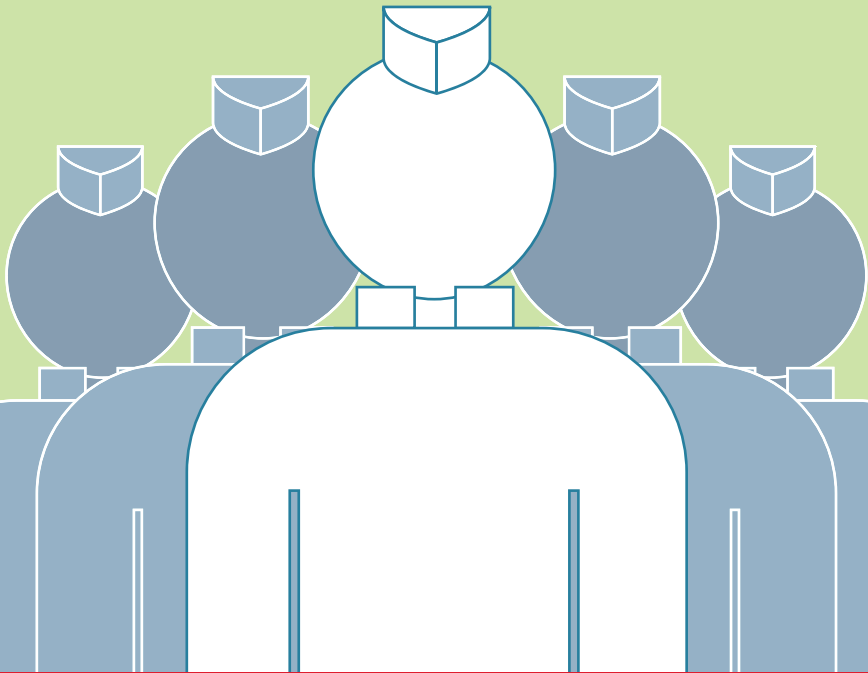


A comprehensive
& objective rating
of the Elected
Representatives'
performance



DELHI

REPORT CARD

MUNICIPAL COUNCILLORS 2018

प्रजा एक अपक्षपाती संस्थान है जो १९९९ से उत्तरदायी शासन को सक्षम बनाने की दिशा में काम कर रही है। प्रजा नागरिकों को जानकारी और परिप्रेक्ष्य प्रदान कर शासन-विधि में भाग लेने के लिए शक्ति प्रदान करती है ताकि वे मत-पेटी तक ही सीमित न रहे और राजनीतिक रूप से सक्रिय और सम्मिलित हो सकें। यह व्यापक शोधकार्य करती है और नागरिकों की समस्याओं को उजागर करती है ताकि वे उसके प्रति जागरूक हो सकें, और सरकारी और निर्वाचित प्रतिनिधियों के काम को लामबंद कर सकें।

समस्या

प्रजा का मानना है कि अच्छी शासन-विधि की कमी के लिए अनभिज्ञ और अलग-थलग पड़े निर्वाचित प्रतिनिधि और प्रशासन जिम्मेदार हैं, न कि मौजूदा समय के तंत्र या नीतियाँ। इसके अतिरिक्त, नागरिकों और स्थानीय सरकार के बीच प्रभावशाली वाद-व्यवहार को सुविधाजनक बनाने के उपकरणों का भी अभाव है।

प्रजा की प्रतिक्रिया

प्रजा आँकड़ों पर आधारित शोधकार्य करती है और नागरिकों, मीडिया, और सरकारी प्रशासन को जन समस्याओं से सम्बंधित जानकारी प्रदान करती है और चुने गए प्रतिनिधियों के साथ मिलकर उनकी कार्य-प्रणालियों में अकुशलता की पहचान करने और उस को दूर करने, सूचना के अंतर को पाटने, और उन्हें सुधार हेतु उपाय करने में मदद करने के लिए काम करती है।

इसका विकास कैसे हुआ ?

1999	2003	2005	2008-2012	2014	2017
प्रजा ने बृहन मुम्बई नगर निगम (बीएमसी) के साथ मिलकर, मुम्बई का पहला नागरिक अधिकार पत्र बनाया	बीएमसी के साथ मिलकर नागरिकों का शिकायत निदान तंत्र, ऑनलाइन कंप्लेंट अॅण्ड मैनेजमेंट सिस्टम (ओसीएमएस) तैयार किया, और आगामी वर्षों में शिकायतों की जाँच की	मुम्बई के शासन को उजागर और स्पष्ट करने के लिए मुम्बई सिटीजन्स हैंडबुक प्रकाशित की; लगभग २ लाख प्रतियाँ वितरित हुईं	प्रजा संवाद की शुरुआत की; सिटीस्कैन का आरम्भ, मुम्बई के नागरिक एवं सुरक्षा के मुद्दों पर व्यापक आँकड़ों की ऑनलाइन तुलना शुरू की; पार्षद के लिए पुस्तिका प्रकाशित की और विधायकों एवं पार्षदों का वार्षिक रिपोर्ट कार्ड प्रकाशित किया	चुने गए प्रतिनिधियों को नीतियों और भूमिकाओं का ज्ञान देने के लिए कार्यशालायें आयोजित की; मुम्बई में विकसित माँ डल को दोहराने के लिए दिल्ली के अध्याय को प्रारम्भ किया	शहर की शासकीय संरचनाओं को सुधारने के लिए 'शहरी शासन परिवर्तन' नामक नई परियोजना का प्रारंभ

Praja is a non-partisan organisation working towards enabling accountable governance since 1999. Praja empowers citizens to participate in governance by providing knowledge and perspective so that they can become politically active and involved beyond the ballot box. It undertakes extensive research and highlights civic issues to build the awareness of, and mobilize action by the government and elected representatives.

THE PROBLEM

Praja believes that uninformed and disengaged elected representatives and administration, rather than existing systems or policies, are responsible for the lack of good governance. Additionally, there is a paucity of tools to facilitate effective interaction between citizens and the local government.

PRAJA's RESPONSE

Praja conducts data driven research and provides information on civic issues to citizens, media, and government administration and works with elected representatives to identify and address inefficiencies in their work processes, bridge the information gaps, and aid them in taking corrective measures.

HOW DID IT EVOLVE?

1999	2003	2005	2008-2012	2014	2017
Praja, along with the Brihan Mumbai Municipal Corporation (BMC), created Mumbai's first Citizen Charter	Teamed up with BMC and built its citizen's grievance redressal mechanism, The Online Complaint and Management System (OCMS), and conducted complaint audits in the ensuing years	Published Mumbai Citizen's Handbook to demystify governance in Mumbai; About 2 lakh copies distributed	Initiated Praja Dialogue; launched CityScan, an online collation of extensive data on civic and security issues in Mumbai; Published Councilor handbook; and annual report cards on MLAs, and Councilors	Conducted workshops with elected representatives, educating them on policies and roles; started the Delhi Chapter to replicate the model developed in Mumbai	Started a new project 'Transforming Urban Governance' to reform city governance structures.

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मुस्तफा डॉक्टर

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अंजन घोष

वरिष्ठ उपाध्यक्ष, हंसा रिसर्च

और हंसा की बाकी टीम जिसमें शामिल हैं - ट्रिस्टन
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चक्रवर्ती, हरीश सिंह, बिपुल कुमार, मुकुंद कुमार
और प्रदीप कुमार

प्रजा की टीम**मिलिंद म्हस्के**

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प्रियंका शर्मा

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और प्रजा की बाकी टीम समेत - आशिष डांग्रे, अश्विनी
अगावणे, अविनाश रोकडे, बलवंत किरार, बिनैफर
रिपोर्टर, दृष्टि छिब्रर, एकनाथ पवार, गणेश जाधव, गणेश
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गिडये, महेश भास्कर, नेहा कोरी, निकिता इसरानी, नीलम
मिराशी, नुरुल होदा, पल्लवी काकाजी, पंक्ति दलाल,
प्रगती वाटवे, पूजा वर्मा, राघव मुदगल, राहुल कुलकर्णी,
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रिपोर्ट कार्ड की आवश्यकता क्यों पड़ी और इसमें क्या निहित है?

भारत के लोगों द्वारा निर्वाचित प्रतिनिधियों ने पिछले ६६ वर्षों से पंचायत से लेकर संसद तक विभिन्न निकायों में प्रतिनिधित्व किया है।

इन प्रतिनिधियों ने विचार-विमर्श किया, बहस की, सवाल किए, नए कानूनों का प्रस्ताव रखा, नया कानून पारित किया और भारत के संविधान द्वारा उन्हें दिए गए तंत्र का उपयोग करते हुए सभी स्तरों पर राष्ट्र पर शासन किया। १९५० का संविधान जो हमने स्वयं बनाया है और उसमें बताया गया है कि देश का शासन कैसे चलना चाहिए। पिछले तीन दशकों में हमने विभिन्न कारणों से शासन की गुणवत्ता में लगातार गिरावट देखी है, जिनके प्रमुख कारण रहे हैं राजनीति का व्यावसायीकरण और अपराधीकरण, जिससे हमारे देश में शासन का बहुत अधिक अभाव पैदा हो गया है।

देश के अधिकांश भाग में मतदाता के मूक गवाह बनने के कारण ऐसा प्रतीत होता है कि वह सरकार और निर्वाचित प्रतिनिधियों से निराश और असंतुष्ट महसूस कर रहा है।

चुनावों के दौरान ही नागरिकों की 'सचमुच' सुनी जाती है और ऐसा पाँच सालों में एक बार होता है। चुनाव का समय ही वह समय होता है जब निर्वाचित प्रतिनिधियों का उस अवधि में उनके प्रदर्शन के लिए मतदाताओं द्वारा आंकलन किया जाता है।

शासन की बढ़ती समस्याओं और नागरिकों की लगातार बढ़ती जरूरतों को देखते हुए, एक सतत संवाद और निर्वाचित प्रतिनिधियों की कार्यप्रणाली के मूल्यांकन की आवश्यकता है।

इसी सतत संवाद और मूल्यांकन की आवश्यकता के कारण प्राजा ने इस रिपोर्ट कार्ड को विकसित किया है।

निर्वाचित प्रतिनिधियों के निष्पादन का मूल्यांकन इस समय की जरूरत बन गया है।

इस मूल्यांकन को निर्वाचित प्रतिनिधियों की संवैधानिक भूमिका और जिम्मेदारी और उनके मतदाताओं की राय को ध्यान में रखते हुए किया गया है। हम इस मूल्यांकन प्रणाली को बेहतर बनाने के लिए हर प्रकार की प्रतिक्रिया प्राप्त करने में पूरा विश्वास करते हैं।

हमें विश्वास है कि यह रिपोर्ट कार्ड जो हम हर साल प्रकाशित करते हैं, वह नागरिकों, निर्वाचित प्रतिनिधियों, राजनैतिक दलों और सरकार को निर्वाचित प्रतिनिधियों के कामकाज से सम्बंधित बहुमूल्य राय प्रदान करेगा। हम यह भी उम्मीद करते हैं कि यह न केवल दिल्ली में बल्कि देश भर में निर्वाचित प्रतिनिधियों के प्रदर्शन के मानक और नियत स्तर स्थापित करेगा।

WHY WAS A REPORT CARD NEEDED AND WHAT DOES IT CONTAIN?

The People of India have had Elected Representatives representing them in various bodies from the parliament to the panchayat for the last 66 years.

These representatives have deliberated, debated, questioned, proposed new laws, passed new laws and governed the nation at all levels using the mechanisms given to them by the Constitution of India. The 1950 constitution which we gave to ourselves laid out the way in which the country should be governed. In the last three decades we have seen a steady decline in the quality of governance due to various reasons, prime amongst them being commercialisation of politics and criminalisation of politics, which has created a huge governance deficit in our country.

The Electorate has remained a silent witness for most part of this and are feeling let down and frustrated by the Government and the elected representatives.

The time when the citizen has a 'real' say, is during elections which happens once in five years. The elections are the only time when the elected representatives are appraised for their performance in the corresponding term by the electorate.

Looking at the growing problems of Governance and the ever increasing needs of the citizens there is a need of a continuous dialogue and appraisal of the working of the elected representatives.

It is this need of continuous dialogue and appraisal that made Praja develop this Report Card.

Performance Appraisal of Elected Representatives has become the need of the hour.

This appraisal has been done keeping in mind the constitutional role and responsibility of the elected representatives and the opinion of their electorate. We firmly believe in receiving every feedback to improve this appraisal system.

We believe this Report Card which we publish every year will give the citizens, elected representatives, political parties and the government valuable feedback on the functioning of the elected representatives. We also hope that it will set standards and bench marks of the performance of the elected representatives not only in Delhi but across the country.

नागरिकों के लिए सबसे महत्वपूर्ण शासन स्थानीय स्तर की होती है। लोगों को किसी अन्य मुद्दों की तुलना में सड़क की गुणवत्ता, कचरा, पेयजल आपूर्ति, स्वच्छता, कानून और व्यवस्था के बारे में ज्यादा चिन्ता रहती है। स्थानीय नगर निगम और स्थानीय पार्षद के कार्य सीधे तौर पर नागरिकों के जीवन को प्रभावित करते हैं। इसीलिए नियमित रूप से यह देखना आवश्यक है कि निगम और चयनित पार्षद कैसा काम कर रहे हैं; इसी को ध्यान में रखते हुए प्रजा निर्वाचित पार्षदों के प्रदर्शन का रिपोर्ट कार्ड प्रकाशित करता आ रहा है।

यह निगम पार्षदों के वर्तमान कार्यकाल की पहली रिपोर्ट कार्ड है और अप्रैल २०१७ से मार्च २०१८ तक की अवधि में हमारे पार्षदों के प्रदर्शन का मूल्यांकन करता है। हम सभी को हमेशा नए पार्षदों सदस्यों के चुने जाने पर बहुत आशाएं होती हैं। यह रिपोर्ट पार्षदों, राजनीतिक दलों और सभी नागरिकों को पार्षदों के कार्यकाल के पहले वर्ष के प्रदर्शन के बारे में प्रतिक्रिया देने का एक प्रयास है। यह रिपोर्ट पार्षदों की 'विधायी' भूमिका का निष्पक्ष श्रेणीकरण (ग्रेडिंग) का एक प्रयास है जिसमें उनसे संबंधित समितियों में विचार विमर्श (उपस्थिति, उठाये गए मुद्दों की संख्या और उनकी गुणवत्ता), विकास निधि का उपयोग; शैक्षणिक योग्यता का रिकॉर्ड, पैन कार्ड की उपलब्धता और उनके खिलाफ पंजीकृत आपराधिक मामले, और; उनके निर्वाचन क्षेत्र में जागरूकता, उपलब्धता, भ्रष्टाचार और नागरिक सेवाओं की गुणवत्ता के बारे में वहां के नागरिकों की धारणा शामिल है। हमारे रिपोर्ट कार्ड के अनुसार तीनों निगमों में पार्षदों का औसत समग्र स्कोर है: उत्तर दिल्ली नगर निगम (एनडीएमसी) ६२.२९% दक्षिण दिल्ली नगर निगम (एसडीएमसी) ६१.४३% और पूर्वी दिल्ली नगर निगम (ईडीएमसी) ६०.८६%; जो विशेष रूप से बुरा नहीं है। हालांकि, एक कुशलतापूर्वक संचालित शहर निकाय के लिए यह औसत स्कोर ७० या ८० की तरफ बढ़ना आवश्यक है जो प्रभावी 'विधायी' प्रदर्शन, सार्वजनिक जीवन में सत्यनिष्ठा और मतदाताओं द्वारा उच्च ग्रेडिंग को परिलक्षित करता है।

