F	1.08	F	9.63	Α	5	В	22.10
Pravin Rikhavchand Shah	Birth Date: 7-Dec-19 Area: Saibaba Nagar			,		r: Ward Com eneral Body				ourbs)		Attendance; of question mance	•	
- The	<u> </u>	2019 C	68.99	42	В	11.11	D	5.81	D	15.55	Α	5	В	23.86
	ВЈР	2018 D	52.88	168	Α	12.43	F	1.58	F	9.61	Α	5	D	17.23
Anjali Arun Khedkar	Birth Date: 24-Mar-1 Area: Gorai-1, Ward:			usewife,		r: Ward Com I Body Meeti						lo. of quest ons; Perceiv		

MUNICIPAL			TOTAL		ATTEN	IDANCE). OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
		2019 C	60.81	115	С	9.64	F	3.40	Е	12.97	Α	5	В	21.19
	BJP	Z018	59.36	113	С	9.33	F	3.16	Е	10.45	Α	5	В	21.21
Bina Paresh Doshi	Birth Date: 17-Jan-1 Area: Satya Nagar, W			ife,		er: Ward Com eneral Body				ee				
ASS.														
@ @		C C	65.64	70	Α	12.65	С	6.95	С	17.77	С	3	С	20.26
	SS	2018 D	59.37	112	Α	13.83	Е	4.29	D	14.62	F	-2	С	19.18
Sandhya Vipul Doshi	Birth Date: 15-Oct-19 Area: Charkop Sector					er: Ward Con eneral Body					Shift: N questi	No. of quest	ions; Qua	lity of
ege		2019 E	43.64	210	D	8.09	F	1.27	F	8.18	F	0	В	21.11
	SS	D D	54.35	158	С	10.11	С	6.60	Е	11.06	F	-5	В	21.02
Shubhada Subhash Gudhekar	Birth Date: 4-Apr-199 Area: Charkop Gaon			oation,		er: Ward Com eneral Body		,	Committee			Attendance; of question		estions;
		C C	61.55	108	А	13.09	Ε	4.09	D	14.57	Α	5	С	18.80
	ВЈР	S018 B	72.07	24	Α	13.15	В	7.69	С	18.56	Α	5	С	19.77
Deepak Parshuram Tawde	Birth Date: 7-Jul-197 Area: Sahyadri Naga					er: Ward Com g, Law, Reve					Shift: N	No. of quest	ions; Qua	lity of

MUNICIPAL			TOTAL		ATTEN	IDANCE). OF STIONS		ITY OF		RIMINAL		CEIVED
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	₩ BJP	2019 C	65.40	74	Α	13.04	F	3.40	Ε	13.79	А	5	В	21.53
Pratibha Yogesh Girkar		1978, Edu.: Post Gra ; Ward: R/S, Constitu		n: Business,		er: Ward Com eneral Body		South,						
		S019 C	64.66	82	Α	13.86	С	6.18	E	13.76	Α	5	С	20.85
	ВЈР	B B	72.46	20	Α	13.43	Α	9.36	D	14.48	Α	5	В	21.30
Priyanka Prafull More		963, Edu.: HSC, Prof , Ward: R/S, Constitu		pation,		er: Ward Com eneral Body			th Commit	ee	Shift: I	No. of quest	ions; Qua	lity of
														_
		S019	56.54	148	А	12.18	F	1.95	Ε	9.87	Α	5	В	22.55
	ВЈР	D D	57.05	138	Α	12.62	F	1.08	F	9.33	Α	5	В	21.12
Shivkumar Basukinath Jha		1967, Edu.: Upto Nin Ward: R/S, Constitue		usiness,	BMC G	er: Ward Com eneral Body s and Garde	Meeting,	Improvemen	nt Committ	ee,				
199	M.	2019 B	71.67	23	Α	13.49	С	6.95	С	17.57	Α	5	В	22.65
	ВЈР	B B	73.20	19	Α	13.54	В	7.33	D	16.62	Α	5	С	20.68
Sunita Ramnagina Yadav		971, Edu.: HSC, Prof ny, Ward: R/S, Const		·,	BMC G	er: Ward Con eneral Body and Child V	Meeting,	Education C	Committee,					

MUNICIPAL			TOTAL		ATTEN	DANCE		. OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
95		2019 C	62.23	103	В	11.40	D	5.13	D	15.82	Α	5	С	18.87
	SS	2018 C	62.52	93	В	11.76	Е	4.79	D	15.42	Α	5	D	17.64
Madhuri Yogesh Bhoir	Birth Date: 19-Oct-19 Area: Thakur Village,			usewife,		r: Ward Con ı, Law, Reve								
		2019	49.15	190	D	8.67	F	0.68	Е	10.04	Α	5	С	19.77
	ВЈР	E	37.24	216	Е	6.12	F	0.58	F	3.43	Α	5	D	17.11
Preetam Gautam Pandagle	Birth Date: 30-Jul-197 Area: Gautam Nagar,			usiness,		r: Ward Con , Women ar				lody		Attendance; ved Perform	•	f questions;
99		D	57.92	140	D	8.89	С	6.68	F	9.41	Α	5	С	19.33
	ВЈР	D D	59.48	110	В	11.34	Ε	4.79	Е	11.46	Α	5	С	19.99
Surekha Manojkumar Patil	Birth Date: 30-Jun-19 Area: Lokhandwala To					r: Ward Con , Women ar				ody	Shift: A	Attendance;	Quality of	fquestions
		2019	37.99	219	F	2.64	F	0.68	F	3.52	Α	5	В	21.16
	BJP	2018 E	43.78	209	Е	7	F	1.58	F	4.04	Α	5	С	20.16
Sagar Ramesh Singh	Birth Date: 9-Dec-198 Area: Akurli Nagar, Wa			: Business,	BMC G	r: Ward Con eneral Body Committee (Meeting,		nt Committ	ee,				

MUNICIPAL			TOTAL		ATTEN	IDANCE		O. OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
(2)	W	2019 C	63.75	96	Α	12.40	С	6.68	D	14.75	Α	5	С	18.91
	BJP	C C	65.04	72	Α	13.77	D	5.52	Е	10.72	Α	5	С	21
Leena Rajesh Deherkar		1960, Edu.: HSC, Prord: R/S, Constituency		ional,		r: Ward Com g, Women an				Body				
		2019 C	69.61	36	Α	14.00	Α	9.27	В	20.65	F	-2	В	21.68
	BJP	2018 C	64.96	73	В	10.86	Α	9.04	D	14.22	F	-2	В	22.81
Kamlesh Shobhnath Yadav		1967, Edu.: HSC, Pro ar, Ward: R/S, Constit		S,		er: Ward Com eneral Body			ommittee		Shift: /	Attendance;	Quality of	questions
60		2019 B	73.08	13	В	11.61	Α	9.36	С	19.59	Α	5	С	18.86
	INC	S018	76.10	9	Α	13.19	Α	9.32	С	19.02	А	5	С	20.53
Virendra Tukaram Choudhary		967, Edu.: SSC, Profe Ward: P/N, Constitue				r: Ward Com eneral Body			:h Committ	ee				
		2019 B	76.91	4	С	10.01	Α	8.13	С	16.86	Α	5	Α	26.68
	INC	S018	74.13	18	Α	12.02	Α	9.18	С	17.52	А	5	С	20.67
Qumarjahan Mohammed Moin Siddiqi		966, Edu.: Graduate, Ward: P/N, Constitue		ice,		r: Ward Com g, Standing (Shift: I	Perceived P	erformanc	e

MUNICIPAL			TOTAL		ATTEN	IDANCE		D. OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
		S019	77.33	3	Α	12.16	Α	8.50	В	20.30	Α	5	В	21.77
	ВЈР	2018 B	71.71	26	В	10.95	Α	8.05	С	19.56	Α	5	С	19.12
Sejal Prashant Desai	Birth Date: 22-Nov-1 Area: Domnic Colony			on: Business,		er: Ward Com g, Markets ar				ody		Attendance; ved Perform		questions;
(a·a)		S019	72.94	14	Α	12.35	Α	8.50	С	16.94	Α	5	В	21.50
-	ВЈР	2018 B	74.74	16	Α	13.59	Α	8.05	С	17.92	Α	5	В	21.15
Daksha Jagdish Patel	Birth Date: 6-Aug-19 Area: Pushpa Park, \			sewife,		er: Ward Com g, Women an				ody				
		2019 D	55.29	155	Α	12.55	F	1.95	F	9.54	Α	5	С	20.25
	ВЈР	2018 C	62.90	88	Α	13.24	Е	4.29	Е	11.56	Α	5	С	19.91
Pratibha Hemant Shinde	Birth Date: 1-Sep-19 Area: Kurar Village, V			iness,		er: Ward Com ieneral Body			mittee (Sul	ourbs)		Attendance; of question	•	estions;
(a)a		2019 D	56.26	149	А	13.95	F	2.90	Е	11.96	Α	5	D	16.45
	SS	S018 B	70.87	33	Α	12.90	В	7.33	С	18.08	Α	5	В	21.56
Atmaram Laxman Chache	Birth Date: 1-Jul-196 Area: Maharani Saiba			ency No.: 38		er: Ward Com g, Law, Reve						No. of quest ons; Perceiv		

MUNICIPAL			TOTAL		ATTEN	IDANCE). OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	<u></u>	2019 D	55.07	158	Α	14.41	F	0.68	F	7.86	Α	5	В	22.12
A TA	SS	2018 D	54.14	160	Α	13.85	F	1.08	F	8.62	Α	5	С	20.59
Vinaya Vishnu Sawant	Birth Date: 7-Sep-197 Area: Gokul Nagar, W			usewife,		r: Ward Com eneral Body			mittee (Sub	ourbs)				
	<u></u>	S019 C	66.09	61	Α	14.32	D	5.13	С	18.37	Α	5	D	17.28
	SS	C C	65.32	70	А	14.20	В	7.87	D	14.16	Α	5	D	16.20
Suhas Chandrakant Wadkar	Birth Date: 21-Dec-19 Area: Sankalp Colony			ofessional,		r: Ward Com g, Law, Reve				•				
450														
	<u></u>	S019	64.12	89	Α	14.02	Ε	4.09	D	14.23	Α	5	С	18.17
	SS	D D	58.96	116	Α	14.20	В	7.33	Е	12.20	Α	5	Е	13.33
Tulsiram Dhondiba Shinde	Birth Date: 15-Dec-19 Area: Santosh Nagar,			usiness,		r: Ward Com eneral Body			mittee (Sub	ourbs)		Quality of quived Perform		
	<u>ڳ</u>	2019	45.24	202	D	7.87	F	1.27	F	7.15	Α	5	D	17.94
14	NCP	2018 E	43.92	208	С	9.93	F	0.58	F	3.49	Α	5	С	18.92
Dhanashree Vaibhav Bharadkar	Birth Date: 14-Jul-199 Area: Ambapada, Wa			fe,	Meeting	r: Ward Com g, Improvemes es Committe	ent Comm	nittee, Law, I	Revenue ar					

MUNICIPAL			TOTAL		ATTEN	IDANCE). OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
(20)		2019	59.06	124	D	8.80	В	7.36	D	14.74	F	-2	С	20.55
	ВЈР	2018 C	65.35	68	В	11.08	Α	9.18	С	17.50	F	-2	В	21.69
Vinod Udaynarayan Mishra	Birth Date: 1-Oct-19 Area: Pathan Wadi, V			,		er: Ward Com g, Improveme					Quality	Attendance; of question mance		
		2019 C	63.20	98	В	11.59	D	5.13	Е	11.13	Α	5	Α	24.35
ASA	BJP	2018 C	66.31	62	Α	12.41	D	5.52	D	14.88	Α	5	С	20.61
Sangeeta Gyanmurti Sharma	Birth Date: 10-Jun-19 Area: MHB Colony, V			rife,		er: Ward Com g, Law, Reve					Shift: A	Attendance;	Quality of	fquestions
		2019	58.26	133	D	8.37	Е	4.59	Е	12.37	Α	5	С	20.28
	BJP	2018 C	61.82	100	В	11.19	Е	4.29	Е	11.33	Α	5	С	20.98
Ramnarayan Amtharam Barot	Birth Date: 2-Mar-19 Area: Lower Govind	,	,,	*		er: Ward Com eneral Body			Committee		Shift: A	Attendance		
AT														
(a.e.)		2019	59.21	122	С	10.08	D	5.59	Е	13.73	Α	5	С	19.82
	ВЈР	2018 C	65.73	64	Α	12.71	В	7.87	D	15.02	Α	5	С	18.23
Yogita Sunil Koli	Birth Date: 21-Jun-1 Area: Mamaletdar W				Meeting	er: Ward Com g, Women ar Health Comr	nd Child W			ody		Attendance; of question		estions;

MUNICIPAL			TOTAL		ATTEN	IDANCE). OF STIONS		ITY OF		RIMINAL		CEIVED
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
(A)		2019 C	64.18	88	В	11.26	В	7.63	Е	11.46	Α	5	В	21.18
	BJP	2018 B	72.38	23	Α	12.22	В	7.69	С	19.48	А	5	С	18.97
Jaya Satnam Singh Tiwana	Birth Date: 1-Jan-19 Area: Evershine Nag			,		r: Ward Com g, Works Cor			General B	ody	Shift: A	Attendance;	Quality of	questions
1		2019 C	61.15	110	С	10.45	Е	4.09	D	15.78	Α	5	С	20.83
	INC	2018 D	52.83	169	Α	12.04	F	2.26	F	9.51	А	5	С	19.02
Salma Salim Almelkar	Birth Date: 13-Oct-1 Area: Samana Naga			ısiness,		er: Ward Com g, Works Cor			General B	ody		No. of quest ons; Perceiv		,
-														
9,6		2019 D	58.16	136	Α	13.84	F	1.95	F	9.22	Α	5	В	22.15
13	SS	Z018	47.42	197	Α	12.03	F	1.58	F	4.04	Α	5	С	18.77
Sangeeta Sanjay Sutar	Birth Date: 16-Aug- Area: Darivali Village			ss,		r: Ward Com g, Markets ar				ody		Attendance; ved Perform	•	questions;
- ATT 100														
		2019 E	44.86	205	С	10.43	F	0.27	F	3.33	Α	5	С	20.83
	ВЈР	2018 C	63.05	87	Α	13.04	F	3.16	Е	13.91	Α	5	С	20.94
Deepak Jaiprakash Thakur	Birth Date: 27-Aug- Area: Bangur Nagar,			SS,		er: Ward Com g, Works Cor			General E	Body		Attendance; of question		estions;

MUNICIPAL	DARTY	ODADE	TOTAL	DANK	ATTEN	IDANCE		D. OF STIONS		ITY OF	LEAST C	RIMINAL ORD		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	<u></u>	S019	64.99	79	А	12.96	Ε	4.09	Ε	13.57	Α	5	С	19.76
	SS	D D	55.94	148	Α	13.82	F	3.16	F	8.17	Α	5	D	16.07
Swapnil Mohan Tembwalkar	Birth Date: 4-Aug-197 Area: Jayprakash Nag					er: Ward Com g, Improveme						lo. of quest ons; Perceiv		
20		C C	68.82	44	В	11.83	Α	8.63	С	18.86	Α	5	С	18.50
1-1	BJP	B B	79.12	3	Α	13.23	Α	9.41	В	19.82	Α	5	С	20.94
Priti Manoj Satam	Birth Date: 5-Jul-198- Area: Mali Nagar, Wal					er: Ward Com g, Women an				Body		attendance; of question mance		
	<u></u>	2019	49.92	185	С	9.23	F	0.68	F	9.06	Α	5	С	20.95
	SS	2018 E	43.60	211	Α	12.22	F	0	F	0	Α	5	В	21.37
Rekha Dadasaheb Ramvanshi	Birth Date: 31-May-1 Area: Aarey Colony, V			ousewife,		er: Ward Com g, Markets ar				Body		lo. of quest of question		
	<u></u>	S019	67.18	53	В	10.74	В	7.63	Е	13.60	Α	5	В	21.60
A	SS	2018 C	66.64	60	Α	13.19	D	5.97	Е	13.14	А	5	С	19.32
Sadhana Sadashiv Mane	Birth Date: 13-Sep-19 Area: Pandurang Wad			n: Housewife,	Meeting	er: Ward Com g, Law, Reve Committee (S	nue and C			•				

MUNICIPAL	DA DEV	00105	TOTAL	53376	ATTEN	IDANCE). OF STIONS		ITY OF		RIMINAL		CEIVED
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
96		2019 E	43.20	211	Е	5.77	F	1.27	F	8.54	Α	5	D	17.62
	ВЈР	Z018	56.15	147	С	9.65	F	2.26	Е	13.82	Α	5	С	19.42
Harsh Bhargav Patel	Birth Date: 1-Jul-198 Area: Jawahar Naga			ess,		r: Ward Com eneral Body			mittee (Sub	ourbs)		Attendance; of question mance		
		2019 E	49.31	189	Α	13.26	F	0.68	F	3.69	Α	5	С	19.68
MIN	BJP	2018 C	69.85	39	Α	14.41	В	7.33	D	16.51	Α	5	В	21.61
Rajul Sameer Desai	Birth Date: 26-Dec-					r: Ward Com eneral Body			th Committ	ee		Attendance; of question mance		
		2019 E	48.10	196	В	11.57	F	1.95	F	5.67	Α	5	D	17.91
Marin Time	BJP	2018 C	69.96	37	Α	13.07	В	7.14	С	17.91	Α	5	С	19.83
Srikala Ramchandran Pillai	Birth Date: 29-Sep-Area: Bhagatsingh N				BMC G	er: Ward Com eneral Body and Child V	Meeting,	Education C	Committee,			Attendance; of question mance		
		2019 C	66.79	57	А	14.01	Е	4.09	Ε	10.81	А	5	Α	26.89
	BJP	B B	71.29	31	Α	13.28	С	6.33	D	15.86	Α	5	С	20.10
Sandeep Dilip Patel	Birth Date: 6-Feb-19 Profession: Business					r: Ward Com g, Law, Reve						No. of quest of question		

MUNICIPAL	DARTV	00405	TOTAL	DANK	ATTEN	IDANCE		D. OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	<u></u>	2019 C	65.73	67	А	12.08	Ε	4.59	D	15.40	Α	5	С	19.05
	SS	2018 C	64.37	77	Α	13.39	D	5.97	D	14.75	Α	5	С	18.26
Pratima Shailesh Khopade	Birth Date: 10-Sep-19 Area: Versova, Ward:			ional,		er: Ward Com g, Markets ar				ody				
1000														
		2019	55.63	153	В	10.72	F	2.90	F	8.10	Α	5	С	19.69
0	BJP	2018 C	61.05	104	В	11.46	F	3.16	E	11.22	Α	5	С	20.19
Yogiraj Narayanrao Dabhadkar	Birth Date: 13-Feb-19 Area: Lokhandwala C	· · · · · · · · · · · · · · · · · · ·	*	*		er: Ward Com g, Improveme			General Bo	ody		Attendance; of question	•	estions;
-														
-3	<u>.</u>	2019 D	58.44	130	Α	12.50	Α	9.54	С	17.89	F	-10	С	19.29
	SS	2018 B	71.23	32	Α	13.01	Α	9.77	В	21.55	F	0	D	16.28
Rajul Suresh Patel	Birth Date: 11-Mar-19 Area: MHADA Colony			siness,	BMC G	er: Ward Com eneral Body and Child W	Meeting,	Standing Co	ommittee,			Attendance; IR registere		questions;
	ss ss	2019 D	59.47	121	Α	13.26	В	7.36	D	14.25	F	-5	С	20.38
Raju Shripad Pednekar	Birth Date: 5-Mar-196 Area: Oshivara, Ward:			,		er: Ward Com eneral Body			nt Committ	ee				

MUNICIPAL			TOTAL		ATTEN	DANCE		. OF TIONS		LITY OF STIONS		RIMINAL		CEIVED
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
ATT 1														
(a) (a)		2019 D	57.19	143	С	9.67	F	1.95	Ε	11.20	Α	5	С	20.76
	ВЈР	2018 D	57.66	129	В	11.92	F	3.16	Е	11.95	Α	5	D	17.72
Ranjana Ujwal Patil	Birth Date: 10-Apr-19 Area: Veera Desai Ind					r: Ward Com , Women an				ody				
90	<u>.</u>	2019 D	56.75	147	В	10.87	F	1.27	F	9.72	Α	5	Α	24.89
	SS	D D	54.64	154	Α	12.92	F	2.26	F	7.91	Α	5	В	21.55
Shaheda Haroon Rashid Khan	Birth Date: 12-Nov-19 Area: Shivalik Nagar,			usiness,	BMC G	r: Ward Com eneral Body tee, Women	Meeting,	Markets and						
		2019 C	63.85	94	Е	5.66	Α	8.63	D	16.40	А	5	С	18.93
	INC	2018 C	64.12	80	Е	7.42	Α	8.77	С	18.29	Α	5	С	18.64
Alpa Ashok Jadhav	Birth Date: 30-Aug-19 Area: Amboli, Ward: H			n: Business,		r: Ward Com eneral Body			h Commit	tee				
		2019 B	74.07	8	Α	12.42	В	7.95	С	18.87	Α	5	С	20.08
	INC	2018 C	69.08	42	В	11.68	Α	8.86	D	16.44	Α	5	D	16.49
Meher Mohsin Haider	Birth Date: 1-Mar-197 Area: Dhangar Wadi,			,	Meeting	r: Ward Com J, Law, Reve Committee (S	nue and G					Attendance; ved Perform		questions;

MUNICIPAL			TOTAL		ATTEN	IDANCE). OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	M	2019 C	60.37	118	В	11.16	D	5.13	D	14.29	Α	5	С	18.78
	## BJP	C C	60.59	108	В	11.65	Е	4.29	D	14.48	А	5	С	19.17
Sudha Shambhunath Singh	Birth Date: 16-Feb-1 Area: Gulmohor Col					r: Ward Com g, Law, Reve								
		2019 E	44.64	206	С	10.22	F	1.27	Е	10.68	F	-2	С	18.48
	ВЈР	2018 D	57.38	133	В	10.73	С	6.60	С	17.17	F	-2	С	18.89
Rohan Shashindra Rathod	Birth Date: 21-Aug-			rvice,		r: Ward Com eneral Body			mittee (Sul	ourbs)	Shift: I questi	No. of quest	ions; Qua	lity of
		2019 D	55.74	150	С	9.43	F	2.90	Е	12.13	Α	5	С	20.28
10	BJP	D D	59.44	111	С	9.76	F	3.16	D	14.32	Α	5	С	20.20
Renu Kishorilal Bhasin	Birth Date: 31-Dec- Area: Juhu Tara, Wa			es,		r: Ward Com eneral Body		/	d Gardens	Committee	Shift: I questi	No. of quest	ions; Qua	lity of
<u></u>		5019 C	65.89	65	В	11.24	С	6.95	D	16.32	Α	5	В	21.37
A A	ВЈР	2018 C	68.79	46	Α	12.64	В	7.33	D	16.80	Α	5	С	20.13
Sunita Rajesh Mehta	Birth Date: 1-May-1 Area: Prem Nagar, V			Professional,		r: Ward Com eneral Body			th Committ	ee				

MUNICIPAL	D. DTV	0010	TOTAL	21111	ATTEN	IDANCE). OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
		2019 D	53.85	167	В	11.19	Ε	4.59	Е	13.29	F	-2	С	20.78
	BJP	Z018	57.41	132	Α	13.26	С	6.33	E	13.28	F	0	D	16.64
Aneesh Naval Makwaaney	Birth Date: 22-Nov-1 Area: Juhu Airport, W			ofessional,	BMC G	r: Ward Com eneral Body evenue and (Meeting,	Education C			Shift: /	Attendance;	No. of qu	estions
		2019 D	50.50	182	А	12.80	F	1.27	F	7.10	Α	5	С	18.33
	BJP	2018 D	56.45	143	Α	12.90	F	3.16	F	6.99	Α	5	С	20.51
Pankaj Shobhnath Yadav	Birth Date: 29-Aug-19 Area: Natwar Nagar,			usiness,		r: Ward Com eneral Body			d Gardens	Committee		No. of quest mance	ions; Perc	eived
	<u></u>	2019	54.08	166	Α	12.62	F	1.95	F	4.32	Α	5	Α	25.18
	SS	Z018	56.30	144	Α	13.58	F	1.58	F	6.72	Α	5	В	22.52
Pravin Gajanan Shinde	Birth Date: 15-May-1 Area: Janata Colony,			Business,		r: Ward Com eneral Body			ittee					
		2019	48.77	192	F	4.46	F	1.95	Е	10.39	Α	5	С	20.97
	ВЈР	2018 E	46.33	203	D	8.86	F	0.58	F	5.72	А	5	В	21.17
Ujwala Shrikrushna Modak	Birth Date: 27-Aug-19 Area: Durga Nagar, W			usiness,		r: Ward Com eneral Body			Committee					

MUNICIPAL			TOTAL		ATTEN	IDANCE). OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	\triangle	2019 C	67.01	55	А	12.72	С	6.95	D	14.69	Α	5	С	18.05
	SS	2018 C	67.77	51	Α	12.63	D	5.97	D	15.96	Α	5	С	19.19
Priyanka Pramod Sawant	Birth Date: 11-Feb-19 Area: Marol, Ward: K/			siness,	Meeting	er: Ward Com g, Law, Reve Health Comn	nue and C							
	\triangle	B B	72.28	20	Α	14.28	Α	9.90	С	18.33	F	-2	В	21.23
	SS	2018 C	68.17	50	Α	13.11	Α	9.63	С	17.46	F	-2	С	19.35
Anant Bhiku Nar	Birth Date: 10-May-19 Area: Income Tax Cole	965, Edu.: SSC, Pro ony, Ward: K/E, Co	ofession: Busines nstituency No.: 7	ss, 77		er: Ward Com eneral Body			nt Committ	ee				
		2019	55.74	151	А	12.13	F	2.90	Ε	10.16	Α	5	С	20.54
	NCP	E	40.58	213	А	12.29	F	0	F	0	Α	5	С	18.29
Naziya Jabbar Sofi	Birth Date: 1-Nov-198 Area: Shivaji Nagar, W			usewife,	Meeting	er: Ward Com g, Women an Health Comn	nd Child W			dy		No. of quest ons; Perceiv		
		B	72.53	17	В	11.35	Α	8.13	С	17.84	Α	5	С	19.67
	SS	D D	57.97	128	Α	12.43	С	6.60	D	14.52	F	-2	С	18.52
Sadanand Waman Parab	Birth Date: 4-May-196 Area: Shankar Wadi, N			5,		er: Ward Com eneral Body			mittee (Sul	ourbs)	withdr	No. of quest awn; Quality ved Perform	of questi	

MUNICIPAL	DADTV	ODADE	TOTAL	DANK	ATTEN	IDANCE		O. OF STIONS		ITY OF	LEAST C	RIMINAL ORD		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
		2019 E	43.00	213	В	11.67	F	1.95	F	4.47	F	-2	D	17.30
	ВЈР	D D	50.72	178	В	11.48	Е	4.79	F	7.40	F	-2	С	20.32
Sunil Lalanprasad Yadav	Birth Date: 17-Oct-1 Area: Bima Nagar, W			S,		r: Ward Com g, Improveme						No. of quest ons; Perceiv		
		2019 C	66.94	56	А	12.62	В	7.63	D	14.46	Α	5	С	19.58
	INC	C C	64.41	76	В	11.74	Е	4.79	Е	13.07	Α	5	В	21.08
Jagdish Kutti Amin	Birth Date: 2-May-19 Area: J.B. Nagar, Wa			isiness,		r: Ward Com g, Markets ar					Quality	Attendance; of question wed Perform	ns;	estions;
	INC	D18 2019 E	47.67 39.47	197 214	C	10.32	F	0.27	F	6.16	A	5	C	19.92
Winnifred Baptist D'souza	Birth Date: 29-Oct-1 Area: Ambedkar Nag	959, Edu.: SSC, Pro	fession: Housew		Membe	er: Ward Com	nmittee K/	East,		O O		3	O	10.00
		2019 D	58.61	128	С	10.23	F	1.95	Е	11.88	Α	5	С	19.13
	BJP	2018 C	65.36	67	Α	12.80	Е	4.79	Е	13.46	Α	5	С	18.86
Abhijit Ganpat Samant	Birth Date: 19-Mar-1 Area: Koldongari, Wa			n: Business,	Meeting	r: Ward Com g, Standing (es Committe	Committee	e, Law, Reve				Attendance; of question		estions;

