

Fiscal Empowerment of City Governments: Key Financial Indicators and Challenges in Data Availability

Phase 1 Study
Final Report
3rd December 2021







Acknowledgement



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1. Executive Summary (1/3)



The study on 'Fiscal Empowerment of City Governments' conducted for various cities across India analyses the availability of Budget Data in public domain, Devolution of Powers to City Governments, Systemic Fiscal Transfers and Property Tax Mechanism in the study cities. The study will be conducted in 3 phases covering total 44 cities across 28 States, NCT of Delhi and UT of Jammu & Kashmir. In the first Phase, we looked into 14 cities across 7 states for which data was collected from secondary as well as primary sources. Budget documents for 5 years and State Finance Commission report were studied and primary interviews with stakeholders such as the Commissioners, Deputy and Additional Commissioners of Revenue and Finance dept., city administrators etc. were conducted.

Theme 1: Budget Data Availability

For this section, Availability of Budget Documents and Audit Reports published on the official website was checked. The 15th Finance Commission budget format was studied to understand the differences between different city's budgets.

The closed-door consultation facilitated discussions to understand the issues relating to data availability and budget format. The discussion revolved around the issue of budget document availability in public domain. It was discussed that City Governments need to be more transparent by publishing the budget and audit accounts on the city government website. Non-availability of budget documents in the public domain shows transparency failure of municipal accounting. Furthermore, there is no clarity on the publication clause in the state municipal corporation act and no penalties are imposed for the same. Transparency in budget and audit document can contribute towards better credit rating of the city government.

It was discussed that all city governments should at least provide consolidated data for common account heads. It was highlighted that 15th Finance Commission (FC) recommendations included publication of budget and accounts. Not all cities follow the accrual based double entry accounting system. A suggestion was made that Centre and State should have verticals where city governments have a say in the decision making. Suggestions on standard budget formats were made. Simple legible formats will allow citizens to understand the data and increase transparency.



1. Executive Summary (1/3)



Theme 1 Recommendations:

- 1. There should be a National Model Municipal Budget made by the Central Government.
- 2. There should be a monitoring agency to monitor the transparency of the government.
- 3. National Municipal Accounting Manual should be referred to, as the base document for budget structures.
- 4. A pilot study should be conducted with a few City Governments on the format of the budget, to standardise the common structure, which can make data collection easier for researchers and citizens.
- 5. Micro-level data from City Governments could be uploaded on the common Management Information System (MIS) online platform.

Theme 2: Governance Indicators

To understand the powers devolved and to study the transparency accountability of the city governments, State Municipal Acts, City Corporation Acts, State Finance Commission Reports, Audit reports etc. were studied. Indicators were analysed based on the recommendations and sections given in these reports.

In this session, participants discussed on the devolution of powers to the City Governments. City Governments should be given independent authority to approve budgets and implement reforms as and when needed. Respective legislation should be changed to empower City Governments. The City Governments should also hold the authority to revise the tax rates, as factors impacting tax rate vary from city to city. Participants discussed that SFC reports and recommendations need the same sanctity as the Central Finance Commission.

State Finance Commission (SFC) recommendations does not include rule based devolution of funds to city governments due to inadequate data. Experts also agreed that capacity building should be done for collection and maintaining of data. It was suggested that the report should further study the details on recommendations; the kind of recommendations approved, rejected or pending. The recommendations of State Finance Commission which are accepted and implemented, is important to understand. It was also discussed that there is delay in submitting the SFC recommendations, which impacts the implementation of recommendations.

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1. Executive Summary (2/3)



Theme 2 Recommendations:

- 1. City government should have independent authority to introduce new taxes and revise the existing tax rates.
- 2. City governments should have independent authority to approve the budget.
- 3. Terms of Reference for SFC should include making recommendations for rule-based devolution for funds.
- 4. A percentage of Goods and Services Tax (GST) from the Finance Commission can be assigned to the city governments.
- 5. SFCs, as an institution, must be strengthened and their performance should be improved for achieving fiscal autonomy and rule based finance system.
- 6. There must be provision to conduct mandatory external audit of city governments.
- 7. Budget and account statements of city governments should be published on the website of the city government.

Theme 3: Property Tax and Innovative Financing

For this section, detailed interviews were held with stakeholders such as the Commissioners, Deputy and Additional Commissioners of Revenue and Finance Department, City Administrators etc. Insights from officials were deliberated to understand the case of Property Tax and Innovative Financing in those respective cities.

A case example for Property Tax for Bruhat Bengaluru Mahanagara Palike (BBMP) was shared in the consultation. Self-Assessment Method (SAS), an area-based method has been beneficial for the case of Bengaluru. Discussions on the legal status of the property took place. It was shared that licensing and building approval departments should be linked with property tax department for larger coverage. It was suggested to introduce a position of 'Property Tax Officer', who focuses on tax collection.



1. Executive Summary (3/3)



It was shared that in Delhi, GPS survey followed by ground survey has increased the tracking of properties and issuance of tax notice with the hope to cover all grounds. The case for Andhra Pradesh was shared where consolidated billing of property tax and other charges (water, electricity etc.) was found to be a successful approach. In fact, it became easier for all departments to coordinate on one bill.

Another issue discussed was the exemptions made in tax collection. Udaipur has exempted property tax for all plots less than 1500 sq.ft. whereas Ahmedabad has let gone of all open areas. Hence, clauses need to be specified regarding the areas which can be exempted. Innovative financing should be looked at, from the perspective of market borrowings and land value capturing. Capacity building of officials is a key issue across the themes on financing.

Theme 3 Recommendations:

- 1. Technology like Geographic Information System (GIS) and Ground Survey should be used adequately for better property tax collections.
- 2. Strict internal audit should be conducted for Property Tax department.
- 3. Electricity and Water bills to be connected with property, to ensure payment of taxes.
- 4. Capacity building needs to be done for officials and collectors in the Property Tax Department.
- 5. Green buildings should be given a rebate on taxes.
- 6. Professional training and capacity building for property tax collectors should be held.
- 7. Property Tax is majorly collected form authorised colonies, hence reforms to tap into unauthorised colonies should be made.

Way Forward

Phase 2 of the study includes 16 cities across 10 states, while the remaining states will be studied under Phase 3. The study covering total 44 cities across 28 States, NCT of Delhi and UT of Jammu & Kashmir will be completed in the year 2023.

2. BACKGROUND

- 2.1 Introduction
- 2.2 Methodology
- 2.3 State Municipal Corporation Acts Applicable
- 2.4 Framework of the study







2.1 Introduction (1/2)



Data driven governance is the key to sustainable cities. The critical need for robust data to make informed decisions, targeted planning and needful implementations on ground is necessary for ensuring proper governance. In the context of implementing Urban Governance reforms in the country, Praja Foundation's Urban Governance Index 2020, addresses the gaps by compiling data through a framework comprising of 4 themes, 13 sub-themes and 42 indicators. The Index captures data relating to 29 cities in 28 states and NCT of Delhi, and this has been utilised to point out state wise reform recommendations. Therefore, the UGI is a tool for City Government stakeholders and policy makers to look into the gaps and work towards the recommended changes. Similarly, for civil society, media and academia, wherein the UGI can be used as a tool to advocate for the necessary reforms.

As part of carrying the research on Urban Governance reforms forward, we are deep diving into one specific theme and widening the research to create a comprehensive and standardised database of indicators to facilitate informed policy decision. This will help in address the gap of standardised data being available in one location and also help in identifying necessary reforms to be undertaken to improve the financial health of urban local bodies.

'Fiscal Empowerment' primarily involves the **independent financial powers to raise financial resources**, and **receipt of systematic and predictable rule based fiscal transfers** to enhance the financial resources of the City Governments. Apart from the above, the **efficiency of financial management** should also go hand-in-hand to uphold full-fledged fiscal empowerment of the City Governments.

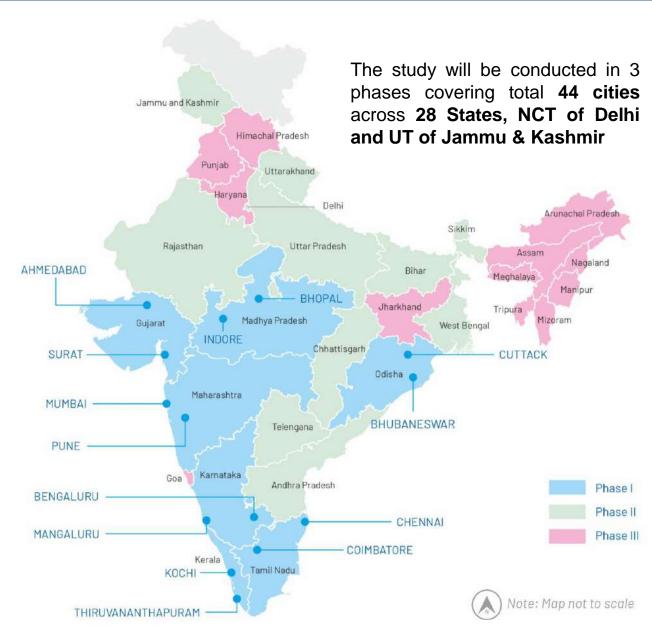


2.1 Introduction (2/2)



Objectives of the Study

- A. To assess the data availability
 - 1. To analyse the budget document and data availability.
 - 2. To assess the budget format of different cities according to 15th Finance Commission recommendations.
- B. To assess the fiscal empowerment in the city governments
 - 1. To understand the devolution of financial powers.
 - 2. To study the systemic fiscal transfers.
 - 3. To examine the financial transparency and accountability of the city governments.
- C. To study the financial growth of the city governments
 - 1. To study the fiscal ratios of city governments.
 - 2. To understand the Property Tax Mechanism and Innovative Financing Methods.





2.2 Methodology



The study included secondary as well as primary sources for data collection.

Secondary Study

- Respective Municipal Corporation Act.
- Budget documents of 5 years (2017-18, 2018-19, 2019-20, 2020-21 and 2021-22) of the cities.
- State Finance Commission reports and recommendations.
- External Audit reports.
- Website of the city governments.

Primary Interviews

- Interview with stakeholders such as the Commissioners, Deputy and Additional Commissioners of Revenue and Finance dept., city administrators etc. were conducted.
- Interviews and discussions with domain experts were undertaken.

Calculations used:

- Throughout the study 'Actuals' from the budget documents are considered. (Including section under data availability and financial ratios)
- For comparison across years, financial values are adjusted to inflation using GDP deflator (values taken from Ministry of Statistics and Programme Implementation (MOSPI)).
- Incremental method of population projection is used for calculating per capita financial values.

Limitations:

- Change in the municipal boundaries of the city governments are not factored for per capita financial calculations.
- Since the format of budget documents vary across cities, calculation for financial values such as grants, non-tax income, etc. depends on the availability of the data in the budget document.
- Budget Data available as of 28/11/2021 is considered for all cities.



2.3 State Municipal Corporation Acts Applicable



State	Cities	State Municipal Act
Cuiarat	Ahmedabad	The Cuierat Provincial Municipal Corporations Act. 1040
Gujarat	Surat	The Gujarat Provincial Municipal Corporations Act, 1949
Varnataka	Bengaluru	The Bruhat Bengaluru Mahanagara Palike Act, 2020
Karnataka	Mangaluru	The Karnataka Municipal Corporation Act 1976
Karala	Kochi	The Karala Municipality Act 1004
Kerala	Thiruvananthapuram	The Kerala Municipality Act 1994
Madhua Dradoch	Bhopal	Madbya Bradach Municipal Corporation Act 1056
Madhya Pradesh	Indore	Madhya Pradesh Municipal Corporation Act, 1956
Maharashtra	Mumbai	The Mumbai Municipal Corporation Act 1888
Maharashtra	Pune	Maharashtra Municipal Corporation Act 1949
Oriona	Bhubaneswar	Oviese Municipal Corporation Act. 2002
Orissa	Cuttack	Orissa Municipal Corporation Act, 2003
Tamil Nade	Chennai	The Chennai City Municipal Corporations Act, 1919
Tamil Nadu	Coimbatore	Coimbatore City Municipal Corporation Act, 1981



2.4 Framework for the Study





3. Budget Data Availability



- 3.1 Budget Document/Data Availability
- 3.2 Audit Accounts Availability
- 3.3 According to 15th Finance Commission Format
- 3.4 Data Availability for Financial Ratio Calculations



Challenges:

- The major challenge while conducting the study was of availability of budget documents and audit accounts in the public domain.
- All cities have a different format for budget documents thus making it difficult to do a comparative analysis across cities.

Recommendations:

- The budget documents along with budget speech should be uploaded on the website of the city governments.
- The audit documents duly signed by the auditor should be uploaded on the website of the city governments.
- The budget of the city governments should include the financial numbers of at least the heads mentioned in the 15th Finance Commission Format.



3.1 Data Availability: Budget Documents/Data Available Online (1/2)



State	Cities	Budget Do	cument	/Data Av	ailabilit ^v	y Online
State	Cities	17-18	18-19	19-20	20-21	21-22
Gujarat	Ahmedabad					
Gajarat	Surat					
Karnataka	Bengaluru					
Karnataka	Mangaluru					
Kerala	Kochi					
Kerulu	Thiruvananthapuram					
Madhya Pradesh	Bhopal					
ividaliya Piddesii	Indore					
Maharashtra	Mumbai					
ivialiarasitia	Pune					
Odisha	Bhubaneswar					
Ouisila	Cuttack					
Tamil Nadu	Chennai					
Turriii ivaaa	Coimbatore					

- Surat Municipal Corporation website does not have budget documents but has budget figures on the website for the year 2020-21 and 2021-22.
- Kochi Municipal Corporation has budget documents for all years under that was part of this study, except for 2020-21 where only budget speech is available.
- Indore Municipal Corporation does not have budget documents available online for any of the five years.





3.1 Data Availability: Budget Documents Available Online (2/2)



										Bu	ıdget A	vailabili	ity								
State	Cities		2017	-2018			2018	-2019			2019	-2020			2020	-2021			2021	2022	
		15-16	16	-17	17-18	16-17	17	'-18	18-19	17-18	18	-19	19-20	18-19	19	-20	20-21	19-20	20-	-21	21-22
		Actual	BE	RE	BE	Actual	BE	RE	BE	Actual	BE	RE	BE	Actual	BE	RE	BE	Actual	BE	RE	BE
Gujarat	Ahmedabad																				
Gajarat	Surat																				
Karnataka	Bengaluru																				
Karnataka	Mangaluru																				
Kerala	Kochi																				
Keruiu	Thiruvananthapuram																				
Madhya Pradesh	Bhopal																				
Widdilyd Pradesii	Indore																				
Maharashtra	Mumbai																				
Ivianarasitia	Pune																				
Odiah -	Bhubaneswar																				
Odisha	Cuttack																				
Tamil Nad:	Chennai																				
Tamil Nadu	Coimbatore																				

Index	
	Available Online
	Not Available Online



3.2 Financial Transparency & Accountability



State	Availability of Audited Account Statements online	16-17	17-18	18-19
Gujarat	Ahmedabad			
Gujarat	Surat			
Karnataka	Bengaluru			
Kaiiiataka	Mangaluru			
Kerala	Kochi			
Kerala	Thiruvananthapuram			
Madhya Bradoch	Bhopal			
Madhya Pradesh	Indore			
Maharashtra	Mumbai			
Ivialialasiitia	Pune			
Odisha	Bhubaneshwar			
Ouisna	Cuttack			
Tamil Nadu	Chennai			
raiiiii ivauu	Coimbatore			

- Not all Account Statements that are available on the websites are signed by the Chief Auditor/Chief Accountant.
- Bengaluru is the only city out of the 14 cities where Audit Account statements are not available for all the three years.