पूरे प्रदर्शन को संतोषजनक माना जा सकता है पर आवश्यक यह है कि विशिष्ट मानकों में सुधार के क्षेत्रों जैसे पहुंच और अन्य का विश्लेषण किया जाए। २८,६२४ परिवारों के हमारे नागरिक सर्वेक्षण के अनुसार पार्षद सुगमता से उपलब्ध नहीं हैं; अनुमानित पहुंच का स्कोर एनडीएमसी के लिए ४३.९६%, एसडीएमसी के लिए ४६.४८% और ईडीएमसी के लिए ४३.८६% है। जब मतदाताओं को अपने प्रतिनिधि तक पहुंच सुगम नहीं लगती है तो इसका असर न केवल सेवाओं की गुणवत्ता में दिखाई देता है अपितु इसका प्रभाव विभिन्न मंचों पर निर्वाचित प्रतिनिधियों द्वारा उठाए गए मुद्दों की गुणवत्ता पर भी देखा जा सकता है। नागरिक शिकायत श्रेणियों के अनुपात में पार्षदों द्वारा उठाए गए मुद्दों की तुलना का स्कोर काफी खराब रहा, जो एनडीएमसी के लिए ३५.६८%, एसडीएमसी के लिए ३७.५६% और ईडीएमसी के लिए ४०.२७% था।

इसी प्रकार, इस मापदण्ड को प्रत्येक पार्षद और उनके हितधारकों द्वारा विभिन्न मानकों पर व्यक्तिगत प्रदर्शन के आंकलन के लिए प्रयोग किया जाता है इससे पार्षदों द्वारा उनकी भूमिकाओं को समझने और प्रभावी प्रदर्शन करने के लिए प्राप्त प्रतिक्रियाओं से एक स्वस्थ वार्ता की शुरुआत हो सकती है। हमें उम्मीद है कि हमारे पार्षदों के वस्तुनिष्ठ (निष्पक्ष) प्रदर्शन मूल्यांकन के द्वारा जवाबदेही सुनिश्चित करने की यह प्रक्रिया हमारे शहरी निकायों में सेवाओं की प्रभावी वितरण के लिए मार्ग प्रशस्त करेगी।

निताई मेहता,
व्यवस्थापकीय विश्वस्त,
प्रजा फाउंडेशन

Governance at the local level is what matters the most to citizens. People are more concerned with the Quality of roads, garbage, water supply, sanitation, law and order than anything else. The work and efficiency of the local Municipal Corporation and the local Municipal councillor directly impacts the lives of the citizens. It is therefore important to see on a regular basis how the Corporation and the elected councillor is performing; it is to that end that Praja has been releasing the report card of the performance of the elected Municipal councillors.

This report card is the first one for this current term and evaluates our councillors performance for the period from April'17 to March'18. As usual there are always high hopes when a new set of Councillors are elected. This report is an attempt to give a feedback to the councillors, political parties and citizens at large on how our councillors have performed in their first year in office. The report is an objective grading of the councillors 'legislative' role which includes deliberations (attendance, no. of issues raised and quality of issues raised) in the committees they are part of, usage of development fund; records of education qualification, possessing PAN card and criminal cases registered against them, and; citizen's perception in their respective constituency on awareness, accessibility, corruption and quality of civic services.

The average overall score of the councillors in the three corporations as per our report card are: 62.29% for North Delhi Municipal Corporation (NDMC), 61.43% for South Delhi Municipal Corporation (SDMC) and 60.86% for East Delhi Municipal Corporation (EDMC); which is not particularly poor. However, for an efficiently run city corporation it would be essential that this average score move upwards in 70s and 80s, as this will reflect into effective 'legislative' performance, probity in public life and highly graded in perception scores of the electorate.

While one can look somewhat satisfactorily at the overall performance what is important is to analyse areas of improvements in specific parameters, such as accessibility and so on. Our analysis reveals that councillors are not very accessible according to our citizen survey of 28,624 households; the score for perceived accessibility is 43.96% for NDMC, 46.48% for SDMC and 43.86% for EDMC. When the electorate starts finding their representative being inaccessible it gets not only reflected in quality of services but also has its manifestation in the quality of issues raised by the elected representatives in the deliberative forums. In the score for the comparison between the categories of issues raised by the councillors with the proportion of citizen complaint categories the score has been poor i.e. 35.68% for NDMC, 37.56% for SDMC and 40.27% for EDMC.

Similarly, if this tool is used by each councillor and their stakeholders to scrutinise individual performances on various parameter then a healthy dialogue can be initiated on feedbacks that can be received by the councillors to understand their role and perform more effectively. We hope this process of enabling accountability through an objective performance appraisal of our councillors will lead eventually to effective delivery of services in our municipal corporations.

NITAI MEHTA,
Managing Trustee,
Praja Foundation

आभार

इस बात पर कभी भी संदेह मत करो कि विचारशील, प्रतिबद्ध नागरिकों का एक छोटा सा समूह दुनिया बदल सकता है; यही एकमात्र बात है जो अबतक हुई है।
– मागरिट मीड

आज समय की यह माँग है कि हम सब जागृत होकर कुछ परिवर्तन की माँग करें और उसे लाने का हर प्रयास करें।

इस रिपोर्ट कार्ड को तैयार करने में शामिल लोग पूरी तरह से यह मानते हैं कि जब समय उनसे कुछ करने की उम्मीद कर रहा है तो वे चुपचाप सब देखते हुए इंतज़ार नहीं कर सकते। इस रिपोर्ट कार्ड को विकसित करने के लिए उन सभी लोगों ने भारत के संविधान और उसके द्वारा - संविधान के उच्च आदर्शों - न्याय, स्वतंत्रता, समानता और भाईचारे को हासिल करने की दिशा में - बेहतर और कुशल शासन बनाने के अवसर में व्यापक विश्वास के साथ मिलकर काम किया है।

यह पुस्तिका प्रजा की मौलिक टीम के वास्तविक, संबद्ध प्रयासों का एक संग्रह है। हम, विशेष तौर पर डॉ. सी. आर. श्रीधर, के.एम.एस. (टीटू) अहलूवालिया और डॉ. सुमा चिटनीस के मार्गदर्शन की सराहना करना चाहते हैं। और साथ ही प्रजा के सलाहकारों को भी उनके सक्रिय सहयोग के लिए। हम अपने सहयोगी संस्थानों को, शासकीय संरचना को बेहतर बनाने की दिशा में काम कर रहे एक प्रमुख संस्थान, इनिशिएटिव्स ऑफ़ चेंज (आईसी) सेंटर फॉर गवर्नेंस को भी धन्यवाद देना चाहते हैं।

यहाँ पर जनमत संग्रह करने के लिए हंसा रिसर्च का आभार व्यक्त करना ज़रूरी है।

उत्तम प्रकाशन कार्य करने के लिए वकील्स के सहयोग का आभार व्यक्त करना भी अत्यावश्यक है।

प्रजा ने इस रिपोर्ट के संकलन में युक्त अधिकतर आँकड़े सूचना के अधिकार, २००५ के तहत प्राप्त किए हैं; जिसके बिना विधायकों के विषय में जानकारी प्राप्त करना अत्यंत कठिन होता। अतः आरटीआई अधिनियम और इसमें शामिल सभी लोगों, विशेषतः नागरिक समाज से, ऐसे सशक्त कानून को लाने के प्रति आभार प्रकट करना अत्यावश्यक है। साथ ही उन सरकारी अधिकारियों का भी जो आरटीआई अधिनियम में आस्था रखते हैं और उसके प्रभावशाली क्रियान्वन के लिए संघर्ष करते हैं।

अत्यंत महत्वपूर्ण, प्रजा फाउंडेशन इनके द्वारा दिए गए समर्थन की सराहना करता है:



European Union

Friedrich Naumann
STIFTUNG FÜR DIE FREIHEIT

Ford Foundation



Narotam Sekhsaria Foundation

Madhu Mehta
Foundation

इस प्रकाशन के तर्क प्रजा फाउंडेशन द्वारा प्रकाशित किये जाते हैं और यह यूरोपीयन यूनियन और अन्य दाताओं और प्रायोजकों के विचारों को नहीं दर्शाता है।

ACKNOWLEDGEMENTS

Never doubt that a small group of thoughtful, committed citizens can change the world; indeed, it's the only thing that ever has.

– Margaret Mead

The change comes when people stand up and demand for it, and then strive to get it. Today we are at that juncture of history where time demands that we stand up and demand that change and go and get it.

Individuals involved in developing this report card strongly believe that they cannot just wait and remain mute spectators when time is demanding action from them. All of them have come together to develop this report card with a over-arching belief in the Constitution of India and the opportunity it creates for improved and efficient governance – the mean towards achieving the high ideals of the constitution – Justice, Liberty, Equality and Fraternity.

This book is a compilation of sincere, concerned efforts of the Core Praja Team. We would like to particularly appreciate the guidance of: Dr. C R Sridhar, KMS (Titoo) Ahluwalia and Dr. Suma Chitnis. And also to Praja's Advisors for their active support.

We would like to thank our partner organisation, Initiatives of Change (IC) Centre for Governance, a prominent organisation working on improving governance structures.

It is important here to acknowledge Hansa Research for conducting the opinion poll.

It is also very important to acknowledge the support of Vakils for doing a splendid publishing work.

Praja has obtained much of the data used in compiling this report card through Right to Information Act, 2005; without which sourcing information on the MLAs would have been very difficult. Hence it is very important to acknowledge the RTI Act and everyone involved, especially from the civil society, in bringing such a strong legislation. Also to those government officials who believe in the RTI Act and strive for its effective implementation.

Very importantly, Praja Foundation appreciates the support given by:



European Union

Friedrich Naumann
STIFTUNG FÜR DIE FREIHEIT

Ford Foundation



Narotam Sekhsaria Foundation

Madhu Mehta
Foundation

The contents of this publication are published by Praja Foundation and in no way can be taken to reflect the views of the European Union and other donors and sponsors.

भारत में राजनीतिज्ञों की आलोचना का प्रचलन है। प्रश्न यह उठता है कि: हमारे चयनित प्रतिनिधियों के प्रदर्शन का वस्तुनिष्ठ आंकलन कैसे किया जा सकता है? यकीनन उनसे उनके ही विचार पूछना सही तरीका नहीं होगा। न ही उनका आंकलन करने के लिए चंद राजनैतिक पंडितों (जिनका अपना ही दृष्टिकोण हो सकता है) को पूछना पर्याप्त होगा।

ऐसा आंकलन करने का एकमात्र तरीका जो निष्पक्ष और विश्वसनीय होता है वह है, एक व्यवस्थित और पारदर्शी अध्ययन है जिसे सम्मानित कार्मिकों द्वारा स्वतंत्र रूप से किया गया हो। बिल्कुल यही तरीका है जो प्रजा रिपोर्ट कार्ड अपनाना और पूरा करना चाहता है।

पार्षद की श्रेणियाँ इनपर आधारित हैं:

- (क) निगम और समिति सभाओं की उपस्थिति, उठाए गए मुद्दों की संख्या और उनके प्रकार, विवेकाधीन निधि इत्यादि पर आरटीआई के माध्यम से प्राप्त आँकड़े।
- (ख) एक प्रतिष्ठित सर्वेक्षण संस्थान द्वारा नागरिकों के अपने चयनित प्रतिनिधि के बारे में विचारों की समीक्षा करने के लिए दिल्ली के २८,६२४ नागरिकों का व्यक्तिगत साक्षात्कार।

हम मानते हैं कि यह रिपोर्ट कार्ड देश के राजनैतिक शासन में जवाबदेही और पारदर्शिता को बढ़ावा देने की दिशा में एक महत्वपूर्ण कदम है।

के. एम. एस. (टीटु) अहलुवालिया पूर्व अध्यक्ष एवं
- एसी नीलसन-ओआरजी-एमएआरजी के मुख्य कार्यकारी अध्यक्ष

The air in India is thick with criticism of politicians. The question that arises is: how can the performance of our elected representatives be assessed objectively? Surely the right way cannot be by asking them for their opinion of themselves. Nor is it adequate to get a few political pundits (who may have their own angles) to evaluate them.

The only way such an assessment can be done in a manner that is, and is seen to be, unbiased and credible, is through a systematic and transparent study undertaken independently by respected professionals. That is precisely what The Praja Report Card seeks to accomplish.

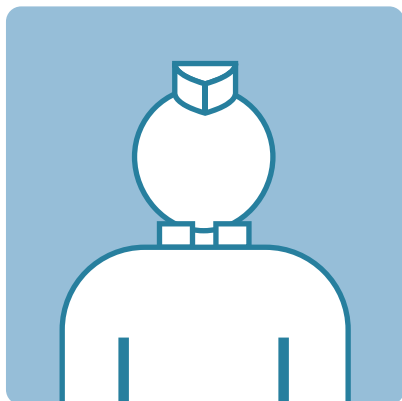
The ratings of the Municipal Councillors are based on:

- (a) Data accessed through RTI on attendance of Corporation and committee meetings, number and type of issues raised, use of discretionary funds, etc.
- (b) Personal interviews with 28,624 citizens of Delhi conducted by a reputed survey research organisation, to investigate the views of citizens on their elected representatives.

We believe the Report Card is an important step forward in promoting accountability and transparency in the political governance of the country.

K.M.S. (TITOO) AHLUWALIA, Formerly Chairman &
CEO of A.C. Nielsen ORG-MARG

PROFILES AND PERFORMANCE OF MUNICIPAL COUNCILLORS









Of the total 272 Municipal Councillors from the city, the overall ranking is done for 269; while three Councillors who are Mayor were not ranked.

Councillors' party, education, profession, constituency details & age have been taken from the affidavit submitted by the candidate during the election and/or from Delhi corporation website.

For understanding details on the ranking and scales of the marking kindly go to the section of methodology.

Henceforth : MCD - Municipal Corporation of Delhi; NDMC - North Delhi Municipal Corporation; SDMC - South Delhi Municipal Corporation; EDMC - East Delhi Municipal Corporation.

DETAILS OF MUNICIPAL COUNCILLORS WHO HAVE NOT BEEN CONSIDERED IN REPORT CARD

Name	Party	Details	Reasons
 Preety Aggarwal		Age: 43 Education: B.Sc. Profession: Business Zone: Rohini Constituency: 057-N (Area: Rohini-F) Corporation: NDMC	Mayor (2017-2018)
 Kamaljeet Sehrawat		Age: 45 Education: Master of Commerce (M.Com.) Profession: Director, Genius Commercial & Educational Institute Pvt. Ltd. Zone: Najafgarh Constituency: 038-S (Area: Dwarka-B) Corporation: SDMC	Mayor (2017-2018)
 Neema Bhagat		Age: 54 Education: B.Ed. Profession: Social Worker Zone: Shahdara South Constituency: 024-E, (Area: Geeta Colony) Corporation: EDMC	Mayor (2017-2018)

Note for EDMC Discretionary funds : In response to an RTI filed on 24.04.2018 for EDMC's Discretionary funds, a reply letter dated 25.05.2018 provided that due to lack of adequate budget in EDMC the Councillors were not given any Discretionary funds. Therefore, for EDMC councillors marking has been done out of 95 (Five marks allotted for utilisation of Discretionary funds has not been considered).

HOW TO READ THE RANKING PAGE :

Overall Rank for the current year (2018) is given after summation of all the weightages. The top three ranks are awarded a trophy - The Torch. The First gets gold, the second silver and the third bronze.



MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30
		C	67.59	3	A	15.00	A	9.08	E	13.04	A	5	C	20.48

Personal details

Total Scores

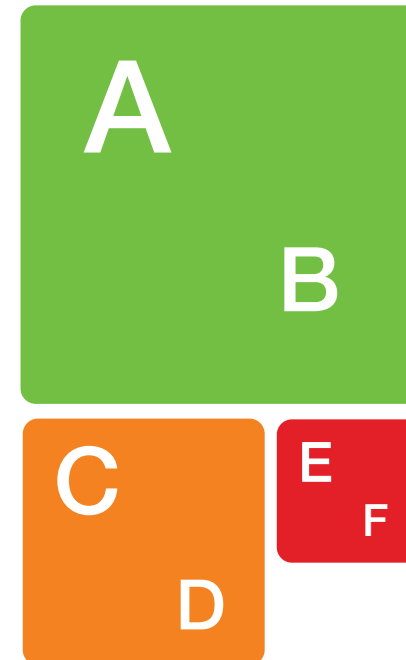
Areas for ranking:

1. Attendance
2. Issues Raised
3. Quality of Issues Raised (Importance of Issue Raised (Questions) Compared to Duties as per MCD Act + Issue Raised Compared to Citizen's Complaints)
4. Least Criminal Record (including the negative marking for criminal records)
5. Perceived Performance (Perception of Public Services + Perceived as Accessible + Perceived Least Corrupt + Broad Measures)

Colour Coding:


- Grade 'A' – 100% to 80% marks
- Grade 'B' – Less than 80% to 70% marks
- Grade 'C' – Less than 70% to 60% marks
- Grade 'D' – Less than 60% to 50% marks
- Grade 'E' – Less than 50% to 35% marks
- Grade 'F' – Less than 35% marks



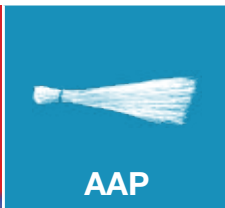

DELHI'S MUNICIPAL COUNCILLORS AND THEIR RANKINGS













MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30
	 BJP	2018 C	63.76	45	A	13.90	E	4.11	E	16.31	A	5	D	17.45
Savita	Age: 36, Edu.: SSC, Profession & Occupation: Housewife Zone: Narela, Constituency No.: 001-N, (Area: Narela), Corporation: NDMC				Committee: Narela Ward Committee, Works Committee, Hindi Committee, Sports Promotions & Allied Matters Committee									
	 BJP	2018 B	72.96	13	A	12.88	A	8.92	C	20.57	A	5	C	18.60
Suneet Chauhan	Age: 41, Edu.: HSC, Profession & Occupation: Business Zone: Narela, Constituency No.: 002-N, (Area: Bakhtawarpur), Corporation: NDMC				Committee: Narela Ward Committee, Appointments Promotions, Disciplinary & Allied Matters, Medical Relief & Public Health Committee, Sports Promotions & Allied Matters Committee									
	 BJP	2018 C	61.28	60	B	10.78	F	2.74	D	16.91	A	5	C	18.85
Nisha Mann	Age: 47, Edu.: SSC, Profession & Occupation: Housewife Zone: Narela, Constituency No.: 003-N, (Area: Alipur), Corporation: NDMC				Committee: Narela Ward Committee, Appointments Promotions, Disciplinary & Allied Matters, Environment Management Services Committee, Law & General Purposes Committee									
	IND	2018 D	54.41	93	D	8.34	E	4	E	14	A	5	D	15.52
Archana	Age: 30, Edu.: M.A., Profession & Occupation: Housewife Zone: Narela, Constituency No.: 004-N, (Area: Holambi Khurd), Corporation: NDMC				Committee: Narela Ward Committee									


MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 AAP	2018	D	55.30	86	C	10.16	F	0.58	E	14.96	A	5	C	18.60
Ram Narain	Age: 51, Edu.: 8 th Class Fail, Profession & Occupation: Business Man Zone: Narela, Constituency No.: 005-N, (Area: Bankner), Corporation: NDMC				Committee: Narela Ward Committee, Appointments Promotions, Disciplinary & Allied Matters, Law & General Purposes Committee										
	 BJP	2018	B	76.32	3	A	14.70	B	7.25	C	20.29	A	5	B	22.08
Urmila Rana	Age: 41, Edu.: Bachelor of Arts, Profession & Occupation: Farming & Self Employed Zone: Civil Line, Constituency No.: 006-N, (Area: Kadipur), Corporation: NDMC				Committee: Civil Line Ward Committee, Hindi Committee, Municipal Accounts Committee										
	 BJP	2018	C	61.61	56	B	10.70	C	6.17	D	16.87	A	5	D	15.88
Anil Kumar Tyagi	Age: 51, Edu.: B.A., Profession & Occupation: Not Given Zone: Civil Line, Constituency No.: 007-N, (Area: Burari Delhi), Corporation: NDMC				Committee: Civil Line Ward Committee, Assurance Committee, Hindi Committee										
	 BJP	2018	B	72.45	16	A	13.78	A	8.23	C	20.85	A	5	D	17.59
Rekha Sinha	Age: 49, Edu.: B.A., Profession & Occupation: Social Worker Zone: Civil Line, Constituency No.: 008-N, (Area: Jharoda), Corporation: NDMC				Committee: Civil Line Ward Committee, High Powered Property Taxes Committee										






MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE			
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30		
	 BJP	2018	B	77.04		1	A	15	A	9.31	B	23.35	A	5	D	17.38
Kaustuba Nand Balodi	Age: 49, Edu.: M.A., Profession & Occupation: Building Material Supplier, Social Worker Zone: Civil Line, Constituency No.: 009-N, (Area: Kamal Pur), Corporation: NDMC				Committee: Civil Line Ward Committee, Assurance Committee, Appointments Promotions, Disciplinary & Allied Matters, Environment Management Services Committee											
	 BJP	2018	B	74.91		7	A	15	A	8.82	C	20.95	A	5	C	18.14
Kalpana Jha	Age: 47, Edu.: SSC, Profession & Occupation: Housewife Zone: Civil Line, Constituency No.: 010-N, (Area: Sant Nagar), Corporation: NDMC				Committee: Civil Line Ward Committee, Garden Committee											
	 AAP	2018	B	73.06		12	B	11.98	A	9.50	B	23.87	A	5	D	16.72
Ajay Kumar	Age: 34, Edu.: 9 th Passed, Profession & Occupation: Business Man Zone: Civil Line, Constituency No.: 011-N, (Area: Mukundpur), Corporation: NDMC				Committee: Civil Line Ward Committee, Garden Committee, High Powered Property Taxes Committee											
	 INC	2018	B	71.54		18	C	10.39	A	9.70	B	23.33	A	5	D	16.12
Amar Lata Sangwan	Age: 50, Edu.: HSC, Profession & Occupation: PVT. Service at Macmillan Publisher Zone: Civil Line, Constituency No.: 012-N, (Area: Timarpur), Corporation: NDMC				Committee: Civil Line Ward Committee, Law & General Purposes Committee, Sports Promotions & Allied Matters Committee											


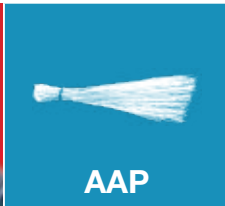
MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 INC	2018	B	72.12	17	A	12.79	A	8.72	C	22.47	A	5	D	16.14
Guddi Devi	Age: 42, Edu.: Studies upto 10 th , Profession & Occupation: Readymade Garment Zone: Civil Line, Constituency No.: 013-N, (Area: Malka Ganj), Corporation: NDMC				Committee: Civil Line Ward Committee, Medical Relief & Public Health Committee										
	 BJP	2018	D	58.14	69	C	9.13	D	5.68	E	15.26	A	5	D	16.07
Raja Iqbal Singh	Age: 46, Edu.: L.L.B., Profession & Occupation: Business Zone: Civil Line, Constituency No.: 014-N, (Area: G.T.B. Nagar), Corporation: NDMC				Committee: Civil Line Ward Committee, Medical Relief & Public Health Committee, Garden Committee, Law & General Purposes Committee										
	 BJP	2018	C	67.30	31	A	13.72	C	6.17	D	17.99	A	5	D	17.41
Pooja Madan	Age: 40, Edu.: HSC, Profession & Occupation: Business Zone: Civil Line, Constituency No.: 015-N, (Area: Mukherjee Nagar), Corporation: NDMC				Committee: Civil Line Ward Committee, Garden Committee, Law & General Purposes Committee										
	 INC	2018	C	68.90	21	E	6.66	A	9.41	C	22.50	A	5	C	18.33
Mukesh Kumar Goel	Age: 57, Edu.: Utama in Economics, Profession & Occupation: Business Zone: Civil Line, Constituency No.: 016-N, (Area: Sarai Pipal Thala), Corporation: NDMC				Committee: Civil Line Ward Committee, Appointments Promotions, Disciplinary & Allied Matters, Works Committee, Medical Relief & Public Health Committee, Environment Management Services Committee										






MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2018	B	75.19	5	A	13.06	A	9.11	C	22.12	A	5	C	18.90
Garima Gupta	Age: 31, Edu.: Bachelor of Education, Profession & Occupation: Home Tuition Zone: Civil Line, Constituency No.: 017-N, (Area: Adarsh Nagar), Corporation: NDMC				Committee: Civil Line Ward Committee, Medical Relief & Public Health Committee, Garden Committee, High Powered Property Taxes Committee										
	 BJP	2018	D	50.86	95	B	10.76	F	0.49	F	10.43	A	5	D	17.18
Naveen Kumar Tyagi	Age: 58, Edu.: HSC, Profession & Occupation: Business Zone: Civil Line, Constituency No.: 018-N, (Area: Dheerpur), Corporation: NDMC				Committee: Civil Line Ward Committee, Standing Committee, Works Committee, Code of Conduct for Councillors Committee										
	 INC	2018	C	62.16	53	B	11.50	C	6.37	D	16.80	A	5	D	15.48
Sudesh	Age: 49, Edu.: Intermediate, Profession & Occupation: Social Worker Zone: Civil Line, Constituency No.: 019-N, (Area: Sarup Nagar), Corporation: NDMC				Committee: Civil Line Ward Committee, Environment Management Services Committee										
	 BJP	2018	D	50.05	98	B	10.95	F	0.09	F	10.06	A	5	D	16.95
Vijay Kumar Bhagat	Age: 53, Edu.: SSC, Profession & Occupation: Business Zone: Civil Line, Constituency No.: 020-N, (Area: Swami Sharda Nand Colony), Corporation: NDMC				Committee: Civil Line Ward Committee, Assurance Committee, Sports Promotions & Allied Matters Committee										





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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 INC	2018	C	66.28	33	C	10.39	B	7.54	D	17.92	A	5	C	19.42
Poonam	Age: 44, Edu.: Illiterate, Profession & Occupation: Employed Zone: Civil Line, Constituency No.: 021-N, (Area: Jahangir Puri), Corporation: NDMC				Committee: Civil Line Ward Committee, Garden Committee										
	 BJP	2018	B	73.35	11	A	14.39	A	9.70	C	22.80	C	3	D	16.46
Surender Singh Khrub	Age: 53, Edu.: HSC, Profession & Occupation: Retail Trading Income Zone: Civil Line, Constituency No.: 022-N, (Area: Bhalswa), Corporation: NDMC				Committee: Civil Line Ward Committee, Works Committee, Garden Committee										
	 INC	2018	C	62.51	51	E	6.71	B	7.84	D	18.38	A	5	D	17.59
Neesha Yadav	Age: 31, Edu.: M.A., M.Ed, Profession & Occupation: Self Employed Zone: Civil Line, Constituency No.: 023-N, (Area: Samaypur Badli), Corporation: NDMC				Committee: Civil Line Ward Committee, Environment Management Services Committee										
	 BJP	2018	D	50.77	96	D	8.05	F	1.66	E	12.05	A	5	C	18.01
Vinod Mahendru	Age: 47, Edu.: Sixth Pass, Profession & Occupation: Business Zone: Rohini, Constituency No.: 024-N, (Area: Rohini-A), Corporation: NDMC				Committee: Rohini Ward Committee, Medical Relief & Public Health Committee, Sports Promotions & Allied Matters Committee										

MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2018	C	64.49	41	B	10.72	D	5.98	E	16.30	A	5	C	19.49
Kanika Jain	Age: 43, Edu.: M. Com., Profession & Occupation: Not Given Zone: Rohini, Constituency No.: 025-N, (Area: Rohini-B), Corporation: NDMC				Committee: Rohini Ward Committee, High Powered Property Taxes Committee, Municipal Accounts Committee										
	 BJP	2018	C	65.05	38	A	13.69	D	5.39	E	15.43	A	5	C	18.54
Manish Chaudhary	Age: 37, Edu.: Graduate, Profession & Occupation: Social Worker Zone: Rohini, Constituency No.: 026-N, (Area: Vijay Vihar), Corporation: NDMC				Committee: Rohini Ward Committee, Medical Relief & Public Health Committee, Law & General Purposes Committee, Municipal Accounts Committee										
	 BJP	2018	E	49.88	99	D	8.91	F	0.29	F	9.69	A	5	C	19
Gayatri Garg	Age: 43, Edu.: HSC, Profession & Occupation: Housewife Zone: Rohini, Constituency No.: 027-N, (Area: Budh Vihar), Corporation: NDMC				Committee: Rohini Ward Committee, Medical Relief & Public Health Committee, Environment Management Services Committee										
	 AAP	2018	C	62.75	50	A	12.09	D	5.29	E	16	A	5	C	18.37
Ajit Kumar Jha	Age: 40, Edu.: Nil, Profession & Occupation: Business Man Zone: Rohini, Constituency No.: 028-N, (Area: Rithala), Corporation: NDMC				Committee: Rohini Ward Committee, Environment Management Services Committee, Sports Promotions & Allied Matters Committee										

MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	IND	2018	D	50.46	97	C	9.29	F	1	F	11	A	5	C	18.58
Poonam	Age: 41, Edu.: Sixth Pass, Profession & Occupation: Housewife Zone: Narela, Constituency No.: 029-N, (Area: Nangal Thakran), Corporation: NDMC				Committee: Narela Ward Committee										
	 BJP	2018	D	54.87	88	D	8.94	F	1.07	E	15.11	A	5	D	17.74
Braham Parkash	Age: 48, Edu.: HSC, Profession & Occupation: Social Worker Zone: Narela, Constituency No.: 030-N, (Area: Bawana), Corporation: NDMC				Committee: Narela Ward Committee, Assurance Committee, Garden Committee, Law & General Purposes Committee										
	 BJP	2018	C	60.23	62	B	11.92	F	2.05	D	16.73	A	5	D	17.54
Anju Devi	Age: 31, Edu.: Bachelor of Arts, Diploma in Elementary Teacher Education, CTET, Profession & Occupation: Housewife Zone: Narela, Constituency No.: 031-N, (Area: Pooth Khurd), Corporation: NDMC				Committee: Narela Ward Committee, Appointments Promotions, Disciplinary & Allied Matters, Hindi Committee, Municipal Accounts Committee										
	 BSP	2018	B	76.25	4	A	14.33	A	9.60	B	23.43	A	5	D	16.89
Jai Bhagwan	Age: 35, Edu.: HSC, Profession & Occupation: Business Zone: Narela, Constituency No.: 032-N, (Area: Rohini-C), Corporation: NDMC				Committee: Narela Ward Committee, Works Committee, Environment Management Services Committee										