MUNICIPAL	2127/	00.05	TOTAL	DANK	ATTEN	IDANCE). OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
Ø. @	W	2019 C	65.91	64	С	9.88	Α	8.13	С	18.94	Α	5	С	18.96
	BJP	D D	58.23	126	Α	12.57	В	7.69	Е	13.76	F	-5	С	19.87
Jyoti Parag Alavani	Birth Date: 10-Nov- Area: Shastri Nagar,			siness,	Meeting	er: Ward Cong, Improvemes Committe	ent Comm					No. of quest		
		2019 D	59.74	120	С	9.61	D	5.81	D	14.40	Α	5	С	18.92
	INC	E	45.42	205	D	8.61	F	2.26	F	6.60	Α	5	D	15.96
Sushma Kamlesh Rai	Birth Date: 15-Jul-19 Area: Sahar Village,	976, Edu.: Graduate, Ward: K/E, Constitue		iness,		er: Ward Com g, Markets a					Quality	Attendance; of question mance		
		2019	49.42	187	А	14.07	D	5.59	F	9.34	F	-5	С	19.43
	SS	D D	53.51	162	Α	14.46	Е	4.79	Е	12.71	F	-5	С	19.55
Sadanand Gajanan Parab	Birth Date: 4-Jun-19 Area: Aagripada, Wa			oation,	BMC G	er: Ward Con eneral Body Health Comr	Meeting,							
		2019 E	45.23	203	А	13.05	F	0	F	0	Α	5	D	17.57
	SS	2018 D	53.02	166	Α	13.59	F	1.08	F	5.70	А	5	С	18.62
Dinesh Kashiram Kubal	Birth Date: 22-Mar-1 Area: Lalbahadur Sh			•		er: Ward Con eneral Body				ourbs)		No. of quest ons; Perceiv		

MUNICIPAL				TOTAL		ATTEN	IDANCE). OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	G	RADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
		2019	С	68.50	47	В	11.34	С	6.18	D	16.43	Α	5	С	19.01
3	INC	2018	В	72.41	21	В	11.05	Α	8.05	В	19.63	А	5	С	18.35
Tulip Brian Miranda	Birth Date: 18-Nov-19 Area: Kalina, Ward: H				sewife,	BMC G	er: Ward Com eneral Body es Committe	Meeting,	Law, Reveni	ue and Gei	neral		No. of quest of question		
	AIMIM	2019	F	30.60	221	F	4.35	F	0	F	0	Α	5	D	15.25
		2018	F	33.56	220	F	4.68	F	0	F	0	Α	5	D	17.88
Gulnaz Md. Salim Qureshi	Birth Date: 30-Apr-19 Area: BKC, Ward: H/6				fessional,		r: Ward Cor eneral Body		/East and H	/West,					
	<u></u>	2019	С	68.10	50	Α	14.19	С	6.18	Е	10.92	Α	5	В	23.15
	SS	2018	В	75.36	14	Α	14.57	Α	9.04	Е	13.74	Α	5	В	22.98
Rohini Yogesh Kamble	Birth Date: 8-Apr-198 Area: Gandhi Nagar, V						r: Ward Com eneral Body				ee	Shift: I questi	No. of quest	ions; Qua	lity of
	<u></u>	2019	С	66.38	60	А	15.00	Α	8.13	Е	9.87	Α	5	С	18.15
	SS	2018	С	68.64	47	Α	14.79	Α	9.72	Е	12.92	Α	5	С	18.31
Pradnya Deepak Bhutkar	Birth Date: 16-Sep-19 Area: Golibar, Ward: I				siness,		r: Ward Com eneral Body								

MUNICIPAL	PARTY	CRADE	TOTAL	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANC			
COUNCILLOR		GRADE	SCORE %		Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30		
		C C	65.95	63	А	14.01	F	2.90	D	14.16	Α	5	В	21.22		
	SS	D D	54.30	159	Α	12.95	F	3.16	F	7.69	Α	5	С	19.49		
Chandrashekhar Vasudeo Waingankar	Birth Date: 19-Dec-19 Area: Kherwadi, Ward	Member: Ward Committee H/East and H/West, BMC General Body Meeting, Law, Revenue and General Purposes Committee							Shift: Attendance; Quality of questions; Perceived Performance							
	\triangle	2019 C	60.83	114	В	10.51	В	7.63	Е	12.00	Α	5	D	17.04		
	SS	Z018	51.36	175	D	8.29	F	2.26	Е	10.78	Α	5	С	18.03		
Mohammed Halim Mohammed Shamim Khan	Birth Date: 6-Jul-198 ⁻ Area: Bandra Terminu				Member: Ward Committee H/East and H/West, BMC General Body Meeting, Markets and Gardens Committee, Tree Committee							Shift: Attendance; No. of questions; Quality of questions				
		C C C	60.40	117	В	10.70	Ε	4.59	Е	11.93	Α	5	С	20.52		
	BJP	D D	58.91	117	В	10.97	Е	4.02	F	8.16	Α	5	В	21.73		
Hetal Vimal Gala	Birth Date: 27-Apr-19 Area: Khira Nagar, Wa	Member: Ward Committee H/East and H/West, BMC General Body Meeting, Law, Revenue and General Purposes Committee														
	M.	2019 C	64.01	92	В	11.96	С	6.18	Е	11.40	Α	5	В	23.46		
	BJP	2018 C	69.91	38	Α	12.28	Α	8.19	С	18.08	Α	5	С	18.36		
Alka Subhash Kerkar	Birth Date: 11-Jun-19 Area: Dr. Ambedkar N	Member: Ward Committee H/East and H/West, BMC General Body Meeting, Standing Committee, Tree Committee Shift: Attendance; No. of que Quality of questions							estions;							

MUNICIPAL	PARTY	GRADE	TOTAL	5000	ATTEN	IDANCE	NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD			CEIVED RMANCE		
COUNCILLOR			SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30		
	<u></u>	2019 E	41.67	215	D	7.59	F	0.68	E	9.91	F	-2	В	21.49		
	SS	E	49.72	180	С	10.21	Е	4.02	Е	11.31	F	-2	С	20.19		
Sanjay Gulabrao Agaldare	Birth Date: 4-Jul-1976, Edu.: ITI Diploma (Technical), Profession: Professional, Area: Khar Danda, Koliwada, Ward: H/W, Constituency No.: 99					r: Ward Com eneral Body				ourbs)		Shift: Attendance; No. of questions; Quality of questions				
-		B B	70.25	30	Α	12.07	D	5.59	С	18.58	Α	5	С	18.46		
ATA	ВЈР	B B	71.61	27	Α	14.28	В	7.87	С	18.21	Α	5	D	17.22		
Swapna Virendra Mhatre	Birth Date: 24-Mar-19 Area: Pali Hill, Ward:	•	· *	vice,	Member: Ward Committee H/East and H/West, BMC General Body Meeting, Markets and Gardens Committee											
(90		2019 C	65.22	76	Α	13.79	Ε	4.59	Е	12.87	Α	5	С	20.32		
	INC	S018 B	71.60	28	Α	14.24	Α	8.55	С	18.25	Α	5	D	16.35		
Asif Ahmed Zakaria	Birth Date: 3-Jan-197 Area: Bandra Talao, V			ness,	Member: Ward Committee H/East and H/West, BMC General Body Meeting, Standing Committee							Shift: Attendance; No. of questions; Quality of questions				
	INDEPENDENT	2019 E	48.26	195	В	11.59	F	1.27	F	4.06	Α	5	С	18.69		
		E	49.44	184	А	12.33	F	0.58	F	3.63	Α	5	С	20.00		
Mumtaz Rahebar Khan	Birth Date: 4-Jul-197 Area: Santosh Nagar,		r: Ward Com eneral Body				ee									

MUNICIPAL	DARTY	GRADE	TOTAL SCORE	DANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD			CEIVED RMANCE		
COUNCILLOR	PARTY		%	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30		
20		S019 C	63.80	95	С	9.60	Α	8.86	Е	13.96	F	-2	В	22.49		
	ВЈР	2018 C	66.88	57	В	11.58	Α	8.86	D	16.36	F	-2	В	21.10		
Manoj Kishorbhai Kotak	Birth Date: 25-Dec-1972, Edu.: SSC, Profession: Business, Area: Bhandup Complex, Ward: T, Constituency No.: 103					r: Ward Com g, Standing C				ody	Shift: Attendance; Quality of questions					
-																
		Z019	52.94	174	Α	12.00	F	1.27	F	5.06	Α	5	В	21.96		
	ВЈР	2018 B	74.26	17	Α	12.90	D	5.52	С	17.93	А	5	В	23.45		
Prakash Kashinath Gangadhare	Birth Date: 29-Aug-1 Area: Indira Nagar, V			es,	Member: Ward Committee S and T, BMC General Body Meeting, Improvement Committee							Shift: No. of questions; Quality of questions; Perceived Performance				
ATTION .																
<u> </u>		S019	68.00	51	Α	13.80	В	7.36	Е	13.06	Α	5	В	21.17		
	ВЈР	2018 C	67.73	52	А	14.42	D	5.52	D	15.29	Α	5	С	19.47		
Rajani Naresh Keni	Birth Date: 9-Jul-197 Area: Gavhanpada, N	· ·		usewife,	Member: Ward Committee S and T, BMC General Body Meeting, Markets and Gardens Committee											
		S019 C	69.45	38	В	10.84	В	7.95	С	17.16	С	3	С	19.95		
	BJP	2018 C	65.19	71	Α	12.95	Α	8.46	С	16.91	F	-2	С	18.09		
Prabhakar Tukaram Shinde	Birth Date: 18-Feb-1 Area: Navghar, Ward	Member: Ward Committee S and T, BMC General Body Meeting, Standing Committee						Shift: Quality of questions; Perceived Performance								

MUNICIPAL			TOTAL	DANK	ATTEN	IDANCE	NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANC			
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30		
		2019 D	58.09	138	В	11.50	D	5.13	Ε	11.32	Α	5	С	20.14		
ASA	ВЈР	2018 C	61.32	103	Α	13.61	Е	4.02	Е	11.81	Α	5	С	18.15		
Samita Vinod Kamble	Birth Date: 22-Dec-1967, Edu.: Graduate, Profession: Serv Area: Mulund BEST Bus Dept., Ward: T, Constituency No.:					Member: Ward Committee S and T, BMC General Body Meeting, Law, Revenue and General Purposes Committee						Shift: Attendance				
		2019	55.07	157	Α	15.00	F	3.40	F	6.02	Α	5	С	19.65		
	BJP	C C C	63.94	82	А	14.28	D	5.97	D	14.54	Α	5	С	19.16		
Neil Kirit Somaiya	Birth Date: 10-Nov- Area: Moti Nagar, W			n: Business,	Member: Ward Committee S and T, BMC General Body Meeting, Public Health Committee							Shift: No. of questions; Quality of questions				
	<u>.</u>	2019 D	58.19	135	Α	13.55	F	3.40	Е	9.92	Α	5	В	21.31		
	SS	D D	57.47	131	Α	13.92	F	1.58	F	8.90	А	5	В	22.08		
Deepali Deepak Gosavi	Birth Date: 7-Mar-19 Area: Tulshetpada, V			ousewife,	Member: Ward Committee S and T, BMC General Body Meeting, Women and Child Welfare Committee											
		2019 D	59.03	126	Α	12.98	Ε	4.09	F	7.22	Α	5	В	23.09		
	INC	D D	56.29	145	В	11.82	Е	4.79	Е	12.13	Α	5	D	17.55		
Asha Suresh Koparkar	Birth Date: 15-Jan-1 Area: M.M.R.D.A.Co	Meetin	er: Ward Com g, Women ar Committee (S	d Child W			ody									

MUNICIPAL	DARTY	ODADE	TOTAL	DANK	ATTEN	IDANCE). OF STIONS		ITY OF		RIMINAL ORD		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
		2019 C	68.40	48	А	13.75	С	6.68	F	9.76	Α	5	В	23.61
NEW .	ВЈР	D D	58.42	123	Α	13.42	F	3.16	F	8.96	Α	5	D	17.86
Sarika Mangesh Pawar	Birth Date: 15-May-1 Area: Tata Nagar, Wa			ss,		er: Ward Com ieneral Body			th Committ	ee		No. of quest		
(eg)		B B	75.58	6	А	13.80	Α	8.13	D	14.57	Α	5	Α	24.48
A	ВЈР	2018 C	65.55	66	Α	14.45	D	5.52	Е	14.00	А	5	С	19.58
Sakshi Deepak Dalvi	Birth Date: 8-Jul-197 Area: Dina Bama Esta			ce,		er: Ward Com g, Markets ar				ody		No. of quest	ions; Perc	eived
9	<u></u>	2019 C	62.07	104	A	12.23	Ε	4.09	D	15.79	Α	5	С	19.96
	SS	2018 C	69.27	41	Α	13.03	С	6.60	D	16.18	Α	5	С	19.44
Deepmala Baban Badhe	Birth Date: 1-Jun-196 Area: St. Anthony Ch				Meeting	er: Ward Com g, Law, Reve Committee (S	nue and C					Attendance; of question	•	estions;
	<u></u>	2019 D	55.69	152	В	10.80	F	1.95	Ε	11.33	Α	5	С	18.95
	SS	B B	70.45	35	В	10.59	Α	8.37	С	18.27	Α	5	С	19.01
Ramesh Gajanan Korgaonkar	Birth Date: 13-Apr-19 Area: Mata Ramabai					er: Ward Com eneral Body			ommittee		Shift: N	No. of quest	ions; Qua	lity of

MUNICIPAL	D. D. D. V	00105	TOTAL	DANW	ATTEN	IDANCE		D. OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
		2019	45.75	199	С	9.43	F	3.40	F	8.93	F	0	D	17.99
3	SS	2018 E	48.30	190	Α	12.10	D	5.52	F	8.69	F	-5	D	17.96
Umesh Subhash Mane	Birth Date: 28-Mar-19 Area: Samarth Nagar,			s,	Meeting	r: Ward Com g, Markets ar Health Comn	nd Garder			ody				
	BJP	2019	58.53	129	Α	12.89	F	1.95	F	6.45	Α	5	В	23.59
Jagruti Pratik Patil	Birth Date: 22-Feb-19 Area: Hanuman Tekac			S,		r: Ward Com eneral Body			mittee (Sul	ourbs)				
	ss ss	CO18 2019 C	53.28 63.14	173 86	В	11.17	F	1.95 4.79	F	7.75 15.48	A	5	C	20.19
Suvarna Sahadev Karanje	Birth Date: 8-May-199 Area: Kanjur Village, V	57, Edu.: Upto Nint	h, Profession:,	00	Membe BMC G	r: Ward Comeneral Body e and Gener	nmittee S Meeting,	and T, Law,			Shift: A	Attendance; of question	No. of qu	
		2019	45.51	200	Α	12.93	F	0	F	0	Α	5	С	19.92
	SS	C C C C C C C C C C C C C C C C C C C	61.96	99	Α	13.21	D	5.97	Е	12.05	A Shift: A	5 Attendance;	C No. of qu	20.73 estions;
Upendra Dattaram Sawant	Birth Date: 13-Nov-19 Area: Kannamwar Na					r: Ward Com eneral Body			mittee (Sub	ourbs)	Quality	of question mance		

MUNICIPAL			TOTAL		ATTEN	IDANCE		D. OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
		5019 E	45.12	204	А	12.14	F	0	F	0	Α	5	В	21.97
	NCP	2018 E	48.49	189	Α	14.11	F	0	F	0	Α	5	В	22.38
Manisha Harishchandra Rahate	Birth Date: 7-Dec-19 Area: Kalaghoda Rar				Meeting	er: Ward Con g, Markets a n and Child V	nd Gardei	ns Committe		ody				
		2019 D	58.10	137	Α	13.65	F	3.40	Е	9.89	А	5	В	21.16
	SS	2018 E	49.38	185	Α	14.40	F	1.58	F	4.12	Α	5	D	15.25
Rajrajeshwari Anil Redkar	Birth Date: 24-Nov-1 Area: Godrej Hill site (Meeting	er: Ward Con g, Women ar Health Comr	nd Child V			ody		No. of quest ons; Perceiv		•
		D D	54.80	161	А	14.84	F	1.27	Е	11.37	А	5	D	16.32
	SS	2018 E	49.70	181	Α	13.86	F	1.08	F	6.77	Α	5	D	15.99
Chandravati Shivaji More	Birth Date: 9-Oct-19 Area: Powai Lake, Wa			ce,	BMC G	er: Ward Con eneral Body evenue and (Meeting,	Education C						
	J.	2019 C	64.39	85	А	13.77	Α	9.13	F	8.82	Α	5	С	19.02
	BJP	2018 D	53.02	165	Α	13.78	F	1.08	F	7.21	Α	5	С	18.96
Vaishali Shrikant Patil	Birth Date: 21-Oct-19 Area: Hiranandani Ga			*		er: Ward Com g, Markets a				ody		No. of quest ons; Perceiv		

MUNICIPAL			TOTAL		ATTEN	IDANCE		D. OF STIONS		ITY OF		RIMINAL ORD		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
(a)	<u></u>	2019	52.91	175	Α	13.50	F	0.68	F	7.78	Α	5	С	19.96
	SS	D D	51.70	173	Α	13.37	F	2.26	F	4.41	Α	5	С	19.67
Snehal Sunil More	Birth Date: 13-Jan-19 Area: Vikhroli Parksite			ife,		er: Ward Com ement Comn								
	<u>ڳ</u>	2019 B	70.92	26	А	12.33	С	6.95	С	18.35	Α	5	В	22.28
1 3/12	NCP	2018 C	60.69	107	Α	13.63	F	2.26	F	9.55	Α	5	Α	24.26
Jyoti Harun Khan	Birth Date: 14-Nov-19 Area: R. City Mall, Wa			ssion: Housewife,	Membe	er: Ward Cor	mmittee N	, BMC Gene	eral Body N	leeting	Shift: N	No. of quest ons	ions; Qua	lity of
	<u></u>	S 2019	65.19	77	В	10.88	С	6.95	D	16.33	Α	5	В	21.04
	SS	D D	55.09	153	В	10.80	D	5.52	Е	10.69	Α	5	С	18.08
Rupali Suresh Awale	Birth Date: 17-Jul-19 Area: Godrej Colony,	· ·	*	tessional,		er: Ward Cor s and Garder			eral Body N	leeting,		No. of quest ons; Perceiv		•
	<u></u>	2019 C	62.55	102	А	13.41	D	5.13	Е	10.95	Α	5	С	19.44
24	SS	2018 E	45.03	206	Е	5.46	F	2.26	F	9.36	A	5	D No of au	16.95
Archana Sanjay Bhalerao	Birth Date: 31-Jan-19 Area: Nabard Colony,			y, Profession: Housewife,		er: Ward Cor Health Comr		, BMC Gene	eral Body N	leeting,		Attendance; of question mance		

MUNICIPAL	DARTY	00405	TOTAL	DANK	ATTEN	IDANCE). OF STIONS		ITY OF TIONS		CRIMINAL CORD		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
		2019 D	56.90	146	В	10.81	F	3.40	Е	10.29	С	3	С	20.74
	SS SS	2018 D	51.83	172	Α	14.28	С	6.33	F	7.19	F	-2	С	19.04
Tukaram Krishna Patil	Birth Date: 29-Nov-19 Area: Ram Nagar, Wa			ss,		er: Ward Com s and Garder			ral Body M	eeting,				
		2019 D	53.56	170	Α	13.45	F	2.90	F	4.72	Α	5	В	21.49
	SS	2018 D	54.46	156	Α	13.58	F	2.26	F	6.37	Α	5	С	20.25
Ashwini Deepak Hande	Birth Date: 5-Apr-1979 Area: Barve Nagar, Wa			э,		r: Ward Com and Child W								
		2019 C	61.06	111	Α	14.20	F	2.90	Е	12.10	А	5	С	20.86
	ВЈР	2018 D	58.21	127	Α	13.80	F	3.16	F	8.96	Α	5	С	19.40
Suryakant Jayhari Gawali	Birth Date: 25-Oct-19 Area: Maneklal Estate			5,		r: Ward Com s and Garder			ral Body M	eeting,				
	BJP	8 Z019 C	65.28	75	В	11.22	F	3.40	D	14.78	А	5	В	22.22
Bindu Chetan	Birth Date: 15-Nov-19	ozo Edu: HSC Pro	53.49	163	A	12.81 er: Ward Com	F mittee N	1.58	E ral Body M	10.50	A	5 No. of quest	D D	16.70
Trivedi	Area: T.P.S. Colony, W			ionai,		er: Ward Com on Committe				eeung,		No. of quest ons; Perceiv		

MUNICIPAL	DARTY	ODADE	TOTAL	BANK	ATTEN	IDANCE). OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
- F		2019 C	68.88	43	А	12.99	С	6.95	D	14.57	Α	5	С	19.39
	NCP	2018 C	66.75	59	Α	13.18	D	5.52	D	15.80	Α	5	D	17.30
Rakhi Harishchandra Jadhav	Birth Date: 15-Oct-19 Area: Naidu Colony, V			ional,		er: Ward Con eneral Body			ommittee					
		2019	41.01	217	F	4.88	F	0.68	F	3.52	Α	5	С	20.93
	BJP	E	49.89	179	Е	6.52	F	1.08	Е	12.02	Α	5	С	19.28
Parag Kishor Shah	Birth Date: 16-Aug-1 Area: Rajawadi Hosp					er: Ward Com eneral Body			ommittee			Attendance; of question		estions;
-000														
(a)	<u></u>	2019	43.06	212	С	10.38	F	0.68	Е	10.39	F	-5	С	20.61
	SS	S 018	34.78	219	Е	5.97	F	0.58	F	6.25	F	-5	С	19.98
Parmeshwar Tukaram Kadam	Birth Date: 14-Mar-19 Area: Ramabai Ambe					er: Ward Con eneral Body			ommittee					
		Z019	57.01	144	В	10.83	F	1.95	Е	12.04	Α	5	С	18.54
	SP	2018 D	57.25	135	Α	12.68	F	3.16	Е	12.71	Α	5	D	15.81
Shaera Shafahad Khan	Birth Date: 8-May-19 Area: Kamala Nagar,			ife,		er: Ward Com g, Law, Reve								

MUNICIPAL		00405	TOTAL	DANK	ATTEN	IDANCE		D. OF STIONS		ITY OF		RIMINAL ORD		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	<u></u>	S019	64.40	84	Α	14.35	F	3.40	Е	12.84	Α	5	С	20.16
	SS	2018 C	64.24	79	Α	12.88	F	3.16	D	14.14	Α	5	С	19.04
Samiksha Deepak Sakre	Birth Date: 15-May-1 Area: Mohite Patil Na					er: Ward Cor eneral Body			ommittee					
		2019 D	57.96	139	В	11.71	С	6.18	Е	12.36	Α	5	D	16.71
	SP	2018 C	64.11	81	Α	12.10	Е	4.79	D	15.08	Α	5	D	16.40
Rukhsana Nazim Siddiqui	Birth Date: 25-Apr-19 Area: Adasa Nagar P				Meeting	er: Ward Cong, Markets and Committee,	nd Garder	ns Committe	e, Women		Shift: A	Attendance;	Quality of	f questions
		2019	41.39	216	Е	5.71	F	1.27	F	8.20	Α	5	D	15.21
	SP	D D	54.43	157	D	8.32	Е	4.79	E	10.14	A	5	С	18.28
Ayesha Rafique Shaikh	Birth Date: 30-Sep-19 Area: Shivaji Nagar, V			lousewife,		er: Ward Com g, Public Hea						Attendance; of question mance		
		2019 E	35.29	220	F	4.60	F	0	F	0	Α	5	С	19.69
	SP	2018 E	49.70	182	С	10.21	F	1.58	F	7.63	Α	5	С	20.28
Ayesha Bano Ain Mohammed Khan	Birth Date: 12-Nov-1 Area: Raman Mama I				BMC G	er: Ward Con eneral Body s and Garde	Meeting,	Works Com	mittee (Sul	ourbs),	Quality	Attendance; of question ved Perform	ns;	estions;

MUNICIPAL	21221		TOTAL		ATTEN	IDANCE). OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
		2019	53.44	172	Α	12.54	F	1.27	Е	10.61	Α	5	D	16.37
	SP	2018 D	58.56	121	В	11.26	Е	4.29	D	15.97	Α	5	Е	14.01
Akhter Abdul Rajjak Qureshi	Birth Date: 6-Aug-19 Area: Shivaji Nagar J				Meeting	er: Ward Cong, Improvemes es Committe	ent Comm	nittee, Law, I	Revenue a		Shift: I questi	No. of quest ons	ions; Qua	lity of
	\tilde{\t	2019 D	52.67	176	С	9.69	F	1.95	Е	10.63	А	5	С	19.41
	NCP	2018 E	48.18	193	С	9.46	F	1.08	F	8.17	Α	5	С	18.47
Nadiya Mohsin Shaikh	Birth Date: 18-Aug-19 Area: Tata Nagar, Wa			siness,	Meeting	er: Ward Com g, Law, Reve s and Garde	nue and C	General Purp	oses Com	mittee,				
		2019 C	64.23	86	Α	13.43	С	6.95	D	15.29	Α	5	D	17.55
	INC	2018 C	61.96	98	Α	12.32	В	7.33	D	15.73	Α	5	D	15.58
Vitthal Govind Lokare	Birth Date: 1-Jul-196 Area: Municipal Colo			ness, : M/E, Constituency No.: 141		er: Ward Con eneral Body			nt Committ	ee				
	<u></u>	B	71.47	24	Α	13.50	Α	8.13	С	18.17	Α	5	С	18.01
	SS	2018 C	63.79	83	Α	14.18	Е	4.79	Е	11.34	Α	5	С	20.46
Vaishali Navin Shewale	Birth Date: 3-Jun-197 Area: Lallubhai Comp			*	Meeting	er: Ward Con g, Women ar Committee (\$	nd Child W			ody	Shift: I questi	No. of quest ons	ions; Qua	lity of