Index	
	Available Online
	Not Available Online



3.3 Data Availability: According to 15th Finance Commission Format (1/2)



									Source	es of Rev	enue			Own Re	venue (I	nternal r	evenue	mobili	zation) d	of Municip	al Corpo	ration
								F	Revenue	Receipts			Capital Receip ts			Тах				Non-	Tax	
City	Revenue Income	1	TOLAI	Revenue Expendit ure	Expen	Expen	a. Immov-	b.	ii. Own non-tax	B. Transfers from	ers from 13th	State Govern	ional	Property Tax	Profess- ional Tax	tainment	Octroi/ Entry Tax	Total		Fees/User charges		Total (B)
Ahmedabad																						
Surat																						
Bengaluru																						
Mangaluru																						
Kochi																						
Thiruvanantha																						
puram																						
Bhopal																						
Indore																						
Mumbai																						
Pune																						
Bhubaneswar																						
Cuttack																						
Chennai																						
Coimbatore																						

Study Observations:

 Ahmedabad, Bengaluru, Mangaluru, Bhopal, Indore, Mumbai and Pune have department-wise budget, while Surat, Kochi, Thiruvananthapuram, Bhubaneshwar, Cuttack, Chennai and Coimbatore have account wise budget.

Index	
	Figures readily available in the document
	Figures need to be calculated
	Figures not available in the document
	Not Applicable



3.3 Data Availability: According to 15th Finance Commission Format (2/2)



						Ехр	enditure	of Municipal Co	orporati	ons					
Category	Establis	shment			Main	tenance				Capital E	expenditure	e	Welfar	e Expendit citizens	ure for
Budget Head	a) Salaries & wages for employee s	etc. 101	(i) Water Supply	(ii) Buildings/ Communit y Assets	(iii) Roads	(iv) Other means of Communic ation	(v) Street Lighting	(vi) Sanitation (incl. Strom Water Drainage and Solid Waste Management)	(i) Water Supply	(ii) Buildings/ Communit y Assets	(iii) Roads	(iv) Other means of Communic ation	(excluding	b) Pension etc. for citizens	c) Health
Ahmedabad															
Surat															
Bengaluru															
Mangaluru															
Kochi															
Thiruvananthapuram															
Bhopal															
Indore															
Mumbai															
Pune															
Bhubaneswar															
Cuttack															
Chennai															
Coimbatore															

- Not all cities show water, building and road expenditure under Capital Expenditure Head.
- Welfare expenditure for citizens mentioned by the 15th Finance Commission report is not seen in most of the cities.
- None of the cities have shown budget data for market borrowing.

Index	
	Figures readily available in the document
	Figures need to be calculated
	Figures not available in the document
	Not Applicable



3.4 Data Availability for Financial Calculations (1/2)



State	Cities	Total Revenue Income	Total Capital Income	Total Income	Total Revenue Expenditure	Total Capital Expenditure	Total Expenditure	Total Tax Revenue	Total Non Tax Revenue	Total Property Tax Revenue	Total Own Source Revenue
Guigrat	Ahmedabad										
Gujarat	Surat										
Karnataka	Bengaluru										
Karriataka	Mangaluru										
Kerala	Kochi										
Keruiu	Thiruvananthapuram										
Madhya Pradesh	Bhopal										
Widdinya Fradesii	Indore										
Maharashtra	Mumbai										
iviariarashtra	Pune										
Odisha	Bhubaneswar										
Odisha	Cuttack										
Tamil Nady	Chennai										
Tamil Nadu	Coimbatore										

- Total non-tax revenue and total own source revenue figures are not readily available in the budget documents of all the 14 cities.
- Budget document of Mumbai does not have the total values mentioned.

Index	
	Figures readily available in the document
	Figures need to be calculated
	Figures not available in the document

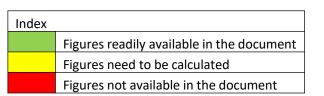


3.4 Data Availability for Financial Calculations (2/2)



State	Cities	Total Establishment	Total Administrative	Total Operation and		Total Programme	Revenue Sharing by	Total State	Central finance	Grants from Centrally	Total Grants	Total Borrowings
State	Cities	Expenses	Expenses	Maintenance	Expenses	Expenses	State Govt.	Govt.	Commission	Sponsored		and Loans
				Expenses				Grants	Grant	Schemes		
Gujarat	Ahmedabad											
Gujurut	Surat											
Karnataka	Bengaluru											
Karriataka	Mangaluru											
Kerala	Kochi											
Kerala	Thiruvananthapuram											
Madhya Pradesh	Bhopal											
Widdinya Fradesii	Indore											
Maharashtra	Mumbai											
ividilalasiitia	Pune											
Odisha	Bhubaneswar											
Guisila	Cuttack											
Tamil Nadu	Chennai											
Turrii Nada	Coimbatore											

- Figures of State Government Grants, Central State Finance Commission Grants, Grants from Centrally Sponsored Schemes and Total Grants are not readily available in the budget documents.
- The Budget documents do not include Total Borrowings and Loans



4. Governance Indicators





Article 243X of the Seventy-fourth Constitution Amendment Act, 1992 has recommended State Governments to transfer powers to City Governments to assign and levy taxes and charges. City Governments should aim to be self-sustainable and independent in their functioning. Furthermore, State Governments should ensure that the constitutional principles are upheld in terms of financial empowerment of the City Governments. For this to take place in its true spirit, the City Governments should be empowered with independent authority to perform the following: (i) Introduce new taxes and charges and (ii) Revise existing rates of taxes and charges being levied. City Governments should hold independent authority to allocate its financial resources, and also be able to independently approve budget.

4.1 Devolution of Financial Power





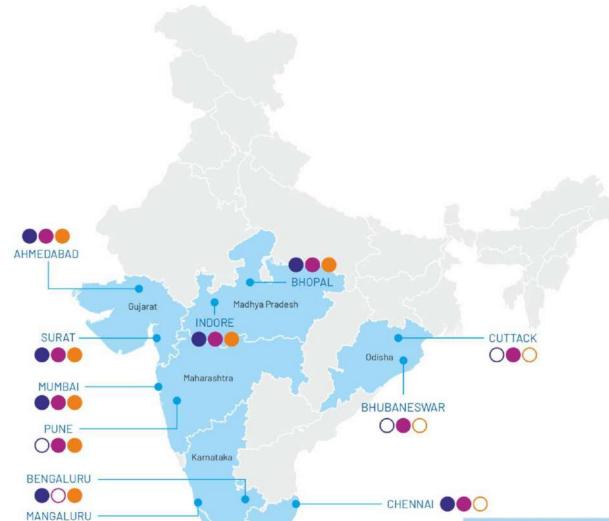
- a. Does the City Governments hold independent authority to revise the existing tax rates/charges as per State Municipal Act?
- b. Does the City Governments hold independent authority to introduce new taxes/charges from the assigned list of taxes as per State Municipal Act?
- c. Does the council have independent authority to approve the budget according to the State Municipal Act?



000

4.1 Devolution of Financial Power





Tamil Nadu

KOCHI

COIMBATORE

Note: Map not to scale

- 3 out of the 14 cities (Pune, Bhubaneswar and Cuttack) do not have independent authority to introduce new taxes from the assigned list of taxes according to the respective Municipal Acts.
- 2 out of the 14 cities (Bengaluru and Mangaluru) do not have the independent authority to revise existing tax rates/charges according to the respective Municipal Acts.
- 5 out of the 14 cities (Mangaluru, Chennai, Coimbatore, Bhubaneswar and Cuttack) do not have independent authority to approve the budget according to the respective Municipal Acts.

4.2 Systemic Fiscal Transfers



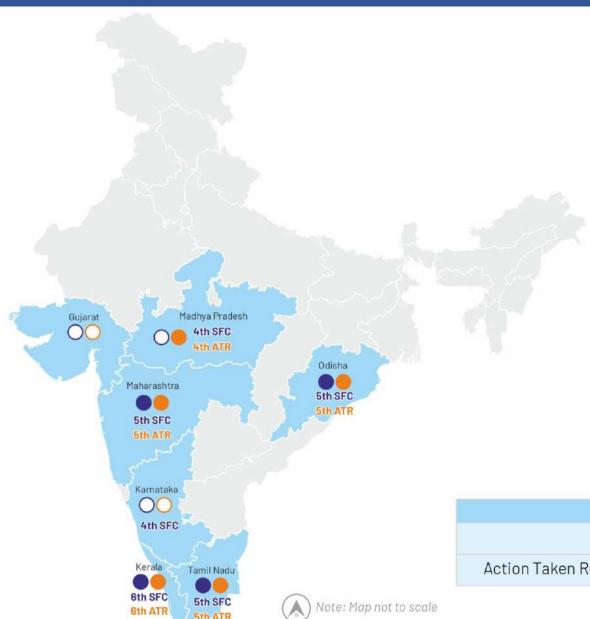


- 1. Does the State Finance Commission (SFC) have 5th SFC report published on official website?
- 2. Is the Action Taken Report of latest SFC published on the official website by State Government?
- 3. Does the latest SFC report have recommendations on:
 - a. relating to market borrowing techniques for the City Governments?
 - b. regarding rule based devolution of taxes to the local level (ward/zone) of the City?



4.2 Systemic Fiscal Transfers (1/2)





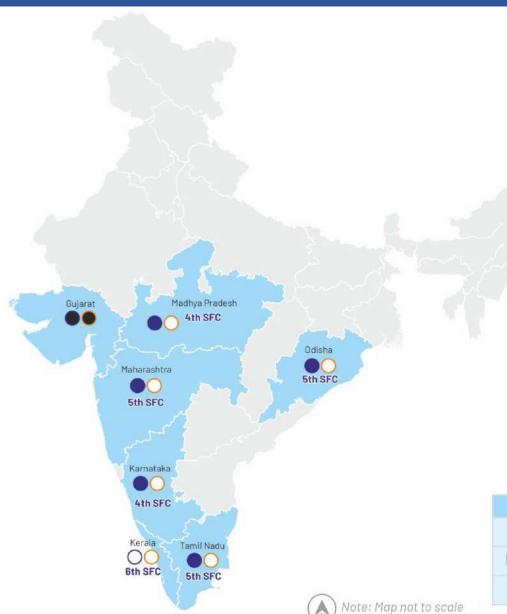
- Kerala has the 6th SFC report published on the official website.
- Gujarat SFC reports and ATR are not published in public domain.

	Yes
5th SFC report published on official website?	
Action Taken Report of latest SFC published on the official website?	



4.2 Systemic Fiscal Transfers (2/2)





- SFC of all 7 States except Kerala includes recommendation on market borrowing techniques.
- None of the SFC reports of 6 States include provision on rule based devolution of taxes to the local level (ward/zone) of the city (SFC report of Gujarat not available in public domain)

Does the latest SFC report have recommendations	Yes
Relating to market borrowing techniques for the City Govt.	
Regarding rule based devolution of taxes to the local level (ward/zone) of the City	
Not Available	•

4.3 Financial Transparency & Accountability



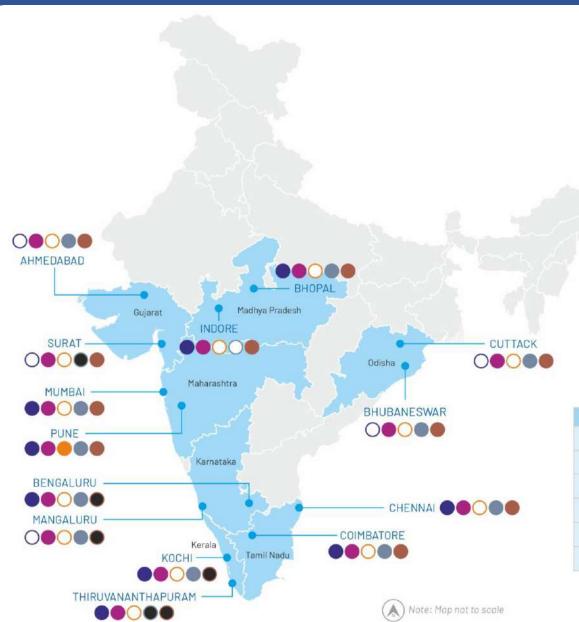


- 1. Does the State Municipal Act make it mandatory to publish the budget and accounts?
- 2. Does the State Municipal Act have a mandatory provision on external audit of Municipal accounts?
- 3. Does the City Governments publish its Credit Rating in the financial statements/budget/website?
- 4. Are the contracts and tenders dealt by the City Governments published on the City Govt. website?
- 5. Is accrual based double entry accounting system implemented by City Governments?
- 6. Does the City Govt. enclose the following: (1) Outcome/Performance Budget (2) Gender Inclusive Budget(3) Poverty Alleviation Budget (4) Ward wise budget estimates



4.3 Financial Transparency and Accountability (1/2)





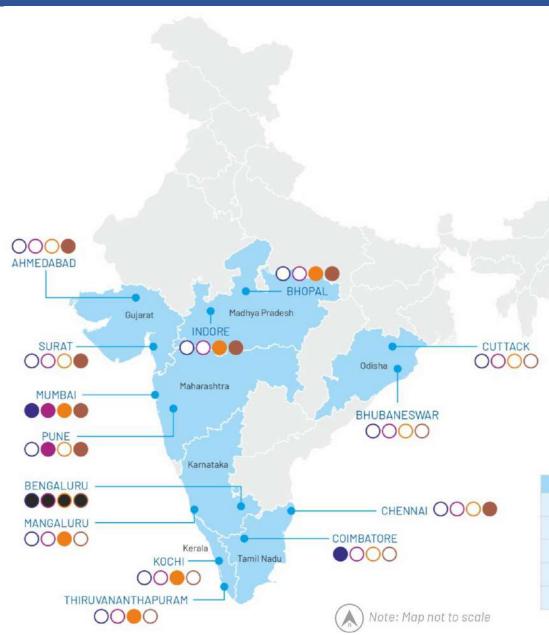
- The State Municipal Acts applicable for 5 out of the 14 cities (Ahmedabad, Surat, Mangaluru, Bhubaneswar and Cuttack) do not mandate publishing of budget and accounts.
- The State Municipal Acts applicable for all the 14 cities includes provision for conducting an external audit of Municipal accounts.
- Only 1 city out of the 14 (Pune) has published its credit ratings.
- All cities (data not available for Surat, Indore and Thiruvananthapuram) have the contracts and tenders published on the City Government website.

Indicators	Yes
Does the State Municipal Act make it mandatory to publish the budget and accounts?	•
Does the State Municipal Act have a mandatory provision on external audit of Municipal accounts?	
Does the City Government publish its Credit Rating in the financial statements/budget/website?	
Are the contracts and tenders dealt by the City Governments published on the City Govt. website?	•
Is accrual based double entry accounting system implemented by City Government?	
Not Available	•



4.3 Financial Transparency and Accountability (2/2)





- Only 2 cities out of the 14 (Mumbai and Coimbatore) publishes the outcome/performance budget.
- Only 2 cities out of the 14 (Mumbai and Pune) publishes gender inclusive budget.
- 7 cities out of the 14 (Ahmedabad, Surat, Mumbai, Pune, Chennai, Indore and Bhopal) have ward wise budget included in the budget document.