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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 AAP	2018	D	59.95	64	C	9.62	F	1.66	D	19.66	A	5	D	17.01
Reena Devi	Age: 35, Edu.: HSC, Profession & Occupation: Business Zone: Narela, Constituency No.: 033-N, (Area: Begum Pur), Corporation: NDMC				Committee: Narela Ward Committee, Works Committee, Hindi Committee										
	 BJP	2018	C	63.78	44	A	13.25	F	2.54	D	17.80	A	5	C	18.19
Anand Singh	Age: 42, Edu.: Bachelor of Physical Education, Profession & Occupation: Business (Cow Keeper) Zone: Narela, Constituency No.: 034-N, (Area: Rohini-D), Corporation: NDMC				Committee: Narela Ward Committee, Standing Committee, Works Committee, Code of Conduct for Councillors Committee										
	 BJP	2018	D	56.89	75	A	13.29	F	0.98	F	11.51	A	5	C	20.12
Poonam Dabas	Age: 44, Edu.: SSC, Profession & Occupation: Housewife Zone: Narela, Constituency No.: 035-N, (Area: Kanjhawala), Corporation: NDMC				Committee: Narela Ward Committee, Sports Promotions & Allied Matters Committee										
	 BJP	2018	B	74.48	8	B	11.34	A	10	C	22.32	A	5	C	18.82
Jayender Kumar Dabas	Age: 50, Edu.: HSC, ITI Certificate Course, Profession & Occupation: Air Conditioner Technician Zone: Narela, Constituency No.: 036-N, (Area: Rani Khera), Corporation: NDMC				Committee: Narela Ward Committee, Standing Committee, Appointments Promotions, Disciplinary & Allied Matters, Works Committee, Code of Conduct for Councillors Committee										




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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2018	D	54.75	90	A	13.06	F	0.78	E	12.42	A	5	D	17.49
Jyoti	Age: 28, Edu.: 9 th Pass, Profession & Occupation: Business Zone: Narela, Constituency No.: 037-N, (Area: Nangloi), Corporation: NDMC				Committee: Narela Ward Committee, Garden Committee, Law & General Purposes Committee, Code of Conduct for Councillors Committee										
	 AAP	2018	F	28.24	103	F	1.48	F	0	F	0	A	5	D	15.76
Babina Shokeen	Age: 35, Edu.: 6 th Class, Profession & Occupation: Social Service Zone: Narela, Constituency No.: 038-N, (Area: Nilothi), Corporation: NDMC				Committee: Narela Ward Committee, Appointments Promotions, Disciplinary & Allied Matters, Hindi Committee										
	 AAP	2018	C	68.78	22	A	12.40	D	5.68	D	19.50	A	5	C	19.20
Anil	Age: 37, Edu.: Graduate, Profession & Occupation: Business Man Zone: Narela, Constituency No.: 039-N, (Area: Mundka), Corporation: NDMC				Committee: Narela Ward Committee, Works Committee, Environment Management Services Committee										
	 BJP	2018	D	54.71	91	C	10.46	F	3.33	E	13.55	A	5	D	15.38
Sona Choudhry	Age: 43, Edu.: SSC, Profession & Occupation: Housewife Zone: Rohini, Constituency No.: 040-N, (Area: Nithari), Corporation: NDMC				Committee: Rohini Ward Committee, Medical Relief & Public Health Committee, Garden Committee										

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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 AAP	2018	C	68.37	26	A	12.88	B	7.64	D	19.57	A	5	D	16.29
Ravinder Bhardwaj	Age: 28, Edu.: Graduation First Year Pass, Profession & Occupation: Business Zone: Rohini, Constituency No.: 041-N, (Area: Aman Vihar), Corporation: NDMC				Committee: Rohini Ward Committee, Appointments Promotions, Disciplinary & Allied Matters, Works Committee, Code of Conduct for Councillors Committee										
	 BJP	2018	C	67.43	29	A	13.17	B	7.35	D	18.25	A	5	D	16.66
Urmila Choudhary	Age: 53, Edu.: SSC, Profession & Occupation: Housewife Zone: Rohini, Constituency No.: 042-N, (Area: Kirari Suleman Nagar), Corporation: NDMC				Committee: Rohini Ward Committee, Standing Committee, Appointments Promotions, Disciplinary & Allied Matters, Law & General Purposes Committee, High Powered Property Taxes Committee										
	 AAP	2018	D	56.34	78	C	10.08	B	7.64	C	19.89	F	-5	D	17.73
Surjeet Singh	Age: 44, Edu.: HSC, Profession & Occupation: Business Zone: Rohini, Constituency No.: 043-N, (Area: Prem Nagar), Corporation: NDMC				Committee: Rohini Ward Committee, Environment Management Services Committee, Municipal Accounts Committee										
	 BJP	2018	E	45.38	101	E	7.19	F	0.19	F	9.04	A	5	D	17.96
Poonam Parashar Jha	Age: 43, Edu.: M. Phil, Profession & Occupation: Political Leader & Consultant Zone: Rohini, Constituency No.: 044-N, (Area: Mubarakpur Dabas), Corporation: NDMC				Committee: Rohini Ward Committee, Appointments Promotions, Disciplinary & Allied Matters, Municipal Accounts Committee										









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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 AAP	2018	C	66.15	34	B	10.59	C	6.56	D	17.97	A	5	C	19.03
Sanjeev Kumar	Age: 40, Edu.: SSC, Profession & Occupation: Business Zone: Rohini, Constituency No.: 045-N, (Area: Sultanpuri-A), Corporation: NDMC				Committee: Rohini Ward Committee, Environment Management Services Committee, Garden Committee										
	 AAP	2018	D	56.27	79	D	8.98	E	3.72	E	13.16	A	5	C	19.41
Radha Devi	Age: 34, Edu.: 8 th Passed, Profession & Occupation: Sweeper Zone: Rohini, Constituency No.: 046-N, (Area: Mangolpuri-D), Corporation: NDMC				Committee: Rohini Ward Committee, Law & General Purposes Committee, Hindi Committee										
	 BJP	2018	D	57.07	74	B	11.53	D	5	E	15.54	A	5	E	13
Sohan Pal	Age: 56, Edu.: Matric, Profession & Occupation: Upper of Shoes Business Zone: Rohini, Constituency No.: 047-N, (Area: Sultan Puri-B), Corporation: NDMC				Committee: Rohini Ward Committee, Works Committee, Environment Management Services Committee										
	 AAP	2018	C	60.80	61	B	11.59	E	4.11	E	13.98	A	5	C	20.12
Baby	Age: 37, Edu.: 8 th Passed, Profession & Occupation: Social Worker Zone: Rohini, Constituency No.: 048-N, (Area: Sultan Puri-C), Corporation: NDMC				Committee: Rohini Ward Committee, Garden Committee										


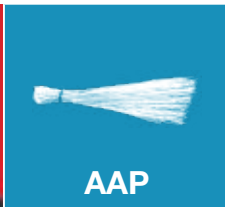



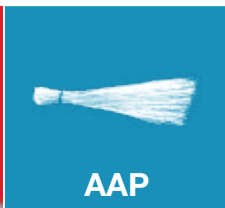


MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2018	D	53.79	94	D	8.37	F	2.94	E	13.94	A	5	D	16.53
Mohit Kumar	Age: 32, Edu.: SSC, Profession & Occupation: Business Zone: Rohini, Constituency No.: 049-N, (Area: Nangloi Jat), Corporation: NDMC				Committee: Rohini Ward Committee, Hindi Committee, High Powered Property Taxes Committee										
	 BJP	2018	D	58.42	67	D	8.77	D	5.49	E	15.72	A	5	D	16.43
Vinay Rawat	Age: 50, Edu.: Madhyama from Hindi Sahitya Sammellan, Profession & Occupation: Business Zone: Rohini, Constituency No.: 050-N, (Area: Peera Garhi), Corporation: NDMC				Committee: Rohini Ward Committee, Sports Promotions & Allied Matters Committee, High Powered Property Taxes Committee										
	 BJP	2018	C	65.22	37	B	11.12	B	7.05	E	16.43	A	5	C	18.62
Shivangi Pandey	Age: 29, Edu.: M.A., Profession & Occupation: Social Worker Zone: Rohini, Constituency No.: 051-N, (Area: Nihal Vihar), Corporation: NDMC				Committee: Rohini Ward Committee, Education Committee, Appointments Promotions, Disciplinary & Allied Matters, Law & General Purposes Committee										
	 INC	2018	D	55.58	83	E	6.97	E	4.11	E	14.04	A	5	C	18.47
Mandeep Shokeen	Age: 43, Edu.: Bachelor of Art, Profession & Occupation: Business Zone: Rohini, Constituency No.: 052-N, (Area: Lakshmi Park), Corporation: NDMC				Committee: Rohini Ward Committee, Appointments Promotions, Disciplinary & Allied Matters										






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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30
	 BJP	2018 C	64.62	40	A	13.93	E	4.11	E	15.36	A	5	C	19.22
Saroj Bala Jain	Age: 57, Edu.: 11 th Passed, Profession & Occupation: Trading Zone: Rohini, Constituency No.: 053-N, (Area: Rohini-E), Corporation: NDMC				Committee: Rohini Ward Committee, Medical Relief & Public Health Committee, Garden Committee, High Powered Property Taxes Committee									
	 AAP	2018 C	61.68	55	A	13.02	D	5.88	E	13.61	A	5	C	18.17
Krishna	Age: 41, Edu.: M.A. Hindi, Profession & Occupation: Housewife Zone: Rohini, Constituency No.: 054-N, (Area: Mangol Puri-A), Corporation: NDMC				Committee: Rohini Ward Committee, Education Committee, Medical Relief & Public Health Committee									
	 INC	2018 D	55.80	81	B	11.65	F	3.13	E	12.98	A	5	C	18.03
Rajender	Age: 39, Edu.: 5 th Passed, Profession & Occupation: Pvt. Work Zone: Rohini, Constituency No.: 055-N, (Area: Mangol Puri-B (SC)), Corporation: NDMC				Committee: Rohini Ward Committee, Hindi Committee, Sports Promotions & Allied Matters Committee									
	 INC	2018 C	63.58	48	B	11.29	C	6.76	D	16.66	A	5	D	17.88
Raj	Age: 46, Edu.: 9 th Passed, Profession & Occupation: Housewife Zone: Rohini, Constituency No.: 056-N, (Area: Mangol Puri-C), Corporation: NDMC				Committee: Rohini Ward Committee, Garden Committee, Code of Conduct for Councillors Committee									

MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2018	D	54.84	89	D	8.68	F	2.35	E	12.78	A	5	C	19.04
Chitra Aggarwal	Age: 41, Edu.: HSC, Profession & Occupation: Housewife Zone: Rohini, Constituency No.: 058-N, (Area: Rohini-G), Corporation: NDMC				Committee: Rohini Ward Committee, Garden Committee, Sports Promotions & Allied Matters Committee										
	 BJP	2018	D	58.77	65	C	10.17	F	2.94	E	14.75	A	5	C	18.91
Alok Sharma	Age: 35, Edu.: B. Ed., MBA, Profession & Occupation: Social Worker Zone: Rohini, Constituency No.: 059-N, (Area: Rohini-H), Corporation: NDMC				Committee: Rohini Ward Committee, Environment Management Services Committee, Law & General Purposes Committee, Sports Promotions & Allied Matters Committee										
	 BJP	2018	D	55.17	87	C	10.18	F	2.35	E	11.95	A	5	C	18.68
Ritu Goel	Age: 46, Edu.: Post Graduate, Diploma in Journalism & Mass Communication, Profession & Occupation: Self Employed Zone: Rohini, Constituency No.: 060-N, (Area: Rohini-I), Corporation: NDMC				Committee: Rohini Ward Committee, Law & General Purposes Committee										
	 BJP	2018	D	57.33	73	B	11.10	F	1.37	E	16.46	A	5	D	17.40
Sujeet Thakur	Age: 48, Edu.: 8 th Passed, Profession & Occupation: Business Zone: Keshavpuram, Constituency No.: 061-N, (Area: Haider Pur), Corporation: NDMC				Committee: Keshavpuram Ward Committee, Environment Management Services Committee, Hindi Committee										


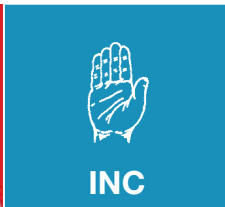





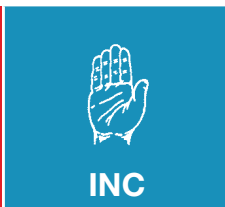
MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2018	C	60.23	63	B	10.91	F	3.43	D	16.93	A	5	D	17.96
Renu Jaju	Age: 59, Edu.: 7 th Passed, Profession & Occupation: Self Employed Zone: Keshavpuram, Constituency No.: 062-N, (Area: Shalimar Bagh -North), Corporation: NDMC				Committee: Keshavpuram Ward Committee, Hindi Committee										
	 BJP	2018	B	75.18	6	B	10.92	A	9.90	B	23.77	A	5	C	18.58
Tilak Raj Kataria	Age: 67, Edu.: Bachelor of Arts, Profession & Occupation: Business Zone: Keshavpuram, Constituency No.: 063-N, (Area: Shalimar Bagh -South), Corporation: NDMC				Committee: Keshavpuram Ward Committee, Standing Committee, Municipal Accounts Committee										
	 BJP	2018	B	72.60	14	A	12.79	A	8.03	C	20.60	A	5	C	19.18
Anju Jain	Age: 54, Edu.: Graduate, Profession & Occupation: Not Given Zone: Keshavpuram, Constituency No.: 064-N, (Area: Pitampura), Corporation: NDMC				Committee: Keshavpuram Ward Committee, High Powered Property Taxes Committee										
	 BJP	2018	C	64.06	43	A	13.72	E	4.70	D	17.55	A	5	D	17.10
Neeraj Kumar	Age: 48, Edu.: Appeared in Class 10 th , Profession & Occupation: Business Zone: Keshavpuram, Constituency No.: 065-N, (Area: Saraswati Vihar), Corporation: NDMC				Committee: Keshavpuram Ward Committee, Standing Committee, Assurance Committee, Environment Management Services Committee, Code of Conduct for Councillors Committee										



MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2018	D	58.21	68	B	11.74	F	2.25	E	15.98	A	5	D	16.24
Vandna Jaitly	Age: 58, Edu.: Eleventh Passed, Profession & Occupation: Housewife Zone: Keshavpuram, Constituency No.: 066-N, (Area: Rani Bagh), Corporation: NDMC				Committee: Keshavpuram Ward Committee, Works Committee, Law & General Purposes Committee										
	 BJP	2018	D	56.83	77	A	12.36	F	0.39	E	14.91	A	5	D	17.18
Vineet Vohra	Age: 45, Edu.: Graduate, Profession & Occupation: Business Zone: Keshavpuram, Constituency No.: 067-N, (Area: Paschim Vihar), Corporation: NDMC				Committee: Keshavpuram Ward Committee, Education Committee, Law & General Purposes Committee, Sports Promotions & Allied Matters Committee, High Powered Property Taxes Committee										
	 BJP	2018	D	58.67	66	B	11.46	F	1.47	E	13.88	A	5	C	19.85
Meenakshi	Age: 35, Edu.: HSC, Profession & Occupation: Business Zone: Keshavpuram, Constituency No.: 068-N, (Area: Kohat Enclave), Corporation: NDMC				Committee: Keshavpuram Ward Committee, Medical Relief & Public Health Committee										
	 AAP	2018	C	62.13	54	D	8.41	E	4.70	D	18.58	A	5	C	19.44
Ashok Kumar	Age: 41, Edu.: 8 th Passed, Profession & Occupation: Business Zone: Keshavpuram, Constituency No.: 069-N, (Area: Shakur Pur), Corporation: NDMC				Committee: Keshavpuram Ward Committee, Assurance Committee, Code of Conduct for Councillors Committee										