MUNICIPAL	DARTY	0040	TOTAL	DANK	ATTEN	IDANCE		D. OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	\triangle	2019	50.26	184	А	14.26	F	0.27	F	6.37	Α	5	С	18.36
	SS	2018 E	43.65	210	А	14.59	F	0	F	0	Α	5	С	20.16
Rutuja Rhadayanath Tari	Birth Date: 22-Dec-19 Area: Maharashtra Na					er: Ward Com g, Markets a				ody				
		2019	44.20	207	А	12.18	F	0.27	F	3.33	Α	5	С	18.42
	BJP	2018 E	38.00	215	В	11.50	F	0	F	0	Α	5	D	15.50
Anita Dinesh Panchal	Birth Date: 31-Oct-19 Area: M.B.P.T. Colony					er: Ward Com eneral Body			h Committ	ee				
	AIMIM	2019 D	53.53	171	D	7.52	В	7.63	С	17.92	F	-7	В	21.46
		S018	27.80	222	Е	6.87	F	0.58	F	5.83	F	-7	Е	14.62
Shahnawaz Sarfaraz Hussain Shaikh	Birth Date: 23-May-1 Area: Cheeta Camp S					er: Ward Com eneral Body		/East,			Quality	Attendance; / of question mance		
66	<u></u>	2019 C	62.87	101	Α	12.29	С	6.18	F	9.17	Α	5	С	20.61
126	SS	2018 C		92	А	12.45	Α	8.55	Е	11.94	Α	5	D	16.73
Samriddhi Ganesh Kate	Birth Date: 18-Oct-19 Area: Anushakti Naga					er: Ward Com eneral Body			nt Committ	ee				

MUNICIPAL	DIETV	00105	TOTAL	DANK	ATTEN	IDANCE). OF STIONS		ITY OF		RIMINAL ORD		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	<u></u>	S019	63.34	97	В	11.88	В	7.63	Е	11.65	Α	5	С	18.53
	SS	C C	62.52	94	В	10.93	В	7.87	Е	10.87	Α	5	С	18.81
Anjali Sanjay Naik	Birth Date: 16-Aug-19 Area: R.C.F. Colony, N			usewife,	Meeting	r: Ward Com g, Education es Committe	Committe							
	<u></u>	2019 C	63.97	93	Α	13.76	F	2.90	Е	12.56	Α	5	В	21.09
	SS	C C	65.35	69	Α	14.53	F	3.16	Е	11.58	Α	5	В	22.19
Nidhi Pramod Shinde	Birth Date: 16-Sep-19 Area: H. P. Nagar, Wa			vife,		r: Ward Com eneral Body			mittee (Sul	ourbs)				
460														
9,0		2019 C	69.29	40	А	13.88	С	6.68	D	16.17	Α	5	С	18.91
	ВЈР	C C	65.69	65	Α	13.66	С	6.60	Е	13.84	Α	5	С	19.60
Susham Gopal Sawant	Birth Date: 21-Dec-19 Area: Tilak Nagar, Wa			siness,		r: Ward Com g, Markets a				ody	Shift: 0	Quality of qu	estions	
and the same of														
(a)(a)		2019 C	67.71	52	В	11.59	D	5.13	С	17.30	Α	5	В	22.68
) =	INC	2018 C	68.80	45	В	11.47	В	7.69	С	17.26	А	5	С	20.38
Sangeeta Chandrakant Handore	Birth Date: 1-Jun-196 Area: BMC Colony, W					r: Ward Com eneral Body			Committee					

MUNICIPAL	DARTY	ODADE	TOTAL	DANK	ATTEN	IDANCE). OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
		2019	59.04	125	Α	13.58	D	5.81	D	14.83	F	-2	В	21.82
	ВЈР	E	47.20	199	Α	13.28	Е	4.29	F	7.58	F	-2	D	17.15
Rajesh Omprakash Fulwaria	Birth Date: 17-Nov-1 Area: Thakkarbappa					r: Ward Com eneral Body			mittee (Sul	ourbs)		No. of quest		
~														
		C C	69.83	35	Α	13.09	Α	8.13	С	17.84	Α	5	С	18.11
	BJP	C C	66.45	61	Α	13.78	С	6.33	D	14.18	Α	5	С	19.26
Asha Subhash Marathe	Birth Date: 3-Feb-19 Area: Chembur Gaon					r: Ward Com eneral Body			mittee (Sul	ourbs)		No. of quest		
	<u></u>	B B	70.46	29	А	14.05	Α	8.13	D	16.19	Α	5	D	16.55
	SS	B	76.84	7	Α	12.63	Α	9.50	В	20.00	Α	5	С	18.98
Anil Ramchandra Patankar	Birth Date: 21-Jul-19 Area: Vasant Nagar, \			,		r: Ward Com eneral Body			ittee			No. of quest		•
		²⁰¹⁸ C	62.88	100	В	11.08	Ε	4.59	D	15.65	Α	5	С	20.56
	BJP	2018 C	67.35	55	Α	13.85	D	5.97	D	15.64	Α	5	С	18.99
Mahadev Shankar Shivgan	Birth Date: 1-Jun-196 Area: Chembur Color	, ,			Membe Meeting	r: Ward Com g, Improveme	nmittee Ma ent Comm	/West, BMC littee, Works	General B Committe	ody e (Suburbs)	Shift: A	Attendance;	No. of qu	estions

MUNICIPAL	DARTV	00405	TOTAL	DANK	ATTEN	IDANCE		D. OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	<u></u>	2019 C	67.16	54	Α	12.74	В	7.36	D	14.28	Α	5	В	22.78
	SS	2018 C	67.66	53	Α	12.00	В	7.01	D	15.94	Α	5	С	20.71
Shrikant Govind Shetye	Birth Date: 20-Feb-19 Area: Suman Nagar, V			S,		r: Ward Com eneral Body			mittee (Sul	ourbs)				
	<u></u>	Z019	66.59	58	Α	12.35	Α	9.13	D	16.70	Α	5	С	18.42
	SS	2018 D	55.85	149	С	9.20	Е	4.79	D	15.86	Α	5	D	16.00
Ashwini Ashok Matekar	Birth Date: 23-Mar-19 Area: Savarkar Nagar			ousewife,		r: Ward Com on Committe		BMC Gener	al Body M	eeting,	Quality	Attendance; y of question mance		
	<u></u>	D D	51.12	179	D	8.22	F	1.95	Ε	9.94	Α	5	С	20.01
	SS	2018 D	54.52	155	С	9.12	F	2.26	Е	10.99	Α	5	В	21.15
Aakansha Sanjay Shetye	Birth Date: 15-Jan-19 Area: Raheja Vihar, W			n: No Occupation,		r: Ward Com Health Comn		BMC Gener	al Body M	eeting,				
400														
(e)		S019	54.21	164	Α	12.09	D	5.13	F	8.49	Α	5	С	18.50
	SS	E	49.47	183	Α	13.23	F	0.58	F	5.92	Α	5	С	18.73
Chitra Somnath Sangle	Birth Date: 29-Jun-19 Area: MHADA Colony,			ousewife,		r: Ward Comement Comn		BMC Gener	al Body M	eeting,				

MUNICIPAL		00105	TOTAL	DANK	ATTEN	IDANCE). OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
		S019 C	64.10	90	А	12.70	D	5.59	Е	13.68	Α	5	В	22.13
	ВЈР	2018 C	62.40	96	А	14.68	F	2.26	Е	10.69	А	5	В	22.87
Prakash Devji More	Birth Date: 4-Mar-19 Area: Mohili Village, W	The state of the s				r: Ward Com Health Comn		BMC Gener	al Body M	eeting,				
	<u></u>	2019 C	65.68	69	А	12.68	D	5.59	D	15.09	Α	5	С	18.67
	SS	2018 D	56.97	140	В	11.90	Е	4.79	Е	13.87	F	0	С	18.50
Kiran Jyotiram Landge	Birth Date: 27-Aug-1 Area: Milind Nagar, W			3,		r: Ward Com ement Comn		BMC Gener	al Body M	eeting,		Attendance; y of question		estions;
	<u></u>	C C	65.47	72	Α	12.63	С	6.18	D	15.20	С	3	С	18.85
	SS	E	48.27	192	Α	13.40	D	5.52	Е	10.91	F	-2	Е	14.45
Vijayendra Onkar Shinde	Birth Date: 14-Feb-19 Area: Lokmanya Tilak	· · · · · · · · · · · · · · · · · · ·				r: Ward Com and Garder			al Body M	eeting,		No. of quest		•
		2019 C	66.46	59	С	9.04	С	6.18	С	18.02	С	3	В	21.62
3	INC	2018 D	51.54	174	С	10.34	Е	4.02	Е	11.45	F	-2	С	20.83
Wajid Wahid Qureshi	Birth Date: 13-Jun-19 Area: Sathi D'souza N	982, Edu.: Upto Fift lagar, Ward: L, Cons	h, Profession: Bus ituency No.: 162	siness,		r: Ward Com and Garder			al Body M	eeting,		No. of quest ons; Perceiv		

MUNICIPAL			TOTAL		ATTEN	IDANCE). OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
Alle.														
		C C	61.23	109	В	10.60	Α	9.36	С	17.34	F	-2	D	16.18
	SS	2018 C	61.54	101	D	8.57	Α	8.64	D	15.84	F	-2	С	20.04
Dilip Bhausaheb Lande	Birth Date: 2-Jun-196 Area: Sakinaka, Ward:			ness,	Standin	r: Ward Com g Committed ttee, Improve	e, Law, Re	evenue and						
(a) (b)		2019	58.44	131	В	11.66	F	3.40	Е	13.05	А	5	С	19.32
	ВЈР	D D	57.17	137	Α	12.36	F	3.16	Е	10.11	Α	5	С	20.54
Harish Krishna Bhandirge	Birth Date: 14-Jul-198 Area: Kamani, Ward: L					r: Ward Com	nmittee L,	BMC Gener	ral Body M	eeting,				
														_
90		B B	72.40	19	В	12.00	Α	9.00	С	18.61	С	3	С	18.93
	INC	2018 C	64.91	74	В	11.95	Α	9.14	С	18.28	F	-2	D	16.68
Mohammed Ashraf Mohammed Aslam Azmi	Birth Date: 16-Feb-19 Area: Cristian Gaon, V			s,		r: Ward Com ement Comn		BMC Gener	ral Body M	eeting,	Shift: I	Perceived P	erformanc	e
		2019	46.52	198	F	5.01	С	6.18	Ε	11.69	F	0	D	17.63
	MNS	D D	57.23	136	С	9.24	В	7.33	Е	12.72	Α	5	D	15.94
Sanjay Ramchandra Turde	Birth Date: 18-Aug-19 Area: Bailbazar, Ward			ss,		r: Ward Com and Garder						Attendance; y of question		estions;

MUNICIPAL				TOTAL		ATTEN	IDANCE). OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	G	RADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
		2019	D	54.95	160	Ε	7.41	Ε	4.59	Ε	13.92	Α	5	С	19.03
	INC	2018	Е	49.09	186	D	7.95	F	2.26	Е	10.37	Α	5	С	18.50
Dilshad Banu Mohammed Ashraf Azmi	Birth Date: 3-Jul-196 Area: Vinoba Bhave					Law, Re	r: Ward Con evenue and (Health Comr	General P			eeting,				
	\(\tilde{\pi}\)	2019	С	68.78	45	В	10.80	Α	10.00	Е	13.48	Α	5	С	18.68
	NCP	2018	В	70.81	34	В	10.88	Α	10.00	D	15.50	Α	5	С	18.66
Saeeda Arif Khan	Birth Date: 14-Jun-1 Area: Maharashtra N				Profession: Professional,		r: Ward Com on Committe			_	eeting,				
	\triangle	2019	С	65.70	68	Α	13.47	В	7.95	Ε	13.56	Α	5	С	19.71
13	SS	2018	С	68.47	49	Α	13.59	В	7.14	D	15.09	Α	5	С	19.75
Pravina Manish Morajkar	Birth Date: 6-Jan-19 Area: Nehru Nagar, \						r: Ward Com Health Comr		BMC Gener	al Body M	eeting,				
		2019	С	61.82	107	В	11.88	D	5.81	D	15.53	F	-2	С	20.17
	NCP	2018	С	62.04	97	Α	13.17	В	7.01	D	16.22	F	-2	D	17.03
Abdul Rashid (Kaptan) Mohammad Islam Malik	Birth Date: 1-Jan-19 Area: Evahrad Naga						r: Ward Con eneral Body		Tree Commi	ttee					

MUNICIPAL	D1071	00105	TOTAL	DANK	ATTEN	IDANCE). OF STIONS		ITY OF	LEAST C	RIMINAL ORD		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	\triangle	S019	73.78	9	А	13.57	Α	8.50	В	21.28	Α	5	С	19.43
	SS	2018 B	71.30	30	Α	13.38	Α	9.50	С	17.16	Α	5	D	16.54
Sanvee Vijay Tandel	Birth Date: 19-May-19 Area: Chunabhatti, Wa			,	Markets	er: Ward Com s and Garder Committee (S	ns Commi			eeting,	Shift: (Perfori	Quality of qu	iestions; F	Perceived
		D D	55.49	154	В	10.52	F	2.90	Е	10.71	С	3	С	19.71
	ВЈР	D D	52.68	170	В	11.53	Е	4.02	Е	10.13	F	-2	В	22.01
Rajeshree Rajesh Shirwadkar	Birth Date: 4-Feb-197 Area: Sion Talao, War			essional,		er: Ward Com leeting, Stan								
	ss	⁵⁰¹⁹	69.31	39	А	13.46	D	5.13	D	15.67	Α	5	В	21.39
Ramdas Devidas Kamble	Birth Date: 20-Jun-19 Area: Pratiksha Nagar,	· · · · · · · · · · · · · · · · · · ·	*	iness,		er: Ward Com eneral Body				y)				
170														
		2019 C	60.59	116	Α	12.57	Ε	4.09	D	14.38	Α	5	С	18.55
三人	ВЈР	2018 D	58.66	120	Α	12.67	F	1.58	Е	11.58	Α	5	С	19.93
Krishnaveni Vinod Reddy	Birth Date: 10-Aug-19 Area: Wadala R.T.O., V			5,		er: Ward Com eneral Body				y)				

MUNICIPAL			TOTAL		ATTEN	IDANCE). OF STIONS		ITY OF		RIMINAL ORD		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
Alle		6		0.1	_				_					
9.0		2019 B	70.20	31	Α	12.16	Α	9.54	E	12.75	Α	5	С	20.01
	SS	B B	78.62	4	Α	13.35	Α	9.27	В	19.78	Α	5	С	20.50
Mangesh Shridhar Satamkar	Birth Date: 8-Sep-19 Area: Motilal Nehru N				BMC G	r: Ward Com eneral Body on Committe	Meeting,				Shift: 0	Quality of qu	uestions	
		2019	73.72	11	В	11.86	Α	9.86	С	18.79	Α	5	D	17.20
	INC	S018	75.53	13	В	11.62	Α	9.90	В	20.06	Α	5	D	17.95
Ravi Kondu Raja	Birth Date: 20-May-1 Area: Sardar Nagar, V			siness,		r: Ward Com leeting, Stan								
		B B	72.49	18	Α	13.28	Α	8.86	С	17.18	Α	5	С	19.51
	BJP	2018 C	68.54	48	Α	14.57	D	5.52	D	16.62	Α	5	С	18.84
Nehal Amar Shah	Birth Date: 23-Mar-1 Area: Hindu Colony, V			iness,	BMC G	r: Ward Com eneral Body Committee (0	Meeting,				Shift: N	No. of quest ons;	ions; Qua	lity of
	<u></u>	2019 D	55.25	156	В	10.91	Ε	4.09	F	7.10	Α	5	С	18.48
	SS	E	48.95	187	В	11.32	В	7.01	Е	10.44	F	-2	D	15.19
Amey Arun Ghole	Birth Date: 10-Jun-1 Area: Kohinoor Mills,			n: Business,	BMC G	r: Ward Com eneral Body Health Comn	Meeting,			/),		Oriminal cas ved Perform		wn;

MUNICIPAL	DARTY	ODADE.	TOTAL	DANK	ATTEN	IDANCE		D. OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
-		2019	64.21	87	С	10.50	С	6.18	Е	13.66	Α	5	С	18.19
+	INC	D D	57.52	130	В	11.40	Е	4.29	F	7.44	Α	5	С	18.53
Sufiyan Niyaz Ahmed Vanu	Birth Date: 10-Sep-19 Area: B.P.T. Colony, V			n: Business,	BMC G	r: Ward Com eneral Body I Purposes C	Meeting,	Law, Reven	ue and	ity)	Shift: I questi	No. of quest ons	ions; Qual	lity of
	<u></u>	2019 C	64.80	81	Α	13.87	С	6.68	Е	11.08	Α	5	D	17.55
	SS	2018 D	51	176	Α	14.36	F	1.58	F	6.87	Α	5	D	17.18
Smita Sharad Gaonkar	Birth Date: 7-Aug-196 Area: Sangam Nagar, V			,	BMC G	er: Ward Com eneral Body and Child W	Meeting,	Tree Comm			Shift: I questi	No. of quest ons	ions; Qual	lity of
		S019	57.57	141	А	12.29	F	1.95	Е	11.51	Α	5	В	21.82
	INC	D D	59.13	115	Α	13.45	F	3.16	Е	13.42	Α	5	D	17.20
Pushpa Krishna Koli	Birth Date: 1-Sep-196 Area: Korba Mithagha				Body M	r: Ward Com leeting, Mark lelfare Comn	kets and 0							
	<u></u>	2019	51.41	178	Α	12.89	F	1.95	F	4.25	Α	5	D	17.71
	SS	2018 D	58.37	125	Α	12.82	F	2.26	Е	10.06	Α	5	С	20.33
Milind Dattaram Vaidya	Birth Date: 20-Oct-19 Area: Mahim Koliwada			,		r: Ward Com g, Standing (No. of quest ons; Perceiv		

MUNICIPAL		00.005	TOTAL	DANK	ATTEN	IDANCE		D. OF STIONS		ITY OF		RIMINAL ORD		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
		2019	56.91	145	В	10.98	F	2.90	Е	12.86	Α	5	С	20.16
	INC	2018 D	52.23	171	Α	12.22	F	1.58	F	7.19	Α	5	С	18.20
Ganga Kunal Mane	Birth Date: 28-Aug-1 Area: Dharavi Depot,			ousewife,		r: Ward Com eneral Body			mittee (Cit	/)				
		2019 D	50.41	183	В	11.38	Ε	4.59	Е	10.28	F	-2	В	21.17
	INC	2018 D	55.09	152	Α	13.12	F	2.26	F	8.32	Α	5	С	19.50
Babu Safajalli Khan	Birth Date: 5-Jul-197 Area: Laxmi Baug, W			ness,		r: Ward Com eneral Body			th Committ	ee	Shift: A	Attendance;	FIR regist	ered
	<u></u>	2019	48.84	191	В	11.45	F	1.27	F	7.32	Α	5	С	18.81
	SS	E	36.83	217	С	9.34	F	0	F	0	Α	5	D	16.49
Jagdish Makkunny Thaivalapill	Birth Date: 19-May-1 Area: Rajiv Gandhi Na					r: Ward Com g, Markets ar				ody				
@'s	<u></u>	2019 E	49.90	186	Α	13.62	F	0.68	F	3.52	Α	5	С	20.07
	SS	E	48.77	188	Α	14.15	F	0.58	F	3.64	Α	5	D	17.50
Vasant Shivram Nakashe	Birth Date: 5-Apr-197 Area: Mukund Nagar					r: Ward Com eneral Body			th Committ	ee				

MUNICIPAL			TOTAL		ATTEN	IDANCE		D. OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	<u></u>	2019	50.75	180	В	11.34	F	0.68	F	6.63	Α	5	В	22.09
	SS	2018 E	46.47	201	В	11.77	F	0.58	F	3.43	А	5	С	20.69
Mariammal Muthuramlingam Thevar	Birth Date: 14-May-19 Area: Shahu Nagar, W			lousewife,	BMC G	er: Ward Com eneral Body /elfare Comn	Meeting,	Women and						
	<u>ڳ</u>	2019	53.66	168	В	10.75	F	1.27	F	9.01	Α	5	С	20.62
	NCP	E	40.74	212	В	11.99	F	0	F	0	Α	5	D	16.76
Reshmabano Mohammadhasim Khan	Birth Date: 7-Sep-198 Area: Seth Wadi, War			: Housewife,	BMC G	er: Ward Con eneral Body ttee, Works (Meeting,	Markets and	d Gardens			No. of quest ons; Perceiv		
	\triangle	8 CO19	60.90	113	A	13.93	F	1.95	E	11.06	Α	5	В	22.95
	SS	2018 E	47.48	196	С	9.61	F	0.58	F	5.41	A Shift: A	5 Attendance:	D No. of au	17.85 estions:
Harshala Ashish More	Birth Date: 15-Aug-19 Area: Labour Camp, V	*	*	usewife,		er: Ward Cor g, Women ar				Body	Quality	of question mance		
<u>©</u>		C C	68.25	49	В	11.63	Α	8.63	Е	13.89	Α	5	С	18.89
	ВЈР	E	47.79	194	С	9.59	F	2.26	F	4.62	Α	5	С	19.42
Sheetal Suresh Gambhir	Birth Date: 2-Nov-198 Area: Navjivan Colony				Meeting	er: Ward Con g, Women ar ttee (City)						Attendance; , of question		estions;

MUNICIPAL	DADTV	ODADE	TOTAL	DANK	ATTEN	IDANCE		O. OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	<u></u>	2019 C	65.18	78	В	10.53	Α	9.72	D	16.68	F	-2	С	19.32
	SS	2018 D	56.89	141	В	11.10	С	6.33	E	13.99	F	-2	С	19.44
Vishakha Sharad Raut	Birth Date: 13-Oct-19 Area: Shivaji Park, Wa			siness,		r: Ward Com g, Standing (Shift: I questi	No. of quest	ions; Qual	lity of
	<u>.</u>	2019 D	52.08	177	Α	12.90	F	1.27	F	6.11	Α	5	В	21.79
	SS	2018 E	44.86	207	Α	14.33	F	0	F	0	Α	5	С	19.54
Priti Prakash Patankar	Birth Date: 25-Aug-19 Area: Babasaheb Aml					r: Ward Com g, Tree Comr				Body				
	<u></u>	2019 C	64.06	91	D	8.92	Α	9.00	D	15.47	Α	5	С	19.67
	SS	2018 C	60.98	105	D	7.79	Α	8.46	С	17.23	Α	5	D	17.50
Hemangi Hareshwar Worlikar	Birth Date: 26-Feb-19 Area: Worli Village, W			usewife,		r: Ward Com eneral Body		South,						
	\triangle	2019 B	74.87	7	А	13.93	Α	9.95	С	19.18	Α	5	С	20.80
	SS	S018	78.13	5	Α	14.40	Α	9.59	В	20.06	Α	5	С	20.06
Samadhan Sadanand Sarvankar	Birth Date: 4-Sep-198 Area: Century Mill, Wa			,		r: Ward Com eneral Body			th Commit	tee				

MUNICIPAL	DARTY	00405	TOTAL	DANK	ATTEN	IDANCE). OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
		2019 D	58.72	127	В	11.99	F	3.40	Е	12.74	Α	5	С	19.59
	SS	2018 C	69.57	40	Α	13.46	В	7.14	С	17.82	Α	5	С	18.26
Santosh Namdeo Kharat	Birth Date: 18-Aug-19 Area: Lower Parel (W)			ofessional,	Meeting	r: Ward Com g, Law, Reve Committee (C	nue and G					Attendance; of question		estions;
	\triangle	P B	73.16	12	Α	12.29	В	7.36	С	18.20	Α	5	В	21.66
	SS	2018 C	66.24	63	Α	14.04	Ε	4.79	Е	12.30	Α	5	С	19.91
Ashish Ramnath Chemburkar	Birth Date: 7-Sep-196 Area: Worli Dairy, War			,		r: Ward Com g, Best Comr				Body		No. of quest ons; Perceiv		•
		2019 B	72.24	21	Α	13.30	Α	9.68	С	17.73	Α	5	В	21.53
B	SS	2018 B	75.71	11	В	11.84	Α	9.86	В	21.17	Α	5	В	21.86
Dattaram Shivaram Narvankar	Birth Date: 8-Nov-196 Area: Haji Ali, Ward: G			iness,		r: Ward Com g, Best Comr				Body				
		2019 C	65.86	66	Α	13.90	D	5.81	Е	13.61	Α	5	С	18.88
- IEA	SS	2018 C	69.00	43	Α	13.54	Α	8.37	С	18.70	Α	5	D	15.48
Snehal Suryakant Ambekar	Birth Date: 31-Jul-197 Area: Gandhi Nagar, V			sewife,		r: Ward Com eneral Body			Committee					

MUNICIPAL	D1 D7 V	00105	TOTAL	DANK	ATTEN	IDANCE). OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	<u></u>	A	81.25	2	А	13.67	Α	9.45	С	18.29	Α	5	Α	24.16
	SS	S018	81.59		Α	13.82	Α	9.77	В	21.62	Α	5	С	20.61
Kishori Kishor Pednekar	Birth Date: 25-Jun-19 Area: Adharsh Nagar,			siness,		er: Ward Com g, Improveme								
(a) a	<u></u>	2019	55.04	159	Α	12.52	Ε	4.09	F	7.29	Α	5	D	17.48
	SS	2018 E	48.28	191	В	11.93	F	2.26	F	6.48	Α	5	D	15.62
Urmila Ulhas Panchal	Birth Date: 5-Jul-197 Area: Naigaon B.D.D.				Body M	er: Ward Con leeting, Won Committee					Quality	Attendance; of question mance	•	
		2019	43.91	209	А	13.58	F	0	F	0	Α	5	С	19.33
	INC	2018 E	45.68	204	Α	13.95	F	0	F	0	Α	5	С	20.73
Supriya Sunil More	Birth Date: 3-May-19 Area: Spring Mill Con			o.: 201		er: Ward Com leeting, Work			North, BN	IC General				
93	<u></u>	2019 B	70.06	33	В	11.24	Α	8.86	С	18.43	F	-2	В	23.09
	SS	C C	67.08	56	Α	12.50	Α	8.86	С	17.78	F	-2	С	20.73
Shraddha Shridhar Jadhav	Birth Date: 28-Feb-19 Area: Parmanand Wa				BMC G	er: Ward Con ieneral Body Committee (Meeting,			ee,		Quality of quived Perform		

MUNICIPAL			TOTAL		ATTEN	IDANCE		O. OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	<u></u>	2019 C	61.91	105	А	13.96	D	5.81	F	6.83	Α	5	В	21.65
	SS	2018 C	62.77	89	Α	14.41	В	7.33	Е	10.39	Α	5	С	20.60
Sindhu Ravindranath Masurkar	Birth Date: 20-Feb-19 Area: Vighnharta Sukh				BMC G	r: Ward Com eneral Body ttee, Works (Meeting,	Women and		fare				
	<u></u>	B	72.54	16	Α	13.77	Α	9.77	С	16.88	С	3	С	19.51
	SS	D D	59.96	109	Α	12.98	Ε	4.79	Е	13.38	F	-2	В	21.28
Anil Sadashiv Kokil	Birth Date: 29-May-19 Area: Megh Wadi, War			ofession: No Occupation,		r: Ward Com leeting, Best						Attendance; of question	•	estions;
	<u></u>	C C	65.63	71	Α	14.92	С	6.18	D	16.73	F	0	В	21.80
	SS	2018 C	62.46	95	Α	14.79	F	2.26	Е	10.25	Α	5	С	20.96
Dattaram Rambhau Pongade	Birth Date: 1-Jun-196 Area: Kalachowky, Wa			ness,		er: Ward Con eneral Body				<i>(</i>)				
7		B B	73.75	10	Α	14.05	Α	9.63	D	15.04	Α	5	С	19.22
	SS	B B	76.42	8	Α	13.51	Α	8.19	С	18.17	Α	5	В	21.22
Sachin Devdas Padwal	Birth Date: 2-Jan-1978 Area: Brick Bundar, W					r: Ward Com leeting, Educ								