Does the City Govt. enclose the following budgets	Yes
Outcome/ Performance	
Gender Inclusive	
Poverty Alleviation	•
Ward-wise	
Budget document not Available	•

5. Budget Values



5.1 Actual Values (Rupees in Crore)

5.2 Per Capita Values (in Rupees)





5.1 Actual Values (1/7) (Rupees in Crore)



	City		(rupees in crore)				
State		Data Points	2016-17	2017-18	2018-19	2019-20	
			Actuals	Actuals	Actuals	Actuals	
		Total Income	5118.47	5443.44	6146.44	5882.88	
		Total Revenue Income	3406.03	3567.41	3910.45	3909.22	
		Total Capital Income	1712.44	1876.03	2235.99	1973.66	
		Total Own Source Revenue	2077.19	2163.53	2263.41	2322.57	
		Total Tax Revenue	896.84	985.92	1048.43	1075.34	
		Total Non Tax Revenue	994.54	926.72	892.25	942.13	
		Total Property Tax Revenue	423.84	428.16	468.84	480.34	
	Ahmedabad	Total Expenditure	4572.29	4810.15	5347.14	5785.75	
		Total Revenue Expenditure	2499.13	2846.03	3163.96	3316.8	
		Total Capital Expenditure	2073.16	1964.12	2183.18	2468.95	
		Total Establishment Expenses	1098.77	1329.39	1421.05	1439.36	
		Total Administrative Expenses	56.89	74.47	75.15	80.31	
		Total State Government Grants	2857.98	2687.36	2310.52	1905.86	
		Total Central Finance Commission Grant	99.66	115.41	131.58	211.13	
GUJARAT		Total Centrally Sponsored Schemes	95.03	141.62	390.48	477.03	
GOJANAT		Total Income	NA	NA	NA	4244.24	
		Total Revenue Income	NA	NA	NA	2837.77	
		Total Capital Income	NA	NA	NA	1406.47	
		Total Own Source Revenue	NA	NA	NA	1687.54	
		Total Tax Revenue	NA	NA	NA	1258.54	
		Total Non Tax Revenue	NA	NA	NA	429.00	
		Total Property Tax Revenue	NA	NA	NA	457.60	
	Surat	Total Expenditure	NA	NA	NA	4826.93	
		Total Revenue Expenditure	NA	NA	NA	2791.78	
		Total Capital Expenditure	NA	NA	NA	1837.15	
		Total Establishment Expenses	NA	NA	NA	1461.29	
		Total Administrative Expenses	NA	NA	NA	101.31	
		Total State Government Grants	NA	NA	NA	964.57	
		Total Central Finance Commission Grant	NA	NA	NA	NA	
		Total Centrally Sponsored Schemes	NA	NA	NA	117.93	



5.1 Actual Values (2/7) (Rupees in Crore)



			(rupees in crore)				
State	City	Data Points	2016-17	2017-18	2018-19	2019-20	
			Actuals	Actuals	Actuals	Actuals	
		Total Income	6572.38	7321.32	7296.4	6,124.86	
		Total Revenue Income	NA	NA	NA	4,189.94	
		Total Capital Income	NA	NA	NA	1934.92	
		Total Own Source Revenue	3068.1	3031.491	3,693.74	3,418.17	
		Total Tax Revenue	1753.01	1607.54	1820.84	2058.08	
		Total Non Tax Revenue	1315.09	1423.95	1872.9	1360.09	
		Total Property Tax Revenue	1724.54	1589	1819.49	2057.5	
	Bengaluru	Total Expenditure	5309.61	7396.1	7709.43	6623.9	
		Total Revenue Expenditure	NA	NA	NA	2896.96	
		Total Capital Expenditure	NA	NA	NA	3726.94	
		Total Establishment Expenses	562.21	171.69	767.21	1053.39	
		Total Administrative Expenses	108.69	86.5	109.21	100.23	
		Total State Government Grants	2826.57	3754.68	3325.2	2206.77	
		Total Central Finance Commission Grant	310.48	265.3	301.72	487.85	
KARNATAKA		Total Centrally Sponsored Schemes	62.55	10	NA	NA	
KANNATAKA		Total Income	229.05	316.66	259.28	277.23	
		Total Revenue Income	199.72	221.51	213.81	218.88	
		Total Capital Income	29.33	95.15	45.47	58.35	
		Total Own Source Revenue	157.73	141.7	141.25	143.57	
		Total Tax Revenue	43.7	44.4	49.81	46.05	
		Total Non Tax Revenue	114.03	97.3	91.44	97.52	
		Total Property Tax Revenue	40.82	41.58	46.85	43.48	
	Mangaluru	Total Expenditure	233.44	299.56	285.42	254.88	
		Total Revenue Expenditure	147.65	155.52	166.75	161.86	
		Total Capital Expenditure	85.79	144.04	118.67	93.01	
		Total Establishment Expenses	20.15	20.52	27.25	32.01	
		Total Administrative Expenses	5.9	6.46	8.18	6.06	
		Total State Government Grants	71.55	79.13	71.59	74.81	
		Total Central Finance Commission Grant	NA	NA	NA	NA	
		Total Centrally Sponsored Schemes	NA	0.68	0.67	0.49	



5.1 Actual Values (3/7) (Rupees in Crore)



				(rupees	in crore)	
State	City	Data Points	2016-17	2017-18	2018-19	2019-20
			Actuals	Actuals	Actuals	Actuals
		Total Income	318.09	436.41	NA	538.31
		Total Revenue Income	184.01	310.79	NA	477.32
		Total Capital Income	134.08	125.63	NA	60.99
		Total Own Source Revenue	149.62	167.48	NA	192.56
		Total Tax Revenue	116.22	126.41	NA	140.87
		Total Non Tax Revenue	33.4	41.07	NA	51.69
		Total Property Tax Revenue	74.03	79.45	NA	114.87
	Kochi	Total Expenditure	307.63	435.47	NA	521.34
		Total Revenue Expenditure	145.6	174.76	NA	485.51
		Total Capital Expenditure	162.02	260.71	NA	35.83
		Total Establishment Expenses	52.05	63.19	NA	105.81
		Total Administrative Expenses	1.93	4.87	NA	12.32
		Total State Government Grants	130.57	110.57	NA	255.07
		Total Central Finance Commission Grant	NA	44.78	NA	5.35
KERALA		Total Centrally Sponsored Schemes	10.4	12.75	NA	134.35
KERALA		Total Income	396.61	415.6	584.42	549.51
		Total Revenue Income	315.16	317.85	383.81	333.07
		Total Capital Income	81.45	97.75	200.61	216.44
		Total Own Source Revenue	131.51	132.86	163.33	165.74
		Total Tax Revenue	100.1	96.94	125.91	108.73
		Total Non Tax Revenue	34.87	31.29	37.42	57.01
		Total Property Tax Revenue	50.19	53.06	64.25	56.82
	Thiruvananthapuram	Total Expenditure	356.46	410.45	522.13	432.54
		Total Revenue Expenditure	215.76	255.42	348.22	256.82
		Total Capital Expenditure	140.7	155.03	173.91	175.72
		Total Establishment Expenses	78.07	102.41	67.23	94.73
		Total Administrative Expenses	2.3	8.29	2.46	2.28
		Total State Government Grants	180.17	184.96	220.43	167.3
		Total Central Finance Commission Grant	58.19	62.12	72.68	33.81
		Total Centrally Sponsored Schemes	NA	NA	1.12	127.66



5.1 Actual Values (4/7) (Rupees in Crore)



			(rupees in crore)				
State	City	Data Points	2016-17	2017-18	2018-19	2019-20	
			Actuals	Actuals	Actuals	Actuals	
		Total Income	1118.54	1202.24	1189.43	1,246	
		Total Revenue Income	817.32	804.17	754.48	672.54	
		Total Capital Income	301.22	398.07	434.95	573.34	
		Total Own Source Revenue	301.73	269.93	292.59	304.47	
		Total Tax Revenue	154.8	142.11	135.74	143.21	
		Total Non Tax Revenue	146.93	127.82	156.85	161.26	
		Total Property Tax Revenue	38.18	35.31	36.36	38.04	
	Bhopal	Total Expenditure	1043.74	1078.08	1414.24	1454.54	
		Total Revenue Expenditure	645.46	592.36	828.11	864.86	
		Total Capital Expenditure	398.27	485.73	586.12	589.68	
		Total Establishment Expenses	227.01	220.51	285.3	349.84	
		Total Administrative Expenses	107.68	55.72	72.2	71.65	
		Total State Government Grants	186.16	187.43	206.48	179.59	
		Total Central Finance Commission Grant	NA	NA	NA	NA	
MADHYA PRADESH		Total Centrally Sponsored Schemes	95.31	132.19	334.72	368.54	
WADITA FRADESIT		Total Income	NA	NA	NA	1561.57	
		Total Revenue Income	NA	NA	NA	1258.1	
		Total Capital Income	NA	NA	NA	308.47	
		Total Own Source Revenue	NA	NA	NA	519.7	
		Total Tax Revenue	NA	NA	NA	203.11	
		Total Non Tax Revenue	NA	NA	NA	316.59	
		Total Property Tax Revenue	NA	NA	NA	66.54	
	Indore	Total Expenditure	NA	NA	NA	1866.27	
		Total Revenue Expenditure	NA	NA	NA	987.09	
		Total Capital Expenditure	NA	NA	NA	879.17	
		Total Establishment Expenses	NA	NA	NA	436.72	
		Total Administrative Expenses	NA	NA	NA	101.63	
		Total State Government Grants	NA	NA	NA	335.58	
		Total Central Finance Commission Grant	NA	NA	NA	NA	
		Total Centrally Sponsored Schemes	NA	NA	NA	166.62	



5.1 Actual Values (5/7) (Rupees in Crore)



			(rupees in crore)				
State	City	Data Points	2016-17	2017-18	2018-19	2019-20	
			Actuals	Actuals	Actuals	Actuals	
		Total Income	NA	NA	22456.59	22435.12	
		Total Revenue Income	NA	NA	22456.59	22435.12	
		Total Capital Income	NA	NA	NA	NA	
		Total Own Source Revenue	NA	NA	13701.85	12981.99	
		Total Tax Revenue	NA	NA	4492.94	3735.05	
		Total Non Tax Revenue	NA	NA	9208.91	9246.94	
		Total Property Tax Revenue	NA	NA	4492.94	3735.05	
	Mumbai	Total Expenditure	NA	NA	20643.91	26809.01	
		Total Revenue Expenditure	NA	NA	15211.67	19240.31	
		Total Capital Expenditure	NA	NA	5432.24	7568.7	
		Total Establishment Expenses	NA	NA	6575.67	8062.4	
		Total Administrative Expenses	NA	NA	672.95	762.08	
		Total State Government Grants	NA	NA	NA	NA	
		Total Central Finance Commission Grant	NA	NA	NA	NA	
MAHARASHTRA		Total Centrally Sponsored Schemes	NA	NA	NA	NA	
IVIANAKASHTKA		Total Income	3729.56	4306.59	4391.06	4446.68	
		Total Revenue Income	3729.56	4306.59	4391.06	4446.68	
		Total Capital Income	NA	NA	NA	NA	
		Total Own Source Revenue	NA	NA	NA	NA	
		Total Tax Revenue	NA	NA	NA	NA	
		Total Non Tax Revenue	NA	NA	NA	NA	
		Total Property Tax Revenue	760.8	685.13	742.48	768.12	
	Pune	Total Expenditure	5349.57	5270.9	5299.43	6114.95	
		Total Revenue Expenditure	2566.89	2387.72	2779.67	2916.1	
		Total Capital Expenditure	2782.68	2883.18	2519.76	3198.85	
		Total Establishment Expenses	NA	NA	NA	NA	
		Total Administrative Expenses	NA	NA	NA	NA	
		Total State Government Grants	NA	NA	NA	NA	
		Total Central Finance Commission Grant	NA	NA	NA	NA	
		Total Centrally Sponsored Schemes	NA	NA	NA	NA	



5.1 Actual Values (6/7) (Rupees in Crore)



				(rupees	es in crore)		
State	City	Data Points	2016-17	2017-18	2018-19	2019-20	
			Actuals	Actuals	Actuals	Actuals	
		Total Income	286.8	336.35	366.9	NA	
		Total Revenue Income	284.82	308.71	304.65	NA	
		Total Capital Income	1.98	27.64	62.25	NA	
		Total Own Source Revenue	103.88	102.07	99.88	NA	
		Total Tax Revenue	48.71	53.98	47.15	NA	
		Total Non Tax Revenue	55.17	48.09	52.73	NA	
		Total Property Tax Revenue	32.63	40.13	37.43	NA	
	Bhubaneswar	Total Expenditure	198.01	280.61	316.03	NA	
		Total Revenue Expenditure	117.96	173.18	206	NA	
		Total Capital Expenditure	80.05	107.43	110.03	NA	
		Total Establishment Expenses	61.42	60.01	66.29	NA	
		Total Administrative Expenses	7.81	5.18	5.29	NA	
		Total State Government Grants	89.79	105.97	681.18	NA	
		Total Central Finance Commission Grant	34.2	36.16	40.76	NA	
ODISHA		Total Centrally Sponsored Schemes	4.4	17.74	7.19	NA	
ODISHA		Total Income	283.15	322.91	NA	NA	
		Total Revenue Income	NA	NA	NA	NA	
		Total Capital Income	NA	NA	NA	NA	
		Total Own Source Revenue	NA	46.65	NA	NA	
		Total Tax Revenue	11.99	32.88	NA	NA	
		Total Non Tax Revenue	15.43	13.77	NA	NA	
		Total Property Tax Revenue	NA	NA	NA	NA	
	Cuttack	Total Expenditure	NA	NA	NA	NA	
		Total Revenue Expenditure	NA	NA	NA	NA	
		Total Capital Expenditure	NA	NA	NA	NA	
		Total Establishment Expenses	58.87	57.84	NA	NA	
		Total Administrative Expenses	2.79	0.2	NA	NA	
		Total State Government Grants	118.44	125.01	NA	NA	
		Total Central Finance Commission Grant	17.82	26.24	NA	NA	
		Total Centrally Sponsored Schemes	1.03	NA	NA	NA	



5.1 Actual Values (7/7) (Rupees in Crore)



				(rupees	in crore)	
State	City	Data Points	2016-17	2017-18	2018-19	2019-20
			Actuals	Actuals	Actuals	Actuals
		Total Income	3836.27	3933.90	4029.99	4243.75
		Total Revenue Income	2237.98	2276.90	2562.73	2678.49
		Total Capital Income	1598.29	1657.00	1467.26	1565.26
		Total Own Source Revenue	1218.09	1439.20	1736.04	1826.33
		Total Tax Revenue	937.29	1018.50	1329.95	1434.07
		Total Non Tax Revenue	280.8	420.62	406.09	392.26
		Total Property Tax Revenue	673.45	706.53	NA	1019.92
	Chennai	Total Expenditure	4556.78	3723.20	4186.32	4085.89
		Total Revenue Expenditure	2523.02	2529.20	2890.01	2836.97
		Total Capital Expenditure	2033.76	1194.00	1296.31	1248.92
		Total Establishment Expenses	1042.66	1160.40	1347.67	1392.97
		Total Administrative Expenses	113.27	112.75	106.51	74.72
		Total State Government Grants	753.13	854.93	819.99	985.71
		Total Central Finance Commission Grant	129.99	93.93	NA	124.99
TAMIL NADU		Total Centrally Sponsored Schemes	19.85	31.82	26.75	235.05
TAIVIIE NADO		Total Income	890.5	668.98	655.06	725.11
		Total Revenue Income	409.48	448.81	496.16	454.38
		Total Capital Income	481.02	220.17	158.9	270.73
		Total Own Source Revenue	215.25	275.86	279.98	247.63
		Total Tax Revenue	128.56	181.75	148.57	140.18
		Total Non Tax Revenue	86.69	94.11	131.41	107.45
		Total Property Tax Revenue	NA	142.61	112.49	104.67
	Coimbatore	Total Expenditure	536.51	668.21	654.48	804.98
		Total Revenue Expenditure	295.25	413.34	435.45	421.85
		Total Capital Expenditure	241.26	254.86	219.03	383.12
		Total Establishment Expenses	146.33	159.76	190.93	207.87
		Total Administrative Expenses	29.65	17.03	19.49	23.96
		Total State Government Grants	NA	NA	NA	NA
		Total Central Finance Commission Grant	NA	NA	NA	NA
		Total Centrally Sponsored Schemes	NA	NA	NA	NA