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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 AAP	2018	C	68.56	24	D	8.41	C	6.76	C	20.91	A	5	C	20.48
Rajeev	Age: 39, Edu.: Bachelor of Law, Profession & Occupation: Business Zone: Keshavpuram, Constituency No.: 070-N, (Area: Ram Pura), Corporation: NDMC				Committee: Keshavpuram Ward Committee, Garden Committee, Municipal Accounts Committee										
	 BJP	2018	B	72.50	15	A	14.70	C	6.66	C	20.52	A	5	C	18.63
Manju Sharma	Age: 48, Edu.: HSC, Profession & Occupation: Tution Job Zone: Keshavpuram, Constituency No.: 071-N, (Area: Tri Nagar), Corporation: NDMC				Committee: Keshavpuram Ward Committee, Environment Management Services Committee, Hindi Committee										
	 AAP	2018	C	68.20	27	B	11.61	B	7.45	C	20.76	A	5	D	16.37
Vikas Goel	Age: 38, Edu.: Senior Secondary Certificate Examination, Profession & Occupation: Business, Zone: Keshavpuram, Constituency No.: 072-N, (Area: Wazirpur), Corporation: NDMC				Committee: Keshavpuram Ward Committee, Standing Committee, Law & General Purposes Committee										
	 BJP	2018	D	57.36	72	A	13.55	F	2.15	E	14.50	A	5	D	15.15
Manju Khandelwal	Age: 58, Edu.: Higher Secondary and Degree, Profession & Occupation: Housewife Zone: Keshavpuram, Constituency No.: 073-N, (Area: Sawan Park), Corporation: NDMC				Committee: Keshavpuram Ward Committee, High Powered Property Taxes Committee										








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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 AAP	2018	D	56.89	76	B	10.98	F	1.47	E	15.87	A	5	D	16.57
Neetu	Age: 33, Edu.: B.A., Profession & Occupation: Social Worker & Housewife Zone: Keshavpuram, Constituency No.: 074-N, (Area: Nimri Colony), Corporation: NDMC				Committee: Keshavpuram Ward Committee, Medical Relief & Public Health Committee, Sports Promotions & Allied Matters Committee										
	 BJP	2018	C	63.66	46	A	13.04	E	4.70	D	18.69	A	5	D	15.22
Yogesh Kumar Verma	Age: 49, Edu.: B.A., LLB, Profession & Occupation: Advocate Zone: Keshavpuram, Constituency No.: 075-N, (Area: Ashok Vihar), Corporation: NDMC				Committee: Keshavpuram Ward Committee, Appointments Promotions, Disciplinary & Allied Matters, Sports Promotions & Allied Matters Committee, High Powered Property Taxes Committee										
	 AAP	2018	C	64.68	39	C	9.55	E	3.72	D	18.40	A	5	B	21.01
Rinku	Age: 32, Edu.: SSC, Profession & Occupation: Shopkeeper (Business) Zone: Keshavpuram, Constituency No.: 076-N, (Area: Sangam Park), Corporation: NDMC				Committee: Keshavpuram Ward Committee, Assurance Committee, Works Committee										
	 BJP	2018	C	63.62	47	D	8.47	D	5.19	D	18.21	A	5	C	19.75
Seema Gupta	Age: 45, Edu.: Senior Secondary Examination, Profession & Occupation: Business Zone: Keshavpuram, Constituency No.: 077-N, (Area: Model Town), Corporation: NDMC				Committee: Keshavpuram Ward Committee, Garden Committee, Hindi Committee										









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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2018	C	69.78	20	A	13.52	A	8.62	C	19.98	C	3	C	19.65
Jogi Ram Jain	Age: 67, Edu.: Masters in Commerce (M.Com), Profession & Occupation: Retired Teacher, Zone: Keshavpuram, Constituency No.: 078-N, (Area: Kamla Nagar), Corporation: NDMC				Committee: Keshavpuram Ward Committee, Education Committee, Appointments Promotions, Disciplinary & Allied Matters, Municipal Accounts Committee										
	 AAP	2018	D	55.53	84	C	9.78	F	1.66	E	15.21	A	5	D	17.87
Babita	Age: 40, Edu.: 7 th Passed, Profession & Occupation: Social Worker Zone: City and Sadar Paharganj, Constituency No.: 079-N, (Area: Shastri Nagar), Corporation: NDMC				Committee: City & Sadar Paharganj Ward Committee, Medical Relief & Public Health Committee, High Powered Property Taxes Committee										
	 BJP	2018	C	65.45	36	A	13.07	A	8.43	C	21.46	F	-2	D	17.48
Jai Parkash	Age: 50, Edu.: B.Com, Profession & Occupation: Business Zone: City and Sadar Paharganj, Constituency No.: 080-N, (Area: Sadar Bazar), Corporation: NDMC				Committee: City & Sadar Paharganj Ward Committee, Standing Committee, Appointments Promotions, Disciplinary & Allied Matters, Garden Committee, Code of Conduct for Councillors Committee										
	 INC	2018	C	61.44	58	B	11.32	D	5	D	18.13	A	5	D	15.98
Usha Sharma	Age: 42, Edu.: 9 th Passed, Profession & Occupation: Business Zone: City and Sadar Paharganj, Constituency No.: 081-N, (Area: Kishan Ganj), Corporation: NDMC				Committee: City & Sadar Paharganj Ward Committee, Medical Relief & Public Health Committee, High Powered Property Taxes Committee										







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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 INC	2018	D	57.73	70	D	7.75	F	3.43	D	17.83	A	5	D	16.72
Perna Singh	Age: 33, Edu.: B.A., M.A., Masters in Human Resources Management, Profession & Occupation: Business, Zone: City and Sadar Paharganj, Constituency No.: 082-N, (Area: Anand Parvat), Corporation: NDMC				Committee: City & Sadar Paharganj Ward Committee, Standing Committee, Works Committee, Law & General Purposes Committee										
	 BJP	2018	B	73.80	9	A	13.46	A	8.33	C	21.26	A	5	C	18.76
Avtar Singh	Age: 55, Edu.: HSC, Profession & Occupation: Business Zone: City and Sadar Paharganj, Constituency No.: 083-N, (Area: Civil Lines), Corporation: NDMC				Committee: City & Sadar Paharganj Ward Committee, Works Committee, Environment Management Services Committee										
	 BJP	2018	B	73.43	10	A	13.46	A	8.43	C	19.90	A	5	C	19.64
Ravinder Kumar	Age: 56, Edu.: HSC, Profession & Occupation: Self Employed Zone: City and Sadar Paharganj, Constituency No.: 084-N, (Area: Chandni Chowk), Corporation: NDMC				Committee: City & Sadar Paharganj Ward Committee, Medical Relief & Public Health Committee, Code of Conduct for Councillors Committee										
	 INC	2018	C	61.48	57	A	14.20	E	3.72	E	15.12	A	5	D	17.44
Sultana Abad	Age: 51, Edu.: Intermediate Passed, Profession & Occupation: Social Work Zone: City and Sadar Paharganj, Constituency No.: 085-N, (Area: Jama Masjid), Corporation: NDMC				Committee: City & Sadar Paharganj Ward Committee, Law & General Purposes Committee, High Powered Property Taxes Committee										

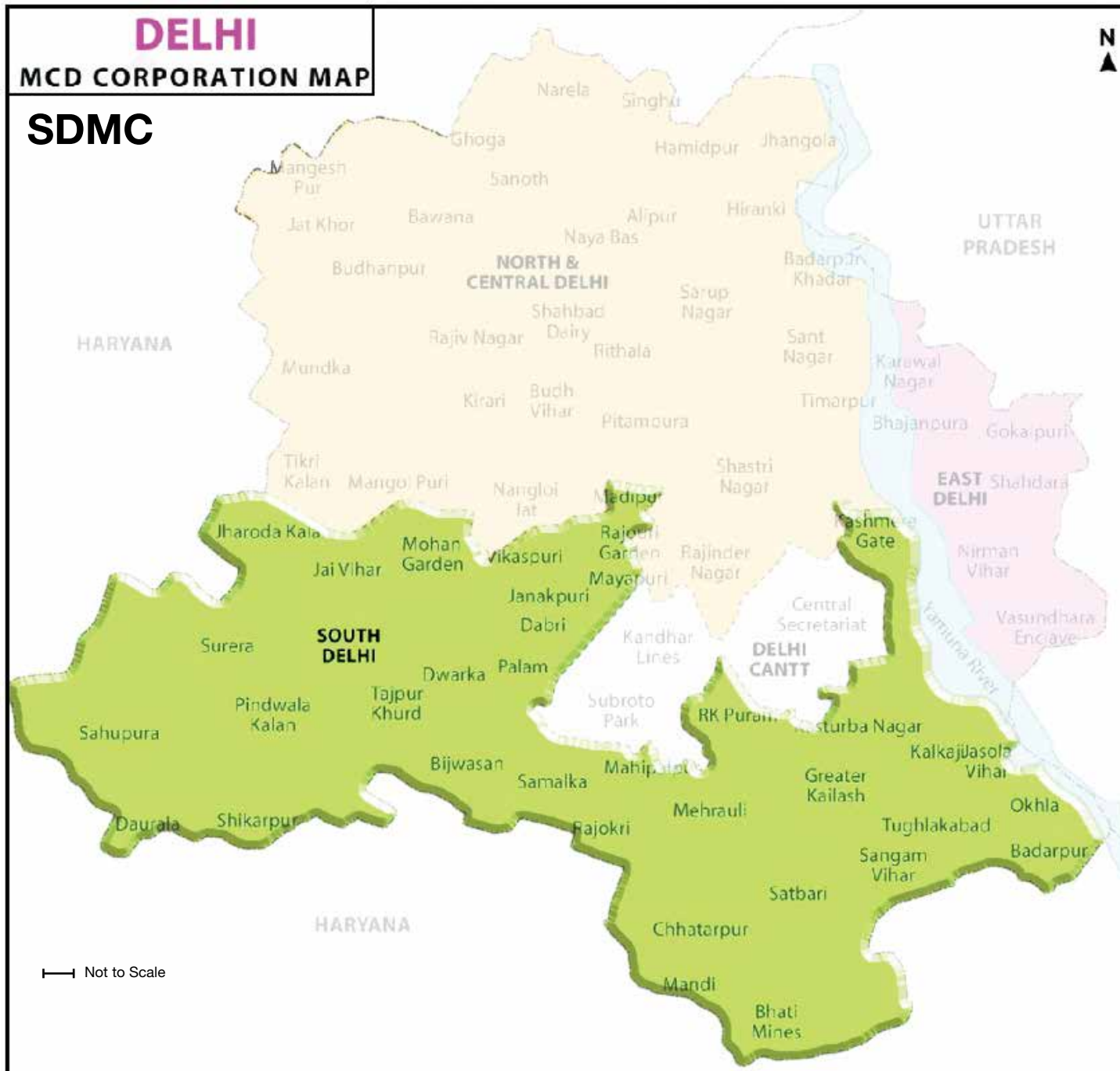
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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 AAP	2018	C	67.40	30	C	10.14	A	8.13	C	22.20	A	5	D	15.92
Rakesh Kumar	Age: 49, Edu.: B.Com, Profession & Occupation: Social Worker & Self Employed Zone: City and Sadar Paharganj, Constituency No.: 086-N, (Area: Ajmeri Gate), Corporation: NDMC				Committee: City & Sadar Paharganj Ward Committee, Appointments Promotions, Disciplinary & Allied Matters, High Powered Property Taxes Committee										
	 INC	2018	B	76.59	2	A	14.12	B	7.84	C	21.54	A	5	B	21.08
Seema Tahira	Age: 48, Edu.: Secondary School Examination, Profession & Occupation: Self Employed (Garments Exhibitor), Zone: City and Sadar Paharganj, Constituency No.: 087-N, (Area: Bazar Sita Ram), Corporation: NDMC				Committee: City & Sadar Paharganj Ward Committee, Standing Committee, Assurance Committee										
	 INC	2018	B	71.34	19	C	10.31	C	6.37	C	20.30	A	5	B	22.36
Aaley Mohammed Iqbal	Age: 28, Edu.: HSC, Profession & Occupation: Business Zone: City and Sadar Paharganj, Constituency No.: 088-N, (Area: Delhi Gate), Corporation: NDMC				Committee: City & Sadar Paharganj Ward Committee, Appointments Promotions, Disciplinary & Allied Matters, Garden Committee										
	 AAP	2018	E	44.64	102	F	2.11	F	0.58	E	12.64	A	5	D	17.31
Shaheen	Age: 51, Edu.: HSC, Profession & Occupation: Social Worker Zone: City and Sadar Paharganj, Constituency No.: 089-N, (Area: Quraish Nagar), Corporation: NDMC				Committee: City & Sadar Paharganj Ward Committee, Law & General Purposes Committee, Sports Promotions & Allied Matters Committee										









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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 AAP	2018	C	62.23	52	A	12.30	E	4.11	D	18.22	A	5	D	15.60
Mohd. Sadiq	Age: 38, Edu.: Intermediate, Profession & Occupation: Businessman Zone: City and Sadar Paharganj, Constituency No.: 090-N, (Area: Ballimaran), Corporation: NDMC				Committee: City & Sadar Paharganj Ward Committee, Medical Relief & Public Health Committee										
	 INC	2018	D	56.01	80	B	11.52	F	1.66	E	15.82	A	5	D	16.01
Sulakshna	Age: 40, Edu.: Primary Education, Profession & Occupation: Social Worker & Housewife Zone: City and Sadar Paharganj, Constituency No.: 091-N, (Area: Ram Nagar), Corporation: NDMC				Committee: City & Sadar Paharganj Ward Committee, Hindi Committee										
	 BJP	2018	C	68.74	23	B	11.06	A	9.01	C	21.40	A	5	D	16.27
Rajesh Kumar	Age: 50, Edu.: Under Matric, Profession & Occupation: Retail Shop (Provisional Store) Zone: Karol Bagh, Constituency No.: 092-N, (Area: Karol Bagh), Corporation: NDMC				Committee: Karol Bagh Ward Committee, Works Committee, Medical Relief & Public Health Committee										
	 BJP	2018	D	55.66	82	A	12.64	E	3.72	D	18.07	A	5	D	15.22
Babita Bharija	Age: 48, Edu.: 9 th Passed, Profession & Occupation: Housewife Zone: Karol Bagh, Constituency No.: 093-N, (Area: Pahar Ganj), Corporation: NDMC				Committee: Karol Bagh Ward Committee, Appointments Promotions, Disciplinary & Allied Matters, Works Committee										









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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 INC	2018	C	64.39	42	A	13.68	B	7.05	D	16.65	A	5	D	16.02
Sushila Khorwal	Age: 59, Edu.: SSC, Profession & Occupation: Housewife Zone: Karol Bagh, Constituency No.: 094-N, (Area: Dev Nagar), Corporation: NDMC				Committee: Karol Bagh Ward Committee, Works Committee, Municipal Accounts Committee										
	 BJP	2018	C	68.44	25	B	10.78	A	9.21	C	22.20	A	5	E	14.25
Ramesh Kumar	Age: 54, Edu.: B.A. (Pass) 1 st Year, Profession & Occupation: Business/Civil Contractor Zone: Karol Bagh, Constituency No.: 095-N, (Area: East Patel Nagar), Corporation: NDMC				Committee: Karol Bagh Ward Committee, Standing Committee, Works Committee, Environment Management Services Committee										
	 BJP	2018	C	61.43	59	A	13.77	F	2.74	E	13.90	A	5	C	19.02
Tej Ram Phore	Age: 45, Edu.: HSC, Profession & Occupation: Pvt. Tutor & running own coaching Tution centre., Zone: Karol Bagh, Constituency No.: 096-N, (Area: Ranjeet Nagar), Corporation: NDMC				Committee: Karol Bagh Ward Committee, Works Committee, Garden Committee										
	 BJP	2018	D	57.49	71	A	13.25	F	1.17	E	13.91	A	5	D	17.16
Sunita Gauba	Age: 47, Edu.: B.Com (Pass), Profession & Occupation: Business Zone: Karol Bagh, Constituency No.: 097-N, (Area: Baljeet Nagar), Corporation: NDMC				Committee: Karol Bagh Ward Committee, Medical Relief & Public Health Committee, Law & General Purposes Committee										