MUNICIPAL	D 1 D 7 V		2425	TOTAL	DANK.	ATTEN	IDANCE		D. OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	GI	RADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	M	2019	D	57.47	142	В	11.29	F	3.40	F	9.17	Α	5	С	20.95
	ВЈР	2018	D	54.11	161	Α	12.56	F	1.58	F	7.60	Α	5	С	18.34
Surekha Rohidas Lokhande	Birth Date: 18-Dec-19 Area: Kasturba Hospi				s,		r: Ward Com eneral Body			mittee (Cit	y)				
	<u></u>	2019	С	64.80	80	Α	14.05	Ε	4.59	Е	11.59	Α	5	В	23.58
	SS	2018	С	63.75	84	Α	12.75	С	6.60	D	15.22	F	0	С	20.15
Ramakant Sakharam Rahate	Birth Date: 25-Apr-19 Area: Ghodapdev, Wa				5,		r: Ward Com eneral Body			nt Committ	ee				
															_
96	\triangle	2019	С	66.08	62	С	9.60	Α	9.13	Е	12.78	Α	5	С	18.68
	SS	2018	В	78.10	6	С	10.40	Α	9.95	В	19.62	Α	5	В	21.23
Yashwant Kamlakar Jadhav	Birth Date: 28-Aug-19 Area: Wadi Bunder, V				ional,	BMC G	r: Ward Com eneral Body ig Committe	Meeting,	Best Comm	ittee,		Percei	Attendance; ved Perform of question	nance;	estions;
		2019	E	45.43	201	А	13.23	F	0.27	F	2.31	Α	5	С	18.62
ATA	INC	2018	D	58.67	119	Α	13.80	F	3.16	F	9.22	Α	5	С	19.59
Sonam Manoj Jamsutkar	Birth Date: 29-Dec-1969, Edu.: SSC. Profession: Housewife, Area: Tadwadi, Ward: E, Constituency No.: 210					Meeting	r: Ward Com g, Markets ar I Purposes C	nd Garder	ns Committe				No. of quest ons; Perceiv		

MUNICIPAL				TOTAL		ATTEN	DANCE		O. OF STIONS		LITY OF STIONS		RIMINAL		CEIVED
COUNCILLOR	PARTY		GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual	Grade	Actual out of 5	Grade	Actual out of 30
		2019	В	71.40	25	Α	12.38	Α	9.81	D	15.27	Α	5	С	18.01
	SP	2018	В	75.69	12	А	12.97	Α	9.45	D	14.98	Α	5	В	22.36
Rais Kasam Shaikh	Birth Date: 1-Jun-19 Area: Madan Pura, W				ness,		r: Ward Con g, Standing (-				
	ABS	2019	D	50.50	181	E	7.47	F	1.95	Е	10.57	Α	5	С	19.51
		2018	Е	47.29	198	D	7.52	F	2.26	F	4.63	Α	5	В	21.88
Geeta Ajay Gavli	Birth Date: 20-Jul-19 Area: R.T.O. Colony B	,	,		- /		r: Ward Con g, Standing (
		2019	С	69.48	37	Α	13.49	В	7.36	D	14.96	Α	5	С	19.07
	INC	2018	С	66.87	58	Α	13.42	С	6.60	E	13.69	Α	5	D	17.39
Javed Ibrahim Juneja	Birth Date: 19-Oct-19 Area: Kazipura, Ward				S,		r: Ward Con eneral Body			nt Commit	ttee				
(A)		2019	Ε	43.97	208	D	8.51	F	0.27	F	2.31	Α	5	В	22.88
	ВЈР	2018	С	62.71	91	В	11.80	F	3.16	Е	12.31	Α	5	В	22.44
Sarita Ajay Patil		Birth Date: 11-Aug-1976, Edu.: Graduate, Profession: Professional, Area: Gowalia Tank, Ward: D, Constituency No.: 214				Meeting	r: Ward Con g, Best Com Committee (mittee, Ma				Shift: Attendance; No. of questions; Quality of questions			

MUNICIPAL		00105	TOTAL	DANK.	ATTEN	IDANCE		D. OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	<u></u>	2019 D	54.77	162	Α	13.96	F	1.27	F	9.55	Α	5	С	20.00
	SS	2018 C	60.75	106	Α	14.55	F	3.16	D	14.02	Α	5	D	17.12
Arundhati Arvind Dudhwadkar	Birth Date: 28-Sep-19 Area: Bane Compour			ousewife,	Member: Ward Committee C and D, BMC General Body Meeting, Women and Child Welfare Committee, Works Committee (City)					Shift: Attendance; No. of questions; Quality of questions				
		S019	70.72	27	Α	12.90	В	7.95	С	17.78	Α	5	В	21.09
	INC	2018 B	71.94	25	Α	14.20	D	5.97	D	16.68	А	5	С	20.06
Rajendra Dattatraya Narwankar	Birth Date: 26-Jun-19 Area: B.I.T. Chawls, V			usiness,	Meeting	r: Ward Com g, Law, Reve Committee (0	nue and (
		2019	54.14	165	В	11.26	F	3.40	F	9.56	Α	5	С	18.92
	BJP	2018 E	46.46	202	В	11.28	F	0.58	F	3.43	Α	5	С	20.18
Minal Ruchit Patel	Birth Date: 2-Jun-198 Area: Papanas Wadi,			Housewife,		r: Ward Com eneral Body			mittee (City	/)	Shift: N	No. of quest ons	ions; Qua	lity of
		2019	58.44	132	С	9.92	F	1.95	F	9.21	Α	5	В	22.13
NO.	ВЈР	D D	58.83	118	Α	13.54	F	1.08	F	9.50	Α	5	С	19.68
Anuradha Vijay Potdar		Birth Date: 13-Mar-1967, Edu.: PHD, Profession: Service, Area: Opera House, Ward: D, Constituency No.: 218					Committe	and D, BMC ee, Law, Rev Committee	enue and					

MUNICIPAL			TOTAL		ATTEN	IDANCE). OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
(S)		2019 D	59.75	119	В	11.34	F	3.40	Ε	11.14	Α	5	В	22.87
	ВЈР	D D	59.33	114	Α	13.57	Е	4.02	Е	10.83	Α	5	С	18.01
Jyotsna Devesh Mehta		961, Edu.: HSC, Pro Ward: D, Constituend		fe,		er: Ward Com g, Law, Reve								
		D 2019	53.64	169	В	10.87	Е	4.59	F	7.17	Α	5	В	21.01
	ВЈР	D D	55.37	150	D	8.41	F	2.26	F	8.73	Α	5	С	20.94
Atul Hasmukhlal Shah		1956, Edu.: Graduate /ard: C, Constituency		siness,	Meeting	er: Ward Com g, Best Com es Committe	mittee, La	w, Revenue	and Gener					
		2019 D	54.66	163	В	11.32	F	1.95	F	6.26	Α	5	В	21.47
	BJP	D D	53.07	164	Α	12.04	F	2.26	Е	10.11	Α	5	С	20.67
Akash Raj Purohit		982, Edu.: Graduate, Vard: C, Constituenc		iness,		er: Ward Com g, Tree Comr				lody				
26		8019 B	71.68	22	Α	12.79	С	6.95	С	17.46	Α	5	В	21.05
	ВЈР	2018 C	61.38	102	Α	13.81	Е	4.29	Е	11.86	А	5	С	18.69
Rita Bharat Makwana		Birth Date: 3-Jul-1964, Edu.: HSC, Profession: Housewife, Area: Dhobi Talav, Ward: C, Constituency No.: 222							IC General Body nmittee, Works		Shift: No. of questions; Quality of questions; Perceived Performance			

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MUNICIPAL	DARTY	00405	TOTAL	DANK	ATTEN	DANCE). OF STIONS		ITY OF		RIMINAL		CEIVED RMANCE
COUNCILLOR	PARTY	GRADE	SCORE %	RANK	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
		S019	42.14	214	D	8.13	F	0.27	F	2.31	Α	5	С	20.43
	INC	2018 E	46.67	200	С	9.88	F	1.08	F	3.79	Α	5	С	20.93
Nikita Dnyanraj Nikam	Birth Date: 5-Mar-199 Area: Dana Bundar, V			No Occupation,		r: Ward Com J, Works Cor								
		Z019 E	48.71	193	С	9.71	F	0.27	F	5.69	Α	5	В	22.04
(0)	INC	2018 D	55.12	151	С	10.35	F	1.58	F	9.53	А	5	В	22.66
Afreen Javed Shaikh	Birth Date: 28-Apr-19 Area: Paydhuni, Ward			ife,		r: Ward Com , Women an				l Body		Attendance; y of question	•	estions;
	<u></u>	6102 C	65.47	73	Α	13.55	Ε	4.09	Ε	13.63	Α	5	С	19.58
A SA	SS	2018 C	62.72	90	Α	14.23	Ε	4.79	Ε	12.08	Α	5	С	20.63
Sujata Digvijay Sanap	Birth Date: 17-Jul-19 Area: Fort, Ward: A, 0			sewife,		r: Ward Com eneral Body			ommittee					
	J.	2019 E	48.62	194	Е	6.93	F	0.68	F	8.87	Α	5	В	21.14
	ВЈР	E	47.49	195	В	11.26	F	1.08	F	3.79	А	5	С	20.37
Harshita Ashwin Narwekar	Birth Date: 23-Jan-19 Area: Nariman Point,		n: Business,		r: Ward Com eneral Body			mittee (City	<i>r</i>)					

MUNICIPAL	PARTY		GRADE	TOTAL SCORE	RANK	ATTEN	DANCE		. OF STIONS		LITY OF STIONS		RIMINAL ORD		CEIVED RMANCE
COUNCILLOR	PARIT		GRADE	%	DAINN	Grade	Actual out of 15	Grade	Actual out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
90	A T	2019	С	61.04	112	D	8.04	Ε	4.59	D	15.87	Α	5	С	20.53
	BJP	2018	D	58.42	124	С	9.18	Е	4.29	Е	10.65	Α	5	В	21.39
Makarand Suresh Narwekar	Birth Date: 20-Sep-19 Area: Geeta Nagar, Wa				n: Professional,	Meeting	, Standing (Committee	B and E, BN , Law, Reve Committee (nue and G	•				

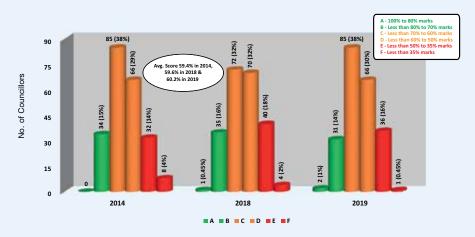
मुख्य विश्लेषण / KEY ANALYSIS

Note for all graphs and tables:

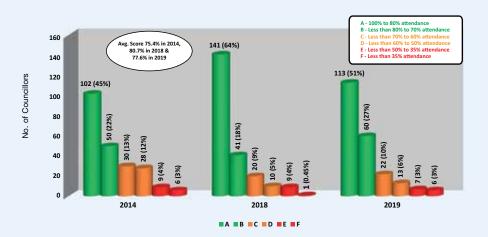
Number of Councillors who were ranked in 2014 are 225, in 2018 are 222 & in 2019 are 221.

The data covered for 2014 Report Card is from April 2013 to March 2014, for 2018 is from March 2017 to March 2018 and similarly for 2019 is from April 2018 to March 2019.

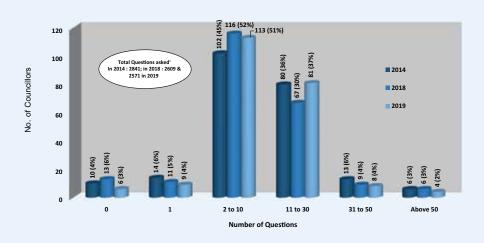
Overall Grade



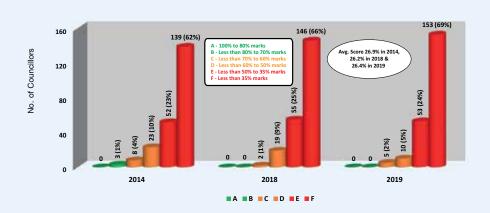
Attendance



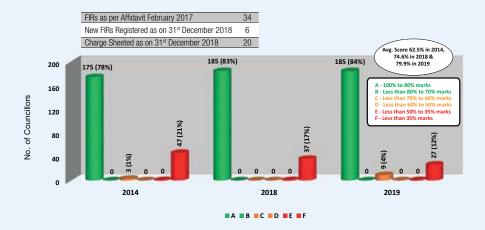
Question Asked



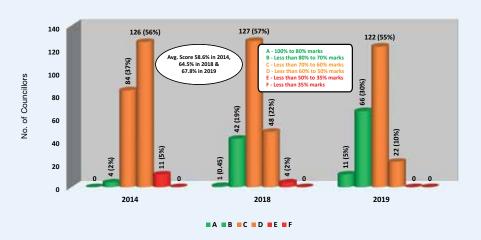
Proportion of Questions asked by Councillors compared to Citizen's Complaints



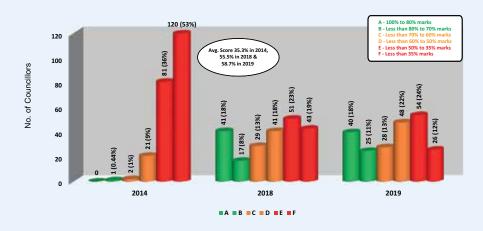
Least Criminal Record



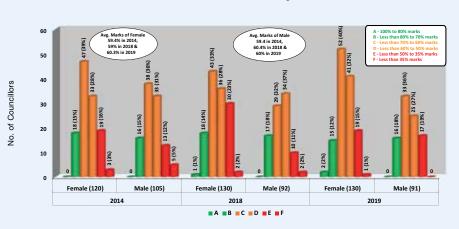
Perceived Performance



Awareness & Accesibility



Gender-wise Analysis



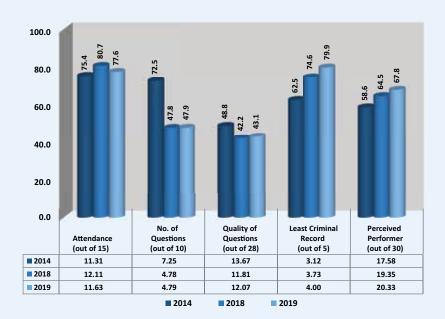
Quality of Questions 68 (31%) 70 (32%) 70 (32%) 70 65 (29%) 60 50 No. of Councillors Avg. Score 48.8% in 2014, 29 (13%) 40 42.2% in 2018 & 43.1% in 2019 30 A - 100% to 80% marks B - Less than 80% to 70% marks 20 E - Less than 50% to 35% marks 2 (1%) F - Less than 35% marks 10

Average Score for Different Parameters

2018

2019

2014



NOTE: Number of Questions have a weightage of 10 marks since 2015. Hence, while showing average score on Number of Questions for 2014, the weighted average is shown considering the score of 15 marks.

TOP 10 COUNCILLORS IN OVERALL

				2019		2018	3
Ward	Constituency No.	Political Party	Councillor Name	Score (out of 100)	Rank	Score (out of 100)	Rank
R/N	4	SS	Sujata Udesh Patekar	82.30	1	76.02	10
G/S	199	SS	Kishori Kishor Pednekar	81.25	2	81.59	1
P/N	35	ВЈР	Sejal Prashant Desai	77.33	3	71.71	26
P/N	34	INC	Qumarjahan Mohammed Moin Siddiqi	76.91	4	74.13	18
R/N	8	ВЈР	Harish Ravji Chheda	76.09	5	68.94	44
S	112	ВЈР	Sakshi Deepak Dalvi	75.58	6	65.55	66
G/S	194	SS	Samadhan Sadanand Sarvankar	74.87	7	78.13	5
K/W	66	INC	Meher Mohsin Haider	74.07	8	69.08	42
L	171	SS	Sanvee Vijay Tandel	73.78	9	71.30	30
F/S	206	SS	Sachin Devdas Padwal	73.75	10	76.42	8

BOTTOM 10 COUNCILLORS IN OVERALL

				2019)	2018	}
Ward	Constituency No.	Political Party	Councillor Name	Score (out of 100)	Rank	Score (out of 100)	Rank
H/E	92	AIMIM	Gulnaz Mo. Salim Qureshi	30.60	221	33.56	220
M/E	138	SP	Ayesha Bano Ain Mohammed Khan	35.29	220	49.70	182
R/S	29	ВЈР	Sagar Ramesh Singh	37.99	219	43.78	209
R/C	15	ВЈР	Pravin Rikhavchand Shah	40.44	218	50.94	177
N	132	ВЈР	Parag Kishor Shah	41.01	217	49.89	179
M/E	137	SP	Ayesha Rafique Shaikh	41.39	216	54.43	157
H/W	99	SS	Sanjay Gulabrao Agaldare	41.67	215	49.72	180
В	223	INC	Nikita Dnyanraj Nikam	42.14	214	46.67	200
K/E	80	ВЈР	Sunil Lalanprasad Yadav	43.00	213	50.72	178
N	133	SS	Parmeshwar Tukaram Kadam	43.06	212	34.78	219

TOP 10 COUNCILLORS IN ATTENDANCE

	Constituency	Political		Score (o	ut of 15)	Overal	l Rank
Ward	No.	Party	Councillor Name	2019	2018	2019	2018
H/E	94	SS	Pradnya Deepak Bhutkar	15.00	14.79	60	47
T	108	BJP	Neil Kirit Somaiya	15.00	14.28	157	82
F/S	205	SS	Dattaram Rambhau Pongade	14.92	14.79	71	95
S	121	SS	Chandravati Shivaji More	14.84	13.86	161	181
P/N	39	SS	Vinaya Vishnu Sawant	14.41	13.85	158	160
M/E	135	SS	Samiksha Deepak Sakre	14.35	12.88	84	79
R/N	4	SS	Sujata Udesh Patekar	14.34	13.50	1	10
P/N	40	SS	Suhas Chandrakant Wadkar	14.32	14.20	61	70
K/E	77	SS	Anant Bhiku Nar	14.28	13.11	20	50
M/E	143	SS	Rutuja Rhadayanath Tari	14.26	14.59	184	210

BOTTOM 10 COUNCILLORS IN ATTENDANCE

	Constituency	Political			ut of 15)		ll Rank
Ward	No.	Party	Councillor Name	2019	2018	2019	2018
R/S	29	BJP	Sagar Ramesh Singh	2.64	7.00	219	209
H/E	92	AIMIM	Gulnaz Mo. Salim Qureshi	4.35	4.68	221	220
K/E	74	BJP	Ujwala Shrikrushna Modak	4.46	8.86	192	203
M/E	138	SP	Ayesha Bano Ain Mohammed Khan	4.60	10.21	220	182
N	132	BJP	Parag Kishor Shah	4.88	6.52	217	179
L	166	MNS	Sanjay Ramchandra Turde	5.01	9.24	198	136
K/W	65	INC	Alpa Ashok Jadhav	5.66	7.42	94	80
R/C	15	BJP	Pravin Rikhavchand Shah	5.68	8.14	218	177
M/E	137	SP	Ayesha Rafique Shaikh	5.71	8.32	216	157
P/S	55	BJP	Harsh Bhargav Patel	5.77	9.65	211	147

TOP 11 COUNCILLORS IN QUESTIONS ASKED

				201	9	201	8
Ward	Constituency No.	Political Party	Councillor Name	No. of question asked	Overall Rank	No. of question asked	Overall Rank
L	168	NCP	Saeeda Arif Khan	96	45	128	34
G/S	194	SS	Samadhan Sadanand Sarvankar	68	7	42	5
K/E	77	SS	Anant Bhiku Nar	59	20	45	50
F/N	176	INC	Ravi Kondu Raja	52	11	57	13
E	211	SP	Rais Kasam Shaikh	48	25	35	12
F/S	204	SS	Anil Sadashiv Kokil	44	16	8	109
G/N	191	SS	Vishakha Sharad Raut	43	78	11	141
G/S	197	SS	Dattaram Shivaram Narvankar	42	21	53	11
F/S	206	SS	Sachin Devdas Padwal	41	10	19	8
K/W	61	SS	Rajul Suresh Patel	39	130	51	32
F/N	175	SS	Mangesh Shridhar Satamkar	39	31	29	4

BOTTOM 15 COUNCILLORS IN QUESTIONS ASKED

				2019)	2018	3
Ward	Constituency No.	Political Party	Councillor Name	No. of question asked	Rank	No. of question asked	Rank
H/E	89	SS	Dinesh Kashiram Kubal	0	203	2	166
H/E	92	AIMIM	Gulnaz Mo. Salim Qureshi	0	221	0	220
S	118	SS	Upendra Dattaram Sawant	0	200	10	99
S	119	NCP	Manisha Harishchandra Rahate	0	204	0	189
M/E	138	SP	Ayesha Bano Ain Mohammed Khan	0	220	3	182
F/S	201	INC	Supriya Sunil More	0	209	0	204
R/C	10	BJP	Jitendra Ambalal Patel	1	123	5	78
P/S	50	BJP	Deepak Jaiprakash Thakur	1	205	5	87
K/E	83	INC	Winnifred Baptist D'souza	1	197	0	214
M/E	143	SS	Rutuja Rhadayanath Tari	1	184	0	210
M/E	144	BJP	Anita Dinesh Panchal	1	207	0	215
Е	210	INC	Sonam Manoj Jamsutkar	1	201	5	119
D	214	BJP	Sarita Ajay Patil	1	208	5	91
В	223	INC	Nikita Dnyanraj Nikam	1	214	2	200
В	224	INC	Afreen Javed Shaikh	1	193	3	151

TOP 10 COUNCILLORS IN QUALITY QUESTIONS ASKED

	Constituency	Political		Score (out of 28)		Overall Rank	
Ward	No.	Party	Councillor Name	2019	2018	2019	2018
L	171	SS	Sanvee Vijay Tandel	21.28	17.16	9	30
R/S	31	ВЈР	Kamlesh Shobhnath Yadav	20.65	14.22	36	73
P/N	35	ВЈР	Sejal Prashant Desai	20.30	19.56	3	26
P/N	33	INC	Virendra Tukaram Choudhary	19.59	19.02	13	9
R/N	8	ВЈР	Harish Ravji Chheda	19.54	13.63	5	44
G/S	194	SS	Samadhan Sadanand Sarvankar	19.18	20.06	7	5
R/C	9	INC	Sweta Sharad Korgaonkar	18.99	21.22	34	2
K/E	85	ВЈР	Jyoti Parag Alavani	18.94	13.76	64	126
K/W	66	INC	Meher Mohsin Haider	18.87	16.44	8	42
P/S	52	BJP	Priti Manoj Satam	18.86	19.82	44	3

BOTTOM 11 COUNCILLORS IN QUALITY QUESTIONS ASKED

	Constituency	Political		Score (out of 28)		Overall Rank	
Ward	No.	Party	Councillor Name	2019	2018	2019	2018
H/E	89	SS	Dinesh Kashiram Kubal	0.00	5.70	203	166
H/E	92	AIMIM	Gulnaz Mo. Salim Qureshi	0.00	0.00	221	220
S	118	SS	Upendra Dattaram Sawant	0.00	12.05	200	99
S	119	NCP	Manisha Harishchandra Rahate	0.00	0.00	204	189
M/E	138	SP	Ayesha Bano Ain Mohammed Khan	0.00	7.63	220	182
F/S	201	INC	Supriya Sunil More	0.00	0.00	209	204
E	210	INC	Sonam Manoj Jamsutkar	2.31	9.22	201	119
D	214	ВЈР	Sarita Ajay Patil	2.31	12.31	208	91
В	223	INC	Nikita Dnyanraj Nikam	2.31	3.79	214	200
P/S	50	BJP	Deepak Jaiprakash Thakur	3.33	13.91	205	87
M/E	144	BJP	Anita Dinesh Panchal	3.33	0.00	207	215

TOP 10 COUNCILLORS IN PERCEIVED PERFORMANCE

	Constituency Political			Score (o	ut of 30)	Overall Rank	
Ward	No.	Party	Councillor Name	2019	2018	2019	2018
R/C	10	BJP	Jitendra Ambalal Patel	28.94	23.87	123	78
P/S	58	ВЈР	Sandeep Dilip Patel	26.89	20.10	57	31
P/N	34	INC	Qumarjahan Mohammed Moin Siddiqi	26.68	20.67	4	18
R/N	1	SS	Tejasvee Abhishek Ghosalkar	26.19	19.66	134	29
R/N	6	SS	Harshad Prakash Karkar	25.89	20.55	99	167
R/N	4	SS	Sujata Udesh Patekar	25.27	20.85	1	10
K/E	73	SS	Pravin Gajanan Shinde	25.18	22.52	166	144
K/W	64	SS	Shaheda Haroon Rashid Khan	24.89	21.55	147	154
S	112	ВЈР	Sakshi Deepak Dalvi	24.48	19.58	6	66
P/N	44	ВЈР	Sangeeta Gyanmurti Sharma	24.35	20.61	98	62

BOTTOM 10 COUNCILLORS IN PERCEIVED PERFORMANCE

	Constituency			Score (out of 30)			
Ward	No.	Party	Councillor Name	2019	2018	2019	2018
M/E	137	SP	Ayesha Rafique Shaikh	15.21	18.28	216	157
H/E	92	AIMIM	Gulnaz Mo. Salim Qureshi	15.25	17.88	221	220
L	163	SS	Dilip Bhausaheb Lande	16.18	20.04	109	101
S	121	SS	Chandravati Shivaji More	16.32	15.99	161	181
M/E	139	SP	Akhter Abdul Rajjak Qureshi	16.37	14.01	172	121
P/N	38	SS	Atmaram Laxman Chache	16.45	21.56	149	33
M/W	153	SS	Anil Ramchandra Patankar	16.55	18.98	29	7
M/E	136	SP	Rukhsana Nazim Siddiqui	16.71	16.40	139	81
H/E	96	SS	Mohammed Halim Mohammed Shamim Khan	17.04	18.03	114	175
F/N	176	INC	Ravi Kondu Raja	17.20	17.95	11	13

TOP 10 COUNCILLORS IN AWARENESS & ACCESSIBILITY

	Constituency	Political		Score (out of 5)		Overall Rank	
Ward	No.	Party	Councillor Name	2019	2018	2019	2018
R/C	10	ВЈР	Jitendra Ambalal Patel	4.96	4.39	123	78
H/E	93	SS	Rohini Yogesh Kamble	4.96	4.78	50	14
T	103	BJP	Manoj Kishorbhai Kotak	4.85	3.89	95	57
L	159	BJP	Prakash Devji More	4.83	4.78	90	96
R/S	31	BJP	Kamlesh Shobhnath Yadav	4.70	4.35	36	73
R/C	11	SS	Riddhi Bhaskar Khursange	4.65	4.34	46	22
P/N	36	BJP	Daksha Jagdish Patel	4.62	4.67	14	16
G/S	197	SS	Dattaram Shivaram Narvankar	4.60	4.05	21	11
P/N	39	SS	Vinaya Vishnu Sawant	4.56	4.02	158	160
H/E	88	SS	Sadanand Gajanan Parab	4.56	3.85	187	162

BOTTOM 10 COUNCILLORS IN AWARENESS & ACCESSIBILITY

	Constituency	Political		Score (out of 5)		Overall Rank	
Ward	No.	Party	Councillor Name	2019	2018	2019	2018
G/N	188	NCP	Reshmabano Mohammadhasim Khan	0.75	1.46	168	212
D	219	BJP	Jyotsna Devesh Mehta	0.88	1.45	119	114
M/E	136	SP	Rukhsana Nazim Siddiqui	1.00	0.96	139	81
P/N	41	SS	Tulsiram Dhondiba Shinde	1.25	1.13	89	116
M/E	139	SP	Akhter Abdul Rajjak Qureshi	1.27	0.88	172	121
L	161	SS	Vijayendra Onkar Shinde	1.29	1.01	72	192
F/S	200	SS	Urmila Ulhas Panchal	1.29	1.08	159	191
M/E	137	SP	Ayesha Rafique Shaikh	1.34	1.54	216	157
L	156	SS	Ashwini Ashok Matekar	1.41	1.16	58	149
F/N	180	SS	Smita Sharad Gaonkar	1.41	1.38	81	176