5.2 Per Capita Values (1/4) (in Rupees)



				(in ru	pees)	
State	City	Data Points	2016-17	2017-18	2018-19	2019-20
			Actuals	Actuals	Actuals	Actuals
		Per Capita Total Income	6740.04	6784.91	7245.68	6620.50
		Per Capita Tax Income	1180.97	1228.89	1235.93	1210.17
		Per Capita Non Tax Income	1309.62	1155.10	1051.82	1060.26
	Ahmedabad	Per Capita Property Tax Income	558.12	533.67	552.69	540.57
		Per Capita Total Expenditure	6020.83	5995.55	6303.43	6511.19
		Per Capita Revenue Expenditure	3290.88	3547.40	3729.81	3732.68
GUJARAT		Per Capita Capital Expenditure	2729.95	2448.15	2573.62	2778.52
GOJAKAT		Per Capita Total Income	NA	NA	NA	5428.00
		Per Capita Tax Income	NA	NA	NA	1609.56
		Per Capita Non Tax Income	NA	NA	NA	548.65
	Surat	Per Capita Property Tax Income	NA	NA	NA	585.23
		Per Capita Total Expenditure	NA	NA	NA	5919.98
		Per Capita Revenue Expenditure	NA	NA	NA	3570.43
		Per Capita Capital Expenditure	NA	NA	NA	2349.55
		Per Capita Total Income	5554.74	5830.54	5469.85	4362.25
		Per Capita Tax Income	1481.58	1280.21	1365.02	1465.81
		Per Capita Non Tax Income	1111.47	1134.00	1404.05	968.68
	Bengaluru	Per Capita Property Tax Income	1457.52	1265.44	1364.01	1465.39
		Per Capita Total Expenditure	4487.49	5890.09	5779.48	4717.68
		Per Capita Revenue Expenditure	NA	NA	NA	2063.27
KARNATAKA		Per Capita Capital Expenditure	NA	NA	NA	2654.40
KANNATANA		Per Capita Total Income	3492.70	4584.87	3561.69	3647.16
		Per Capita Tax Income	666.37	642.86	684.23	605.82
		Per Capita Non Tax Income	1738.80	1408.79	1256.10	1282.94
	Mangaluru	Per Capita Property Tax Income	622.45	602.03	643.57	572.01
		Per Capita Total Expenditure	3559.64	4337.29	3920.78	3353.13
		Per Capita Revenue Expenditure	2251.46	2251.75	2290.62	2129.38
		Per Capita Capital Expenditure	1308.18	2085.53	1630.15	1223.61



5.2 Per Capita Values (2/4) (in Rupees)



				(in ru	pees)	
State	City	Data Points	2016-17	2017-18	2018-19	2019-20
			Actuals	Actuals	Actuals	Actuals
		Per Capita Total Income	1088.85	1410.04	NA	1561.00
		Per Capita Tax Income	397.83	408.43	NA	408.50
		Per Capita Non Tax Income	114.33	132.70	NA	149.89
	Kochi	Per Capita Property Tax Income	253.41	256.70	NA	333.10
		Per Capita Total Expenditure	1053.04	1407.00	NA	1511.79
		Per Capita Revenue Expenditure	498.40	564.65	NA	1407.89
KERALA		Per Capita Capital Expenditure	554.61	842.35	NA	103.90
KERALA		Per Capita Total Income	1709.45	1689.47	2238.37	2001.22
		Per Capita Tax Income	431.45	394.07	482.24	395.98
	Thiruvananthapuram	Per Capita Non Tax Income	150.29	127.20	143.32	207.62
		Per Capita Property Tax Income	216.33	215.70	246.08	206.93
		Per Capita Total Expenditure	1536.39	1668.53	1999.79	1575.23
		Per Capita Revenue Expenditure	929.96	1038.31	1333.70	935.29
		Per Capita Capital Expenditure	606.44	630.22	666.09	639.94
		Per Capita Total Income	4540.35	4614.86	4314.29	4311.11
		Per Capita Tax Income	628.36	545.50	492.36	495.50
		Per Capita Non Tax Income	596.41	490.64	568.93	557.95
	Bhopal	Per Capita Property Tax Income	154.98	135.54	131.88	131.62
		Per Capita Total Expenditure	4236.72	4138.26	5129.72	5032.65
		Per Capita Revenue Expenditure	2620.03	2273.80	3003.72	2992.38
MADHYA PRADESH		Per Capita Capital Expenditure	1616.65	1864.50	2125.97	2040.27
IVIADITA PRADESII		Per Capita Total Income	NA	NA	NA	4873.87
		Per Capita Tax Income	NA	NA	NA	633.93
		Per Capita Non Tax Income	NA	NA	NA	988.12
	Indore	Per Capita Property Tax Income	NA	NA	NA	207.68
		Per Capita Total Expenditure	NA	NA	NA	5824.88
		Per Capita Revenue Expenditure	NA	NA	NA	3080.84
		Per Capita Capital Expenditure	NA	NA	NA	2744.01



5.2 Per Capita Values (3/4) (in Rupees)



				(in ru	pees)	
State	City	Data Points	2016-17	2017-18	2018-19	2019-20
			Actuals	Actuals	Actuals	Actuals
		Per Capita Total Income	NA	NA	12430.82	11950.93
		Per Capita Tax Income	NA	NA	2487.06	1989.62
		Per Capita Non Tax Income	NA	NA	5097.58	4925.74
	Mumbai	Per Capita Property Tax Income	NA	NA	2487.06	1989.62
		Per Capita Total Expenditure	NA	NA	11427.41	14280.85
		Per Capita Revenue Expenditure	NA	2648.19	8420.40	10249.09
MAHARASHTRA		Per Capita Capital Expenditure	NA	2891.57	3007.01	4031.76
IVIAHANASHTNA		Per Capita Total Income	8800.51	9629.76	9297.49	9000.19
		Per Capita Tax Income	NA	NA	NA	NA
		Per Capita Non Tax Income	NA	NA	NA	NA
	Pune	Per Capita Property Tax Income	1795.23	1531.99	1572.10	1554.69
		Per Capita Total Expenditure	12623.19	11786.01	11220.85	12376.81
		Per Capita Revenue Expenditure	6057.00	5339.07	5885.59	5902.26
		Per Capita Capital Expenditure	6566.19	6446.94	5335.26	6474.55
		Per Capita Total Income	2328.79	2574.17	2644.44	NA
		Per Capita Tax Income	395.52	413.12	339.83	NA
		Per Capita Non Tax Income	447.98	368.05	380.05	NA
	Bhubaneshwar	Per Capita Property Tax Income	264.95	307.13	269.78	NA
		Per Capita Total Expenditure	1607.82	2147.58	2327.15	NA
		Per Capita Revenue Expenditure	957.83	1325.39	1484.75	NA
ODISHA		Per Capita Capital Expenditure	650.00	822.19	793.04	NA
ODISHA		Per Capita Total Income	3452.34	3737.85	NA	NA
		Per Capita Tax Income	146.19	380.60	NA	NA
		Per Capita Non Tax Income	188.13	159.40	NA	NA
	Cuttack	Per Capita Property Tax Income	NA	NA	NA	NA
		Per Capita Total Expenditure	NA	NA	NA	NA
		Per Capita Revenue Expenditure	NA	NA	NA	NA
		Per Capita Capital Expenditure	NA	NA	NA	NA



5.2 Per Capita Values (3/4) (in Rupees)



				(in ru	pees)	
State	City	Data Points	2016-17	2017-18	2018-19	2019-20
			Actuals	Actuals	Actuals	Actuals
		Per Capita Total Income	6284.13	6149.85	6009.33	6094.65
		Per Capita Tax Income	1535.36	1592.22	1983.16	2059.54
		Per Capita Non Tax Income	459.97	657.55	605.54	563.34
	Chennai	Per Capita Property Tax Income	1103.17	1104.51	NA	1464.76
		Per Capita Total Expenditure	7464.38	5820.46	6242.45	5867.94
		Per Capita Revenue Expenditure	4132.91	3953.89	4309.45	4074.31
TANAH NIADH		Per Capita Capital Expenditure	3331.47	1866.57	1933.00	1793.63
TAMIL NADU		Per Capita Total Income	3061.30	2176.98	2016.19	2130.73
		Per Capita Tax Income	441.96	591.45	457.28	411.92
		Per Capita Non Tax Income	298.02	306.25	404.46	315.74
	Coimbatore	Per Capita Property Tax Income	NA	464.08	346.23	307.57
		Per Capita Total Expenditure	1844.38	2174.48	2014.41	2365.42
		Per Capita Revenue Expenditure	1014.99	1345.08	1340.26	1239.60
		Per Capita Capital Expenditure	829.39	829.36	674.15	1125.79

6. FINANCIAL RATIOS





6.1 Annual Growth

- a) Revenue Income
- b) Capital Income
- c) Total Income
- d) Own Source Revenue
- e) Property Tax Revenue

6.2 Growth in Per Capita

- a) Total Income
- b) Tax Income
- c) Non Tax Income
- d) Property Tax Income
- e) Total Expenditure
- f) Revenue Expenditure
- g) Capital Expenditure

6.3 Percentage Share

- a) Revenue Income to Total Income
- b) Own Source Revenue to Total Income
- c) Tax Revenue to Total Income
- d) Non Tax Revenue to Total Income
- e) Property Tax Revenue to Total Income
- f) Property Tax Revenue to Own Source Revenue
- g) Total State Government Grant to Total Income
- h) Total Central Finance Commission Grant to Total Income
- i) Total Centrally Sponsored Scheme Grant to Total Income

6.4 Ratios

- a) Revenue Expenditure to Revenue Income
- b) Capital Expenditure to Capital Income
- c) Administrative Expenditure to Total Expenditure
- d) Establishment Expenditure to Total Expenditure



6.1 Annual Growth: Income Statement



								An	nual Grow	/th						
State	Cities	Rev	enue Inco	me	Ca	pital Inco	me	T	otal Incom	ie	Own	Source Re	venue	Р	roperty Ta	ax
		2017-18	2018-19	2019-20	2017-18	2018-19	2019-20	2017-18	2018-19	2019-20	2017-18	2018-19	2019-20	2017-18	2018-19	2019-20
Gujarat	Ahmedabad	0.86	5.47	-2.91	5.50	14.68	-14.28	2.41	8.64	-7.05	0.30	0.66	-0.34	-2.72	5.36	-0.50
Gujurut	Surat															
Karnataka	Bengaluru							7.27	-4.11	-18.48	-4.85	17.24	-10.13	-11.27	10.17	9.82
Kurnutuku	Mangaluru	6.81	-7.13	-0.58	212.41	-54.02	24.63	33.13	-21.22	3.84	-13.49	-4.09	-1.29	-1.91	8.41	-9.87
Kerala	Kochi	62.65			-9.77			32.12			7.79			3.35		
Keruiu	Thiruvananthapuram	-2.88	16.18	-15.72	15.57	97.46	4.78	0.91	35.30	-8.68	-2.71	18.28	-1.45	1.81	16.51	-14.11
Madhya Pradesh	Bhopal	-5.25	-9.73	-13.43	27.26	5.13	28.02	3.51	-4.81	1.74	-13.85	4.29	1.06	-10.94	-0.92	1.61
ividaliya Pradesii	Indore															
Maharashtra	Mumbai			-2.97									-7.98			-19.26
Maharashtra	Pune	11.20	-1.90	-1.65										-13.28	4.27	0.47
Odisha	Bhubaneswar	4.38	-5.05		1244.30	116.70		12.94	4.96		-5.38	-5.85		18.43	-10.26	
Ouisiid	Cuttack							9.82								
Tamil Nadu	Chennai	-2.03	8.30	1.51	-0.16	-14.80	3.60	-1.25	-1.43	2.27	13.78	16.06	2.17	1.03		
Tuttiii Nuuu	Coimbatore	5.55	6.37	-11.06	-55.92	-30.56	65.47	-27.66	-5.79	7.50	23.42	-2.35	-14.10		-24.10	-9.63

Data not available

Formula: = ((base year – previous year) / previous year) * 100

- Data taken from 2016-17 (A) to 2019-20 (A) for calculations
- * values calculated are inflation adjusted

- Growth in revenue income is negative in the year 2019-20 for all cities except Chennai.
- Bhopal has negative revenue income growth for all the years.
- Thiruvananthapuram and Bhopal have a positive growth in Capital Income across the three years.
- Mangaluru has experienced negative growth in own source of revenue for all the three years.
- Chennai has a positive growth in own source of revenue for all the three years.



6.2 Growth in Per Capita: Tax and Non-Tax Income (1/2)



						Ann	ual Growt	h in Per Ca	apita				
State	Cities	To	otal Incom	ne	7	Tax Incom	e	No	n Tax Inco	me	Property Tax		
		2017-18	2018-19	2019-20	2017-18	2018-19	2019-20	2017-18	2018-19	2019-20	2017-18	2018-19	2019-20
Gujarat	Ahmedabad	0.67	6.79	-8.63	4.06	0.57	-2.08	-11.80	-8.94	0.80	-4.38	3.56	-2.19
Gujurat	Surat												
Karnataka	Bengaluru	4.97	-6.19	-20.25	-13.59	6.62	7.38	2.03	23.81	-31.01	-13.18	7.79	7.43
Karnataka	Mangaluru	31.27	-22.32	2.40	-3.53	6.44	-11.46	-18.98	-10.84	2.14	-3.28	6.90	-11.12
Karala	Kochi	29.50			2.66			16.06			1.30		
Kerala	Thiruvananthapuram	-1.17	32.49	-10.59	-8.66	22.37	-17.89	-15.37	12.68	44.86	-0.29	14.09	-15.91
Madhua Dradoch	Bhopal	1.64	-6.51	-0.07	-13.19	-9.74	0.64	-17.73	15.95	-1.93	-12.54	-2.70	-0.20
Madhya Pradesh	Indore												
Maharashtra	Mumbai			-3.86			-20.00			-3.37			-20.00
Maharashtra	Pune	9.42	-3.45	-3.20							-14.66	2.62	-1.11
Odisha	Bhubaneswar	10.54	2.73		4.45	-17.74		-17.84	3.26		15.92	-12.16	
Ouisna	Cuttack	8.27			160.35			-15.27					
Tamil Nadu	Chennai	-2.14	-2.28	1.42	3.70	24.55	3.85	42.95	-7.91	-6.97	0.12		
Turriii ivaaa	Coimbatore	-28.89	-7.39	5.68	33.83	-22.68	-9.92	2.76	32.07	-21.94		-25.39	-11.17

Data not available

Formula: = ((base year – previous year) / previous year) * 100 Per Capita Formula: = ((inflation adj. value * 1,00,00,000) / city population of the year)

- Per Capita Annual Growth in total income of 6 cities (Ahmedabad, Bengaluru, Thiruvananthapuram, Bhopal, Mumbai and Pune) is negative in 2019-20 while 3 cities (Mangaluru, Chennai and Coimbatore) have positive growth in 2019-20.
- Per Capita Annual growth in tax income of only Chennai has seen a positive growth in all three years.
- Per Capita Annual growth in property tax in 2019-20 is negative for 7 cities (Ahmedabad, Mangaluru, Thiruvananthapuram, Bhopal, Mumbai, Pune and Coimbatore). Only Bengaluru has positive annual increase in 2019-20.