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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2018	C	67.57	28	A	13.24	C	6.76	D	19.56	A	5	D	16.01
Adesh Kumar Gupta	Age: 50, Edu.: Bachelor of Science, Profession & Occupation: Business (Contractor) Zone: Karol Bagh, Constituency No.: 098-N, (Area: West Patel Nagar), Corporation: NDMC				Committee: Karol Bagh Ward Committee, Standing Committee, Appointments Promotions, Disciplinary & Allied Matters, Medical Relief & Public Health Committee										
	 BJP	2018	C	66.44	32	A	14.70	D	5.49	D	19.56	A	5	D	17.69
Sunita	Age: 28, Edu.: Graduate, Profession & Occupation: Not Working Zone: Karol Bagh, Constituency No.: 099-N, (Area: Karampura), Corporation: NDMC				Committee: Karol Bagh Ward Committee, Assurance Committee, Environment Management Services Committee										
	 BJP	2018	C	66.10	35	A	12.85	D	5.98	D	18.22	A	5	D	17.05
Vipin Malhotra	Age: 42, Edu.: SSC, Profession & Occupation: Interior Designer Zone: Karol Bagh, Constituency No.: 100-N, (Area: Moti Nagar), Corporation: NDMC				Committee: Karol Bagh Ward Committee, Appointments Promotions, Disciplinary & Allied Matters, Environment Management Services Committee, Sports Promotions & Allied Matters Committee										
	 BJP	2018	C	62.97	49	A	13.52	F	3.43	E	15.71	A	5	C	18.31
Veena Virmani	Age: 52, Edu.: Sangeet Prabhakar, Profession & Occupation: Self Employed Zone: Karol Bagh, Constituency No.: 101-N, (Area: Ramesh Nagar), Corporation: NDMC				Committee: Karol Bagh Ward Committee, Works Committee, Garden Committee										

MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2018	E	46.10	100	D	7.67	F	3.13	E	14.39	F	-5	C	18.90
Paramjeet Singh Rana	Age: 46, Edu.: SSC, Profession & Occupation: Business Zone: Karol Bagh, Constituency No.: 102-N, (Area: Rajinder Nagar), Corporation: NDMC				Committee: Karol Bagh Ward Committee, Law & General Purposes Committee, Hindi Committee										
	 BJP	2018	D	54.52	92	A	12.50	F	2.54	E	16.17	A	5	E	13.31
Sunita Kaushik	Age: 41, Edu.: 9 th Passed, Profession & Occupation: Self Employed and Rental Income, Zone: Karol Bagh, Constituency No.: 103-N, (Area: Inderpuri), Corporation: NDMC				Committee: Karol Bagh Ward Committee, Assurance Committee, Hindi Committee										
	 BJP	2018	D	55.44	85	A	12.14	F	1.27	E	14.11	A	5	D	15.91
Chhail Bihari Goswami	Age: 45, Edu.: B.A. L.L.B, Profession & Occupation: Advocate Zone: Karol Bagh, Constituency No.: 104-N, (Area: Naraina), Corporation: NDMC				Committee: Karol Bagh Ward Committee, Medical Relief & Public Health Committee, Environment Management Services Committee										


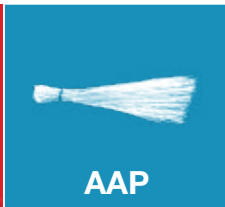



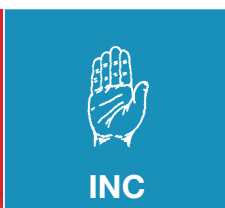





MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2018	C	60.98	59	A	12.94	C	6.47	E	14.47	A	5	D	17.10
Sunita	Age: 38, Edu.: Bachelor of Arts, Profession & Occupation: Tutor at Home Zone: West, Constituency No.: 001-S, (Area: Madipur), Corporation: SDMC				Committee: West Ward Committee, Medical Relief & Public Health Committee, High Powered Property Taxes Committee										
	 BJP	2018	C	62.46	48	C	10.27	D	5.49	E	15.80	A	5	C	18.90
Kailash Sankla	Age: 52, Edu.: BPP Qualified, Profession & Occupation: Business Zone: West, Constituency No.: 002-S, (Area: Punjabi Bagh), Corporation: SDMC				Committee: West Ward Committee										
	 BJP	2018	C	69.41	25	A	14.39	C	6.86	E	16.49	A	5	C	19.67
Sushma	Age: 58, Edu.: Secondary, Profession & Occupation: Post Office saving scheme Agent, Zone: West, Constituency No.: 003-S, (Area: Raja Garden), Corporation: SDMC				Committee: West Ward Committee, Appointments Promotions, Disciplinary & Allied Matters, Medical Relief & Public Health Committee										
	 BJP	2018	C	65.67	35	A	14.79	E	4.80	E	16	A	5	C	18.85
Poorva	Age: 23, Edu.: B. Tech., Profession & Occupation: Not Given Zone: West, Constituency No.: 004-S, (Area: Raghbir Nagar), Corporation: SDMC				Committee: West Ward Committee, Education Committee, Appointments Promotions, Disciplinary & Allied Matters, Garden Committee, Law & General Purposes Committee										





MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2018	C	69.27	26	A	14.36	B	7.45	C	20.26	A	5	D	17.20
Balram Kumar Oberoi	Age: 74, Edu.: Degree in Civil Engineering, Profession & Occupation: Retired (Political Worker) Zone: West, Constituency No.: 005-S, (Area: Rajouri Garden), Corporation: SDMC				Committee: West Ward Committee, Standing Committee, Environment Management Services Committee, Law & General Purposes Committee										
	 AAP	2018	C	61.72	53	B	11.15	C	6.86	D	17.32	A	5	D	15.39
Kiran Chadha	Age: 59, Edu.: Bachelor of Education, Profession & Occupation: Teaching Zone: West, Constituency No.: 006-S, (Area: Tagore Garden), Corporation: SDMC				Committee: West Ward Committee, Hindi Committee										
	 BJP	2018	C	64.27	40	A	14.27	C	6.56	D	17.26	A	5	D	16.18
Satpal Kharwal	Age: 52, Edu.: HSC, Profession & Occupation: Business Zone: West, Constituency No.: 007-S, (Area: Vishnu Garden), Corporation: SDMC				Committee: West Ward Committee, Sports Promotions & Allied Matters Committee										
	 INC	2018	D	58.26	69	D	8.06	D	5.49	E	16.13	A	5	D	17.59
A Priya Chandela A	Age: 31, Edu.: B.A., Profession & Occupation: Housewife Zone: West, Constituency No.: 008-S, (Area: Khayala), Corporation: SDMC				Committee: West Ward Committee										

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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 INC	2018	D	52.45	85	C	10.45	F	1.27	E	11.59	A	5	D	17.14
Surinder Kumar Setia	Age: 59, Edu.: SSC, Profession & Occupation: Business Zone: West, Constituency No.: 009-S, (Area: Subhash Nagar), Corporation: SDMC				Committee: West Ward Committee, Garden Committee, Law & General Purposes Committee										
	 BJP	2018	C	60.91	60	A	12.35	F	3.13	E	15.28	A	5	C	18.15
Kiran Chopra	Age: 59, Edu.: Matric Passed, Profession & Occupation: Self Employed in Jute Items, Zone: West, Constituency No.: 010-S, (Area: Hari Nagar (A)), Corporation: SDMC				Committee: West Ward Committee, Garden Committee, High Powered Property Taxes Committee, Code of Conduct for Councillors Committee										
	 BJP	2018	D	50.20	88	D	8.18	F	0.98	E	12.83	A	5	D	17.21
Amarjit Singh	Age: 56, Edu.: 8th Passed, Profession & Occupation: Business Zone: West, Constituency No.: 011-S, (Area: Pratap Nagar), Corporation: SDMC				Committee: West Ward Committee, Medical Relief & Public Health Committee, Garden Committee										
	 BJP	2018	C	63.71	44	A	14.36	B	7.45	E	15.25	A	5	E	14.66
Shveta Saini	Age: 41, Edu.: Bachelor of Education, Profession & Occupation: Business Zone: West, Constituency No.: 012-S, (Area: Keshopur), Corporation: SDMC				Committee: West Ward Committee, Law & General Purposes Committee										









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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 AAP	2018	D	53.60	83	C	10.20	F	2.84	E	11.60	A	5	C	18.96
Gurmukh Singh	Age: 45, Edu.: 8th Passed, Profession & Occupation: Real Estate Zone: West, Constituency No.: 013-S, (Area: Tilak Nagar), Corporation: SDMC				Committee: West Ward Committee, Medical Relief & Public Health Committee, Code of Conduct for Councillors Committee										
	 BJP	2018	D	55.57	80	A	13.18	F	1.76	F	11.38	A	5	D	17.24
Rita Oberoi	Age: 53, Edu.: Elementary Education Appeared, Profession & Occupation: Self Employed Zone: West, Constituency No.: 014-S, (Area: Mahavir Nagar), Corporation: SDMC				Committee: West Ward Committee, Appointments Promotions, Disciplinary & Allied Matters, Hindi Committee, Sports Promotions & Allied Matters Committee										
	 BJP	2018	C	68.85	27	A	14.06	B	7.64	E	15.96	A	5	C	19.19
Narender Chawla	Age: 57, Edu.: Bachelor of Commerce, Profession & Occupation: Own a firm Zone: West, Constituency No.: 015-S, (Area: Janakpuri West), Corporation: SDMC				Committee: West Ward Committee, Appointments Promotions, Disciplinary & Allied Matters, Works Committee, Law & General Purposes Committee, High Powered Property Taxes Committee										
	 BJP	2018	C	64.09	42	A	12.03	D	5.09	E	16.16	A	5	C	18.82
Veena Sharma	Age: 64, Edu.: Higher Secondary School, Profession & Occupation: Housewife Zone: West, Constituency No.: 016-S, (Area: Janakpuri), Corporation: SDMC				Committee: West Ward Committee, Environment Management Services Committee, Code of Conduct for Councillors Committee										






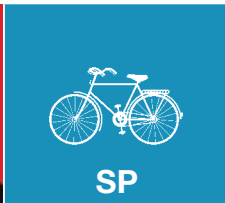


MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 AAP	2018	B	70.89	17	A	13.44	A	8.62	D	18.24	A	5	C	18.60
Parveen Kumar	Age: 31, Edu.: BBA, Profession & Occupation: Business Zone: West, Constituency No.: 017-S, (Area: Sitapuri), Corporation: SDMC				Committee: West Ward Committee, Works Committee, Medical Relief & Public Health Committee, Law & General Purposes Committee										
	 BJP	2018	C	60.22	62	A	14.47	F	1.96	E	12.95	A	5	C	19.84
Veena Sabarwal	Age: 45, Edu.: 8 th Class, Profession & Occupation: Commission Agent of Home Appliances, Zone: West, Constituency No.: 018-S, (Area: Milap Nagar), Corporation: SDMC				Committee: West Ward Committee, Works Committee, Hindi Committee, Sports Promotions & Allied Matters Committee										
	 INC	2018	C	62	54	B	10.64	D	5.49	D	18.13	A	5	D	17.30
Suresh Kumar	Age: 56, Edu.: Senior Secondary School, Profession & Occupation: Business Man Zone: West, Constituency No.: 019-S, (Area: Ranholaj), Corporation: SDMC				Committee: West Ward Committee										
	 BJP	2018	B	70.23	24	A	14.08	B	7.35	D	19.24	A	5	D	17.56
Sarita Jindal	Age: 45, Edu.: HSC, Profession & Occupation: Service Zone: West, Constituency No.: 020-S, (Area: Vikaspuri), Corporation: SDMC				Committee: West Ward Committee, Works Committee										



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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 AAP	2018	C	61.31	56	B	11.46	A	8.33	C	20.31	F	-2	D	16.21
Ashok Kumar	Age: 36, Edu.: SSC, Profession & Occupation: Businessman Zone: West, Constituency No.: 021-S, (Area: Hastsal), Corporation: SDMC				Committee: West Ward Committee, Standing Committee, Works Committee, Sports Promotions & Allied Matters Committee, High Powered Property Taxes Committee										
	 BJP	2018	D	51.91	86	D	8.79	F	1.17	E	12.91	A	5	C	18.04
Reeta	Age: 47, Edu.: Matric, Profession & Occupation: Social Worker Zone: West, Constituency No.: 022-S, (Area: Sainik Enclave), Corporation: SDMC				Committee: West Ward Committee, Garden Committee, Hindi Committee										
	 BJP	2018	B	70.84	18	A	14.29	A	8.43	C	21.60	A	5	E	14.51
Randhir Kumar	Age: 42, Edu.: HSC, Profession & Occupation: Business Zone: West, Constituency No.: 023-S, (Area: Vikas Nagar), Corporation: SDMC				Committee: West Ward Committee, Medical Relief & Public Health Committee, Hindi Committee, High Powered Property Taxes Committee										
	 AAP	2018	D	51.50	87	F	3.05	F	2.15	E	14.13	A	5	B	21.17
Poonam Solanki	Age: 36, Edu.: HSC, Profession & Occupation: Business Zone: West, Constituency No.: 024-S, (Area: Bapraula), Corporation: SDMC				Committee: West Ward Committee, Appointments Promotions, Disciplinary & Allied Matters										




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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30
	 BJP	2018 D	57.01	73	B	11.00	E	4.21	E	14.37	A	5	D	15.43
Shyam Kumar Mishra	Age: 48, Edu.: Graduate (B.A.), Profession & Occupation: Proprietorship Business Zone: West, Constituency No.: 025-S, (Area: Mohan Garden-South), Corporation: SDMC				Committee: West Ward Committee									
	 BJP	2018 D	55.12	81	C	9.81	F	2.84	E	15.58	A	5	E	14.89
Babita	Age: 38, Edu.: Matriculation, Profession & Occupation: Business (Boutique) Zone: West, Constituency No.: 026-S, (Area: Mohan Garden-North), Corporation: SDMC				Committee: West Ward Committee, Assurance Committee, Works Committee, Garden Committee									
	IND	2018 D	58.94	68	E	6.10	E	4.80	D	16.78	A	5	C	19.26
Krishan Gahlot	Age: 43, Edu.: Intermediate, Profession & Occupation: Business Zone: West, Constituency No.: 027-S, (Area: Nawada), Corporation: SDMC				Committee: West Ward Committee									
	 BJP	2018 C	66.24	33	A	13.47	D	5.39	E	15.73	A	5	C	19.64
Abha Chauhan	Age: 47, Edu.: B.Ed., Profession & Occupation: Social Worker & Housewife Zone: West, Constituency No.: 028-S, (Area: Uttam Nagar), Corporation: SDMC				Committee: West Ward Committee, Sports Promotions & Allied Matters Committee, Municipal Accounts Committee									