TOP 11 COUNCILLORS IN DISCUSSION

	Constituency	Political		Score (out of 5)		Overall Rank	
Ward	No.	Party	Councillor Name	2019	2018	2019	2018
F/N	176	INC	Ravi Kondu Raja	5.00	5.00	11	13
N	131	NCP	Rakhi Harishchandra Jadhav	4.98	4.95	43	59
G/N	191	SS	Vishakha Sharad Raut	4.93	3.03	78	141
E	211	SP	Rais Kasam Shaikh	4.93	4.93	25	12
Т	103	ВЈР	Manoj Kishorbhai Kotak	4.89	4.98	95	57
E	209	SS	Yashwant Kamlakar Jadhav	4.89	4.91	62	6
L	165	INC	Mohammed Ashraf Mohammed Aslam Azmi	4.86	4.86	19	74
L	168	NCP	Saeeda Arif Khan	4.82	4.77	45	34
F/S	206	SS	Sachin Devdas Padwal	4.82	4.34	10	8
K/W	66	INC	Meher Mohsin Haider	4.75	4.62	8	42
L	163	SS	Dilip Bhausaheb Lande	4.75	4.46	109	101
F/N	175	SS	Mangesh Shridhar Satamkar	4.75	4.73	31	4

RANK OF PARTY HEAD/COMMITTEE CHAIRPERSON 2019-2020

Ward	Constituency No.	Councillors	Party Head/ Committee Chairperson	Score (out of 100)	Rank
R/C	18	Sandhya Vipul Doshi	R/C & R/N Ward Committee	65.64	70
R/S	26	Preetam Gautam Pandagle	R/S Ward Committee	49.15	190
P/N	43	Vinod Udaynarayan Mishra	P/N Ward Committee	59.06	124
P/S	57	Srikala Ramchandran Pillai	P/S Ward Committee	48.10	196
K/W	71	Aneesh Naval Makwaaney	K/W Ward Committee	53.85	167
K/E	80	Sunil Lalanprasad Yadav	K/E Ward Committee	43.00	213
H/E	95	Chandrashekhar Vasudeo Waingankar	H/E & H/W Ward Committee	65.95	63
Т	106	Prabhakar Tukaram Shinde	S & T Ward Committee	69.45	38
N	133	Parmeshwar Tukaram Kadam	N Ward Committee	43.06	212
M/E	142	Vaishali Navin Shewale	M/E Ward Committee	71.47	24
M/W	152	Asha Subhash Marathe	M/W Ward Committee	69.83	35
L	156	Ashwini Ashok Matekar	L Ward Committee	66.59	58
G/N	186	Vasant Shivram Nakashe	G/N Ward Committee	49.90	186
G/S	194	Samadhan Sadanand Sarvankar	G/S Ward Committee	74.87	7
F/S	205	Dattaram Rambhau Pongade	F/N & F/S Ward Committee	65.63	71
С	221	Akash Raj Purohit	C & D Ward Committee	54.66	163
Α	227	Makarand Suresh Narwekar	A, B & E Ward Committee	61.04	112
M/W	153	Anil Ramchandra Patankar	BEST Committee	70.46	29
M/E	147	Anjali Sanjay Naik	Education Committee	63.34	97
H/E	88	Sadanand Gajanan Parab	Improvements Committee	49.42	187
R/N	7	Sheetal Mukesh Mhatre	Law, Revenue and General Purposes Committee	69.16	41
S	115	Umesh Subhash Mane	Markets & Gardens Committee	45.75	199
F/N	178	Amey Arun Ghole	Public Health Committee	55.25	156
E	209	Yashwant Kamlakar Jadhav	Standing Committee	66.08	62
G/N	189	Harshala Ashish More	Women & Child Welfare Committee	60.90	113
G/N	192	Priti Prakash Patankar	Works Committee (City)	52.08	177
S	118	Upendra Dattaram Sawant	Works Committee (Suburbs)	45.51	200
Т	103	Manoj Kishorbhai Kotak	BJP Party Head	63.80	95
N	131	Rakhi Harishchandra Jadhav	NCP Party Head	68.88	43
F/N	176	Ravi Kondu Raja	INC Party Head	73.72	11
G/N	191	Vishakha Sharad Raut	SS Party Head	65.18	78
Е	211	Rais Kasam Shaikh	SP Party Head	71.40	25

PARTY WISE SCORE

	20	14	20	18	20	19
Political Party	Score	Rank	Score	Rank	Score	Rank
AIMIM	-	-	30.68	221	42.06	196
Akhil Bharatiya Sena	51.36	176	47.29	198	50.50	181
Bharatiya Janata Party	65.26	76	60.31	106	59.54	116
Bhartiya Republican Party Bahujan Mahasangha	51.40	179	-	-	-	-
Bhartiya Shetkari Kamgar	-	-	-	-	-	-
Independent	52.83	146	54.27	153	48.26	195
Indian National Congress	58.60	119	60.69	106	61.96	97
Maharashtra Navnirman Sena	56.50	127	57.23	136	46.52	198
Nationalist Congress Party	58.13	120	53.58	146	58.09	125
Republican Party Of India RPI(A)	43.54	208	-	-	-	-
Samajwadi Party	59.95	103	59.96	115	52.75	153
Shiv Sena	60.56	109	60.25	109	61.61	102

PARTY WISE NUMBER OF MEMBERS

	20	14	20	18	20	19
Political Party	R	Т	R	T	R	Т
AIMIM	-	-	2	2	2	2
Akhil Bharatiya Sena	2	2	1	1	1	1
Bharatiya Janata Party	31	31	81	84	81	81
Bhartiya Republican Party Bahujan Mahasangha	1	1	-	-	-	-
Bhartiya Shetkari Kamgar		1	-	-	-	-
Independent	14	14	4	5	1	1
Indian National Congress	52	52	30	31	28	29
Maharashtra Navnirman Sena	28	28	1	1	1	1
Nationalist Congress Party	13	13	9	9	9	9
Republican Party Of India RPI(A)	1	1	-	-	-	-
Samajwadi Party	9	9	6	6	6	6
Shiv Sena	74	75	88	92	92	94
Total	225	227	222	231	221	224

- **Note:** Column "R" indicates members who were accounted for computing the report card; while "T" indicates total no of members in that year (including suspended or members who had demised during the year)
 - The data covered for 2014 Report Card is from April 2013 to March 2014, for 2018 is from March 2017 to March 2018 and similarly for 2019 is from April 2018 to March 2019.

A (100% to 80%) B (<80% to 70%) C (<70% to 60%) D (<60% to 50%) E (<50% to 35%) F (<35%)

(*) CN – Constituency No.

Ward	CN*	Political	Councillor name	Area		2019	
		Party			Grade	Score	Rank
R/N	1	SS	Tejasvee Ghosalkar	Ganpat Patil Nagar, Borivali RTO, Dahisar River & I.C. Colony	D	58.21	134
R/N	2	ВЈР	Jagdish Oza	Avadhut Nagar, Anand Nagar, N. L. Complex & Sudhindra Nagar	С	64.49	83
R/N	3	SS	Balkrishna Brid	Ketkipada, Dharkhadi, Dimond Industrial Estate, Vaishali Nagar and Dahisar Check Naka	С	61.87	106
R/N	4	SS	Sujata Patekar	Ghartan Pada, Kokani Pada, Ekta Nagar & Rawal Pada	Α	82.30	1
R/N	5	SS	Sanjay Ghadi	Ashokvan, Chogle Nagar, Ganesh Nagar, Chintamani Nagar & S.T. Depot	В	72.87	15
R/N	6	SS	Harshad Karkar	Ratan Nagar, Ambewadi, Ovari Pada, Maratha Colony and Manav Kalyan Kendra	С	62.93	99
R/N	7	SS	Sheetal Mhatre	Dahisar River, Nava Gaon & Kandar Pada	С	69.16	41
R/N	8	BJP	Harish Chheda	Marry Emaculate School, St. Fransis School, Bhagvati Hospital, LIC Colony & Mandpeshwar Colony	В	76.09	5
R/C	9	INC	Sweta Korgaonkar	M.H.B. Colony, Gorai 2, Gorai Gaon, Pagoda, Gokhale College	С	69.85	34
R/C	10	BJP	Jitendra Patel	Govind Nagar, Yogi Nagar C.K.P. Colony, Pai Nagar, Eksar	D	59.15	123
R/C	11	SS	Riddhi Khursange	Daulat Nagar, Shrikrishna Nagar, Abhinav Nagar, Kaju Pada	С	68.53	46
R/C	12	SS	Geeta Singhan	National Park, Kulup Wadi, Tata Power House, Magathane Bus Depot	В	70.57	28
R/C	13	BJP	Vidyarthi Singh	Borivali Station, Asra Colony, Omkareshwar Mandir, Sukurwadi, Dattapada	Е	49.35	188
R/C	14	BJP	Asawari Patil	Rajendra Nagar, F.C.I, Khatao Estate, Sanskruti Complex	В	70.10	32
R/C	15	ВЈР	Pravin Shah	Saibaba Nagar, Kora Kendra, Veer Savarkar Garden, Prabhodankar Thakre Theatre	Е	40.44	218
R/C	16	BJP	Anjali Khedkar	Vazira Naka, Don Bosco High School, Ganesh Mandir, Gorai-1	С	68.99	42
R/C	17	BJP	Bina Doshi	Poisar Bus Depot, Satya Nagar, Chikuwadi, Puneet Nagar	С	60.81	115
R/C	18	SS	Sandhya Doshi	Charkop Sector 4, 5 & 9 and Theam Park Garden	С	65.64	70
R/S	19	SS	Shubhada Gudhekar	Charkop Gaon, Charkop Industry, Charkop Sector No.1, Bundar Pakhadi	Е	43.64	210
R/S	20	BJP	Deepak Tawde	Sahyadri Nagar, Ganesh Nagar, Bundar Pakhadi	С	61.55	108
R/S	21	BJP	Pratibha Girkar	Mahavir Nagar, Dhanukarwadi, Shravan Nagar	С	65.40	74
R/S	22	BJP	Priyanka More	Parekh Nagar, Sunderpada, Kandivali Gaonthan, Poisar Gymkhana	С	64.66	82
R/S	23	ВЈР	Shivkumar Jha	Ryan International School, St.Lawrence High School, Gaondevi, Janata Nagar-Poisar (East)	D	56.54	148

Ward	CN*	Political	Councillor name	Area	2019		
		Party			Grade	Score	Rank
R/S	24	ВЈР	Sunita Yadav	Defence Colony, Akurli Industrial Estate, Kandivali Railway Yard, Thakur Complex	В	71.67	23
R/S	25	SS	Madhuri Bhoir	Thakur College, Janupada, Thakur Village	С	62.23	103
R/S	26	ВЈР	Preetam Pandagle	Singh Estate, Laxmi Nagar, Gautam Nagar, Damu Nagar	Е	49.15	190
R/S	27	BJP	Surekha Patil	Mahindra & Mahindra Company, Narsi Pada, Lokhandwala Township, MHADA Colony	D	57.92	140
R/S	29	BJP	Sagar Singh	Ashok Nagar, Akurli Nagar, Times of India, Sports Authority of India	Е	37.99	219
R/S	30	BJP	Leena Deherkar	Bhadran Nagar, Shankarwadi, Iraniwadi	С	63.75	96
R/S	31	BJP	Kamlesh Yadav	Ekta Nagar, Nilkanth Nagar	С	69.61	36
P/N	33	INC	Virendra Choudhary	Rathodi, Aazad Nagar, Valnai Gaon, Aazmi Nagar	В	73.08	13
P/N	34	INC	Qumarjahan Siddiqi	BMC Colony, Old Collector Compound, Malvani Police Station	В	76.91	4
P/N	35	ВЈР	Sejal Desai	Aadarsh Dugdhalay, Domnic Colony, Meeth Chowky, Goraswadi	В	77.33	3
P/N	36	ВЈР	Daksha Patel	Pushpa Park Gautam Nagar, C.O.D., Shantaram pada, Raheja Complex	В	72.94	14
P/N	37	BJP	Pratibha Shinde	Tanaji Nagar, Kurar Village, St. Joseph High School	D	55.29	155
P/N	38	SS	Atmaram Chache	Tanaji Nagar, Maharani Saibai Vidyamandir, Nutan Vidyamandir	D	56.26	149
P/N	39	SS	Vinaya Sawant	Gokul Nagar, Durga Nagar	D	55.07	158
P/N	40	SS	Suhas Wadkar	Sankalp Colony, Nagari Niwara Mira Nagar, Banjarapada, Dindoshi Court	С	66.09	61
P/N	41	SS	Tulsiram Shinde	Nagari Niwara, Santosh Nagar, Indira Gandhi Development Institute	С	64.12	89
P/N	42	NCP	Dhanashree Bharadkar	Pimparipada, Ambapada, Maharshi Shankar Buva Salvi Ground, Shivsrushti Seva Soc.	Е	45.24	202
P/N	43	BJP	Vinod Mishra	Pathan Wadi, Shantaram Talav, Triveni Nagar, Kokani Pada	D	59.06	124
P/N	44	BJP	Sangeeta Sharma	Raheja Township, Dindoshi Bus Depot, MHB Colony	С	63.20	98
P/N	45	ВЈР	Ramnarayan Barot	Lower Govind Nagar, Ram Leela Maidan, Dhobi Ghat, Nav Jeevan High School, M. W. Desai Hospital	D	58.26	133
P/N	46	BJP	Yogita Koli	Mamaletdar Wadi, Navy Nagar, Somwar Bazar	D	59.21	122
P/N	47	BJP	Jaya Tiwana	Kanchpada, Evershine Nagar, Goregaon Sports Club, Bhujavale Talao	С	64.18	88
P/N	48	INC	Salma Almelkar	New Collector Compound, Samana Nagar, Gaikwad Nagar, Malvani Bus Depot	С	61.15	110
P/N	49	SS	Sangeeta Sutar	Madh Island, Darivali Village, Ambojwadi	D	58.16	136
P/S	50	BJP	Deepak Thakur	Bangur Nagar, Sunder Nagar, Mahesh Nagar, Udyog Nagar, Ram Nagar	Е	44.86	205
P/S	51	SS	Swapnil Tembwalkar	Jayprakash Nagar, Hanuman Tekdi, Pahadi School, Virwani Industrial Estate	С	64.99	79

Ward	CN*	Political	Councillor name	Area		2019	
- India	011	Party	Countries Hame	71101	Grade	Score	Rank
P/S	52	BJP	Priti Satam	Yashodham Vidyalaya, Gokul Dham, Mali Nagar, Ram Nagar	С	68.82	44
P/S	53	SS	Rekha Ramvanshi	Aarey Colony, Film City, Royal Palm, Unit No. 22, Aarey Dairy, Mahanand Dairy, S.R.P.F.	Е	49.92	185
P/S	54	SS	Sadhana Mane	Pandurang Wadi, Sonawala Industry, Kama Industry, Churi Wadi, Goregaon Railway Station	С	67.18	53
P/S	55	BJP	Harsh Patel	Jawahar Nagar, Mitha Nagar, Unnat Nagar, Piramal Nagar, Shree Nagar, Tilak Nagar, Siddharth Nagar	Е	43.20	211
P/S	56	ВЈР	Rajul Desai	Motilal Nagar 2 & 3, Jijamata Nagar, Nutan Vidya Mandir	Е	49.31	189
P/S	57	BJP	Srikala Pillai	Bhagatsingh Nagar, Laxmi Nagar	E	48.10	196
P/S	58	BJP	Sandeep Patel	Oshiwara Bus Depot, Goregaon Bus Depot, BEST Nagar, Motilal Nagar, Siddharth Nagar	С	66.79	57
K/W	59	SS	Pratima Khopade	Versova, Sai Nagar, Versova Jetty	С	65.73	67
K/W	60	BJP	Yogiraj Dabhadkar	Lokhandwala Complex, Metro Depot, RTO, Laxmi Industrial Estate	D	55.63	153
K/W	61	SS	Rajul Patel	MHADA Colony, Anand Nagar, Raigad Military School	D	58.44	130
K/W	62	SS	Raju Pednekar	Momin Nagar, Behram Baug, Oshivara, Shukla Estate	D	59.47	121
K/W	63	BJP	Ranjana Patil	Veera Desai Industrial Estate, Jeevan Nagar, MHADA Colony, Sahakar Nagar	D	57.19	143
K/W	64	SS	Shaheda Khan	Patel Estate, Shivalik Nagar, Patil Wadi, Khan Estate	D	56.75	147
K/W	65	INC	Alpa Jadhav	Amboli, Ram Baug, Dhakoji Seth Pada, Dattaguru Nagar, Gilbert Hill	С	63.85	94
K/W	66	INC	Meher Haider	Dhangar Wadi, Fidai Baug, Lohana Colony, Gaondevi Dongari	В	74.07	8
K/W	67	BJP	Sudha Singh	Gulmohor Colony, Mhada Colony, Four Banglow, Bhawans College	С	60.37	118
K/W	68	BJP	Rohan Rathod	Moragaon, Bharat Nagar , Seven Banglow	Е	44.64	206
K/W	69	BJP	Renu Bhasin	Juhu Tara, Vitthal Nagar, Vallabh Nagar, Neharu Nagar	D	55.74	150
K/W	70	BJP	Sunita Mehta	Irla, Azad Nagar, Prem Nagar, Mithibai College	С	65.89	65
K/W	71	ВЈР	Aneesh Makwaaney	Juhu Airport, Daulat Nagar, Juhu Koliwada, Indira Nagar	D	53.85	167
K/E	72	BJP	Pankaj Yadav	Ismail Yusuf College, Natwar Nagar, Bandrekar wadi, Laxmi Nagar	D	50.50	182
K/E	73	SS	Pravin Shinde	Shyam Nagar, Majas Bus Depot, Jogeshwari Caves, Janata Colony	D	54.08	166
K/E	74	BJP	Ujwala Modak	Durga Nagar, Rup Nagar, Ganesh Nagar, Kamaal Amrohi Studio	Е	48.77	192
K/E	75	SS	Priyanka Sawant	Seven Hills Hospital, Marol Bus Depot, Kadam wadi, Marol, Vijay Nagar	С	67.01	55
K/E	77	SS	Anant Nar	Income Tax Colony, Meghwadi, Indira Nagar, Kokan Nagar	В	72.28	20

Ward	CN*	Political	Councillor name	Area		2019	
		Party			Grade	Score	Rank
K/E	78	NCP	Naziya Sofi	Bandra Plot, Jhula Maidan, Shivaji Nagar	D	55.74	151
K/E	79	SS	Sadanand Waman Parab	Shankar Wadi, Holly Spirit Hospital, Tolani College	В	72.53	17
K/E	80	BJP	Sunil Yadav	M.V. College, Parsi Colony, Azad Nagar, Bima Nagar	Е	43.00	213
K/E	82	INC	Jagdish Amin	J.B. Nagar, Ashok Nagar, Ramlila Maidan, Sai Nagar, A.A.I. Colony	С	66.94	56
K/E	83	INC	Winnifred D'souza	Ambedkar Nagar, Bamanwada, P.& T. Colony, A.A.I Colony	Е	47.67	197
K/E	84	BJP	Abhijit Samant	Koldongari, Tejpal Scheme, Paranjape Scheme, Netaji Subhash Nagar	D	58.61	128
K/E	85	ВЈР	Jyoti Alavani	Dahanukar College, Shastri Nagar, Ville Parle Police Station	С	65.91	64
K/E	86	INC	Sushma Rai	Chhatrapati Shivaji International Airport, Sahar Village, Chimatpada	D	59.74	120
H/E	88	SS	Sadanand Gajanan Parab	Aagripada, Vakola, Davari Nagar, Pratiksha Nagar, Shivaji Nagar	Е	49.42	187
H/E	89	SS	Dinesh Kubal	Lalbahadur Shastri Nagar, Gala College, Dhobi Ghat	Е	45.23	203
H/E	90	INC	Tulip Miranda	Kalina, P.& T. Colony, Korve Nagar, I.A. Staff Quarters	С	68.50	47
H/E	92	AIMIM	Gulnaz Qureshi	M.M.R.D.A Ground, BKC, Dhyaneshwar Nagar, Bharat Nagar	F	30.60	221
H/E	93	SS	Rohini Kamble	Government Colony, M.I.G. Colony, Dr. Babasaheb Ambedkar Udyan, Gandhi Nagar	С	68.10	50
H/E	94	SS	Pradnya Bhutkar	Golibar, Raje Sambhaji Vidyalaya, Jawahar Nagar	С	66.38	60
H/E	95	SS	Chandrashekhar Waingankar	Kherwadi, Shivaji Garden, Government Technical College, Nirmal Nagar	С	65.95	63
H/E	96	SS	Mohammed Khan	Bandra Terminus, Behrampada, Garib Nagar, Bandra Court	С	60.83	114
H/W	97	BJP	Hetal Gala	Khira Nagar, Muktanand Park, Navyug Colony, MSEB Colony, Santacruz Bus Depot	С	60.40	117
H/W	98	BJP	Alka Kerkar	Wellington Gymkhana, Dr. Ambedkar Nagar, Khar Gymkhana, Rotary Park	С	64.01	92
H/W	99	SS	Sanjay Agaldare	Khar Danda, Danda Village, Govind Nagar, Koliwada	Е	41.67	215
H/W	100	BJP	Swapna Mhatre	Pali Village, Patwardhan Park, Union Park, Pali Hill	В	70.25	30
H/W	101	INC	Asif Zakaria	Bandra Talao, National Liabrary, Chimbai Village, Dr. Bhaba Hospital	С	65.22	76
H/W	102	IND	Mumtaz Khan	Santosh Nagar, Bandra Reclaimation, Bandra Bus Depot, ONGC Colony	Е	48.26	195
Т	103	ВЈР	Manoj Kotak	Bhandup Complex, Vihar Lake, Veena Nagar, Ghatipada	С	63.80	95
Т	104	BJP	Prakash Gangadhare	Tambe Nagar, Indira Nagar, Siddharth Nagar	D	52.94	174
Т	105	BJP	Rajani Keni	Gavhanpada, Nilam Nagar, Sajjanwadi, Patil Nagar, Dr. Ambedkar Nagar	С	68.00	51
Т	106	BJP	Prabhakar Shinde	Hariom Nagar, MHADA Colony, Dumping Salt Lake, Tata Colony, Navghar	С	69.45	38

Ward	CN*	Political	Councillor name	Area		2019	
		Party		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Grade	Score	Rank
Т	107	BJP	Samita Kamble	Mulund BEST, Bus Dept., St. Pious Colony	D	58.09	138
Т	108	BJP	Neil Somaiya	Rahul Nagar, Moti Nagar, Hanumanpada, Asha Nagar	D	55.07	157
s	109	SS	Deepali Gosavi	Tulshetpada, Tanajiwadi, Tembipada, Bhandup, Tansa Pipeline	D	58.19	135
S	110	INC	Asha Koparkar	Rajiv Gandhi Nagar, M.M.R.D.A.Colony, Subhash Nagar, Bhandup Sonapur	D	59.03	126
s	111	ВЈР	Sarika Pawar	Kirti Nagar, Bhavani Nagar, Tata Nagar, Shyam Nagar, Datar Colony, Sai Nagar, Rukhmini Nagar	С	68.40	48
s	112	ВЈР	Sakshi Dalvi	Nirmal Nagar, Jaydeosing Nagar, Panjabi Colony, Ram Nagar, Dina Bama Estate, Ambedkar Nagar, M.M.R.D.A. Colony	В	75.58	6
s	113	SS	Deepmala Badhe	Milind Nagar, Gaondevi (Bhandup west ward), Sarvoday Nagar, St. Anthony Church, Sharad Industrial Estate	С	62.07	104
s	114	SS	Ramesh Korgaonkar	Kranti Nagar, Anand Nagar, Mata Ramabai Ambedkar Nagar, Sarveshwar Hospital, S.V.B. College of Pharmacy	D	55.69	152
s	115	SS	Umesh Mane	Kokan Nagar, Samarth Nagar, Jamil Nagar, Pathan Colony, Utkarsh Nagar, Maharashtra Nagar	Е	45.75	199
s	116	BJP	Jagruti Patil	Hanuman Tekadi, New Colony, Mahatma Jyotiba Phule Nagar, Holy Trinity Church	D	58.53	129
S	117	SS	Suvarna Karanje	Kanjur Village, N.C.H.Colony, Mirashi Nagar, Indira Nagar	D	53.28	173
s	118	SS	Upendra Sawant	Kannamwar Nagar 1&2, Togare Nagar, Hanuman Nagar, Dr. B. R. Ambedkar Bhavan, Asmita College of Arts & Comm.	E	45.51	200
s	119	NCP	Manisha Rahate	Bharat Nagar, Rajiv Gandhi Nagar, Vikhroli Vidyalaya, Ashok Nagar, Jay Bhavani Chawl, Kalaghoda Ramwadi	E	45.12	204
s	120	SS	Rajrajeshwari Redkar	Surya Nagar, Chandan Nagar, Godrej Hill site Colony, Lokmanya Nagar, Cipla Co.	D	58.10	137
s	121	SS	Chandravati More	I.I.T.Powai, Passpoli, Mayur Nagar, Powai Lake, Morarji Nagar	D	54.80	161
s	122	BJP	Vaishali Patil	Hiranandani Garden, Sainath Nagar, Punchkutir Ganesh Nagar, MHADA Colony, Jalvayu Vihar, Ramabai Ambedkar Nagar	С	64.39	85
N	123	SS	Snehal More	Hanuman Nagar, Vikhroli Parksite	D	52.91	175
N	124	NCP	Jyoti Khan	Varsha Nagar, Parksite Colony, Phirozshah Godrej Co., R.City Mall	В	70.92	26
N	125	SS	Rupali Awale	Ramabai Colony, Godrej Company, Sambhaji Park, Godrej Colony, Vikhroli Village	С	65.19	77
N	126	SS	Archana Bhalerao	Jagdusha Nagar, Indira Nagar, Sainath Nagar, Nityanand Nagar, Damodar Park, NABARD Colony, Adony Compound	С	62.55	102