^{*} values calculated are inflation adjusted

^{*} Data taken from 2016-17 (A) to 2019-20 (A) for calculations



6.2 Growth in Per Capita: Expenditure (2/2)



					Annual G	rowth in F	er Capita			
State	Cities	Tota	l Expendi	ture	Reven	ue Expen	diture	Capit	al Expend	liture
		2017-18	2018-19	2019-20	2017-18	2018-19	2019-20	2017-18	2018-19	2019-20
Cuiarat	Ahmedabad	-0.42	5.14	3.30	7.80	5.14	0.08	-10.32	5.13	7.96
Gujarat	Surat									
Varnataka	Bengaluru	31.26	-1.88	-18.37						
Karnataka	Mangaluru	21.85	-9.60	-14.48	0.01	1.73	-7.04	59.42	-21.84	-24.94
Vorala	Kochi	33.61			13.29			51.88		
Kerala	Thiruvananthapuram	8.60	19.85	-21.23	11.65	28.45	-29.87	3.92	5.69	-3.93
Mardhua Duadach	Bhopal	-2.32	23.96	-1.89	-13.21	32.10	-0.38	15.33	14.02	-4.03
Madhya Pradesh	Indore									
N dark a war a la twa	Mumbai			24.97			21.72			34.08
Maharashtra	Pune	-6.63	-4.80	10.30	-11.85	10.24	0.28	-1.82	-17.24	21.35
Odioba	Bhubaneswar	33.57	8.36		38.37	12.02		26.49	-3.55	
Odisha	Cuttack									
Tamil Nadu	Chennai	-22.02	7.25	-6.00	-4.33	8.99	-5.46	-43.97	3.56	-7.21
Tamil Nadu	Coimbatore	17.90	-7.36	17.43	32.52	-0.36	-7.51	0.00	-18.71	67.00

- Formula: = ((base year previous year) * 100
- Per Capita Formula: = ((inflation adj. value * 1,00,00,000) / city population of the year)
- Data taken from 2016-17 (A) to 2019-20 (A) for calculations
- Values calculated are inflation adjusted

Data not available

- Ahmedabad has a positive per capita annual growth in revenue expenditure across the three years.
- Per capita annual growth in revenue expenditure of Coimbatore has seen a negative growth for two consecutive years (2018-19 and 2019-20).
- Annual growth in per capita of capital expenditure in 2019-20 is positive for 4 cities (Ahmedabad, Mumbai, Pune and Coimbatore) and negative for 4 cities (Mangaluru, Thiruvananthapuram, Bhopal and Chennai).



6.3 Percentage Share: Tax and Non-Tax Income (1/3)



		Percentage Share of											
State	Cities	Revenu	e Income Income	to Total		ource Rev		Tax R	evenue to Income	Total	Non Tax Revenue to Total Income		
		2017-18	2018-19	2019-20	2017-18	2018-19	2019-20	2017-18	2018-19	2019-20	2017-18	2018-19	2019-20
Cuiarat	Ahmedabad	65.54	63.62	66.45	39.75	36.82	39.48	18.11	17.06	18.28	17.02	14.52	16.01
Gujarat	Surat			66.86			39.76			29.65			10.11
Varaataka	Bengaluru			68.41	41.41	50.62	55.81	21.96	24.96	33.60	19.45	25.67	22.21
Karnataka	Mangaluru	69.95	82.46	78.95	44.75	54.48	51.79	14.02	19.21	16.61	30.73	35.27	35.18
Vorala	Kochi	71.22		88.67	38.38		35.77	28.97		26.17	9.41		9.60
Kerala	Thiruvananthapuram	76.48	65.67	60.61	31.97	27.95	30.16	23.33	21.54	19.79	7.53	6.40	10.37
Madhua Dradoch	Bhopal	66.89	63.43	53.98	22.45	24.60	24.44	11.82	11.41	11.49	10.63	13.19	12.94
Madhya Pradesh	Indore			80.57			33.28			13.01			20.27
1.4 a b a u a a b t u a	Mumbai					61.01	57.86		20.01	16.65		41.01	41.22
Maharashtra	Pune												
Odisha	Bhubaneswar	91.78	83.03		30.35	27.22		16.05	12.85		14.30	14.37	
Odisha	Cuttack				14.45			10.18			4.26		
Tamil Nade	Chennai	57.88	63.59	63.12	36.58	43.08	43.04	25.89	33.00	33.79	10.69	10.08	9.24
Tamil Nadu	Coimbatore	67.09	75.74	62.66	41.24	42.74	34.15	27.17	22.68	19.33	14.07	20.06	14.82

Data not available

Formula (for example for 2017-18): = ((tax revenue income / total income) * 100)

- Data taken from 2017-18 (A) to 2019-20 (A) for calculations
- * values calculated are inflation adjusted

- The percentage share of own source of revenue to total income is highest in Mumbai (61.01% in 2018-19 and 57.86% in 2019-20) and lowest in Cuttack (14.45% in 2017-18).
- The percentage share of tax revenue to total income is highest in Chennai (25.89% in 2017-18, 33% in 2018-19 and 33.79% in 2019-20) and lowest in Cuttack (4.26% in 201-18) and Thiruvananthapuram (7.53% in 2017-18, 6.40% in 2018-19 and 10.37% in 2019-20).



6.3 Percentage Share: Property Tax (2/3)



				Percentag	ge Share o	f		
State	Cities	Propert	y Tax Rev	enue to	Property Tax to Own Sourc			
		To	otal Incom	1e	Revenue			
		2017-18	2018-19	2019-20	2017-18	2018-19	2019-20	
Cuiarat	Ahmedabad	7.87	7.63	8.17	19.79	20.71	20.68	
Gujarat	Surat			10.78			27.12	
Karnataka	Bengaluru	21.70	24.94	33.59	52.42	49.26	60.19	
Karnataka	Mangaluru	13.13	18.07	15.68	29.34	33.17	30.28	
Vanala	Kochi	18.21		21.34	47.44		59.65	
Kerala	Thiruvananthapuram	12.77	10.99	10.34	39.94	39.34	34.28	
Madhua Dradoch	Bhopal	2.94	3.06	3.05	13.08	12.43	12.49	
Madhya Pradesh	Indore			4.26			12.80	
Mahawaahtua	Mumbai		20.01	16.65		32.79	28.77	
Maharashtra	Pune	15.91	16.91	17.27				
Odisha	Bhubaneswar	11.93	10.20		39.32	37.47		
Odisha	Cuttack							
Tamil Nad:	Chennai	17.96		24.03	49.09		55.85	
Tamil Nadu	Coimbatore	21.32	17.17	14.44	51.70	40.18	42.27	

Data not available

Formula (for example for 2017-18): = ((tax revenue income / total income) * 100)

- Data taken from 2017-18 (A) to 2019-20 (A) for calculations
- * values calculated are inflation adjusted

- Property tax share of the total income is highest in Bengaluru (21.70% in 2017-18, 24.94% in 2018-19 and 33.59% in 2019-20) and lowest in Bhopal (2.94% in 2017-18, 3.06% in 2018-19 and 3.05% in 2019-20).
- The share of property tax to own source of revenue is highest in Bengaluru (52.42% in 2017-18, 49.26% in 2018-19 and 60.19% in 2019-20) and lowest in Bhopal (13.08% in 2017-18, 12.43% in 2018-19 and 12.49% in 2019-20).



6.3 Percentage Share: Grants (3/3)



					Perce	entage Sha	are of				
State	Cities		tate Gove to Total II			Central Fi sion Grant Income		Total Centrally Sponsored Scheme Grant to Total Income			
		2017-18	2018-19	2019-20	2017-18	2018-19	2019-20	2017-18	2018-19	2019-20	
Cuiarat	Ahmedabad	49.37	37.59	32.40	2.12	2.14	3.59	2.60	6.35	8.11	
Gujarat	Surat			22.73						2.78	
Karnataka	Bengaluru	51.28	45.57	36.03	3.62	4.14	7.97	0.14			
Karnataka	Mangaluru	24.99	27.61	26.98				0.21	0.26	0.18	
Kerala	Kochi	25.34		47.38	10.26		0.99	2.92		24.96	
Keraia	Thiruvananthapuram	44.50	37.72	30.45	14.95	12.44	6.15		0.19	23.23	
Madhua Dradoch	Bhopal	15.59	17.36	14.41				11.00	28.14	29.58	
Madhya Pradesh	Indore			21.49						10.67	
Maharashtra	Mumbai		37.36	40.39							
ivianarasntra	Pune										
Odisha	Bhubaneswar	31.51	37.36		10.75	11.11		5.27	1.96		
Odisha	Cuttack	38.71			8.13						
Tamil Nade	Chennai	21.73	20.35	23.23	2.39		2.95	0.81	0.66	5.54	
Tamil Nadu	Coimbatore										

- Formula (for example for 2017-18): = ((tax revenue income / total income) * 100)
- Data taken from 2017-18 (A) to 2019-20 (A) for calculations
- * values calculated are inflation adjusted

Data not available

Study Observations:

• Share of State Government Grants of the Total Income are highest in Bengaluru (51.28% in 2017-18, 45.57% in 2018-19 and 36.02% in 2019-20) and lowest in Surat (9.34% in 2019-20) and Bhopal (15.59% in 2017-18, 17.36% in 2018-19 and 14.41% in 2019-20).



6.4 Financial Ratios: Expenditure to Income (1/2)



			Ratio of												
State	Cities		ie Expend enue Inco			l Expendi pital Inco									
		2017-18	2018-19	2019-20	2017-18	2018-19	2019-20								
Gujarat	Ahmedabad	0.80	0.81	0.85	1.05	0.98	1.25								
Gujurut	Surat			0.98			1.31								
Varnataka	Bengaluru			0.69			1.93								
Karnataka	Mangaluru	0.70	0.78	0.74	1.51	2.61	1.59								
Kerala	Kochi	0.56		1.02	2.08		0.59								
Keraia	Thiruvananthapuram	0.80	0.91	0.77	1.59	0.87	0.81								
Madhua Dradoch	Bhopal	0.74	1.10	1.29	1.22	1.35	1.03								
Madhya Pradesh	Indore			0.78			2.85								
Maharashtra	Mumbai		0.68	0.86											
ivianarasntra	Pune	0.55	0.63	0.66											
Odisha	Bhubaneswar	0.56	0.68		3.89	1.77									
Odisha	Cuttack														
Tamil Nade	Chennai	1.11	1.13	1.06	0.72	0.88	0.80								
Tamil Nadu	Coimbatore	0.92	0.88	0.93	1.16	1.38	1.42								

Data not available

Formula (for example for 2017-18): = (revenue exp. / revenue income)

- Data taken from 2017-18 (A) to 2019-20 (A) for calculations
- * values calculated are inflation adjusted

- Revenue expenditure to revenue income of Chennai is highest (1.11 in 2017-18, 1.13 in 2018-19 and 1.06 in 2019-20) and lowest in Pune (0.55 in 2017-18, 0.63 in 2018-19 and 0.66 in 2019-20) and Bhubaneswar (0.56 in 2017-18 and 0.68 in 2018-19).
- Capital Expenditure to Capital Income of all cities exceeds in at least one of the three years except Chennai (0.72 in 2017-18, 0.88 in 2018-19 and 0.80 in 2019-20).



6.4 Financial Ratios: Expenditure (2/2)



		Ratio of											
State	Cities	1	rative Exp		Establishment Expenditur to Total Expenditure								
		2017-18	2018-19	2019-20	2017-18	2018-19	2019-20						
Gujarat	Ahmedabad	0.02	0.01	0.01	0.28	0.27	0.25						
Gujurut	Surat			0.02			0.32						
Karnataka	Bengaluru	0.01	0.01	0.02	0.02	0.10	0.16						
Karnataka	Mangaluru	0.02	0.03	0.02	0.07	0.10	0.13						
Kerala	Kochi	0.01		0.02	0.15		0.20						
Keraia	Thiruvananthapuram	0.02		0.01	0.25	0.13	0.22						
Mardhua Duadach	Bhopal	0.05	0.05	0.05	0.20	0.20	0.24						
Madhya Pradesh	Indore			0.05			0.23						
Mahawashtus	Mumbai		0.01	0.01		0.05	0.05						
Maharashtra	Pune												
Odisha	Bhubaneswar	0.02	0.02		0.21	0.21							
Odisha	Cuttack												
Tamil Nade	Chennai	0.03	0.03	0.02	0.31	0.32	0.34						
Tamil Nadu	Coimbatore	0.03	0.03	0.03	0.24	0.29	0.26						

Data not available

Formula (for example for 2017-18): = (administrative exp. / total exp.)

- Data taken from 2017-18 (A) to 2019-20 (A) for calculations
- * values calculated are inflation adjusted

- Ratio of Administrative Expenditure to Total Expenditure for all cities ranges from 0.01 to 0.05.
- Ratio of Administrative Expenditure to Total Expenditure is highest in Surat (0.07 in 2019-20).
- Ratio of Establishment Expenditure to Total Expenditure for all cities ranges from 0.05 to 0.32.

7. CASE STUDIES



- 7.1 Property Tax across cities
- 7.2 Bangalore Property Tax
- 7.3 Innovative Financing across cities





7.1 Property Tax



City	Status	Interview Insights
Bhopal	The property tax rates have not been revised since 2001.	Citizens have to do a self-assessment and fill the tax either
		online or physically. If it is found that the assessment is not
		correct, a notice is sent and there is a provision for citizens to
		have arbitration as well.
		If the individuals do not pay taxes, there are provisions for
		extra fines and auction of properties.
Bhubaneshwar	Bhubaneswar levies holding tax and not property tax.	
	The rates previously applicable in 1977 are used currently too.	
Cuttack	• Identifying the owner during an assessment, not reporting on time, repeating the	The penalty of 10% increases every year for those who fail
	surveys continuously, pressure from High Court, etc. are some issues.	to pay property tax.
Chennai	• To enhance property tax coverage, the Greater Chennai Municipal Corporation	Vacant land tax is levied in Chennai.
	uses 'Drone surveys' to map the property areas and conduct 'field surveys' for	Property tax board has been set up under the state
	ground truthing.	government. The board evaluates the status of finance, and
	• Due to lack of technical capacity, the use of geographic information system (GIS)	gives recommendations every 5 years on property taxations
	has been outsourced.	and mechanisms to improve revenue.
Coimbatore	• Even though property tax is the major source of revenue, property tax revision	There is no property tax board set up at the state level.
	has not taken place for 20 years.	Unlike Chennai, the Coimbatore City Municipal Corporation
	• The correct coverage of property tax is about 94%.	doesn't have IAS officers at the deputy commissioners post.
	• There are about 2000 cases where deviation charges have not been paid (original	Here, the officials are handling multiple services and there is
	property tax applicable + prop tax for extended area of property).	overburdening. There could be complete restructuring of
	• Property tax rates are to be revised every 5 years. In 2019, there was a proposal	staff.
	to revise property tax rates. However, due to elections and political challenges, the	
	revision was not done.	
	• In 2013, there was a government order to revise the tax rates, but in 2018 the	
	order was withdrawn.	F2



7.2 Bengaluru Case Study (1/2)



- Bengaluru introduced Self-Assessment Method (SAS) with the idea to bring transparency in the assessment method, easy of payment of tax and to increase coverage and consequently increased revenue.
- Here, slum households were also not exempted and charged Rs 500.
- It was decided that the increase in tax rate due to shift in zone, from the earlier ARV system, will be capped to the next higher zone.
- The new regions/areas which were added under the Corporation's jurisdiction in 2007 were included in the Unit Area Value System of Property Taxation.
- Re-introduction of self-assessment method in 2008-09 boosted property tax revenue by 3.5 times.
- The Municipal Act Amendment made the provision that the property tax rates can be revised every 3 years. However, no changes where made until 2016.

Under the SAS, the Bruhat
Bengaluru Mahanagara Palike
jurisdiction was divided into 6
zones and rental rates were fixed
for each zone based on their
category and their usage.



The zoning of the city and the different category by property and usage led to over 100 rental rates. This was intended to reduce to 4-5 rates under the proposed Capital Value System



Under the SAS system the Ready Reckoner Rates were taken for formulating 6 zones. The valuation was done by a Central Valuation Committee set up by the Dept. of Stamps and Registration.



Zoning of the city into 6 zones and fixing the rental rates paved way for uniformity in assessment-there was horizontal equity and people paid as per the size of their property and its usage.



The amended act also provided for 10% random scrutiny. Since the scheme believed in the honesty of the citizens, the penal provisions were stringent. –twice the amount of tax evaded as penalty and interest at 24%.



The success of the new scheme can be measured by the collection of tax. In 2008-09 the tax collected was Rs.748 Cr. and this increased to Rs. 2668 Cr. by 2019-2020.



7.2 Bengaluru Case Study (2/2)



BBMP received 33.59% in 2019-20 of total revenue from property tax.

Introduction of GIS mapping and physical inspection of properties has led to this growth in coverage.

Incentives are given to tax payers who pay early within a specific date (5% slash).