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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2018	B	75.20	4	A	13.69	A	8.13	D	19	A	5	B	22.10
Rajiv Kumar	Age: 44, Edu.: SSC, Profession & Occupation: Farming Zone: West, Constituency No.: 029-S, (Area: Bindapur), Corporation: SDMC				Committee: West Ward Committee, Environment Management Services Committee, Garden Committee, Municipal Accounts Committee										
	 BJP	2018	D	59.76	66	A	13.58	F	1.47	E	15.53	A	5	D	17.19
Rekha Chauhan	Age: 45, Edu.: SSC, Profession & Occupation: Self Employed (Boutique) Zone: Najafgarh, Constituency No.: 030-S, (Area: Dabri), Corporation: SDMC				Committee: Najafgarh Ward Committee, High Powered Property Taxes Committee										
	 BJP	2018	B	70.52	20	A	14.11	A	8.23	C	19.84	A	5	D	17.34
Mukesh Suryan	Age: 41, Edu.: Graduate, Profession & Occupation: Business (Information Technologist) Zone: Najafgarh, Constituency No.: 031-S, (Area: Sagarpur-West), Corporation: SDMC				Committee: Najafgarh Ward Committee, Works Committee, Municipal Accounts Committee										
	 BJP	2018	D	59.92	64	B	11.96	E	4.80	E	14.78	A	5	D	16.37
Poonam Jindal	Age: 45, Edu.: Bachelor of Education, Profession & Occupation: Anganwadi Kendra Sahayika, Zone: Najafgarh, Constituency No.: 032-S, (Area: Sagarpur East), Corporation: SDMC				Committee: Najafgarh Ward Committee, Appointments Promotions, Disciplinary & Allied Matters										

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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 AAP	2018	C	66.04	34	A	12.32	B	7.15	D	17.34	A	5	D	17.23
Narender Kumar	Age: 45, Edu.: HSC, Profession & Occupation: Contractor (Civil Construction Work) Zone: Najafgarh, Constituency No.: 033-S, (Area: Manglapuri), Corporation: SDMC				Committee: Najafgarh Ward Committee, Works Committee, Garden Committee, Law & General Purposes Committee										
	 INC	2018	E	48.13	91	C	9.44	F	0.88	F	9.91	A	5	D	16.90
Santosh	Age: 38, Edu.: 6 th Passed, Profession & Occupation: Social Worker Zone: Najafgarh, Constituency No.: 034-S, (Area: Nangli Sakrawati), Corporation: SDMC				Committee: Najafgarh Ward Committee, Environment Management Services Committee, Hindi Committee										
	 BJP	2018	B	72	13	A	14.80	A	9.41	C	20.84	A	5	E	14.95
Rajdutt	Age: 54, Edu.: CBSE, Profession & Occupation: Business Zone: Najafgarh, Constituency No.: 035-S, (Area: Kakraula), Corporation: SDMC				Committee: Najafgarh Ward Committee, Medical Relief & Public Health Committee, Garden Committee, Sports Promotions & Allied Matters Committee, High Powered Property Taxes Committee										
	 BJP	2018	D	58.06	71	B	11.37	F	3.43	E	14.91	A	5	D	16.36
Nitika	Age: 32, Edu.: B.Sc. (IT), Profession & Occupation: Business Zone: Najafgarh, Constituency No.: 036-S, (Area: Dwarka -A), Corporation: SDMC				Committee: Najafgarh Ward Committee, Garden Committee, Law & General Purposes Committee										




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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 AAP	2018	B	72.20	12	D	8.67	A	9.21	C	22.30	A	5	C	20.03
Ramesh	Age: 32, Edu.: Bachelor of Arts (B.A.), Profession & Occupation: Business Zone: Najafgarh, Constituency No.: 037-S, (Area: Matiala), Corporation: SDMC				Committee: Najafgarh Ward Committee, Appointments Promotions, Disciplinary & Allied Matters, Works Committee, Environment Management Services Committee, Medical Relief & Public Health Committee										
	 BJP	2018	C	66.37	32	A	13.46	E	3.72	E	15.42	A	5	B	21.78
Pawan Sharma	Age: 42, Edu.: HSC, Profession & Occupation: Business Zone: Najafgarh, Constituency No.: 039-S, (Area: Chhawla), Corporation: SDMC				Committee: Najafgarh Ward Committee, Assurance Committee, Environment Management Services Committee, Law & General Purposes Committee, Hindi Committee, Sports Promotions & Allied Matters Committee, Municipal Accounts Committee										
	 SP	2018	E	45	95	B	11.24	F	0	F	5.72	A	5	D	16.04
Deepak Mehra	Age: 44, Edu.: SSC, Profession & Occupation: Agriculturalist Zone: Najafgarh, Constituency No.: 040-S, (Area: Ghuman Hera), Corporation: SDMC				Committee: Najafgarh Ward Committee, Rural Area Committee, Works Committee										
	 BJP	2018	C	62.04	51	A	12.74	E	3.72	E	14.12	A	5	C	19.46
Antim Gahlot	Age: 34, Edu.: HSC, Profession & Occupation: Social Worker Zone: Najafgarh, Constituency No.: 041-S, (Area: Gopal Nagar), Corporation: SDMC				Committee: Najafgarh Ward Committee, Rural Area Committee, Assurance Committee, Medical Relief & Public Health Committee, Hindi Committee										




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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 INLD	2018	E	41.07	103	F	5.05	F	0.09	F	7.48	A	5	D	16.45
Neelam	Age: 35, Edu.: M.A. (English), Profession & Occupation: Housewife/Social Activist Zone: Najafgarh, Constituency No.: 042-S, (Area: Dichaon Kalan), Corporation: SDMC				Committee: Najafgarh Ward Committee										
	IND	2018	D	56.33	77	C	9.31	F	2.54	E	15.14	A	5	C	18.35
Meena Devi	Age: 46, Edu.: HSC, Profession & Occupation: Housewife Zone: Najafgarh, Constituency No.: 043-S, (Area: Najafgarh), Corporation: SDMC				Committee: Najafgarh Ward Committee										
	 BJP	2018	B	71.08	16	A	13.58	C	6.86	D	19.75	A	5	C	18.89
Satyapal Malik	Age: 58, Edu.: LL.B., Profession & Occupation: Agriculturist/Social Activist Zone: Najafgarh, Constituency No.: 044-S, (Area: Roshanpura), Corporation: SDMC				Committee: Najafgarh Ward Committee, Appointments Promotions, Disciplinary & Allied Matters, Works Committee, Law & General Purposes Committee										
	 BJP	2018	B	70.46	21	A	14.72	A	8.62	C	20.61	F	0	C	19.51
Suman Dagar	Age: 35, Edu.: M.A., Profession & Occupation: Farmer Zone: Najafgarh, Constituency No.: 045-S, (Area: Isapur), Corporation: SDMC				Committee: Najafgarh Ward Committee, Rural Area Committee, Appointments Promotions, Disciplinary & Allied Matters, Environment Management Services Committee										







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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30
	 BJP	2018 B	71.96	14	B	10.78	A	9.90	C	22.53	A	5	D	16.75
Bhupender Gupta	Age: 52, Edu.: M.A. (Eco), Profession & Occupation: Teacher Zone: Najafgarh, Constituency No.: 046-S, (Area: Raj Nagar), Corporation: SDMC				Committee: Najafgarh Ward Committee, Standing Committee, Municipal Accounts Committee									
	 BJP	2018 D	54.41	82	D	7.90	F	2.84	E	13.77	A	5	D	17.90
Sushma	Age: 34, Edu.: B.A., Profession & Occupation: Businessman Zone: Najafgarh, Constituency No.: 047-S, (Area: Dwarka-C), Corporation: SDMC				Committee: Najafgarh Ward Committee									
	 AAP	2018 D	56.23	79	C	9.03	F	2.54	D	16.89	A	5	D	15.77
Narender Rana	Age: 38, Edu.: SSC, Profession & Occupation: Businessman Zone: Najafgarh, Constituency No.: 048-S, (Area: Bijwasan), Corporation: SDMC				Committee: Najafgarh Ward Committee, Assurance Committee, Appointments Promotions, Disciplinary & Allied Matters, Environment Management Services Committee									
	IND	2018 C	61.74	52	C	9.71	F	3.23	D	16.67	A	5	C	20.12
Aarti Yadav	Age: 22, Edu.: Bachelor of Arts (Honours Course), Profession & Occupation: Housewife Zone: Najafgarh, Constituency No.: 049-S, (Area: Kapashera), Corporation: SDMC				Committee: Najafgarh Ward Committee, Rural Area Committee									

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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30		
	 BJP	2018	B	78.89		2	A	13.48	A	9.60	C	22.51	A	5	B	21.29
Inderjeet Sehrawat	Age: 49, Edu.: Bachelor of Commerce, Profession & Occupation: Self Employed Zone: Najafgarh, Constituency No.: 050-S, (Area: Mahipalpur), Corporation: SDMC				Committee: Najafgarh Ward Committee, Standing Committee, Rural Area Committee, Works Committee, Environment Management Services Committee											
	 BJP	2018	C	60.22		63	C	10.25	E	4.21	D	16.78	A	5	D	17.98
Mamta Dhama	Age: 37, Edu.: HSC, Profession & Occupation: Cable Operator Zone: Najafgarh, Constituency No.: 051-S, (Area: Madhu Vihar), Corporation: SDMC				Committee: Najafgarh Ward Committee, Hindi Committee, Sports Promotions & Allied Matters Committee											
	 BJP	2018	D	59.29		67	B	11.80	F	2.74	D	17.47	A	5	D	16.28
Raj Kumar	Age: 39, Edu.: Under Matric, Profession & Occupation: Business Zone: Najafgarh, Constituency No.: 052-S, (Area: Mahavir Enclave), Corporation: SDMC				Committee: Najafgarh Ward Committee, Environment Management Services Committee, Hindi Committee, High Powered Property Taxes Committee, Code of Conduct for Councillors Committee											
	 BJP	2018	E	47.02		94	C	9.57	F	0.68	F	10.58	A	5	D	16.19
Inder Kaur	Age: 40, Edu.: 8th Class, Profession & Occupation: Housewife/Social Work Zone: Najafgarh, Constituency No.: 053-S, (Area: Sadh Nagar), Corporation: SDMC				Committee: Najafgarh Ward Committee, Assurance Committee											


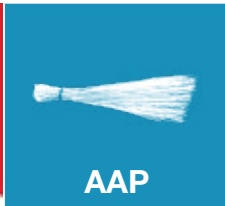





MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30
	 BJP	2018 C	61.02	58	B	11.43	E	3.52	D	17.50	A	5	D	16.57
Aman Kumar	Age: 51, Edu.: HSC, Profession & Occupation: Document Writer Zone: Najafgarh, Constituency No.: 054-S, (Area: Palam), Corporation: SDMC				Committee: Najafgarh Ward Committee, Law & General Purposes Committee, Hindi Committee, Sports Promotions & Allied Matters Committee									
	 INC	2018 C	67.33	28	A	12.31	E	3.52	D	16.74	A	5	B	22.76
Yasmin Kidwai	Age: 45, Edu.: Post Graduate, Diploma in Public Relations & Journalism and Video & Film Production, Profession & Occupation: Film Maker & Social Worker Zone: Central zone, Constituency No.: 055-S, (Area: Daryaganj), Corporation: SDMC				Committee: Central Ward Committee, Appointments Promotions, Disciplinary & Allied Matters, Environment Management Services Committee, Garden Committee									
	 INC	2018 B	74.69	6	A	12.45	A	8.92	C	20.46	A	5	C	20.86
Darshana	Age: 52, Edu.: B. Ed., Profession & Occupation: Councillor Zone: Central zone, Constituency No.: 056-S, (Area: Sidharth Nagar), Corporation: SDMC				Committee: Central Ward Committee, Education Committee, Appointments Promotions, Disciplinary & Allied Matters, Hindi Committee, Municipal Accounts Committee									
	 BJP	2018 B	70.69	19	A	13.78	D	5.98	D	17.47	A	5	B	21.46
Sunil Sahdev	Age: 53, Edu.: B.A. (Hons.), Profession & Occupation: Business Zone: Central zone, Constituency No.: 057-S, (Area: Lajpat Nagar), Corporation: SDMC				Committee: Central Ward Committee, Education Committee, Environment Management Services Committee, Municipal Accounts Committee									



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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30		
	 BJP	2018	B	70.28	22	A	12.83	B	7.94	C	20.87	A	5	D	16.64	
Seema Malik	Age: 34, Edu.: Bachelor of Arts having Political Science, Presently Pursing LLB, Profession & Occupation: Law Student & Social Worker, Zone: Central zone, Constituency No.: 058-S, (Area: Kasturba Nagar), Corporation: SDMC				Committee: Central Ward Committee, Garden Committee, Law & General Purposes Committee											
	 INC	2018	A	80.51		1	A	14.10	A	9.80	B	23.34	A	5	B	21.28
Abishek Dutt	Age: 38, Edu.: Post Graduate Degree in Executive M.B.A. (Marketing Management), Profession & Occupation: Consultant, Zone: Central zone, Constituency No.: 059-S, (Area: Andrews Ganj), Corporation: SDMC				Committee: Central Ward Committee, Standing Committee, Appointments Promotions, Disciplinary & Allied Matters, Works Committee, Garden Committee											
	 BJP	2018	D	57.67	72	B	10.66	F	2.15	E	15.88	A	5	D	17.97	
Vinod Kumar	Age: 50, Edu.: Fifth Pass, Profession & Occupation: Social Worker Zone: Central zone, Constituency No.: 060-S, (Area: Kotla Mubarakpur), Corporation: SDMC				Committee: Central Ward Committee, Appointments Promotions, Disciplinary & Allied Matters, Works Committee, High Powered Property Taxes Committee											
	 BJP	2018	B	73.65	10	A	13.04	C	6.37	D	19.65	A	5	B	22.59	
Radhika Abrol	Age: 28, Edu.: M. Phil, Profession & Occupation: Social & Political Worker Zone: South, Constituency No.: 061-S, (Area: Safdarjung Enclave), Corporation: SDMC				Committee: South Ward Committee, Appointments Promotions, Disciplinary & Allied Matters, Environment Management Services Committee, Law & General Purposes Committee											



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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2018	E	44.82	97	C	9.92	F	1.76	E	12.17	F	-2	C	18.97
Anil Kumar	Age: 47, Edu.: HSC, Profession & Occupation: Business/Socialist Zone: South, Constituency No.: 062-S, (Area: Hauz Khas), Corporation: SDMC				Committee: South Ward Committee, Code of Conduct for Councillors Committee										
	 BJP	2018	B	75.69	 3	A	14.44	A	9.70	C	22.20	A	5	D	17.35
Nandani Sharma	Age: 48, Edu.: BHMS. M.D. (Homeopathic), Profession & Occupation: Doctor Homeopathy Zone: South, Constituency No.: 063-S, (Area: Malviya Nagar), Corporation: SDMC				Committee: South Ward Committee, Standing Committee, Medical Relief & Public Health Committee										
	 BJP	2018	B	74.01	7	A	13.88	B	7.84	C	20.61	A	5	C	19.68
Manish Aggarwal	Age: 47, Edu.: HSC, Profession & Occupation: Tent House & Catering Zone: South, Constituency No.: 064-S, (Area: Vasant Vihar), Corporation: SDMC				Committee: South Ward Committee, Appointments Promotions, Disciplinary & Allied Matters, Works Committee, Municipal Accounts Committee										
	 BJP	2018	B	73.76	9	A	14.43	A	9.50	C	22.22	A	5	D	16.61
Tulsi Joshi	Age: 40, Edu.: Post Graduate Diploma in Human Resource Management, Profession & Occupation: Private Service, Zone: South, Constituency No.: 065-S, (Area: R.K. Puram), Corporation: SDMC				Committee: South Ward Committee, Standing Committee, Works Committee										