Ward	CN*	Political Party	Councillor name	Area		2019	
		Party			Grade	Score	Rank
N	127	SS	Tukaram Patil	Ram Nagar, Bhim Nagar, Siddharth Nagar, Kajrolkar Society	D	56.90	146
N	128	SS	Ashwini Hande	Barve Nagar, Kajupada, Gandhi Nagar, Pawar Chawl	D	53.56	170
N	129	BJP	Suryakant Gawali	Chirag Nagar, Azadnagar, Maneklal Estate	С	61.06	111
N	130	BJP	Bindu Trivedi	Kirol Village, T.P.S.Colony, Naval Stores, Kapolwadi	С	65.28	75
N	131	NCP	Rakhi Jadhav	Naidu Colony, MHADA Colony, Saibaba Nagar, Savitribai Phule Nagar	С	68.88	43
N	132	ВЈР	Parag Shah	Somaiya College, O.N.G.C. Colony, Garodiya Nagar, Rajawadi Hospital	Е	41.01	217
N	133	SS	Parmeshwar Kadam	Kamraj Nagar, Ramabai Ambedkar Nagar	Е	43.06	212
M/E	134	SP	Shaera Khan	Rafiq Nagar, Indira Nagar, Kamala Nagar, Adarsh Nagar, Shivaji Nagar Bus Dept.	D	57.01	144
M/E	135	SS	Samiksha Sakre	Ramabai Nagar, Mohite Patil Nagar, Chikuwadi, Ekta Nagar, Mandala	С	64.40	84
M/E	136	SP	Rukhsana Siddiqui	Adasa Nagar Phase-II, Shivaji Nagar Terminus	D	57.96	139
M/E	137	SP	Ayesha Shaikh	Shivaji Nagar, Noor-E-Elahi Masjid	Е	41.39	216
M/E	138	SP	Ayesha Khan	Raman Mama Nagar Phase – I, Metro Hospital, Shivaji Nagar Hospital, Municipal Urdu School	Е	35.29	220
M/E	139	SP	Akhter Qureshi	Natvar Parekh Compound, Indian Oil Nagar, Lotus Colony, MHADA Colony, Shivaji Nagar Junction	D	53.44	172
M/E	140	NCP	Nadiya Shaikh	Gautam Nagar, New Gautam Nagar, Nimoni Nagar, Tata Nagar, Deonar Slaughter House	D	52.67	176
M/E	141	INC	Vitthal Lokare	Municipal Colony Sector 1, 2 and H-3 Block, Annabhau Sathe Nagar, Zakir Husain Nagar	С	64.23	86
M/E	142	SS	Vaishali Shewale	Lallubhai Compound, Jyotirling Nagar, P.M.G.Colony, Lale Amirchand Complex	В	71.47	24
M/E	143	SS	Rutuja Tari	Maharashtra Nagar, Cheeta Camp Sector A, B, F. and I, Cheeta Camp.	D	50.26	184
M/E	144	ВЈР	Anita Panchal	Deonar Village, Shivneri Nagar, Telecom Factory Colony, Amar Nagar, M.B.P.T.Colony, New Mandala, Mankhurdgaon, B.S.N.L. Telecom Factory	Е	44.20	207
M/E	145	AIMIM	Shahnawaz Shaikh	Cheeta Camp Sector C,D, E, G, H, J and K Upper Trombay, Trombay Koliwada, Dhobighat, Datta Nagar, Shahaji Nagar, Paylipada	D	53.53	171
M/E	146	SS	Samriddhi Kate	Anushakti Colony, Wadvaligoan, Sahyadri Nagar, Anushakti Nagar, B.A.R.C	С	62.87	101
M/E	147	SS	Anjali Naik	Tata Colony, R.C.F.Colony, B.P.C.L. Colony M.M.R.D.A.Colony, Ayodhya Nagar	С	63.34	97
M/E	148	SS	Nidhi Shinde	H.P.Nagar, Bharat Nagar, Vishnu Nagar, Bharat Petroleum Refinary, Kala Chowki	С	63.97	93
M/W	149	BJP	Susham Sawant	Tilak Nagar, Indira Nagar Zopadpatti, Cheddanagar, Pestamsagar Colony	С	69.29	40
M/W	150	INC	Sangeeta Handore	Rahul Nagar, BMC Colony, Jyoti Nagar, New GaribJanta Nagar	С	67.71	52
M/W	151	BJP	Rajesh Fulwaria	Sahakar Nagar, Thakkarbappa Colony, Vatsalabai Naik Nagar, Saibaba Nagar	D	59.04	125

Ward	CN*	Political	Councillor name	Area		2019	
waru	OI4	Party	Councillor Hame	Allou	Grade	Score	Rank
M/W	152	BJP	Asha Marathe	Postal Colony, Chembur Gaonthan, Jay Ambe Nagar, Mahadeowadi	С	69.83	35
M/W	153	SS	Anil Patankar	Ghatla, Santosh Nagar, Vasant Nagar, Sambhaji Nagar	В	70.46	29
M/W	154	BJP	Mahadev Shivgan	Chembur Colony, Collector Colony, Ashok Nagar	С	62.88	100
M/W	155	SS	Shrikant Shetye	Mysore Colony, Mahul Village, Suman Nagar, Bharat Petroleum Refinary, Bhakti Park	С	67.16	54
L	156	SS	Ashwini Matekar	Tunga Village, Udhyan Complex, Savarkar Nagar, Sakivihar, L & T Company	С	66.59	58
L	157	SS	Aakansha Shetye	Raheja Vihar, MHADA Colony, Sangharsh Nagar, Big Park, Chandivali Studio, Chandivali Lake	D	51.12	179
L	158	SS	Chitra Sangle	Yadav Nagar, MHADA Colony, Tilak Nagar, MHADA Maidan	D	54.21	164
L	159	BJP	Prakash More	Yadav Nagar, Asalpha, Mohili, Subhash Nagar, Shivpremi Nagar, Azad Nagar	С	64.10	90
L	160	IND	Kiran Landge	Milind Nagar, Bhim Nagar, Narayan Nagar, Home guard Tranning Centre	С	65.68	69
L	161	SS	Vijayendra Shinde	Lokmanya Tilak Nagar, Krishna Nagar, Veer Savarkar Nagar, Netaji Nagar, Ashok Nagar, Lal Bahadur Shastri Nagar	С	65.47	72
L	162	INC	Wajid Qureshi	Shivaji Nagar, Sathi D'souza Nagar, Spenta Residency Park, Airport Runway	С	66.46	59
L	163	SS	Dilip Lande	Kajupada, Indira Nagar, Mayfair Industrial Area, Sakinaka	С	61.23	109
L	164	BJP	Harish Bhandirge	Premier Residency, Sanjay Nagar, Kamani, Premier Colony, Navpada	D	58.44	131
L	165	INC	Mohammed Azmi	Cristiangaon, Jay Ambika Nagar, Bhartiysa Nagar, Halavpool, Kohinoor Hospital	В	72.40	19
L	166	MNS	Sanjay Turde	Kranti Nagar, Sandesh Nagar, Wadia Colony, Kismat Nagar, Shanti Nagar, Chatrapati Shivaji Talao, Bailbazar, Kurla Bus Dept.	E	46.52	198
L	167	INC	Dilshad Azmi	Vinoba Bhave Nagar, Buddha Colony, Brahmanwadi, Kurla 'L' ward office	D	54.95	160
L	168	NCP	Saeeda Khan	Kalpana Nagar, Taximen's Colony, Maharashtra Nagar, Kurla Metropoliten Court, Bhabha Hospital	С	68.78	45
L	169	SS	Pravina Morajkar	Nehru Nagar, Kamgar Nagar, Shivshakti Nagar, Kurla Mother Dairy	С	65.70	68
L	170	NCP	Abdul Mohammad	Qureshi Nagar, Takshshila Nagar, Rahul Nagar, J.T.B.Nagar, Evahrad Nagar, Marathi Vidnyan Parishad	С	61.82	107
L	171	SS	Sanvee Tandel	MHADA Colony, Prem Nagar, Tadwadi, Samarth Nagar, Chunabhatti, Municipal Hospital	В	73.78	9
F/N	172	BJP	Rajeshree Shirwadkar	L.T.Hospital, Sion Fort, Sion Talao Gandhi Market, Matunga Police Station	D	55.49	154
F/N	173	SS	Ramdas Kamble	Somaiyya Hospital, Mun.Kamgar Vasahat, Pratiksha Nagar, Shastri Nagar	С	69.31	39

Ward	CN*	Political	Councillor name	Area		2019	
		Party			Grade	Score	Rank
F/N	174	BJP	Krishnaveni Reddy	Wadala Truck Terminal, Vijay Nagar, Wadala R.T.O., Chandni Nagar	С	60.59	116
F/N	175	SS	Mangesh Satamkar	Kokri Aagar, C.G.S.Colony, Sect 7, Motilal Nehru Nagar	В	70.20	31
F/N	176	INC	Ravi Raja	Indira Nagar, G.T.B. Nagar, L.T.M.G. Hospital Quarters, Sardar Nagar	В	73.72	11
F/N	177	BJP	Nehal Shah	Punjabi Camp, Kane Nagar (North) Shanmukhanand Hall, Five Garden, Hindu Colony	В	72.49	18
F/N	178	SS	Amey Ghole	Hindu Colony, Parsi Colony, Azad Nagar, Kohinoor Mills	D	55.25	156
F/N	179	INC	Sufiyan Vanu	Shaikh Mishiri Dargah, Kane Nagar (South), B.P.T. Colony, Nadkarni Park	С	64.21	87
F/N	180	SS	Smita Gaonkar	Dosti Arcade, Sangam Nagar Shiv Shankar Nagar, Ganesh Nagar	С	64.80	81
F/N	181	INC	Pushpa Koli	Korba Mithaghar, Shanti Nagar, Kherap Creek	D	57.57	141
G/N	182	SS	Milind Vaidya	Mahim Koliwada, Babasaheb Ambedkar Nagar, Mahim Makrand Society	D	51.41	178
G/N	183	INC	Ganga Mane	Nature park, Dharavi Depot, Naik Nagar	D	56.91	145
G/N	184	INC	Babu Khan	Laxmi Baug , Indira Nagar, Rajiv Gandhi Nagar, Shramik Vidhyapith	D	50.41	183
G/N	185	SS	Jagdish Thaivalapill	Estrella Battery, Rajiv Gandhi Nagar	Е	48.84	191
G/N	186	SS	Vasant Nakashe	Mukund Nagar (East) , Dharavi Village (East)	Е	49.90	186
G/N	187	SS	Mariammal Thevar	Shahu Nagar, Dharavi Village, Navrang Compound, Shammi Nagar	D	50.75	180
G/N	188	NCP	Reshmabano Khan	Seth Wadi, R. P. Nagar, Bhatia Nagar	D	53.66	168
G/N	189	SS	Harshala More	Hanuman Nagar, Labour Camp.	С	60.90	113
G/N	190	BJP	Sheetal Gambhir	Navjivan Colony, Wanjawadi, Geeta Nagar, V.S.N.L. Colony	С	68.25	49
G/N	191	SS	Vishakha Raut	Sidhivinayak Temple, Mahalaxmi Sindhi Colony, Shivaji Park	С	65.18	78
G/N	192	SS	Priti Patankar	Dadar(W), Babasaheb Ambedkar Nagar, KamgarKrida Kendra	D	52.08	177
G/S	193	SS	Hemangi Worlikar	Worli Village, BPT colony, Prabhadevi	С	64.06	91
G/S	194	SS	Samadhan Sarvankar	Century Bazar, Century Mill, Prabhadevi	В	74.87	7
G/S	195	SS	Santosh Kharat	B. D.D. Chawl, Railway Colony, Lower Parel (W)	D	58.72	127
G/S	196	SS	Ashish Chemburkar	Worli Dairy, Mun Colony, Police Camp.	В	73.16	12
G/S	197	SS	Dattaram Narvankar	Jijamata Nagar, Mahalaxmi Race Cource, Ramabai Nagar, Haji Ali	В	72.24	21
G/S	198	SS	Snehal Ambekar	Sun Mill Lane, Mafatlal Mill, Western Railway Workshop Dhuru wadi, Gandhi nagar	С	65.86	66
G/S	199	SS	Kishori Pednekar	Arthur Road Jail, Dhobi Ghat, Shanti Nagar, Adharsh Nagar	Α	81.25	2
F/S	200	SS	Urmila Panchal	Shindewadi Gautam Nagar, Naigaon B.D.D. Chawls, Rajaram Wadi	D	55.04	159

Ward	CN*	Political	Councillor name	Area		2019	
		Party			Grade	Score	Rank
F/S	201	INC	Supriya More	Spring Mill Compound, Police Colony, B.P.T.Colony, Mhada Colony, B.P.C.L. Complex	Е	43.91	209
F/S	202	SS	Shraddha Jadhav	Parmanandwadi, Shivaji Nagar, Sewri (West)	В	70.06	33
F/S	203	SS	Sindhu Masurkar	Krishna Nagar, Railway Chawl, Vighnaharta Sukhkarta Soc.	С	61.91	105
F/S	204	SS	Anil Kokil	KEM Hospital, Mint Colony Ambewadi Lalbaug Market, Megh Wadi, Ganesh Galli	В	72.54	16
F/S	205	SS	Dattaram Pongade	Abhyudaya Nagar, Jijamata Nagar, Dabholkar Adda, Kalachowky	С	65.63	71
F/S	206	SS	Sachin Padwal	Sewri Fort, Brick Bundar, Bhim Nagar	В	73.75	10
Е	207	BJP	Surekha Lokhande	Kasturba Hospital, Byculla Railway Station, Dr. Compound.	D	57.47	142
E	208	SS	Ramakant Rahate	Frere Bundar, Jijamata Udyan, Ghodapdev, Thakkar Estate	С	64.80	80
Е	209	SS	Yashwant Jadhav	Ekta Nagar, Wadi Bunder, Anjir Wadi	С	66.08	62
Е	210	INC	Sonam Jamsutkar	J. J. Hospital, Tadwadi, Mustafa Bazar	Е	45.43	201
E	211	SP	Rais Shaikh	Madan Pura, New Nagpada, Byculla. Fire Brigade	В	71.40	25
E	212	ABS	Geeta Gavli	R.T.O. Colony, Byculla (West), Y.M.C.A.Ground	D	50.50	181
E	213	INC	Javed Juneja	Kazipura, Sidharth Nagar, Chota Sonapur	С	69.48	37
D	214	BJP	Sarita Patil	Mahalaxmi Mandir, Jaslok Hospital, Taddeo, Gowalia Tank, Janta Nagar	Е	43.97	208
D	215	SS	Arundhati Dudhwadkar	Welington Sports Club, R.T.O. Chikalwadi, Bhatia Hospital, Tulsiwadi, Bane Compound, Talmiki Wadi	D	54.77	162
D	216	INC	Rajendra Narwankar	B.I.T. Chawls, Navjivan Society, Dalal Estate	В	70.72	27
D	217	BJP	Minal Patel	August Kranti Maidan, Gavdevi, Girgaum Chowpaty, Papanas Wadi, Shapur Baug	D	54.14	165
D	218	BJP	Anuradha Potdar	Sikka Nagar, Mangal Wadi, Kranti Nagar, Gaiwadi, Opera House, Mafatlal Swimming Pool	D	58.44	132
D	219	BJP	Jyotsna Mehta	Kamala Nehru Park, Raj Bhavan, Teen Batti, Malabar Hill, Simla Nagar, Hyderabad Estate	D	59.75	119
С	220	BJP	Atul Shah	Kamathi Pura, Null Bazar, Gulal Wadi	D	53.64	169
С	221	BJP	Akash Purohit	Phanaswadi, Bhuleshwar, Lohar Chawl, Vitthal Wadi, Zaveri Bazar	D	54.66	163
С	222	BJP	Rita Makwana	Dhobi Talav, Sonapur, Chandan Wadi Gymkhana, Thakurdwar, Cheul Wadi	В	71.68	22
В	223	INC	Nikita Nikam	Umarkhadi, Dana Bundar, Princess Dock, Wadi Bundar	Е	42.14	214
В	224	INC	Afreen Shaikh	Victoria Dock, Bengali Pura Koliwada, Mandvi, Paydhuni	Е	48.71	193
Α	225	SS	Sujata Sanap	Fort, Taj Mahal Hotel, Gateway Of India	С	65.47	73
А	226	ВЈР	Harshita Narwekar	Nariman Point, Machhimar Nagar, Ganeshmurti Nagar	Е	48.62	194
Α	227	BJP	Makarand Narwekar	Geeta Nagar, Afghan Church Navy Nagar	С	61.04	112

कार्यपद्धती

१. मापदंड-मूल्यमापन मोजपट्टी

प्रजाने विविध क्षेत्रातील तज्ञ व्यक्तींशी विचारविनिमय करून मूल्यमापन पद्धती विकसित केली आहे. राजकारण, समाजविज्ञान, मार्केट रीसर्च, माध्यमे अशा विविध क्षेत्रातील तज्ञ व्यक्तींनी या कामी आपले योगदान दिले आहे. अपेक्षित उद्देश साध्य होण्याच्या दृष्टीने संशोधनाची आखणी करताना पुढील प्रश्नांचा प्राधान्याने विचार केला गेला.

- अ. कोणत्या निकषांवर नगरसेवकांच्या कामगिरीचे मूल्यमापन केले पाहिजे?
- ब. प्रत्येक नगरसेवकाच्या मतदारसंघाचा अंदाज येणे महत्त्वाचे; त्यादृष्टीने संशोधनाची आखणी कशी करावी आणि नेमक्या कोणत्या व्यक्तींच्या मुलाखती घ्याव्यात?

यातील पहिल्या प्रश्नासाठी असा विचार केला की; २६ नोव्हेंबर १९४९ मध्ये भारताने आपली राज्यघटना पारित केली, स्वीकारली. या संविधानात लोकशाही राज्यकारभाराची नियमावली समाविष्ट आहे. केंद्र, राज्य आणि स्थानिक स्वराज्य संस्था या तीन्ही स्तरावरील कारभार सक्षम व लोकाभिमुख व्हावा यादृष्टीने घटनेत आवश्यक ते बदल वेळोवेळी केले गेले आहेत, नवे कायदे संमत करण्यात आले आहेत. घटनात्मक तरतुदी आणि विविध कायदे याद्वारे लोकप्रतिनिधींना त्यांच्या कामाचे अधिकार बहाल करण्यात आले आहेत; तसेच अधिकारांचा गैरवापर होऊ नये यासाठी निर्बंध घातलेले आहेत. सर्वच बाबतीत लोकप्रतिनिधींनी कसे असले पाहिजे याची विशिष्ट चौकट संविधानाने आखून दिली आहे. त्यामुळे नगरसेवकांच्या कामगिरीचे मूल्यमापन निकष हे पूर्णत: त्यांची घटनात्मक भूमिका, जबाबदाऱ्या व त्यासंदर्भात घटनेने आखून दिलेली कार्यचौकट या संदर्भीने तयार केले आहेत, विशेषत: ७३ व ७४ व्या घटनादुरुस्तीने समाविष्ट झालेले १२वे शेड्यूल आणि मुंबई महानगरपालिका कायदा, १८८८ यांचा विचार झाला.

परंतु, घटनेनेही जनमताला सर्वोच्च स्थान दिले आहे. त्यामुळे लोकप्रनिधींविषयी नागरिकांचे काय मत आहे हा निकष अत्यंत महत्त्वाचा व आवश्यक आहे. त्यामुळे दुसऱ्या प्रश्नाचे उत्तर मिळविण्यासाठी लोकांचे आपल्या मतदारसंघातील लोकप्रनिधीच्या (नगरसेवकाच्या) कामाविषयीचे मत जाणून घेणे आवश्यक आहे.

यापुढील भागात या अभ्यासाची रचना कशी केली आणि अन्य महत्त्वपूर्ण तपशील दिले आहेत. पण ते जाणून घेण्याआधी या अभ्यासाचे ठळक माहिती स्रोत कोणते होते आणि त्यांचा मूल्यमापन करण्यात कसा वापर केला गेला हे समजून घेणे आवश्यक आहे.

शहरातील प्रत्येक नगरसेवकाची कामगिरी तपासण्यासाठी पुढील माहिती असणे आवश्यक आहे:

- १. काही निकष मोजता येण्यासारखे आहेत, उदाहरणार्थ, नगरसेवकांची महानगरपालिकेतील व सिमती बैठकांची उपस्थिती, या दोन्ही ठिकाणी त्यांनी विचारलेल्या प्रश्नांची संख्या, या प्रश्नांचे महत्त्व आणि लोकप्रतिनिधीने केलेल्या निधीचा विनियोग.
- २. लोकप्रतिनिधीची वैयक्तिक पार्श्वभूमि; यामध्ये शैक्षणिक पात्रता, आयकर विवरण पत्रे, गुन्हेगारी पार्श्वभूमि असल्यास त्याविषयीची अद्ययावत माहिती.

३. लोकप्रतिनिधींच्या मतदारसंघातील नागरिकांची मते, त्यांच्याविषयीची माहिती, कामाविषयीचे समाधान आणि नगरसेवकामुळे नागरिकांचे जीवनमान उंचावले आहे का या विषयाची मते.

कोणकोणत्या गोष्टींची माहिती घ्यायची हे निश्चित झाल्यावर ती कशा प्रकारे मिळवायची याचा म्हणजेच कार्यपद्धतीचा विचार करण्यात आला. वरील मुद्धांपैकी १ व २ क्रमांकाच्या माहितीसाठी माहिती अधिकार कायदा वापरण्यात आला व उपलब्ध माहितीचा अध्यास केला गेला. नगरसेवकांचे गुणांकन करताना कमाल गुण १०० आहेत. मोजता येण्याजोग्या निकषांवर ७०% भर दिला आहे. ३ क्रमांकातील माहितीसाठी प्रत्येक मतदारसंघातील नागरिकांचा सर्व्हें घेतला आणि त्यांची त्यांच्या लोकप्रतिनिधीविषयीची मते जाणून घेतली. नगरसेवकाच्या कामगिरीविषयी लोकांची मते, दृष्टीकोन यावर ३०% भर दिला गेला. क्रमांक १ व २ साठी पुढील सरकारी स्रोतातून माहिती मिळवली.

- अ. निवडणूक आयोग कार्यालय, बृ.मुं.म.पा.
- ब. माहिती अधिकाराखाली, महापालिका सचिव, बृ.मुं.म.पा. (बृ.मुं.म.पा. मुख्य कार्यालय आणि बेस्ट).
- क. माहिती अधिकाराखाली, साहाय्यक अभियंता (परिरक्षण), बृ.मुं.म.पा. (बृ.मुं.म.पा. च्या सर्व २४ वार्डमधून).
- ङ माहिती अधिकाराखाली, मुंबई पोलिस कार्यालयकडून माहिती.
- इ जिल्हा न्यायालये, महाराष्ट्र या संकेतस्थळावरून (court.mah.nic.in)

क्रमांक ३ च्या माहितीसाठी मुंबई शहराच्या विविध भागातील २२,८४५ लोकांची सर्व्हेद्वारे मतचाचणी केली. हंसा मार्केट रिसर्चने प्रश्नावलीद्वारा हा सर्व्हे घेतला.

मूल्यमापनाची पद्धती वस्तुनिष्ठ आहे हे लक्षात घेणे गरजेचे आहे. लोकप्रतिनिधींचा राजकीय पक्ष किंवा त्यांची वैयक्तिक / राजकीय विचारसरणी यांना महत्त्व दिले गेले नाही.

राजकारणाचे झपाट्याने गुन्हीगारीकरण होत आहे. ते वेळीच रोखले नाही तर आपल्या देशातील लोकशाही व्यवस्थेचा पायाच खिळखिळा होण्याची शक्यता आहे. त्यामुळे लोकप्रतिनिधींची गुन्हेगारी विषयक पार्श्वभूमी जाणून घेण्याचा आवर्जून प्रयत्न केला आहे आणि त्यामध्ये पुढील गोष्टींचा समावेश आहे – निवडणूक शपथपत्रात दिलेल्या त्यांच्यावरील एफआयआर झालेल्या केसेस; निवडून आल्यानंतर दाखल झालेल्या गुन्हेगारी केसेस आणि महत्त्वाचे प्रलंबित तपासाधीन गुन्हे.

	तक्ता १: नगरसेवकांच्या कामगिरीची मोजपट्टी					
क्र.	निकष	कमाल	टिपण्णी			
8	वर्तमान					
अ	महापालिका आणि समिती बैठकांना उपस्थिती	१५	अधिक तपशीलांसाठी पान क्र. १५७ वरील ३अ पहा.			
ब	विचारलेल्या प्रश्नांची संख्या	१०	१० ही कमाल व ० ही किमान टक्केवारी.			
क	चर्चेत सहभाग	ų	५ ही कमाल व ० ही किमान टक्केवारी.			
ड	प्रश्नांतून उठलेली समस्या, विषय याअनुशंगाने त्याचे महत्त्व	१८	अधिक तपशीलासाठी पान क्र. १५८ वरील ३ड पहा.			

	तक्ता १: नगरसेवकांच्या कामगिरीची मोजपट्टी					
क्र.	निकष		टिपण्णी			
इ	नागरिकांच्या तक्रारींच्या तुलनेत मांडलेल्या समस्यांचे प्रमाण	१०	अधिक तपशीलांसाठी पान क्र. १५९ वरील ३इ पहा.			
ई	एप्रिल २०१८ ते मार्च २०१९ दरम्यान वापरलेला एकूण नगरसेवक निधी	ų	अधिक तपशीलांसाठी पान क्र. १५९ वरील ३ई पहा.			
	एकूण	६३				
2	भूतकाळ					
अ	शैक्षणिक पात्रता	8	किमान दहावी पास - १; अन्यथा - ०			
ब	आयकर	8	पॅनकार्ड आहे - १; अन्यथा - ०			
क	गुन्हेगारी पार्श्वभूमी	ų	जर उमेदवारावर शून्य केसेस असतील तर अन्यथा पुढीलप्रमाणे :			
			१. खून, बलात्कार, छेडछाड, दंगल, खंडणी याखेरीज गुन्हेगारी केसेस - ३			
			२. अन्यथा - ०			
	एकूण	૭				
3	मते/दृष्टिकोन		मुंबई शहराच्या विविध मतदारसंघातील २२,८४५ लोकांच्या जनमत चाचणीवर आधारित माहिती			
अ	लोकांच्या नजरेतून कामगिरी	११	सार्वजनिक सेवांविषयीचे गुण			
ब	माहिती व पोहोच	ų	आपल्या लोकप्रतिनिधी व त्याच्या/तिच्या राजकीय पक्षाविषयी लोकांमधील जागरूकता व त्याची पोहोच याविषयीचे गुण			
क	भ्रष्टाचारविषयक	૭	लोकप्रतिनिधीच्या भ्रष्टाचारविषयीचे मत/समज यावर आधारित गुण			
ड	सर्वसाधारण उपाययोजना	૭	एकंदर जीवनमान उंचावण्यात योगदान व समाधानकारक कामगिरी याअनुशंगाने गुण			
	एकूण	30				
४	वर्षभरात दाखल झालेल्या नव्या गुन्हेगारी केसेससाठी नकारात्मक गुणांकन	- U	वर्षभरात दाखल झालेल्या प्रत्येक एफआयआरसाठी			
ų	गुन्हेगारी आरोपत्रांसाठी नकारात्मक गुणांकन	- ધ્ત	दाखल झालेल्या प्रत्येक गुन्हेगारी आरोपपत्रासाठी			
ξ	मालमत्ता विवरण आणि गुन्हेगारी विषयक दरवर्षी स्वतः हून माहिती जाहीर न केल्यास नकारात्मक गुणांकन (*)	- U	आपली वेबसाईट, वर्तमानपत्रे, प्रजा वेबसाईट यावरून वा अन्य माध्यमातून ही माहिती जाहीर करता येईल. तसेच या माध्यमातून चुकीची माहिती घोषित केल्या गुण कापले जातील.			
	एकूण	१००				

(*) स्वतःहून जाहीर केलेल्या माहितीसंबंधी नकारात्मक गुणांकनाचा अवलंब या वर्षी करण्यात आलेला नाही. तथापि हे प्रगती पुस्तक लोकप्रतिधींच्या पारदर्शकतेचा पुरस्कार करणारे असल्याने त्यांनी दरवर्षी आपले मालमत्तेचे तपशील स्वतःहून जाहीर करणे अपेक्षित आहे. तसेच लोकप्रतिनिधींची प्रतिमा स्वच्छ असली पाहिजे व त्याकिरता त्यांनी गुन्हेगारी केसेससंबंधीचे अद्ययावत तपशील दरवर्षी स्वतःहून सादर केले पाहिजेत.