In case of tax evasion, the penal provisions are stringent-twice the tax evaded and interest at 24%.

The Capital Value System of Assessment though mandated by the Government, could not be implemented perhaps due to the COVID situation. The advantage of Capital Value Method is that tax rates need not be revised frequently, but a percentage increase in the guiding value in the formulae is enough to fetch added revenue.



7.3 Innovative Financing



City	Innovative Financing	Other Agencies
Bengaluru	• Under Solid Waste Management, taxes can be collected based on the quantity of	Karnataka Urban Infrastructure
	waste generated.	Development and Finance Corporation
	 Imposing tax on construction waste. 	(KUIDFC) also looks into funding of
	 Garbage collection fees could be brought under the component of property tax. 	infrastructure projects for cities.
Bhopal	Bonds were issued in June 2018 for the contribution in AMRUT project worth 117	Bonds issued while 20 crore at 7.25 rate of
	crore.	interest were received as subsidy from the
	 Bhopal is not planning to issue Municipal Bonds for the time being. 	Central Government.
Bhubaneshwar	The corporation has engaged with transgender community to collect property	
	tax. They are also engaged in collection of trade license collection, parking	
	management, etc.	
Cuttack	Revenue generated from solid waste collection.	
	 Taxes are also collected from temporary rakhi stalls, melas etc. 	
	 Taxes imposed on panipuri stalls and small ice cream shops, which were 	
	previously exempted (rate differs in commercial or rural areas).	
Chennai	GCMC has a separate fund allocation from surcharges of stamp duty.	
Coimbatore	The CCMC is not eligible for municipal bonds given that the credit rating is BBB+.	 Major JNNURM funding is routed by The Tamil Nadu Urban Infrastructure Financial Services Limited (TNUIFSL) and Tamil Nadu Urban Development Fund (TNUDF).

8. ANNEXURE



- 8.1 List of Advisory Committee Members
- 8.2 List of cities selected for the study
- 8.3 Budget Data





8.1 List of Advisory Committee Members



- Mr. Ashwini Kumar, Addl. Economic Adviser, MoHUA, Gol
- **Dr. Debarpita Roy**, Fellow, ICRIER
- **Dr. Debolina Kundu**, Professor, National Institute of Urban Affairs
- Mr. Hitesh Vaidya, Director, National Institute of Urban Affairs
- Mr. Milind Mhaske, Director, Praja Foundation
- Mr. Nitai Mehta, Founder and Managing Trustee, Praja Foundation
- Dr. O.P. Mathur, Senior Fellow and Head, Urban Studies at the Institute of Social Sciences
- **Dr. Partha Mukhopadhyay**, Senior Fellow, Centre for Policy Research
- Dr. P.K. Mohanty, Honorary Advisor (Executive Chair Research and Programmes), National Institute of Urban Management
- Dr. Ravikant Joshi, Urban Finance and Management specialist
- Dr. V.N. Alok, Associate Professor of Public Finance, Indian Institute of Public Administration



8.2 List of cities selected for the study



S.No	State	City 1	City 2	Phase
1	Gujarat	Ahmedabad	Surat	1
2	Karnataka	Bengaluru	Mangaluru	1
3	Kerala	Thiruvananthapuram	Kochi	1
4	Madhya Pradesh	Bhopal	Indore	1
5	Maharashtra	Mumbai	Pune	1
6	Odisha	Bhubaneswar	Cuttack	1
7	Tamil Nadu	Chennai	Coimbatore	1
8	Andhra Pradesh	Vijayawada	Visakhapatnam	2
9	Bihar	Patna		2
10	Chhattisgarh	Raipur		2
11	Delhi	South Delhi Municipal		2
		Corporation		
12	Rajasthan	Jaipur	Udaipur	2
13	Sikkim	Gangtok		2
14	Telengana	Hyderabad	Warangal	2
15	Uttar Pradesh	Lucknow	Kanpur	2
16	Uttarakhand	Dehradun	Haridwar	2
17	West Bengal	Kolkata	Siliguri	2
18	Jammu & Kashmir	Srinagar		2

S.No.	State	City 1 City 2	Phase
19	Arunachal Pradesh	Itanagar	3
20	Assam	Guwahati	3
21	Goa	Panaji	3
22	Haryana	Gurugram	3
23	Himachal Pradesh	Shimla Dharamshala	3
24	Jharkhand	Ranchi	3
25	Manipur	Imphal	3
26	Meghalaya	Shillong	3
27	Mizoram	Aizawl	3
28	Nagaland	Kohima	3
29	Punjab	Amritsar	3
30	Tripura	Agartala	3



8.3 Budget Values – Gujarat (1/7)



										•			•	valu	es in crores
State	City	Data Points	2016-17		2017-18			2018-19			2019-20		2020	-21	2021-22
			Actual	BE	RE	Actual	BE	RE	Actual	BE	RE	Actual	BE	RE	BE
	Ahmedabad	Total Revenue Income	3406.03	4934.00	3951.00	3567.41	5240.00	4300.00	3910.45	5738.93	4770.54	3909.22	6412.12	4900.00	5913.50
		Total Capital receipts	1712.44	3310.00	2450.00	1876.03	3490.00	2525.00	2235.99	4123.58	2977.25	1973.66	5457.91	2675.00	3820.50
		Total Income	5118.47	8244.00	6401.00	5443.44	8730.00	6825.00	6146.44	9862.51	7747.79	5882.88	11870.03	7575.00	9734.00
		Total Revenue Expenditure	2499.13	3241.00	2900.00	2846.03	3500.00	3230.00	3163.96	3927.42	3700.54	3316.80	4227.09	4146.00	4230.50
		Total Capital Expenditure	2073.16	3310.00	2450.00	1964.12	3490.00	2525.00	2183.18	4123.58	2977.25	2468.95	5457.91	2675.00	3820.50
		Total Budget Expenditure	4572.29	6551.00	5350.00	4810.15	6990.00	5755.00	5347.14	8051.00	6677.79	5785.75	9685.00	6821.00	8051.00
		Total Tax Revenue	896.84	1184.21	1066.00	985.92	1316.03	1070.00	1048.43	1279.15	1176.00	1075.34	1328.75	1053.73	1222.36
		Total Non Tax Revenue	994.54	1330.00	1015.00	926.72	1375.00	935.00	892.25	1561.85	1100.00	942.13	1925.00	964.09	1305.12
		Total Establishment Expenses	1098.77	1221.50	1340.00	1329.39	1425.00	1462.00	1421.05	1582.00	1561.12	1439.36	1649.19	1536.45	1678.48
		Total Administrative Expenses	56.89	88.11	75.00	74.47	89.25	86.00	75.15	112.77	91.71	80.31	115.50	98.90	103.28
		Total Operation and Maintenance Expenses	276.35	325.00	318.00	319.97	357.10	360.00	349.70	413.18	446.98	430.31	450.23	405.15	507.18
		Total Interest and Finance Expenses	76.38	86.20	78.10	74.90	75.00	82.00	79.71	92.90	142.81	121.02	78.17	134.48	53.20
		Total Programme Expenses	235.81	348.35	290.00	282.73	380.92	371.00	370.46	454.52	464.19	409.69	546.89	890.43	547.19
		Total Property Tax Revenue	423.84	575.00	495.00	428.16	635.60	490.00	468.84	580.61	551.00	480.34	597.35	520.01	605.88
		Total Own Source Revenue	2077.19	2984.21	2281.00	2163.53	3176.03	2355.00	2263.41	2841.00	2276.00	2322.57	4133.18	2673.48	3256.44
		Total State Govt. Grants	2857.98	1886.31	1636.28	2687.36	1983.53	2198.35	2310.52	2360.40	2795.17	1905.86	3665.05	2077.45	2050.77
		Revenue Sharing by State Govt.	10.31	800.00	1500.00	11.80	0.00	1450.00	13.45	1800.00	2500.00	21.30	1200.00	2500.00	2500.00
		Central finance Commission Grant	99.66	80.00	157.20	115.41	70.00	67.70	131.58	100.00	213.00	211.13	200.00	139.74	200.00
	G To	Grants from Centrally Sponsored Schemes	95.03	228.25	80.00	141.62	179.41	148.53	390.48	286.23	284.85	477.03	573.10	236.50	181.10
		Total Grants	3052.67	2194.56	1873.48	2944.39	2232.94	2414.58	2832.58	2746.63	3293.02	2594.02	4438.15	2453.69	2431.87
GUJARAT		Total Borrowings and Loans	NA	NA	NA										
GOJAKAT	Surat	Total Revenue Income	NA	2837.77	3148.39	2934.01	3301.22								
		Total Capital receipts	NA	1406.47	2207.04	1599.46	2352.93								
		Total Income	NA	4244.24	5355.43	4533.47	5654.15								
		Total Revenue Expenditure	NA	2791.78	3160.68	3296.94	3449.36								
		Total Capital Expenditure	NA	1837.15	2851.29	1632.83	3017.99								
		Total Budget Expenditure	NA	4628.93	6011.97	4929.77	6467.35								
		Total Tax Revenue	NA	1258.54	118.66	109.23	122.56								
		Total Non Tax Revenue	NA	429.00	60.70	59.43	68.84								
		Total Establishment Expenses	NA	1461.29	160.60	170.40	179.83								
		Total Administrative Expenses	NA	101.31	14.86	12.82	17.40								
		Total Operation and Maintenance Expenses	NA	645.37	49.75	43.79	48.72								
		Total Interest and Finance Expenses	NA	27.76	3.24	4.47	3.29								
		Total Programme Expenses	NA	232.58	28.54	25.47	27.20								
		Total Property Tax Revenue	NA	457.60	46.42	40.78	49.24								
		Total Own Source Revenue	NA	1687.54	179.36	168.66	191.40								
		Total State Govt. Grants	NA	964.57	128.83	125.70	161.26								
		Revenue Sharing by State Govt.	NA	722.60	79.48	79.48	79.48								
		Central finance Commission Grant	NA	NA	NA										
		Grants from Centrally Sponsored Schemes	NA	117.93	31.49	29.43	29.83								
		Total Grants	NA	1082.50	160.32	155.13	191.09								
		Total Borrowings and Loans	NA	NA	NA										



8.3 Budget Values – Karnataka (2/7)



	·													valu	es in crores
State	City	Data Points	2016-17		2017-18			2018-19			2019-20		2020)-21	2021-22
			Actual	BE	RE	Actual	BE	RE	Actual	BE	RE	Actual	BE	RE	BE
	Bengaluru	Total Revenue Income	NA	6629.49	NA	NA	7059.14	NA	NA	8943.14	NA	4189.94	7224.39	4236.29	5449.54
		Total Capital receipts	NA	3366.32	NA	NA	3070.34	NA	NA	2705.76	NA	1934.92	3673.19	2279.02	3421.02
		Total Income	6572.38	9995.81	7513.98	7321.32	10129.48	7379.76	7296.40	11648.90	7063.83	6124.86	10897.58	6515.31	8870.56
		Total Revenue Expenditure	NA	3288.51	NA	NA	3621.73	NA	NA	4733.87	NA	2896.96	4751.82	2986.32	4068.00
		Total Capital Expenditure	NA	6706.03	NA	NA	6511.12	NA	NA	6915.50	NA	3726.94	6144.02	3537.70	4874.55
		Total Budget Expenditure	5309.61	9994.55	7513.52	7396.10	10132.85	7380.12	7709.43	11649.37	7066.21	6623.90	10895.84	6524.02	8942.55
		Total Tax Revenue	1753.01	2725.55	1804.27	1607.54	3190.25	1810.04	1820.84	3541.95	2100.60	2058.08	3538.21	2000.61	2853.20
		Total Non Tax Revenue	1315.09	2843.86	1509.79	1423.95	2877.68	1617.68	1872.90	3379.25	1732.03	1360.09	2680.36	1250.23	1750.78
		Total Establishment Expenses	562.21	639.75	641.53	171.69	712.85	254.15	767.21	286.10	805.24	1053.39	924.68	1122.80	1267.75
		Total Administrative Expenses	108.69	218.31	163.08	86.50	200.07	135.35	109.21	184.18	142.38	100.23	196.12	163.48	149.82
		Total Operation and Maintenance Expenses	1746.48	3512.04	2148.88	1689.55	3299.92	1487.80	1739.54	4524.51	1937.34	1379.74	3787.86	1472.31	2204.78
		Total Interest and Finance Expenses	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
		Total Programme Expenses	143.29	711.75	567.61	298.58	992.43	469.84	332.83	1248.68	491.18	316.42	596.86	247.24	415.13
		Total Property Tax Revenue	1724.54	2600.00	1777.40	1589.00	3100.00	1800.00	1819.49	3500.00	2100.00	2057.50	3500.00	2000.00	2800.00
		Total Own Source Revenue	3068.10	5569.41	3314.06	3031.49	6067.93	3427.72	3693.74	6921.20	3832.63	3418.17	6218.57	3250.84	4603.98
		Total State Govt. Grants	2826.57	44.20	3569.78	3754.68	3283.43	3311.39	3325.20	3490.35	2625.35	2206.77	3781.00	3035.45	3845.57
		Revenue Sharing by State Govt.	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
		Central finance Commission Grant	310.48	265.30	265.30	265.30	301.72	301.73	301.72	405.76	487.85	487.85	558.00	279.00	421.00
		Grants from Centrally Sponsored Schemes	62.55	93.00	30.15	10.00	5.16	NA	NA	NA	NA	NA	NA	NA	NA
		Total Grants	3199.60	402.50	3865.23	4029.98	3590.31	3613.12	3626.92	3896.11	3113.20	2694.62	4339.01	3314.45	4266.57
KARNATAKA		Total Borrowings and Loans	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
	Mangaluru	Total Revenue Income	199.72	310.70	229.53	221.51	310.84	263.61	213.81	293.70	215.20	218.88	313.89	253.68	323.25
		Total Capital receipts	29.33	252.43	26.08	95.15	169.71	111.20	45.47	200.89	47.07	58.35	191.41	-35.87	145.20
		Total Income	229.05	563.13	255.62	316.66	480.55	374.81	259.28	494.59	262.26	277.23	505.31	217.81	468.45
		Total Revenue Expenditure	147.65	223.38	185.27	155.52	225.47	186.12	166.75	207.52	177.09	161.86	232.13	179.76	213.14
		Total Capital Expenditure	85.79	402.61	118.06	144.04	270.26	197.23	118.67	320.29	110.38	93.01	283.82	225.26	218.52
		Total Budget Expenditure	233.44	625.99	303.33	299.56	495.73	383.35	285.42	527.81	287.48	254.88	515.95	405.02	431.66
		Total Tax Revenue	43.70	53.65	51.51	44.40	63.20	61.25	49.81	65.78	57.81	46.05	78.67	56.63	84.28
		Total Non Tax Revenue	114.03	151.24	144.78	97.30	187.40	130.22	91.44	119.92	78.91	97.52	132.70	120.23	138.42
		Total Establishment Expenses	20.15	42.50	24.55	20.52	37.33	27.62	27.25	30.87	29.83	32.01	38.56	31.60	33.12
		Total Administrative Expenses	5.90	41.15	6.12	6.46	9.65	6.61	8.18	6.86	8.35	6.06	10.70	7.61	7.91
		Total Operation and Maintenance Expenses	116.16	133.71	148.02	126.86	168.88	150.20	140.44	168.19	137.47	121.22	181.52	136.92	156.72
		Total Interest and Finance Expenses	0.00	0.06	0.03	0.00	0.03	0.12	0.00	0.10	0.06	0.09	0.06	0.04	0.04
		Total Programme Expenses	1.45	3.69	1.80	1.35	5.08	0.46	1.10	0.50	1.38	104.00	1.30	2.34	1.52
		Total Property Tax Revenue	40.82	49.00	48.61	41.58	58.00	55.90	46.85	59.78	57.81	43.48	71.72	55.23	77.33
		Total Own Source Revenue	157.73	204.89	196.29	141.70	250.60	191.47	141.25	185.70	136.72	143.57	211.37	176.86	222.70
		Total State Govt. Grants	71.55	610.67	96.55	79.13	264.46	71.14	71.59	107.00	72.78	74.81	102.00	76.32	100.05
		Revenue Sharing by State Govt.	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
		Central finance Commission Grant	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
		Grants from Centrally Sponsored Schemes	0.00	0.00	0.00	0.68	0.00	1.00	0.67	1.00	0.66	0.49	0.50	0.50	0.50
		Total Grants	71.55	610.67	96.55	79.81	264.46	72.14	72.26	108.00	73.44	75.30	102.50	76.82	100.55
		Total Borrowings and Loans	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA



8.3 Budget Values – Kerala (3/7)



							•							valu	ues in crores
State	City	Data Points	2016-17		2017-18			2018-19			2019-20		2020)-21	2021-22
			Actual	BE	RE	Actual	BE	RE	Actual	BE	RE	Actual	BE	RE	BE
	Kochi	Total Revenue Income	184.01	406.76	450.32	310.79	457.36	396.26	NA	490.07	NA	477.32	NA	606.03	652.68
		Total Capital receipts	134.08	380.36	158.37	125.63	353.86	183.36	NA	421.37	NA	60.99	NA	95.28	169.53
		Total Income	318.09	787.13	608.69	436.41	811.00	579.62	NA	911.44	NA	538.31	NA	701.31	822.21
		Total Revenue Expenditure	145.60	357.82	309.17	174.76	374.24	374.97	NA	462.34	NA	485.51	NA	616.43	731.65
		Total Capital Expenditure	162.02	464.48	285.15	260.71	514.75	221.35	NA	482.85	NA	35.83	NA	52.60	143.12
		Total Budget Expenditure	307.63	822.30	594.32	435.47	888.99	596.32	NA	945.19	NA	521.34	NA	669.03	874.77
		Total Tax Revenue	116.22	177.68	134.46	126.41	175.68	133.80	NA	177.17	NA	140.87	NA	210.33	215.23
		Total Non Tax Revenue	33.40	86.21	49.38	41.07	80.45	50.64	NA	65.66	NA	51.69	NA	38.24	52.00
		Total Establishment Expenses	52.05	86.79	96.26	63.19	105.36	79.51	NA	87.42	NA	105.81	NA	115.96	147.47
		Total Administrative Expenses	1.93	7.95	5.28	4.87	6.48	7.44	NA	7.99	NA	12.32	NA	20.61	24.27
		Total Operation and Maintenance Expenses	16.29	126.12	60.38	19.84	96.74	99.83	NA	112.42	NA	85.50	NA	156.41	181.22
		Total Interest and Finance Expenses	1.26	8.51	2.32	1.93	2.90	1.54	NA	1.69	NA	0.00	NA	1.00	1.00
		Total Programme Expenses	74.04	6.74	142.88	83.00	156.70	185.46	NA	251.27	NA	0.00	NA	6.20	6.10
		Total Property Tax Revenue	74.03	96.00	83.00	79.45	110.00	85.00	NA	110.00	NA	114.87	NA	130.00	154.00
		Total Own Source Revenue	149.62	263.89	183.84	167.48	256.13	184.44	NA	242.83	NA	192.56	NA	248.57	267.23
		Total State Govt. Grants	130.57	190.98	240.26	110.57	364.44	162.84	NA	178.42	NA	255.07	NA	294.02	317.90
		Revenue Sharing by State Govt.	0.00	0.00	0.00	0.00	0.00	0.00	NA	0.00	NA	0.00	NA	0.00	0.00
		Central finance Commission Grant	0.00	0.00	69.04	44.78	53.34	49.62	NA	69.54	NA	5.35	NA	34.75	34.75
		Grants from Centrally Sponsored Schemes	10.40	161.04	0.00	12.75	16.90	93.51	NA	235.01	NA	134.35	NA	63.98	120.39
		Total Grants	140.97	352.02	309.30	168.10	434.68	305.97	NA	482.97	NA	394.77	NA	392.75	473.04
		Total Borrowings and Loans	10.18	148.62	92.66	10.64	95.50	17.79	NA	109.38	NA	4.57	NA	24.82	68.00
KERALA	Thiruvananth-	Total Revenue Income	315.16	489.07	437.04	317.85	493.88	478.01	383.81	543.09	506.48	333.07	560.12	547.16	543.31
KENALA	apuram	Total Capital receipts	81.45	324.21	252.90	97.75	387.90	365.04	200.61	431.77	415.57	216.44	505.45	420.69	572.17
		Total Income	396.61	813.28	689.95	415.60	881.79	843.04	584.42	974.86	922.05	549.51	1065.56	967.85	1115.47
		Total Revenue Expenditure	215.76	476.59	385.75	255.42	517.12	414.62	348.22	530.90	452.41	256.82	537.14	523.90	541.88
		Total Capital Expenditure	140.70	512.37	214.74	155.03	581.77	314.11	173.91	682.32	506.27	175.72	614.44	445.23	817.71
		Total Budget Expenditure	356.46	988.96	600.49	410.45	1098.90	728.74	522.13	1213.22	958.68	432.54	1151.58	969.13	1359.59
		Total Tax Revenue	100.10	165.20	117.78	96.94	147.00	143.56	125.91	160.55	144.69	108.73	153.02	146.75	165.34
		Total Non Tax Revenue	34.87	44.53	35.15	31.29	67.54	55.29	37.42	75.83	72.66	57.01	87.72	79.33	102.15
		Total Establishment Expenses	78.07	108.90	101.94	102.41	113.51	117.14	67.23	125.86	121.87	94.73	136.10	101.26	127.67
		Total Administrative Expenses	2.30	5.25	6.69	8.29	7.49	3.82	2.46	5.19	4.08	2.28	3.77	3.03	3.68
		Total Operation and Maintenance Expenses	23.96	50.15	57.16	36.12	67.22	49.87	78.26	64.21	56.59	22.38	71.67	77.19	72.35
		Total Interest and Finance Expenses	0.00	0.11	0.11	0.00	0.02	0.01	0.00	0.02	0.01	0.00	0.02	0.02	0.03
		Total Programme Expenses	111.39	98.25	58.33	108.57	108.20	82.46	200.23	80.62	65.90	137.25	72.46	88.24	74.34
		Total Property Tax Revenue	50.19	105.00	70.00	53.06	83.00	80.00	64.25	86.00	80.00	56.82	82.00	80.00	89.00
		Total Operating Revenue	27.74	39.82	28.32	23.88	42.12	39.28	23.68	48.58	56.54	46.57	60.49	58.93	73.43
		Total Own Source Revenue	131.51	209.73	152.93	132.86	214.54	198.85	163.33	236.38	217.35	165.74	240.74	1048.46	267.49
	1	Total State Govt. Grants	180.17	271.28	262.02	184.96	283.24	283.34	220.43	282.34	262.86	167.30	300.16	303.01	264.50
	1	Revenue Sharing by State Govt.	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	1	Central finance Commission Grant	58.19	109.85	110.06	62.12	106.13	106.23	72.68	143.40	143.40	33.81	143.40	143.40	143.40
		Grants from Centrally Sponsored Schemes	0.00	81.05	24.07	0.00	141.20	109.41	1.12	130.00	90.60	127.66	195.50	119.22	260.28
		Total Grants	79.27	462.18	396.15	250.40	530.57	498.98	390.56	555.74	496.86	291.73	639.06	565.63	668.18
		Municipal Bond Borrowings	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
		Total Borrowings and Loans	2.36	1.11	0.00	0.00	1.11	20.00	0.00	50.00	75.05	72.33	28.10	21.89	12.10



8.3 Budget Values – Madhya Pradesh (4/7)



		•				 -					<u> </u>	pecs III		valu	es in crores
State	City	Data Points	2016-17		2017-18			2018-19			2019-20		2020		2021-22
			Actual	BE	RE	Actual	BE	RE	Actual	BE	RE	Actual	BE	RE	BE
	Bhopal	Total Revenue Income	817.32	859.51	819.17	804.17	1017.86	847.52	754.48	1314.00	825.00	672.54	1576.00	835.39	1552.69
		Total Capital receipts	301.22	880.36	332.58	398.07	978.09	472.07	434.95	1662.00	813.00	573.34	920.00	387.89	964.13
		Total Income	1118.54	1739.87	1151.75	1202.24	1995.95	1319.59	1189.43	2977.00	1638.00	1246.00	2496.00	1223.00	2517.00
		Total Revenue Expenditure	645.46	921.24	869.81	592.36	1099.15	973.06	828.11	1340.49	1031.12	864.86	1412.97	915.54	1323.83
		Total Capital Expenditure	398.27	818.63	479.16	485.73	896.80	647.27	586.12	1634.25	602.23	589.68	1082.71	561.05	1192.99
		Total Budget Expenditure	1043.74	1739.87	1348.98	1078.08	1995.95	1620.33	1414.24	2976.74	1633.35	1454.54	2495.68	1476.60	2516.83
		Total Tax Revenue	154.80	245.79	227.78	142.11	246.78	209.23	135.74	345.73	222.09	143.21	346.83	195.34	300.30
		Total Non Tax Revenue	146.93	135.98	88.81	127.82	269.66	150.60	156.85	238.35	256.91	161.26	572.95	220.14	623.39
		Total Establishment Expenses	227.01	290.62	257.83	220.51	312.23	300.10	285.30	337.53	356.12	349.84	414.15	355.23	432.55
		Total Administrative Expenses	107.68	56.07	107.40	55.72	106.76	70.23	72.20	80.66	74.19	71.65	107.14	82.31	112.30
		Total Operation and Maintenance Expenses	195.58	303.14	276.66	194.08	407.97	340.03	233.27	523.12	347.23	274.61	626.87	338.44	616.68
		Total Interest and Finance Expenses	17.57	26.77	22.71	18.06	30.57	30.51	15.36	39.52	30.74	31.28	38.27	31.09	31.77
		Total Programme Expenses	7.57	14.00	13.50	6.65	15.80	13.90	7.58	14.20	6.65	7.94	15.06	8.70	12.20
		Total Property Tax Revenue	38.18	105.50	105.50	35.31	105.50	70.50	36.36	160.50	100.50	38.04	160.50	70.01	127.97
		Total Own Source Revenue	301.73	381.77	316.59	269.93	516.44	359.83	292.59	584.08	479.00	304.47	919.78	415.48	923.69
		Total State Govt. Grants	186.16	118.63	153.63	187.43	129.04	194.17	206.48	220.05	175.80	179.59	198.52	182.40	203.49
		Revenue Sharing by State Govt.	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
		Central finance Commission Grant	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
		Grants from Centrally Sponsored Schemes	95.31	301.55	141.24	132.19	420.37	260.24	334.72	1014.37	380.71	368.54	610.66	236.18	416.44
		Total Grants	281.47	420.18	294.87	319.62	549.41	454.41	541.20	1234.42	556.51	548.13	809.18	418.58	619.93
MADHYA		Total Borrowings and Loans	100.90	255.01	94.85	97.64	146.96	99.97	119.55	212.13	98.69	85.91	135.73	60.04	86.80
PRADESH	Indore	Total Revenue Income	NA	NA	NA	NA	NA	NA	NA	NA	NA	1258.10	NA	3086.30	3684.92
		Total Capital receipts	NA	NA	NA	NA	NA	NA	NA	NA	NA	308.47	NA	1756.54	1478.02
		Total Income	NA	NA	NA	NA	NA	NA	NA	NA	NA	1561.57	NA	4842.84	5162.95
		Total Revenue Expenditure	NA	NA	NA	NA	NA	NA	NA	NA	NA	987.09	NA	1924.35	2171.03
		Total Capital Expenditure	NA	NA	NA	NA	NA	NA	NA	NA	NA	879.17	NA	2839.62	2889.72
		Total Budget Expenditure	NA	NA	NA	NA	NA	NA	NA	NA	NA	1866.27	NA	4763.96	5060.76
		Total Tax Revenue	NA	NA	NA	NA	NA	NA	NA	NA	NA	203.11	378.20	378.20	383.79
		Total Non Tax Revenue	NA	NA	NA	NA	NA	NA	NA	NA	NA	316.59	1126.81	1126.81	1854.82
		Total Establishment Expenses	NA	NA	NA	NA	NA	NA	NA	NA	NA	436.72	502.95	502.95	530.49
		Total Administrative Expenses	NA	NA	NA	NA	NA	NA	NA	NA	NA	101.63	193.72	193.73	Kochi
		Total Operation and Maintenance Expenses	NA	NA	NA	NA	NA	NA	NA	NA	NA	383.98	1096.68	1096.68	1275.86
		Total Interest and Finance Expenses	NA	NA	NA	NA	NA	NA	NA	NA	NA	42.25	55.80	55.80	55.80
		Total Programme Expenses	NA	NA	NA	NA	NA	NA	NA	NA	NA	4.85	10.37	10.37	12.23
		Total Property Tax Revenue	NA	NA	NA	NA	NA	NA	NA	NA	NA	66.54	102.03	102.03	107.14
		Total Own Source Revenue	NA	NA	NA	NA	NA	NA	NA	NA	NA	519.70	1505.01	1505.01	2238.61
		Total State Govt. Grants	NA	NA	NA	NA	NA	NA	NA	NA	NA	335.58	688.30	688.30	666.32
		Revenue Sharing by State Govt.	NA	NA	NA	NA	NA	NA	NA	NA	NA	556.22	1233.80	1233.80	1011.70
		Central finance Commission Grant	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
		Grants from Centrally Sponsored Schemes	NA	NA	NA	NA	NA	NA	NA	NA	NA	166.62	690.32	690.32	868.28
		Total Grants	NA	NA	NA	NA	NA	NA	NA	NA	NA	502.20	1378.62	1378.62	1534.60
		Total Borrowings and Loans	NA	NA	NA	NA	NA	NA	NA	NA	NA	41.37	687.56	687.56	275.21