२. ऑफीडेव्हीट द्वारे जाहीर केलेली मागील (भूतकालीन) माहिती

निवडणुकीच्या वेळी ॲफिडेव्हीटद्वारे जी माहिती दिली जाते ती म्हणजे नगरसेवकाचे शिक्षण, गुन्हेगारी पार्श्वभूमी व वित्तीय माहिती यांचा यामध्ये समावेश आहे. एकूण १०० पैकी ७ मार्क या घटकांसाठी दिलेले आहेत.

अ. शिक्षण

जर लोकप्रतिनिधीने दहावी पास किंवा त्यापुढील शैक्षणिक पात्रता नमूद केली असेल तर १ गुण अन्यथा ० गुण दिले आहेत. एकविसाव्या शतकातील एक विकसनशील देश या नात्याने आपल्या नागरिकांचे शिक्षण हा मानवी विकासाचा एक प्रमुख निकष आहे. सरकारी सेवेतील निम्न जागेवर भरती होण्यासाठीही किमान शैक्षणिक पात्रता असावी लागते. त्याप्रमाणेच आता आपल्या लोकप्रतिनिधींसाठीही किमान शैक्षणिक पात्रतेचा आग्रह धरणे आवश्यक आहे. परंतु नगरसेवकांची कामगिरी मोजण्यासाठीच्या एकूण घटकांच्या तुलनेत या घटकाला कमीत कमी वजन दिले जावे असेही आम्हाला वाटते.

ब. आयकर

भारतात निवडून येणाऱ्या लोकप्रतिनिधींचे उत्पन्न त्यांच्या कार्यकालात अनेक पटींनी वाढते अशी लोकांची धारणा आहे आणि याला पुष्टी देणारी माहिती अनेकदा जाहीर झालेली आहे. ॲफीडेव्हीटनुसार पॅन कार्ड असल्यास १ गुण व नसल्यास ० गुण दिले आहेत.

क. गुन्हेगारी पार्श्वभूमी

राजकारणाचे गुन्हेगारीकरण हे एक दु:खद वास्तव आहे. बऱ्याच लोकप्रतिनिधींची गुन्हेगारी पार्श्वभूमी असल्याचे निदर्शनास येत आहे. म्हणजेच; १) त्यांच्यावर एफआयआर नोंदवले आहे; २) आरोपपत्र दाखल झाले आहे; आणि ३) कोर्टाने शिक्षा जाहीर केली आहे.

सार्वजिनक आयुष्यात असणाऱ्या व्यक्तींचे चारित्र्य स्वच्छ असले पाहिजे. त्यामुळे आपले प्रतिनिधित्व करणाऱ्या व्यक्ती गुन्हेगारी पार्श्वभूमीच्या असता कामा नयेत हे ठरवण्याचा, मांडण्याचा अधिकार नागरिकांना आहे. त्यामुळे नगरसेवकांचे गुण ठरवताना ही माहिती जाणून घेतली आहे.

- १. उमेदवारावर शून्य केसेस असतील तर ५ गुण
- २. खून, बलात्कार, छेडछाड, दंगल, खंडणी अशा गुन्ह्यांखाली एफआयआर दाखल झाले असल्यास - ० गुण
- ३. वरील क्रमांक २ खेरीज इतर कारणांसाठी एफआयआर दाखल झाले असल्यास ३ गुण पुढे मुद्या क्रमांक ५ मध्ये विषद केल्याप्रमाणे गुन्हेगारी पार्श्वभूमीसंदर्भात नकारात्मक गुणांकनही दिले गेले आहे. एक लक्षात घेतले पाहिजे की, प्रत्येक व्यक्तीसाठी हे गुणांकन करणे गुंतागुंतीचे ठरले असते, त्यामुळे प्रथम केसेसचे वर्गीकरण करून त्याचे गुणांकन करणे अधिक संयुक्तिक आहे.

३. महानगरपालिका आणि समिती बैठकातील कामगिरी संबंधी मूल्यामापन घटक

भारत हा प्रातिनिधीक लोकशाहीचा देश आहे. यामध्ये नागरिक आपले लोकप्रतिनिधी निवडतात आणि हे लोकप्रतिनिधी लोकांच्या वतीने सभागृहात काम करतात, नागरिकांच्या प्रश्नांवर विचारविनिमय करतात, त्यासाठी घटनात्मक मार्गदर्शन व यंत्रणा यांच्या आधारे आवश्यक कायदे करतात. म्हणजे विचारविनिमय हे लोकप्रतिनिधींच्या कामिगरीचा एक महत्त्वाचा घटक असून त्यावर मापनात अधिक भर देण्याची गरज आहे.

अ. उपस्थिती

लोकप्रतिनिधींनी संबंधित सभागृहांमध्ये उपस्थित राहावे व कामकाज करावे यासाठी नागरिक त्यांना निवडून देतात. त्यामुळे लोकप्रतिनिधींनी १००% किंवा त्याच्या जवळपास कालावधी सभागृहात उपस्थित असणे अत्यावश्यक आहे. त्यामुळे उपस्थितीच्या टक्केवारीवर गुणांकन आहे: १००% उपस्थिती म्हणजे १५ गुण आणि ०% म्हणजे ० गुण.

बृ.मुं.म.पा. मध्ये प्रत्येक नगरसेवक हा महानगरपालिकेचा सदस्य असतो तसेच वार्ड समित्यांचा सदस्य असतो. याशिवाय काही नगरसेवक हे पुढीलप्रमाणे विशिष्ट कार्य समित्यांचे सदस्य असतात.

- १. स्थायी समिती
- २. बेस्ट समिती
- ३. स्थापत्य (शहर) समिती
- ४. स्थापत्य (उपनगरे) समिती
- ५. सुधार समिती
- ६. शिक्षण समिती
- ७. सार्वजनिक आरोग्य समिती
- ८. महिला बाल कल्याण समिती
- ९. विधि समिती
- १०. वृक्ष प्राधिकरण समिती
- ११. बाजार व उद्यान समिती

अशा प्रकारे, नगरसेवकांमध्ये ह्या दोन कॅटेगरी असून त्यांना १५ गुणाचे वितरण करताना वेगवेगळ्या पद्धतीने विचार केला गेला पाहिजे.

	उपस्थिती				
नगरसेवक	महानगरपालिका सर्वसाधारण सभा बैठका	वॉर्ड सिमती बैठका	विविध समित्यांच्या (वरीलप्रमाणे)	एकूण	
कॅटेगरी अ	9	ξ	लागू नाही.	१५	
कॅटेगरी ब	b	٧	٧	१५	

ब. प्रश्नांची संख्या

एखाद्या नगरसेवकाने नेमके किती प्रश्न विचारले पाहिजेत किंवा विषयावर प्रश्न विचारले पाहिजेत याचे काही निश्चित मापदंड नाहीत. आपल्या देशातील एकूण परिस्थिती आणि प्रश्नांची गुंतागुंत लक्षात घेता नगरसेवकाने नागरिकांच्या गरजांना अनुशंगून शक्य तितके जास्त प्रश्न उठवणे आवश्यक आहे. लोकप्रतिनिधींना अधिकाधिक प्रश्न विचारण्यास प्रवृत्त करण्याच्या हेतूने गुणांकनामध्ये टक्केवारीचा वापर केला आहे.

लोकप्रतिनिधींना सभागृहात विचारलेल्या प्रश्नांमध्ये पुढील प्रकारचे प्रश्न विचारात घेतले आहेत:

- कार्यक्रम पत्रिका
- हरकतीचे मृद्ये
- अल्पावधी सूचना
- ६६(अ) अन्वये दीर्घ स्वरूपाचे प्रश्न (Interpellation)
- ६६(ब) व ६६(क) अंतर्गत विचारणा केलेले प्रश्न
- ठरावांच्या सूचना
- सभेत मांडलेले प्रस्ताव
- तातडीचे कामकाज
- स्थगीतिचा ठराव
- चर्चा अथवा सभा स्थगीतिचा प्रस्ताव व प्रस्तावित सुधार
- अर्थसंकल्पीय अंदाजपत्रकावर सर्वसाधारण चर्चा
- उपसूचना
- निवेदन

या विभागात सर्वाधिक प्रश्न विचारणाऱ्या लोकप्रतिनिधीला कमाल १० गुण मिळू शकतात. ग्रुप परसेंटेज रॅंक प्रमाणे हे गुणांकन केले आहे.

टक्केवारीत १० हे कमाल गुण आहेत आणि ० हे किमान गुण आहेत.

क. चर्चेत सहभाग

प्रश्न उपस्थित करण्याबरोबरच नगरसेवकाचा, अन्य नगरसेवकांनी उपस्थित केलेल्या प्रश्नावरील किंवा महापालिका आयुक्तांकडून आलेल्या प्रस्तावावरील चर्चेतील सहभाग हा सुद्धा महत्त्वाचा आहे. ही चर्चा सर्वसाधारण सभेमध्ये नगरसेवकाच्या नावासह नोंदिवली जाते. ही माहिती आम्ही माहितीच्या अधिकारातून मिळविली आहे आणि त्यावरून गुणही दिले आहेत. सर्वाधिक वेळा चर्चेत सहभागी होणा-या प्रतिनिधीला अधिकाधिक ५ गुण देण्यात येऊ शकतात.

५ हे सर्वात वरचे गुण आहेत आणि सर्वात कमी ० गुण आहेत.

ड. प्रश्नांतून उठलेली समस्या, विषय याअनुषंगाने त्याचे महत्त्व

महापालिकेची कर्तव्ये ठामपणे मुंबई महानगरपालिका अधिनियम,१८८८ मध्ये नमून केली गेली आहेत. पुढे ही कर्तव्ये दोन वर्गात अर्थात् आवश्यक कर्तव्ये (कलम ६१, ६२) व स्वेच्छाधीन कर्तव्ये (कलम ६३) विभागली गेली आहेत. आवश्यक कर्तव्यांच्या अंतर्गत रस्ते, पाणी पुरवठा, मलिन:सारण, इमारती, आपात्कालीन व्यवस्थापन, महापालिका मालमत्ता, प्राथमिक शिक्षण, आरोग्य, रस्त्याचं पुनर्नामकरण इ. बाबी मोडतात. तसेच स्वेच्छाधीन कर्तव्यांमध्ये झोपडपट्टी विकास, खुल्या जागा, उद्यानें, मार्ग परिवहन, ऊर्जा, वीज, जलाशये (धरण, सिंचन) समाज भवन/मंदिर इ. बाबी मोडतात.

वर्तमान मापदंडाप्रमाणे आम्हीं काही आवश्यक सेवा हुडकून काढल्या आहेत ज्या मूलत: नागरिक स्वरूपाच्या आहेत व ज्यांच्यावर बृहन्मुंबई महानगरपालिकेचा, ह्या सेवा मुंबईच्या नागरिकांपर्यंत पोहोचविण्यासाठी, एकाधिकार आहे. ह्या सेवांवर उचलल्या जाणाऱ्याबाबी मलिन:सारण रस्ते, पाणी पुरवठा, घनकचरा व्यवस्थापन इ. विषयांशी निगडीत आहेत. ह्या मुद्यांव्यतिरिक्त, नगरसेवक ते विषयही मांडू शकतात जे महापालिकच्या प्रत्यक्ष क्षेत्रात नाहीत पण राज्य व केंद्र शासनाच्या अखत्यारित आहेत. जसे, गुन्हे, परराष्ट्र व्यवहार, कृषि, पश् संवर्धन, मृंबई महानगर क्षेत्र विकास प्राधिकरण इ.

उपरोक्तल्लेखित वर्गीकरणांवर आधारून प्रश्नांच्या गुणवत्ता/महत्त्वाला खालील प्रमाणे भार व प्रत्येकी एकुण १०० पैकी गुण दिले गेले आहे, पुढील प्रत्येक वर्गीकरणात विचारलेल्या प्रश्नांच्या संख्येच्या ग्रुप परसेंटेजच्या आधारावरून गुणवत्ता देण्यात आलेली आहे.

मुद्ये/कर्तव्ये	आवश्यक	स्वेच्छाधीन	नागरिक आवश्यक	राज्य/केंद्र	एकुण
गुण	۷	ξ	₹	१	१८

इ. नागरिकांच्या तक्रारींच्या तुलनेत मांडलेल्या समस्यांचे प्रमाण

बृहन्मुंबई महानगरपालिकेने नागरिकांच्या तक्रारी हुडकून काढण्यासाठी व नोंदवण्यासाठी एक पद्धित विकिसत केली आहे. ह्या तक्रारींचा रखरखाव केंद्रीकृत तक्रार नोंदणी यंत्रणेच्या (सीसीआरएस) अंतर्गत केला जातो. त्यांची नोंदणी एक सॉफ्टवेयर व्यासपीठात केली जाते जिथे त्यांचं वर्गीकरण विभिन्न प्रवर्गात तक्रारीच्या विभाग व स्वरूपाच्या आधारावर, डास, मलिन:सारण, रस्ते, पाणी पुरवठा वसाहत अधिकारी, इमारत इत्यादि, केला जातो. लोक प्रतिनिधि असल्याने अशी आशा केली जाते की नगरसेवक नागरिकांच्या तक्रारींच्या निवारणासाठी प्रश्न विचारतील किंवा मुद्दे मांडतील. म्हणून सदर मापदंड नगरसेवकांनी मांडलेल्या मुद्दांशी नागरिकांच्या तक्रारींची व केंद्रीकृत तक्रार नोंदणी यंत्रणाद्वारे अभिलेखित * आकड्यांची केलेल्या तूलनांवर आधारित आहे. ह्या मापदंडाखाली मोडणारे बृहन्मुंबई महानगरपालिकेचे विभाग खालील प्रमाणे आहेत. इमारती वसाहत अधिकारी, मलिन:सारण, मालमत्ता, उद्यान, परवाना, बृहन्मुंबई महानगरपालिका विषयक, कीट नियंत्रण, रस्ते, दुकाने व आस्थापना (एस व ई), घनकचरा व्यवस्थापन (एसडब्ल्यूएम), पर्जन्य जलवाहिनी, शौचालय व पाणी पुरवठा.

ई. एप्रिल २०१८ ते मार्च २०१९ कालावधीत नगरसेवक निधीचा वापर

नगरसेवकांना प्रत्येक आर्थिक वर्षात ६० लाख रूपये निधी मिळतो. आपल्या मतदारसंघातील कोणत्या विशिष्ट कामासाठी हा निधी वापरायचा याचा ते निर्णय घेऊ शकतात. नियोजित टप्पात निधी खर्च करून त्याचा अधिकाधिक लाभ करून घेणे अपेक्षित आहे. त्यामुळे कमाल ६० लाख रूपये वर्ष २०१८ ते २०१९ या आर्थिक वर्षात प्राप्त निधीपैकी किती टक्केचा वापर केला त्यावर हे गुणांकन आधारित आहे: १) १००% (वा अधिक) ते ९१% - ५; २) ९०% ते ७६% - ४; ३) ७५% ते ६१% - ३; ४) ६०% ते ५१% - २ आणि २) ५०% पेक्षा कमी - ०

४. जनमत चाचणीनुसार लोकांची मते/दृष्टीकोन

लोकांच्या नजरेतून लोकप्रनिधींची कामगिरी यासाठी एकूण ३० गुण देण्यात आले. कामगिरीचे तपशीलवार मूल्यांकन करता यावे यासाठी वेगवेगळ्या प्रकारे या गुणांची ४ भागात विभागणी केली, ती पुढीलप्रमाणे :

- आपल्या भागातील सार्वजनिक सेवासुविधांविषयी लोकांची मते यावर सर्वाधिक भर दिला, याला ११ गुण दिले.
- नगरसेवकाविषयी माहिती, जागरूकता व पोहोच याला एकूण ५ गुण दिले.
- भ्रष्टाचाराविषयक मतांना ७ गुण दिले.
- सर्वसाधारण उपाययोजना या घटकाला ७ गुण दिले.

^{*} माहितीच्या अधिकाराच्या अंतर्गत मिळविलेल्या.

याप्रकारे गुणांची विभागणी करताना सार्वजनिक सेवासुविधा आणि भ्रष्टाचारमुक्त कार्यपद्धती या मुद्यांना इतर दोन मुद्यांच्या तुलनेत अधिक महत्त्व देण्याचा हेतू आहे. लोकप्रतिनिधी त्यांच्या विविध प्रकारच्या कामामुळे लोकप्रिय असू शकतात वा त्यांच्याविषयी चांगले मत असू शकते. सर्वसाधारण मत चांगले असले तरी कामिगरी समजून घेण्यासाठी अधिक बारकाईने विचार होण्याची गरज आहे. म्हणून या चार प्रकारात लोकप्रतिनिधीविषयीचे जनमत समजून घेण्यात आले.

सार्वजिनक सेवासुविधांविषयी लोकांचे मत अधिक खोलात व नेमकेपणाने समजून येण्यासाठी या विभागातही तीन स्तर करण्यात आले. यापैकी पहिल्या स्तरात प्रामुख्याने राज्य सरकारशी संबंधित सेवासुविधा समाविष्ट आहेत, तर चौथ्या स्तरात स्थानिक स्वराज्य संस्थांशी संबंधित सेवासुविधा समाविष्ट आहेत.

- पिहला स्तर यामध्ये रस्त्यांची अवस्था, रहदारी व ट्रॅफीक जॅम, सार्वजिनक बगीचांची उपलब्धता, सार्वजिनक वाहतुकीची उपलब्धता, पाणी पुरवठा, पाणी निस्सारण, शहरी स्वच्छता, पदचारी पथ आणि पदचारी चालणे योग्य क्षेत्राची उपलब्धता, सार्वजिनक शौचालयाची उपलब्धता आणि सार्वजिनक शौचालयाची स्वच्छता यांचा समावेश असून याला ६ गुण दिले.
- दुसरा स्तर यामध्ये रूग्णालये व वैद्यकीय सुविधा व शाळा व महाविद्यालये यांचा समावेश असून याला ४ गुण दिले.
- तिसरा स्तर यामध्ये वीज पुरवठा, कायदा व सुव्यवस्था, गुन्हेगारी आणि प्रदुषण समस्या यांचा समावेश असून याला १ गुण दिले.

संशोधन आराखडा

- विधानसभा अथवा महानगरपालिका सदस्य म्हणजे विशिष्ट मतदारसंघातून स्वतंत्र निवडणुकीच्या द्वारे मतदारांनी निवड्न दिलेले लोकप्रतिनिधी.
- मुंबईमध्ये प्रत्येक विधानसभा मतदारसंघ प्रशासकीय वॉर्डमध्ये विभागला असून वॉर्ड स्तरावर स्वतंत्रपणे निवडले जाणारे लोकप्रनिधी म्हणजे नगरसेवक. या लोकप्रतिनिधीला आपल्या मतदारसंघात काम करण्याचे अधिकार असतात.
- प्रस्तुत अभ्यास हा प्रामुख्याने नगरसेवकांच्या कामिगरीशी संबंधित असल्याने हे नगरसेवक ज्या विधानसभा मतदारसंघातील वॉर्डांचे प्रतिनिधित्व करतात ते मतदारसंघातील माहिती घेणे गरजेचे होते.
- त्यामुळे आम्ही प्रत्येक मतदारसंघातील एक प्रतिनिधीक नमुना समाविष्ट करण्याचे ठरवले. परंतु,
 प्रत्येक मतदारसंघाचा आकार, म्हणजेच लोकसंख्या व व्याप्ती, वेगवेगळा असतो आणि त्यामुळे
 त्यामध्ये समाविष्ट मतदारसंघाची संख्याही वेगवेगळी राहते.
- मुंबईमध्ये ३६ विधानसभा मतदारसंघ असून त्यामध्ये महानगरपालिकेचे २२७ वॉर्ड आहेत. आम्ही सर्व २२७ वॉर्डात एकसारखा नमुना घेण्याचे ठरवले आणि त्यानुसार प्रत्येक वार्डात अंदाजे १०० याप्रमाणे नमुना निवड केली. याप्रमाणे जे मतदारसंघ आकाराने मोठे आहेत तेथील नमुन्याचा आकार मोठा राहिला.
- या अभ्यासात सुरुवातीला समाविष्ट एकूण नमुना: २२७ मनपा वार्ड x अंदाजे १०० व्यक्ती = २२,८४५ व्यक्ती.
- यानंतर नेमक्या कोणत्या व्यक्तींची निवड करायची हे ठरवले, ते पुढीलप्रमाणे :
 - 🛘 स्री व पुरूष या दोहोंचा समावेश.
 - १८ वर्षे व त्यापेक्षा जास्त वयाच्या (मतदाराला पात्र) व्यक्ती.

- याप्रमाणे टार्गेट ग्रुप निश्चित झाल्यावर त्याची लिंग आणि वयोगटाचे योग्य प्रतिनिधित्व येण्याच्या दृष्टीने विभागणी निश्चित केली.
- वय आणि लिंग यावर आधारित विभागणीसाठी इंडियन रीडरशीड स्टडीचा आधार घेतला.
 (हा सर्वात मोठा बेसलाईन सर्व्हें; राष्ट्रीय स्तरावर याचे काम मिडीया रीसर्च युझर्स कौन्सिलने केले तर मुंबई विभागात हंसा रीसर्च ग्रुपने केले).
- प्रश्नावलीच्या आधारे संबंधित व्यक्तींच्या थेट मुलाखती घेऊन आवश्यक माहिती जमा केली.
- नमुना निश्चितीची पुढील प्रक्रिया अवलंबली :
 - प्रत्येक वॉर्डमध्ये अंदाजे १०० मुलाखती घेतल्या.
 - वॉर्डमधील २ ते ३ मोठी ठिकाणे निवडून त्यामध्ये नमुना विभागणी केली. बाजारपेठ, रेल्वे स्टेशन, मॉल इत्यादी गर्दीची ठिकाणे यासाठी निवडली.
 - 🛘 याठिकाणी लोकांशी थेट संपर्क साधून त्यांच्याशी बातचीत करून आवश्यक माहिती मिळवली.

मूल्यमापनाचे घटक

नगरसेवकांच्या मूल्यमापनाकरिता आम्ही प्रामुख्याने चार विभागातील माहिती घेण्याचे ठरवले, ते पुढीलप्रमाणे :

- आपल्या भागातील विविध सुविधांबाबतीत लोकांची मते :
 - रस्त्यांची स्थिती
 - वाहतूकीची कोंडी
 - सार्वजिनक बगीचे / खेळाची मैदाने यांची उपलब्धता
 - 🔲 ऑटो, टॅक्सी व बस यासारख्या सार्वजनिक वाहतुकीच्या साधनांची उपलब्धता
 - 🛘 रूग्णालये आणि इतर वैद्यकीय सुविधा
 - योग्य प्रकारच्या शाळा व महाविद्यालये
 - 🛘 वीज पुरवठा
 - 🔲 पाणी पुरवठा
 - 🔲 पावसाळ्यात पाणी तुंबून राहण्याची समस्या
 - प्रदूषणाची समस्या
 - 🛘 गुन्हेगारी घटना
 - 🔲 कायदा व सुव्यवस्था यांची स्थिती
 - 🛘 शहरी स्वच्छता
 - 🔲 पदचारी पथ आणि पदचारी चालणे योग्य क्षेत्राची उपलब्धता
 - सार्वजिनक शौचालयाची उपलब्धता
 - 🛘 सार्वजनिक शौचालयाची स्वच्छता
 - नगरसेवकाबाबत माहिती, जागरूकता आहे व त्याच्यापर्यंत सहज पोहोचता येते का.
- नगरसेवक व भ्रष्टाचार याविषयीचे जनमत.
- नगरसेवकाच्या कामिगरीविषयी सर्वसाधारण समाधान आणि त्यामुळे जीवनमान उंचावले असे वाटते याविषयी जनमत.

 आयआरएस च्या आधार रेषा आकड्यांचा उपयोग करीत विश्व रूपरेखाशी जुळवणी करण्यासाठी वय व लिंगाच्या नम्ना रचनेत दुरुस्ती केली गेली आहे.

नगरसेवकाच्या गुणपत्रकाचे एक उदाहरण:

पुढे नगरसेवकाच्या गुणपत्रकाचे एक उदाहरण दिले आहे. त्यावरून गुण देण्याची पद्धती स्पष्ट होईल:

क्र.	घटक	सर्वसाधारण गट (ग्रुपींग)	गुण	कमाल गुण
१	नगरसेवकाच्या राजकीय पक्षाचे नांव स्मरणात असणे	जागरूकता आणि पोहोच	७७	१००
२	नगरसेवकाचे नांव स्मरणात असणे	जागरूकता आणि पोहोच	७७	१००
3	नगरसेवकाशी सहज भेटता येते, त्याच्यापर्यंत पोहोचता येते	जागरूकता आणि पोहोच	६९	१००
٧	नगरसेवकाबाबतचे समाधान	सर्वसाधारण उपाययोजना	49	१००
ч	जीवनमानात सुधारणा	सर्वसाधारण उपाययोजना	६९	१००
ξ	भ्रष्टाचार	भ्रष्टाचार मापन	७२	१००
9	वीजपुरवठा	लोकांचे मत - ३ स्तर	६७	१००
۷	गुन्हेगारी घटना	लोकांचे मत - ३ स्तर	५७	१००
9	कायदा व सुव्यवस्था स्थिती	लोकांचे मत - ३ स्तर	६ १	१००
१०	प्रदूषण समस्या	लोकांचे मत - ३ स्तर	५६	१००
११	रूग्णालये व इतर वैद्यकीय सुविधा	लोकांचे मत - २ स्तर	६७	१००
१२	योग्य शाळा व महाविद्यालये	लोकांचे मत - २ स्तर	६८	१००
१३	पदचारी पथ आणि पदचारी चालणे योग्य क्षेत्राची उपलब्धता	लोकांचे मत - १ स्तर	६ १	१००
१४	रस्त्यांची स्थिती	लोकांचे मत - १ स्तर	40	१००
१५	वाहतूकीची कोंडी	लोकांचे मत - १ स्तर	५७	१००
१६	सार्वजनिक बगिचे / मैदाने उपलब्धता	लोकांचे मत - १ स्तर	६२	१००
१७	सार्वजनिक वाहतुकीची उपलब्धता	लोकांचे मत - १ स्तर	५९	१००
१८	पाणी पुरवठा	लोकांचे मत - १ स्तर	६२	१००
१९	पावसाळ्यात पाणी तुंबण्याची समस्या	लोकांचे मत - १ स्तर	५६	१००
२०	शहरी स्वच्छता	लोकांचे मत - १ स्तर	५९	१००
२१	सार्वजनिक शौचालयाची उपलब्धता	लोकांचे मत - १ स्तर	६२	१००
२२	सार्वजनिक शौचालयाची स्वच्छता	लोकांचे मत - १ स्तर	६२	१००

घटकाचे गुणांकन

क्र.	घटक	भार	गुण	कमाल गुण
१	माहिती, जागरूकता व पोहोच	4	७४	१००
२	सर्वसाधारण उपाययोजना	y	६४	१००
3	भ्रष्टाचारविषयक	b	७२	१००
8	लोकांचे मत - पहिला स्तर	ξ	५९	१००
ц	लोकांचे मत - दुसरा स्तर	8	६८	१००
ξ	लोकांचे मत - तिसरा स्तर	१	६२	१००

भार लक्षात घेऊन अंतिम गुणांकन

नगरसेवकाच्या कामगिरीविषयीचे मत =

((4*68)+(6*58)+(6*68)+(5*68)+(5*58

नगरसेवकाच्या याआधी पाहिलेल्या इतर निकषांचे गुणांकन आणि हे गुणांकन यांना एकत्र करून प्रत्येक नगरसेवकाचे गुण निश्चित केले गेले.

माहितीची तुलनात्मक पडताळणी

एखादा सर्व्हें करताना, आपल्या नमुन्यातून जी आकडेवारी पुढे येते तिची तुलना व्यापक अवकाश वा लोकसंख्येतील सांख्यिकीशी केली जाते. ही सांख्यिकी वेगवेगळ्या वेळेला केलेल्या त्याच सर्वेक्षणातून घेतली जाते किंवा इतर स्रोतातून घेतली जाते.

यावेळी आम्ही या सर्वेक्षणात लिंग आणि वय यासंदर्भाने जी रचना दिसून आली तिची तुलना इंडियन रीडरशीप सर्व्हेशी केली. अशी तुलनात्मक पडताळणी केल्याने लोकसंख्येचे प्रतिनिनिधत्व अधिक अचूक होण्यात मदत झाली.

५. नकारात्मक गुणांकनाचे घटक

नव्याने दाखल झालेल्या एफआयआर साठी नकारात्मक गुणांकन

जर निवडून आल्यानंतर लोकप्रतिनिधीवर नव्याने एफआयआर दाखल झाला असेल तर ती गंभीर बाब आहे, त्यामुळे या लोकप्रतिनिधीने मिळवलेल्या गुणातून ५ गुण वजा केले गेले.

या प्रक्रियेत किती नवे एफआयआर दाखल झाले याची संख्या लक्षात घेतलेली नाही. एकजरी दाखल झाला तरी आणि गुन्ह्याचे गांभीर्य लक्षात घेऊन नकारात्मक गुणांकन केले आहे.

आरोपपत्र दाखल झाल्याने नकारात्मक गुणांकन

गुन्ह्याचा पुरावा हाती आल्यावर आरोपपत्र दाखल होते. त्यामुळे लोकप्रतिनिधीच्या चारित्र्याच्या दृष्टीने ही गंभीर बाब आहे. त्यामुळे या कारणासाठी लोकप्रतिनिधीने मिळवलेल्या गुणातून ५ गुण वजा केले गेले.

या प्रक्रियेत किती नवी आरोपपत्रे दाखल झाली याची संख्या लक्षात घेतलेली नाही. एकजरी दाखल झाले तरी आणि गुन्ह्याचे गांभीर्य लक्षात घेऊन नकारात्मक गुणांकन केले आहे.

मालमत्ता विवरण आणि गुन्हेगारी विषयक नोंदी दरवर्षी स्वतःहून माहिती जाहीर न केल्यास नकारात्मक गुणांकन

निवडणूक आयोगाच्या नियमानुसार निवडणुकीस उमेदवारी दाखल करणाऱ्या व्यक्तीने इतर कागदपत्रांबरोबरच ॲफीडेव्हीटद्वारे स्वतःची मालमत्ता व गुन्हेगारी पार्श्वभूमीची माहिती सादर करणे आवश्यक आहे. निवडून आल्यावर लोकप्रतिनिधी पुन्हा ही माहिती निवडणूक आयोग वा आपले मतदार यांना सादर करत नाहीत, तर परत पुढच्या निवडणुकीच्या वेळेला किंवा अन्य निवडणुकीला उभे राह्यचे असल्यासच ती माहिती दिली जाते. परंतु लोकप्रतिनिधीने ही माहिती प्रत्येक आर्थिक वर्षाच्या अखेरीस आपल्या मतदारसंघात स्वतःहून घोषित करणे जरूरीचे आहे असे आम्हाला वाटते. ही माहिती आपली वेबसाईट, वर्तमानपत्रे, प्रजा वेबसाईट यावरून वा अन्य माध्यमातून ही माहिती जाहीर करता येईल. यातून पारदर्शकता येईल.

THE METHODOLOGY

1. Matrix - Scale of Ranking

The Matrix for measuring the functioning of the Municipal Councillors has been designed by Praja with inputs from reputed people with sectoral knowledge in governance, social science, market research, media.

In order to design the research and get the desired output, it was important to answer the following two questions:

- a. On what parameters should the performance of Municipal Councillors be evaluated?
- b. How should the research be designed in order to represent areas of each Municipal Councillors and meet the right people?

For the first question, The Indian Democracy functions on rules and strictures laid down in The Constitution of India adopted on 26th November, 1949. The constitution has been amended on numerous occasions and various acts have been passed and adopted by subsequent assemblies to strengthen the functioning of centre, state and local self government institutions. All these acts/legislations with their base in the constitution give our elected representative needed powers for functioning; have built the needed checks and balances; and serve as the source of the terms of reference for the elected representatives on all aspects of their conduct as the people's representatives. Hence, the first parameter for evaluating the performance of Municipal Councillors is based solely in the mechanisms and instruments and duties and responsibilities as led in the Constitution of India, in particular, the 12th Schedule of the Constitution that was introduced through the 73rd and 74th Amendments of the Constitution, and the Mumbai Municipal Corporation Act, 1888.

However, The Constitution itself derives its power from the free will of its citizens as also the document itself states that it has been adopted, enacted and given to themselves by the people. Hence the perceptions of the people who are represented by the elected representatives are the other important, necessary parameter for evaluating the performance of the elected representatives (the Municipal Councillors). Thus, to answer the second question it is necessary to study people's perceptions of the Municipal Councillors performance, by who represent them from their respective constituencies.

The next few pages will elaborate the study design and details of the study conducted to judge the performance of Municipal Councillors in Mumbai; but before we get into details, it is important to understand the sources of data and its broad usage in the ranking matrix.

The following information was required to judge the performance of each Municipal Councillor in the city:

- Some of the tangible parameters like an elected Municipal Councillors attendance in the Corporation and the Committee Meetings, the number of questions (issues) she/he has raised in the above forums (Corporation and Committee Meetings), importance of those questions, and utilisation of funds allotted to her/him.
- 2. Some parameters on her/his background such as educational qualification, income tax records & criminal record (if any).
- Some soft parameters like the perception/impression of the people in his/ her constituency, awareness about them, satisfaction with their work and improvement in the quality of life because of the Municipal Councillor.

Once the areas of evaluation were finalised, it was important to decide upon the methodology which would best provide the required information. Information mentioned in points 1 & 2 above was gathered from RTI & by means of secondary research. Municipal Councillor Scores have been derived out of maximum 100 marks with 70% weightage given to tangible facts about the Municipal Councillor. For the information on the 3rd point a primary survey was conducted amongst the citizens in each constituency to evaluate the perceived performance of the Municipal Councillor. 30% weightage was given to perceived performance of Municipal Councillors in the minds of common man.

The data used for points 1 and 2 has been collected from government sources:

- a. Election Department, MCGM.
- b. Under Right to Information Act from Municipal Secretary, MCGM (MCGM Head Office and BEST).
- c. Under Right to Information Act from Assistant Engineer (Maintenance), MCGM (from all the 24 Administrative Wards of MCGM).
- d. Under Right to Information Act from Mumbai Police.
- e. Website of District Court, Maharashtra (court.mah.nic.in)

People's perception as per point 3 has been mapped through an opinion poll of 22,845 people across the city of Mumbai by Hansa Market Research conducted through a structured questionnaire.

It is very important to understand here that the matrix is objectively designed and provides no importance to the political party of the representative or to any personal/political ideology.

Criminalisation of politics in the country has been growing since independence and is a phenomenon which if not checked now can destroy the democratic foundations of our nation. Hence personal criminal record related parameters pertaining to the elected representative are taken into consideration such as: the FIR cases registered against them as stated in the election affidavit; new FIR cases registered against them after being elected in the current term; and important pending charge sheets.

Table 1: Scale for Ranking Performance for Councillor

			Scale of Ranking
Sr. No.	Indicator	Max %	Comments
1	Present		
Α	Attendance in the Corporation and Committee Meetings	15	Refer Point 3a on page 169 for details.
В	Number of Questions Asked	10	Against Group Percentage Rank. 10 being the top most percentiles and so on to the lowest for 0.
С	Participation during discussion	5	Against Group Percentage Rank. 5 being the top most percentiles and so on to the lowest for 0.
D	Importance of questions asked by issues raised in the question	18	Refer Point 3d on page 170 for details.
Е	Issues raised compared to Citizen's Complaints	10	Refer Point 3e on page 171 for details
F	Total Discretionary Funds Utilised during April, 2018 to March, 2019	5	Refer Point 3f on page 172 for details
	Total	63	
2	Past		
Α	Education Qualification	1	A minimum of 10th Pass - 1; if not - 0
В	Income Tax	1	Possessing PAN Card - 1; if not - 0
С	Criminal Record	5	If the candidate has zero cases registered against her/him, then 5; else as below:
			(1) Criminal Cases Registered excluding the following charges: Murder, Rape, Molestation, Riot, Extortion - 3(2) Rest - 0
	Total	7	

	Scale of Ranking				
Sr. No.	Indicator	Max %	Comments		
3	Perception		Based on a opinion poll of 22,845 people spread across different constituencies in the city of Mumbai		
Α	Perceived Performance	11	Score on Public Services		
В	Awareness & Accessibility	5	Score on Awareness amongst people about their representative, their political party and ease of access to the representative		
С	Corruption Index	7	Score on perceived personal corruption of the representative		
D	Broad Measures	7	Score on overall satisfaction and improvement in quality of life		
	Total	30			
4	Negative marking for new criminal cases registered during the year	-5	For any new FIR registered during the year.		
5	Negative marking for Charge sheet	-5	For any Charge sheet in a criminal case.		
6	Negative marking for no annual pro-active disclosures by the elected representatives of Assets and Liabilities and Criminal record (*)	-5	This can be done on own website, newspaper, Praja Website or any other source which should be announced publicly. Also marks would be cut for wrong disclosures in the above mentioned forums.		
	Total	100			

^(*) This negative parameter on proactive disclosures has not been applied for the current year. But as one the primary purpose of the Yearbook is to promote transparency amongst elected representatives, it is imperative that they proactively provide personal information on their personal annual economic status and to emphasise their probity in public life, they should share every year their updated criminal record.

2. Parameters for Past Records as per Affidavit

Parameters for Past Records are based on information in election affidavit that includes educational, criminal and financial records of Municipal Councillors. Total seven Marks out of Maximum 100 marks are allocated for this parameter.

a. Education

If the elected representative has declared in his affidavit, education qualification as 10th pass or more then on the scale one mark is allocated, else zero marks are given.

As a developing 21st century country, basic modern education is an important criterion for human development. Even at lowest clerical jobs in the government, the government insists on a minimum educational level. Going by

the same logic and the times, it is prudent that a similar yardstick be applied to our elected representatives. However, we also believe that the educational parameter should be given a minimal weightage in the overall scheme vis-a-vis other parameters, that are more crucial for judging performance of the elected representatives.

b. Income Tax

It is widely published and believed in India that annual income levels and wealth of those who are elected sees a manifold increase in the few years when they represent. Marks are allocated for possessing a PAN card (one mark), as per the affidavit; else if not possessing a PAN card than zero marks are allocated.

c. Criminal Record

Criminalisation of politics is a sad reality. A significant number of elected representatives have a criminal record i.e. 1) they have FIRs registered against them; 2) charge sheets filled; and 3) even convictions given by the courts of law.

There is no excuse for not having moral probity in public life. It is the right of the citizens to have people representing them with no criminal records. Hence the scheme of ranking has into account marks for people with clean records:

- i. Those with absolutely no criminal FIRs registered are given five marks.
- ii. Those with FIRs registered against, with cases containing the following charges: murder, rape, molestation, riot and extortion are given zero marks.
- iii. Those with other FIRs registered against, other than those mentioned in No. ii above, are given three marks.

We have negative markings as explained in No. 5 below for other parameters related to crime records like charge sheet.

Kindly note that allocating scoring for each individual case would have been complex, instead scoring for cases after them being categorised as above seemed more logical and hence number of individual cases are not of that important but the category of case needed for the scoring.

3. Parameters for Present Performance in the Corporation and Committee Meetings

In an indirect, representative democracy like India's, citizens elect their representatives so that these representatives can represent them in the houses of legislation and deliberate on issues related to the citizens and form needed legislations under the guidelines of and using the mechanisms of the

constitution. Thus it is very clear that the weightages in the performance scale have to be more biased to these functions of the elected representatives i.e. of **Deliberation**.

a. Attendance

The mandate given by citizens to the representatives is to attend the business of the respective legislative houses. It is hence prudent that the representatives attend 100% or near to 100% sessions of their respective houses. Hence the marking is based on percentage of attendance: 100% getting 15 while 0% getting zero.

However, in the MCGM a councillor is always a member of the Corporation and a particular Ward Committee, and apart from that some of the councillors are members of various committees viz:

- i. Standing Committee
- ii. BEST Committee
- iii. Works (City) Committee
- iv. Works (Suburb) Committee
- v. Improvements Committee
- vi. Education Committee
- vii. Public Health Committee
- viii. Women and Child Welfare Committee
- ix. Law and Revenue Committee
- x. Tree Authority Committee
- xi. Market and Garden Committee

Thus, it is understood that there can be two categories of councillors and they need to be allocated the 15 marks in different ways:

	ATTENDANCE				
Councillor	Corporation General Body Meetings (GBM)	Ward Committee Meetings	Different Committee Meetings (mentioned above)	Total	
Category A	9	6	N.A.	15	
Category B	7	4	4	15	

b. Number of Questions

There cannot be really a set benchmark for the right number of questions or issues that have to be asked by a representative. However given the range and complexity of issues that our country is facing, it is necessary for the

representative to raise as many issues as they can, which are necessary for the citizens. Hence to stimulate the representatives to ask maximum number of questions the scale uses the percentile system for scoring.

Devices used for asking 'Questions' that have been considered in the marking:

- Agenda Raised
- Point of Order
- Short Notice Question
- Interpellation: Right to ask question under section 66 (A) of MMC Act
- . Discussion on urgent public matters under section 66 (B) of MMC Act
- Asking statement from Municipal Commissioner under section 66 (C)
- Notice of Motions
- Proposal Raised
- Urgent Business
- · Adjournment of meeting and business to be transacted at adjourned meeting
- · General discussion on budget estimation
- · Proposal for adjournment of debate or meeting and Amendments proposed
- Amendment Proposal
- Appeal

The marking for this section is out of a maximum 10 marks that the representative can get for being the person with the maximum number of questions asked. The marking here is done against Group Percentage Rank:

10 being the top most percentile and so on to the lowest for 0.

c. Participation during Discussion

Apart from raising a question or an issue, it is important that Councillors participate in the ensuing discussion either on the question raised by their fellow councilors or on proposals received by the Municipal Commissioner. These discussions are noted in the General Body Meeting along with the Councillor's name. We have taken this data through RTI (Right to Information) and allocated markings out of a maximum 5 marks that the representative can get for being the person with the maximum number of times they have participated in the discussions:

5 being the top most percentile and so on to the lowest for 0.

d. Importance of questions asked by issues raised in the question

The duties of the Municipal Corporation are laid down precisely under the Mumbai Municipal Corporation Act, 1888. They are further divided into Obligatory duties (Section 61, 62) and Discretionary duties (Section 63). The Obligatory duties include issues related to roads, water supply, sewerage, buildings, disaster management, municipal properties, primary education,

health, renaming of roads, etc. are covered. The Discretionary duties include issues related to slum development, open spaces, gardens, road transport, energy, electricity, water bodies (dams, irrigation), community halls/temples, etc.

In the present scale, we have culled out certain services from the Obligatory duties that are essentially civic in nature and where the MCGM has monopoly for delivery of these services to the citizens of Mumbai. The issues that can be raised on these services are related to subjects such as drainage, roads, water supply, solid waste management, etc.

Apart from these issues, an councillor can raise subjects that are not under the direct purview of the corporation but are covered by the state and central governments. Such as, crime, foreign affairs, agriculture, animal husbandry, MMRDA (Mumbai Metropolitan Regional Development Authority), etc.

Based on the above classifications the weightages for the quality/importance of the questions has been designated as below from the total marks out of 100 in the overall scale. Further they have been weighted with the group percentage for number of questions asked in each category.

Issues/ Duties	Obligatory	Discretionary	Civic (Obligatory)	State/ Central	Total
Marks	8	6	3	1	18

e. Issues raised compared to Citizen Complaints

MCGM has developed a system for tracking, recording citizen complaints. These complaints are maintained under the Centralised Complaint Registering System (CCRS). They are registered into a software platform where they are classified into different categories by departments and the nature of the complaint such as drainage, road, water supply, colony officer, building, etc. As citizens' representatives, it is expected that Municipal Councillors also ask questions or raise issues to resolve citizens issues (complaints). Hence the current parameter is based on comparing issues raised by councillors related to the citizen complaints based on the RTI information procured related to the data maintained by CCRS. The departments of MCGM that are covered under this criteria are as follows: Buildings, Colony officer, Drainage, Estate, Garden, License, MCGM related, Pest control, Pollution, Roads, Shop and Establishment (S & E), Solid Waste Management (SWM), Storm Water Drainage, Toilet and Water Supply.

A maximum of 10 marks have been allocated for this parameter.

f. Utilisation of Discretionary Funds Utilised April 2018 to March 2019

Municipal Councillors get a total of Rs. 60 lakhs in every financial year. This fund they can spend as per their discretion on certain specified development work in their constituencies. It is necessary that the funds are utilised in a planned phased manner to achieve optimal results. Hence, the marks given are based on percentage of the funds utilised out of the maximum Rs. 60 lakhs for the financial years 2018-2019:

(1) 100% (or more) to 91% - five marks; (2) 90% to 76% - four marks; (3) 75% to 61% - three marks; (4) 60% to 51% - two marks; and (5) 50% and below - zero marks.

4. Parameters for People's Perception as per Opinion Poll

Since perceived performance was given a weightage of 30 points, we divided it further in to four broad areas in order to evaluate the performance in detail. All these four areas were given differential weightage based to the importance in defining the Municipal Councillors performance. The weightages were divided in the following scheme:

- Perception of Public Services (impression of the people about the facilities in the area) was given a weightage of 11 points,
- Awareness & Accesibility of the Municipal Councillor was given a weightage of 5 points,
- Corruption index was given a weightage of 7 points and
- Broad overall measures were given a weightage of **7 points**

The rationale for giving the above scoring points was to give more importance to the key issues like facilities in the area & corruption as compared to Municipal Councillor being aware and accessible or overall feel of the people being positive. This is because we believe that scoring positively overall or being popular is actually a function of your work in different areas. Hence, these areas should be given more importance than the overall satisfaction. Moreover a blanket overall performance for an individual may be good but when interrogated deeply about different traits the positives and negatives can be clearly pointed.

The next step after assigning weightages to government's four broad areas was to make sure that facilities which come under local jurisdiction to get more importance than the ones which come under the state or central government's jurisdiction. Hence the weightage for Perception of Public Services was further divided into a hierarchy of 3 levels to meet the desired objective.

Level 1 included facilities which are more critical to local government whereas Level 3 included facilities that are more critical to state government.

■ Level 1 – This level included areas like Condition of Roads, Traffic Jams & Congestion, Availability of public gardens, Availability of public transport facilities, Water Supply, Water logging problems, Cleanliness & Sanitation facilities, Availability of footpaths and pedestrian walking areas, Availability of public toilets & Cleanliness of public toilets. It was given a weightage of 6 points.

- Level 2 This level included areas like Hospitals & other Medical facilities
 & Appropriate Schools & Colleges. It was given a weightage of 4 points.
- Level 3 This level included areas like Power Supply, Instances of Crime, Law, Order situation & Pollution problems. It was given a weightage of 1 point.

Research Design:

- A Municipal Councillor is a representative elected by the voters to over see the functioning of the ward.
- Winner of elections in each ward is termed as a Municipal Councillor and has the power to manage the functioning of the ward.
- This division helps to provide clear delegation of responsibilities at the ground level.
- Since, our study focused on evaluating the performance of Municipal Councillors it was necessary to cover and represent all the wards to which each of these Municipal Councillors belonged.
- Hence, we decided to cover a sample from each ward. We decided to cover all the 227 municipal wards equally, with a sample of Approximately 100 in each ward.
- The total sample for the study covered: 227 municipal wards x Approx 100 respondents = 22,845 respondents.
- Next step was to define the target group for the study. We finalised on covering within each ward:
 - Both Males & Females
 - 18 years and above (eligible to vote)
- Once the target group was defined, quotas for representing gender and age groups were set.
- The quotas were set on the basis of age and gender split available through Indian Readership Study (Large scale baseline study conducted nationally by Media Research Users Council (MRUC) & Hansa Research group for Mumbai Region).
- The required information was collected through face to face interviews with the help of structured questionnaire.
- In order to meet the respondent, following sampling process was followed:
 - Approximately 100 interviews were conducted in each municipal ward.
 - □ 2 3 prominent areas in the ward were identified and the sample was divided amongst them. These areas were mainly crowded areas such as market place, railway stations, malls etc.
 - Respondents were intercepted in these areas and the required information was obtained from them.
- Sample composition of age & gender was corrected to match the universe profile using the baseline data from IRS.

Parameters of Evaluation:

While deciding the parameters of evaluation for a Municipal Councillor, we decided to capture the information on four important aspects. These were as follows:

- Impression of the people about different facilities in his/her area
 - Condition of Roads
 - Traffic jams & Congestion of roads
 - Availability of public gardens/open playgrounds
 - ☐ Availability of public transport facilities like Auto, Taxis & Buses
 - Hospitals and other medical facilities
 - Appropriate schools and colleges
 - Power Supply
 - Water Supply
 - Water Logging during rainy season
 - Pollution problems
 - Instances of Crime
 - Law & Order situation
 - Cleanliness & Sanitation facilities
 - Availability of Footpaths and pedestrian walking areas
 - Availability of public toilets
 - Cleanliness of public toilets
- Awareness & Accessibility of the Municipal Councillor
- Perception of corruption for Municipal Councillor
- Broad overall measures like overall satisfaction with Municipal Councillor
 & improvement in quality of life because of Municipal Councillor.

Illustration of Scorecard for a Municipal Councillor:

Below is an illustration of scorecard for a Municipal Councillor which will help us to understand the scoring pattern:

Parameter Scores

Sr. No.	Parameters	Broad groupings	Scores	Maximum Score
1	Recall for party name to which the Municipal Councillor belongs	Awareness & Accessibility	77	100
2	Recall for Name of the Municipal Councillor	Awareness & Accessibility	77	100
3	Accessibility of the Municipal Councillor	Awareness & Accessibility	69	100
4	Satisfaction with the Municipal Councillor	Broad overall measures	59	100
5	Improvement in Lifestyle	Broad overall measures	69	100
6	Corruption	Corruption Index	72	100

Sr. No.	Parameters	Broad groupings	Scores	Maximum Score
7	Power Supply	Impression of people - Level 3	67	100
8	Instances of Crime	Impression of people - Level 3	57	100
9	Law & Order situation	Impression of people - Level 3	61	100
10	Pollution problems	Impression of people - Level 3	56	100
11	Hospitals and other medical facilities	Impression of people - Level 2	67	100
12	Appropriate schools and colleges	Impression of people - Level 2	68	100
13	Availability of Footpaths and pedestrian walking areas	Impression of people - Level 1	61	100
14	Condition of Roads	Impression of people - Level 1	58	100
15	Traffic jams & Congestion of roads	Impression of people - Level 1	57	100
16	Availability of public gardens/ open playgrounds	Impression of people - Level 1	62	100
17	Availability of public transport facilities like Auto, Taxis & Buses	Impression of people - Level 1	59	100
18	Water Supply	Impression of people - Level 1	62	100
19	Water Logging during rainy season	Impression of people - Level 1	56	100
20	Cleanliness & Sanitation facilities	Impression of people - Level 1	59	100
21	Availability of public toilets	Impression of people - Level 1	62	100
22	Cleanliness of public toilets	Impression of people - Level 1	62	100

Scores of Netted Variables

Sr. No.	Netted Variables	Weightage Assigned	Scores	Maximum Score
1	Awareness & Accessibility	5	74	100
2	Broad overall measures	7	64	100
3	Corruption Index	7	72	100
4	Impression of people - Level 1	6	59	100
5	Impression of people - Level 2	4	68	100
6	Impression of people - Level 3	1	62	100

Weighted Final Scores

Perceived performance score of the Municipal Councillor = ((5*74)+(7*64)+(7*72)+(6*59)+(4*68)+(1*62))/100 = 20.1 out of 30

This score was further added with the performance on hard parameters and a composite score for each Municipal Councillor was derived.

Weighting the data:

When conducting a survey, it is common to compare the figures obtained in a sample with universe or population values. These values may come from the same survey from a different time period or from other sources.

In this case, we compared the age & gender compositions achieved in our survey with the similar compositions in IRS study (Indian Readership Survey). In the process, minor deviations for demographics were corrected.

Hence, weighting not only helped us to remove the demographic skews from our sample data but also ensured that the representation of demography was correct.

5. Parameters for Negative Marking

Negative marking for new FIR cases registered

If there has been a new FIR registered against the elected representative after his election then this happens to be a matter of concern; and hence out of the marks earned by the representative, five marks would be deducted.

Do note that in the process of allocating marks does not take into account number of new criminal FIR cases, but simply takes into account even a single occurrence for allocating marks based on the severity of the crime.

Negative marking for Charge Sheet registered

A charge sheet signifies prima facie evidence in the case. This is again a serious concern for moral probity of the representative. Hence out of the marks earned by the representative, five marks would be deducted.

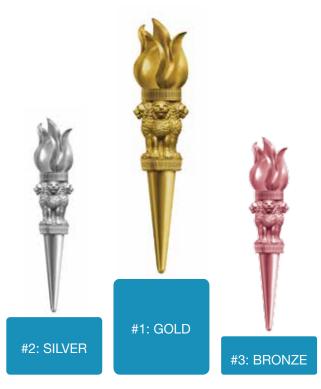
Do note that in the process of allocating marks does not take into account number of criminal charge sheets, but simply takes into account even a single occurrence for allocating marks based on the severity of the crime.

Negative marking for no annual pro-active disclosures by the elected representatives of Assets and Liabilities and Criminal record

As per the election commission norms the candidate standing for elections have to file an affidavit detailing amongst other things, their own asset and liabilities and criminal records. The candidate who gets elected later, does not share this information with his constituency or the election commission until and unless he/she stands for re-election or for a new election on different seat or post. However given the need of the time, we feel that it is necessary that the elected representatives proactively make their assets and liabilities (income status) and criminal records available to their constituencies at the end of every financial year when they are representing. This can be done through Newspapers or other Public Medias or through their own Websites or through Praja Website. This will bring larger transparency.

THE FOUR LION TORCH

अशोक स्तंभावरील चार सिंह हे सत्ता, धैर्य, अभिमान आणि आत्मिविश्वास यांचे प्रतीक आहेत. आपल्या राज्यघटनेत अध्याहत सार्वभौम भारताच्या संकल्पाचे ते प्रतीक आहे. मुंबईतील सर्वाधिक गुण मिळवणाऱ्या ३ नगरसेवकांना आमचा प्रणाम आणि ते या भारतीय परंपरेचे खरे पालनकर्ते आहेत असे आम्हाला वाटते. खालील नमूद केलेल्या वस्तुनिष्ठ मूल्यांकन प्रक्रियेतून आणि आपल्या बरोबरीच्या नगरसेवकांच्या तुलनेत प्रभावी कामगिरी करून त्यांनी हे अव्वल स्थान मिळवले आहे. जयहिंद.



The four lions of the Ashoka Pillar, symbolising power, courage, pride and confidence are the ethos behind the Indian Republic as embedded in our Constitution. We salute the top 3 ranking Municipal Councillors of Mumbai as torch bearers of this idea. They have topped the list by on an objective ranking system as explained earlier in this report card, performing more efficiently relative to their peers. Jai Hind.