8.3 Budget Values – Maharashtra (5/7)



	•				•									valu	ues in crores
State	City	Data Points	2016-17		2017-18			2018-19			2019-20		2020)-21	2021-22
			Actual	BE	RE	Actual	BE	RE	Actual	BE	RE	Actual	BE	RE	BE
	Mumbai	Total Revenue Income	NA	23281.07	22991.58	NA	23985.49	22945.02	22456.59	24983.82	23846.45	22435.12	28448.30	22572.13	28308.07
		Total Capital receipts	NA	1860.44	489.23	NA	3272.58	574.00	NA	508.87	147.20	NA	4992.72	8610.47	10730.23
		Total Income	NA	25141.51	21978.34	NA	27258.07	23519.02	22456.59	30692.59	30029.66	22435.12	33441.02	31182.60	39038.30
		Total Revenue Expenditure	NA	17017.33	15866.07	NA	17703.75	15717.83	15211.67	19205.57	19240.31	19240.31	18803.26	20279.02	20287.84
		Total Capital Expenditure	NA	8121.58	6111.07	NA	9547.30		5432.24	11480.42	10785.08	7568.70	14637.76	10903.58	18750.99
		Total Budget Expenditure	NA	25141.51	21978.34	NA	27258.07	23519.02	20643.91	30692.59	30029.66	26809.01	33441.02	31182.60	39038.83
		Total Tax Revenue	NA	5205.02	NA	NA	5206.15	NA	4492.94	5016.19	5016.20	3735.05	6768.58	4500.00	7000.00
		Total Non Tax Revenue	NA	NA	NA	NA	NA	NA	9208.91	NA	NA	9246.94	10613.84	7390.27	9002.15
		Total Establishment Expenses	NA	9424.12	NA	NA	10124.26	NA	NA	11946.09	NA	NA	12606.77	NA	14021.74
		Total Administrative Expenses	NA	1029.77	NA	NA	991.28	NA	NA	1016.87	NA	NA	999.26	NA	985.28
		Total Operation and Maintenance Expenses	NA	3969.35	NA	NA	4128.61	NA	NA	4438.49	NA	NA	3875.51	NA	3660.32
		Total Interest and Finance Expenses	NA	51.54	NA	NA	45.19	NA	NA	38.78	NA	NA	37.04	NA	27.14
		Total Programme Expenses	NA	198.48	NA	NA	196.79	NA	NA	231.08	NA	NA	220.30	NA	267.82
		Total Property Tax Revenue	NA	5205.02	NA	NA	5206.15	NA	4492.94	5016.19	NA	3735.05	6768.00	4500.00	7000.00
		Total Own Source Revenue	NA	NA	NA	NA	NA	NA	13701.85	NA	NA	12981.99	17382.42	11890.27	16002.15
		Total State Govt. Grants	NA	NA	NA	NA	NA	NA	8389.56	9073.28	NA	9060.72	9799.15	9799.15	10583.08
		Revenue Sharing by State Govt.	NA	NA	NA	NA	NA	NA	365.18	NA	NA	392.41	1044.38	660.36	1722.84
		Central finance Commission Grant	NA	NA	NA	NA	NA	NA	NA	NA	NA	0.00	0.00	0.00	0.00
		Grants from Centrally Sponsored Schemes	NA	NA	NA	NA	NA	NA	NA	NA	NA	0.00	222.35	222.35	222.35
	<u> </u>	Total Grants	NA	NA	NA	NA	NA	NA	8754.74	NA	NA	9453.13	1266.73	882.71	1945.19
MAHARASHTRA		Total Borrowings and Loans	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
	Pune	Total Revenue Income	3729.56	5912.00	5912.00	4306.59	6085.00	5870.00	4391.06	6229.00	6765.00	4446.68	7390.00	8870.70	8370.00
		Total Capital receipts	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
		Total Income	3729.56	5912.00	5912.00	4306.59	6085.00	5870.00	4391.06	6229.00	6765.00	4446.68	7390.00	8870.70	8370.00
		Total Revenue Expenditure	2566.89	5912.00	NA	2387.72	5870.00	NA	2779.67	NA	NA	2916.10	NA	NA	4334.40
		Total Capital Expenditure	2782.68	1700.00	NA	2883.18	1633.65	NA	2519.76	1207.21	NA	3198.85	NA	NA	4035.60
		Total Budget Expenditure	5349.57	NA	NA	5270.90	7503.65	NA	5299.43	NA	NA	6114.95	NA	NA	8370.00
		Total Tax Revenue	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
		Total Non Tax Revenue	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
		Total Establishment Expenses	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
		Total Administrative Expenses	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
		Total Operation and Maintenance Expenses	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
		Total Interest and Finance Expenses	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
		Total Programme Expenses	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
		Total Property Tax Revenue	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
		Total Own Source Revenue	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
		Total State Govt. Grants	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
		Revenue Sharing by State Govt.	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
		Central finance Commission Grant	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
		Grants from Centrally Sponsored Schemes	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
		Total Grants	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
		Total Borrowings and Loans	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA



8.3 Budget Values – Odisha (6/7)



		Data Points 2016-17 2017-18									values in cro				
State	City	Data Points	2016-17		2017-18			2018-19			2019-20		2020)-21	2021-22
			Actual	BE	RE	Actual	BE	RE	Actual	BE	RE	Actual	BE	RE	BE
	Bhubaneshwar	Total Revenue Income	284.82	257.58	290.21	308.71	339.38	311.57	304.65	339.69	378.44	NA	457.76	NA	NA
		Total Capital receipts	1.98	76.11	20.60	27.64	24.94	24.94	62.25	55.41	63.59	NA	239.19	NA	NA
		Total Income	286.80	333.69	310.81	336.35	364.32	336.51	366.90	395.10	442.03	NA	696.95	NA	NA
		Total Revenue Expenditure	117.96	191.70	126.31	173.18	218.19	223.36	206.00	226.29	260.10	NA	274.20	NA	NA
		Total Capital Expenditure	80.05	137.27	147.06	107.43	131.11	140.21	110.03	153.05	102.74	NA	427.16	NA	NA
		Total Budget Expenditure	198.01	328.97	273.37	280.61	349.30	363.57	316.03	379.33	362.84	NA	701.36	NA	NA
		Total Tax Revenue	48.71	59.14	59.14	53.98	64.83	55.88	47.15	57.00	62.50	NA	158.00	NA	NA
		Total Non Tax Revenue	55.17	71.21	48.33	48.09	69.88	51.02	52.73	55.61	57.29	NA	74.29	NA	NA
		Total Establishment Expenses	61.42	68.33	73.29	60.01	77.86	82.44	66.29	83.99	87.80	NA	78.39	NA	NA
		Total Administrative Expenses	7.81	7.18	7.63	5.18	7.23	7.23	5.29	7.74	9.67	NA	10.22	NA	NA
		Total Operation and Maintenance Expenses	87.82	101.42	103.91	93.08	109.00	108.84	111.31	113.48	110.07	NA	158.36	NA	NA
		Total Interest and Finance Expenses	0.22	0.97	0.97	0.51	0.97	0.97	0.97	1.28	1.28	NA	1.46	NA	NA
		Total Programme Expenses	1.46	0.84	0.84	0.88	1.47	1.09	0.47	1.45	1.08	NA	1.45	NA	NA
		Total Property Tax Revenue	32.63	44.28	44.28	40.13	46.49	46.49	37.43	47.42	47.42	NA	150.00	NA	NA
		Total Own Source Revenue	103.88	130.35	107.47	102.07	134.71	106.90	99.88	112.61	119.79	NA	232.29	NA	NA
		Total State Govt. Grants	89.79	49.28	56.11	105.97	90.29	90.29	681.18	134.03	173.79	NA	312.61	NA	NA
		Revenue Sharing by State Govt.	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	NA	0.00	NA	NA
		Central finance Commission Grant	34.20	49.51	49.51	36.16	41.80	41.80	40.76	42.80	42.80	NA	40.00	NA	NA
	To To	Grants from Centrally Sponsored Schemes	4.40	26.55	19.72	17.74	16.29	16.29	7.19	16.87	16.87	NA	13.19	NA	NA
		Total Grants	128.39	125.34	125.34	159.87	148.38	148.38	729.13	193.70	233.46	NA	365.80	NA	NA
ODISHA		Total Borrowings and Loans	4.43	8.00	8.00	5.61	7.00	7.00	2.22	5.50	0.00	NA	7.50	NA	NA
ODISHA	Cuttack	Total Revenue Income	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
		Total Capital receipts	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
		Total Income	283.15	275.98	NA	322.91	312.08	NA	NA	330.33	NA	NA	NA	NA	NA
		Total Revenue Expenditure	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
		Total Capital Expenditure	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
		Total Budget Expenditure	NA	274.86	NA	NA	310.93	NA	NA	329.07	NA	NA	NA	NA	NA
		Total Tax Revenue	11.99	15.50	NA	32.88	25.00	NA	NA	26.00	NA	NA	NA	NA	NA
		Total Non Tax Revenue	15.43	15.62	NA	13.77	18.03	NA	NA	18.74	NA	NA	NA	NA	NA
		Total Establishment Expenses	58.87	70.59	NA	57.84	92.59	NA	NA	132.93	NA	NA	NA	NA	NA
		Total Administrative Expenses	2.79	0.64	NA	0.20	2.71	NA	NA	0.96	NA	NA	NA	NA	NA
		Total Operation and Maintenance Expenses	2.16	66.08	NA	21.57	66.94	NA	NA	74.18	NA	NA	NA	NA	NA
		Total Interest and Finance Expenses	3.65	0.15	NA	4.36	4.35	NA	NA	0.00	NA	NA	NA	NA	NA
		Total Programme Expenses	0.00	0.00	NA	0.00	0.00	NA	NA	0.00	NA	NA	NA	NA	NA
		Total Property Tax Revenue	0.00	0.00	NA	0.00	0.00	NA	NA	0.00	NA	NA	NA	NA	NA
		Total Own Source Revenue	27.42	31.12	NA	46.65	43.03	NA	NA	44.74	NA	NA	NA	NA	NA
		Total State Govt. Grants	118.44	50.00	NA	125.01	60.00	NA	NA	60.00	NA	NA	NA	NA	NA
		Revenue Sharing by State Govt.	0.00	0.00	NA	0.00	0.00	NA	NA	0.00	NA	NA	NA	NA	NA
		Central finance Commission Grant	17.82	26.24	NA	26.24	28.00	NA	NA	35.00	NA	NA	NA	NA	NA
		Grants from Centrally Sponsored Schemes	1.03	12.40	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
		Total Grants	137.29	194.95	NA	151.25	209.05	NA	NA	225.59	NA	NA	NA	NA	NA
		Total Borrowings and Loans	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA



8.3 Budget Values – Tamil Nadu (7/7)



(rupees in crores) National Institute of Urban Affairs

															es in crores
State	City	Data Points	2016-17 2017-18				2018-19			2019-20			2020-21		2021-22
			Actual	BE	RE	Actual	BE	RE	Actual	BE	RE	Actual	BE	RE	BE
TAMIL NADU	Chennai	Total Revenue Income	2237.98	2917.92	2466.02	2276.90	3228.13	3016.30	2562.73	3547.44	2859.96	2678.49	3081.21	3201.07	2935.26
		Total Capital receipts	1598.29	2031.66	1746.00	1657.00	1853.00	1268.80	1467.26	1722.70	1666.44	1565.26	1798.22	1672.45	2084.00
		Total Income	3836.27	4949.58	4212.02	3933.90	5081.13	4285.10	4029.99	5270.14	4526.40	4243.75	4879.43	4873.52	5019.26
		Total Revenue Expenditure	2523.02	3158.22	2953.84	2529.20	3269.79	3294.50	2890.01	3582.24	3233.81	2836.97	3815.07	3582.61	3481.83
		Total Capital Expenditure	2033.76	2185.95	1616.00	1194.00	1985.00	2170.00	1296.31	1860.00	1785.00	1248.92	1900.00	2133.88	2438.21
		Total Budget Expenditure	4556.78	5344.17	4569.84	3723.20	5254.79	5464.50	4186.32	5442.24	5018.81	4085.89	5715.07	5716.49	5920.04
		Total Tax Revenue	937.29	1151.52	1068.52	1018.50	1713.52	1442.30	1329.95	1911.52	1564.02	1434.07	1314.02	1020.02	1142.02
		Total Non Tax Revenue	280.80	514.20	571.48	420.62	572.41	608.18	406.09	623.97	552.66	392.26	639.47	535.95	570.74
		Total Establishment Expenses	1042.66	1312.89	1307.76	1160.40	1522.31	1531.00	1347.67	1739.03	1639.22	1392.97	1872.21	1494.78	1758.24
		Total Administrative Expenses	113.27	156.75	141.29	112.75	147.27	133.14	106.51	148.88	106.61	74.72	119.97	112.31	124.58
		Total Operation and Maintenance Expenses	821.67	801.93	831.49	644.15	781.79	854.45	545.79	799.51	771.29	652.92	1171.09	1460.26	1055.94
		Total Interest and Finance Expenses	106.29	155.10	147.00	135.83	154.41	176.00	164.05	188.00	171.50	167.36	185.00	167.00	168.50
		Total Programme Expenses	2.96	17.63	4.17	2.61	13.93	8.43	2.32	13.89	8.19	7.23	14.67	3.94	14.32
		Total Property Tax Revenue	673.45	800.00	750.00	706.53	1200.00	1000.00	0.00	1350.00	1000.00	1019.92	700.00	550.00	600.00
		Total Own Source Revenue	1218.09	1665.72	1640.00	1439.20	2285.93	2050.50	1736.04	2535.49	2116.68	1826.33	1953.49	1555.97	1712.76
		Total State Govt. Grants	753.13	884.86	596.62	854.93	777.70	640.45	819.99	950.95	1163.50	985.71	985.77	1460.10	1253.50
		Revenue Sharing by State Govt.	659.04	930.00	580.00	680.06	515.50	417.17	636.77	730.00	565.00	644.81	780.00	717.00	700.00
		Central finance Commission Grant	129.99	250.00	190.00	93.93	200.00	221.00	0.00	225.00	0.00	124.99	300.00	600.00	500.00
		Grants from Centrally Sponsored Schemes	19.85	17.00	46.50	31.82	59.50	30.76	26.75	67.00	296.32	235.05	188.17	166.05	61.00
		Total Grants	902.97	1151.86	833.12	980.68	1037.20	892.21	846.74	1242.95	1459.82	1345.75	1473.94	2226.15	1814.50
		Total Borrowings and Loans	1082.87	1110.00	1300.00	1187.86	970.00	659.00	508.19	670.00	423.51	348.53	800.00	682.50	1050.00
	Coimbatore	Total Revenue Income	409.48	464.91	397.11	448.81	468.09	580.04	496.16	644.63	684.94	454.38	643.30	397.71	656.81
		Total Capital receipts	481.02	384.56	256.09	220.17	422.82	79.56	158.90	550.97	204.47	270.73	727.74	546.61	910.77
		Total Income	890.50	849.47	653.20	668.98	890.91	659.60	655.06	1195.60	889.41	725.11	1371.04	944.32	1567.58
		Total Revenue Expenditure	295.25	334.69	364.71	413.34	440.69	453.91	435.45	530.12	490.91	421.85	619.76	500.90	649.62
		Total Capital Expenditure	241.26	512.08	291.63	254.86	441.41	208.42	219.03	664.57	398.97	383.12	750.61	511.48	917.67
		Total Budget Expenditure	536.51	846.77	656.34	668.21	882.10	662.33	654.48	1194.69	889.88	804.98	1370.38	1012.39	1567.29
		Total Tax Revenue	128.56	144.02	143.13	181.75	157.13	187.86	148.57	277.34	200.53	140.18	212.77	136.58	163.11
		Total Non Tax Revenue	86.69	125.81	81.42	94.11	118.42	205.16	131.41	169.24	261.72	107.45	189.46	98.23	204.43
		Total Establishment Expenses	146.33	141.30	162.76	159.76	183.67	191.46	190.93	216.34	219.46	207.87	260.57	219.71	257.88
		Total Administrative Expenses	29.65	14.53	16.03	17.03	18.24	17.43	19.49	19.57	22.36	23.96	27.61	22.17	38.15
		Total Operation and Maintenance Expenses	109.55	93.62	173.37	190.83	148.69	192.35	201.14	235.16	195.65	184.34	265.32	254.28	299.45
		Total Interest and Finance Expenses	5.20	6.43	7.24	7.12	10.00	8.69	5.21	7.49	3.35	4.59	9.86	4.25	10.89
		Total Programme Expenses	0.34	0.50	0.02	0.24	2.50	0.25	1.21	3.00	0.39	0.78	5.00	0.50	5.00
		Total Property Tax Revenue	NA	111.11	NA	142.61	121.02	145.26	112.49	232.62	163.02	104.67	170.78	98.22	111.53
		Total Own Source Revenue	215.25	269.83	224.54	275.86	275.55	393.02	279.98	446.58	462.25	247.63	402.23	234.81	367.54
		Total State Govt. Grants	NA 44.30	NA 26.20	NA 27.40	NA 24.42	NA 27.00	NA 11.51	NA 10.70	NA 15.00	NA 52.66	NA 25.65	NA 50.20	NA 52.75	NA 72.00
		Revenue Sharing by State Govt.	44.29	36.38	37.49	34.13	37.80	44.51	48.79	46.80	53.66	35.65	58.38	52.75	72.00
		Central finance Commission Grant	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
		Grants from Centrally Sponsored Schemes	NA 620.06	NA 122.60	NA 244.07	NA 100.45	NA 177.56	NA 247.70	NA	NA 706.24	NA 24442	NA 12.1.00	NA	NA 622.22	NA
		Total Grants	629.96	432.60	211.87	188.45	477.56	217.78	306.34	706.21	344.13	424.09	814.44	633.32	1032.76
	I .	Total Borrowings and Loans	0.00	110.66	179.29	168.65	100.00	NA	NA	NA	NA	NA	64.58	6.50	75.79

Thank You!

To know more:





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