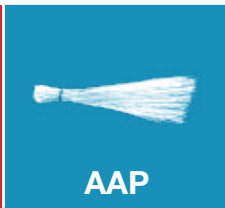
MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2018	B	70.24	23	A	14.16	A	9.31	D	18.28	A	5	D	16.49
Bhagat Singh Tokas	Age: 40, Edu.: HSC, Profession & Occupation: Business Zone: South, Constituency No.: 066-S, (Area: Munirka), Corporation: SDMC				Committee: South Ward Committee, Medical Relief & Public Health Committee, High Powered Property Taxes Committee										
	 AAP	2018	C	62.18	50	A	12.16	E	4.50	E	16.20	A	5	D	17.32
Kishanwanti	Age: 32, Edu.: Intermediate, Profession & Occupation: Housewife/Social Worker Zone: South, Constituency No.: 067-S, (Area: Lado Sarai), Corporation: SDMC				Committee: South Ward Committee, Garden Committee										
	 BJP	2018	C	64.01	43	A	12.83	C	6.07	D	17.92	A	5	C	18.19
Aarti Singh	Age: 38, Edu.: Master of Philosophy, Profession & Occupation: Housewife/Socialist Zone: South, Constituency No.: 068-S, (Area: Mehrauli), Corporation: SDMC				Committee: South Ward Committee, Education Committee, Garden Committee, Law & General Purposes Committee										
	 BJP	2018	C	63.53	46	A	13.24	A	9.11	C	22.17	F	-2	D	17.01
Manoj Kumar	Age: 41, Edu.: B.A. Program Persuing, Profession & Occupation: Business Zone: South, Constituency No.: 069-S, (Area: Vasant Kunj), Corporation: SDMC				Committee: South Ward Committee, Standing Committee, Medical Relief & Public Health Committee										




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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2018	C	61.33	55	A	13.04	F	2.15	E	15.46	A	5	C	18.68
Anita Tanwar	Age: 39, Edu.: SSC, Profession & Occupation: Self Employed Zone: South, Constituency No.: 070-S, (Area: Chhatarpur), Corporation: SDMC				Committee: South Ward Committee, Rural Area Committee, Garden Committee										
	 BJP	2018	B	75.16	5	A	14.05	A	9.01	C	21.14	A	5	C	18.96
Sanjay Thakur	Age: 46, Edu.: HSC, Profession & Occupation: Social Work & Business Zone: South, Constituency No.: 071-S, (Area: Said-Ul-Ajaib), Corporation: SDMC				Committee: South Ward Committee, Rural Area Committee, Works Committee, Environment Management Services Committee, Medical Relief & Public Health Committee										
	 BJP	2018	E	49.54	89	D	8.39	F	1.47	E	14.19	A	5	E	14.49
Mahesh	Age: 43, Edu.: 9 th Passed, Profession & Occupation: Housewife Zone: South, Constituency No.: 072-S, (Area: Bhati), Corporation: SDMC				Committee: South Ward Committee, Rural Area Committee, Appointments Promotions, Disciplinary & Allied Matters, Code of Conduct for Councillors Committee										
	 INC	2018	C	65.17	37	B	10.66	B	7.15	D	18.62	F	0	B	21.74
Ved Pal	Age: 39, Edu.: B.A., Profession & Occupation: Social Work & Business Zone: South, Constituency No.: 073-S, (Area: Aya Nagar), Corporation: SDMC				Committee: South Ward Committee, Rural Area Committee, Works Committee, Medical Relief & Public Health Committee, High Powered Property Taxes Committee										

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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 AAP	2018	C	62.28	49	C	9.92	E	4.60	D	17.70	A	5	C	18.05
Prem	Age: 30, Edu.: Perusing B.A., First Year, Profession & Occupation: Social Worker Zone: South, Constituency No.: 074-S, (Area: Dakshinपुरi), Corporation: SDMC					Committee: South Ward Committee, Hindi Committee									
	 AAP	2018	E	48.48	90	E	5.90	F	0.98	E	12.50	A	5	D	17.10
Jyoti Kohli	Age: 33, Edu.: SSC, Profession & Occupation: Senior Skin Specialist Zone: South, Constituency No.: 075-S, (Area: Tigri), Corporation: SDMC					Committee: South Ward Committee, Rural Area Committee, Garden Committee, Code of Conduct for Councillors Committee									
	 BJP	2018	D	56.84	74	B	11.12	E	3.72	E	15.41	A	5	D	17.59
Anita	Age: 48, Edu.: HSC, Profession & Occupation: Housewife Zone: South, Constituency No.: 076-S, (Area: Deoli), Corporation: SDMC					Committee: South Ward Committee, Rural Area Committee, Medical Relief & Public Health Committee, Sports Promotions & Allied Matters Committee									
	IND	2018	E	41.40	102	D	8.28	F	0.39	F	8.99	A	5	D	16.74
Suresh Choudhary	Age: 43, Edu.: HSC, Profession & Occupation: Income from House Property Zone: South, Constituency No.: 077-S, (Area: Sangam Vihar-A), Corporation: SDMC					Committee: South Ward Committee, Medical Relief & Public Health Committee									

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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2018	D	59.77	65	A	12.91	F	3.33	D	16.51	A	5	D	17.02
Maya Singh	Age: 41, Edu.: Graduate, Profession & Occupation: Social Work/Bootlick Owner Zone: South, Constituency No.: 078-S, (Area: Sangam Vihar-B), Corporation: SDMC				Committee: South Ward Committee, Environment Management Services Committee, Law & General Purposes Committee										
	 AAP	2018	C	65.11	38	B	11.53	D	5.09	D	19.41	A	5	D	17.09
Dinesh Kumar	Age: 47, Edu.: HSC, Profession & Occupation: Employed Zone: South, Constituency No.: 079-S, (Area: Madangir), Corporation: SDMC				Committee: South Ward Committee, Appointments Promotions, Disciplinary & Allied Matters, Law & General Purposes Committee, Municipal Accounts Committee										
	 BJP	2018	D	56.39	76	B	11	F	2.15	E	13.28	A	5	D	17.96
Rekha	Age: 38, Edu.: HSC, Profession & Occupation: Self Employed Zone: South, Constituency No.: 080-S, (Area: Pushp Vihar), Corporation: SDMC				Committee: South Ward Committee, Assurance Committee										
	 BJP	2018	C	63.47	47	A	13.41	C	6.56	E	15.40	A	5	D	17.11
Suresh Kumar Gupta	Age: 58, Edu.: 9 th Passed, Profession & Occupation: Shop Keeper Zone: South, Constituency No.: 081-S, (Area: Khanpur), Corporation: SDMC				Committee: South Ward Committee, Medical Relief & Public Health Committee, Law & General Purposes Committee, Sports Promotions & Allied Matters Committee										


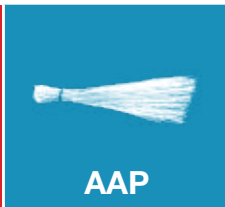

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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2018	C	66.85	30	B	11.99	B	7.64	C	20.55	A	5	E	14.68
Poonam Bhati	Age: 39, Edu.: M.A. in Political Science, Profession & Occupation: Social Worker Zone: Central zone, Constituency No.: 082-S, (Area: Tughlakabad Extension), Corporation: SDMC				Committee: Central Ward Committee, Appointments Promotions, Disciplinary & Allied Matters, Works Committee, Code of Conduct for Councillors Committee										
	 AAP	2018	D	56.81	75	D	7.67	A	8.03	C	19.86	F	-2	D	16.25
Jitendra Kumar	Age: 24, Edu.: Bachelor of Technology, Profession & Occupation: Social Worker Zone: Central zone, Constituency No.: 083-S, (Area: Sangam Vihar-C), Corporation: SDMC				Committee: Central Ward Committee, Sports Promotions & Allied Matters Committee										
	 AAP	2018	E	47.72	92	D	8.06	F	1.27	E	13.11	A	5	D	15.27
Urmila Yadav	Age: 49, Edu.: 8 th , Profession & Occupation: Housewife Zone: Central zone, Constituency No.: 084-S, (Area: Sangam Vihar-D), Corporation: SDMC				Committee: Central Ward Committee										
	 BJP	2018	E	44.98	96	E	5.81	F	0.78	E	13.11	A	5	E	14.28
Deepak Jain	Age: 33, Edu.: SSC, Profession & Occupation: Business/Social Worker Zone: Central zone, Constituency No.: 085-S, (Area: Sangam Vihar-E), Corporation: SDMC				Committee: Central Ward Committee, Works Committee, High Powered Property Taxes Committee, Code of Conduct for Councillors Committee										

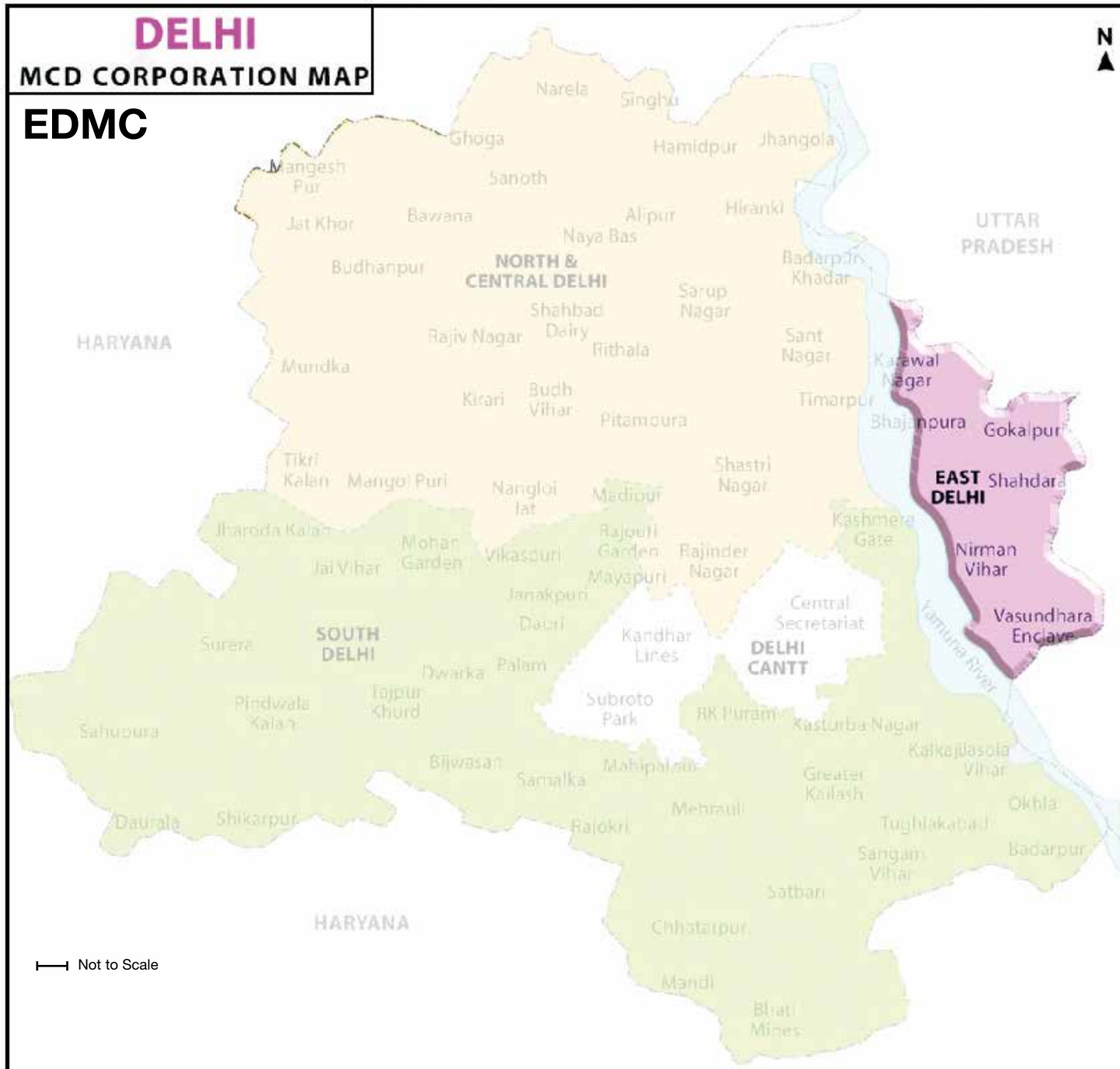
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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2018	C	67.11	29	B	11.03	A	10	B	23.23	F	-5	C	20.85
Shikha Roy	Age: 53, Edu.: LL.B., Profession & Occupation: Advocate Zone: South, Constituency No.: 086-S, (Area: Greater Kailash), Corporation: SDMC				Committee: South Ward Committee, Standing Committee, Appointments Promotions, Disciplinary & Allied Matters, Works Committee										
	 BJP	2018	C	65.52	36	A	13.47	E	3.72	D	18.31	A	5	C	18.02
Subhash Bhadana	Age: 47, Edu.: HSC, Profession & Occupation: Business Zone: South, Constituency No.: 087-S, (Area: Chittaranjan Park), Corporation: SDMC				Committee: South Ward Committee, Environment Management Services Committee, Sports Promotions & Allied Matters Committee, High Powered Property Taxes Committee										
	 AAP	2018	C	63.70	45	D	9	D	5.88	D	18.58	A	5	C	20.68
Pooja	Age: 32, Edu.: Illiterate, Profession & Occupation: Housewife Zone: South, Constituency No.: 088-S, (Area: Chirag Delhi), Corporation: SDMC				Committee: South Ward Committee, Assurance Committee										
	 BJP	2018	B	74	8	A	12.29	A	8.82	C	21.79	A	5	C	19.11
Rajpal Singh	Age: 52, Edu.: B.A. LL.B (IIIrd year), Profession & Occupation: Social Worker & Other Sources, Zone: Central zone, Constituency No.: 089-S, (Area: Sri Niwasपुरी), Corporation: SDMC				Committee: Central Ward Committee, Medical Relief & Public Health Committee, Law & General Purposes Committee										


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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2018	C	64.15	41	B	11.55	D	5.29	D	18.80	A	5	D	16.52
Manpreet Kaur Kalra	Age: 46, Edu.: Diploma in Home Science, Profession & Occupation: Business Zone: Central zone, Constituency No.: 090-S, (Area: Kalkaji), Corporation: SDMC				Committee: Central Ward Committee, Environment Management Services Committee, Garden Committee										
	 INC	2018	E	41.77	101	F	3.72	F	0.49	F	8.25	A	5	D	17.31
Chander Prakash	Age: 40, Edu.: M.A., LL.B, Profession & Occupation: Business Zone: Central zone, Constituency No.: 091-S, (Area: Govindpuri), Corporation: SDMC				Committee: Central Ward Committee, Law & General Purposes Committee, Sports Promotions & Allied Matters Committee										
	 BJP	2018	C	60.84	61	C	9.72	E	3.72	D	17.44	A	5	D	17.96
Vinod Kumar	Age: 38, Edu.: SSC, Profession & Occupation: Kirana Store at Home Zone: Central zone, Constituency No.: 092-S, (Area: Harkesh Nagar), Corporation: SDMC				Committee: Central Ward Committee, Garden Committee, Sports Promotions & Allied Matters Committee										
	 BJP	2018	E	43.34	100	D	8.23	F	0.29	F	8.55	A	5	D	16.27
Suman	Age: 38, Edu.: Non Matric, Profession & Occupation: Housewife Zone: Central zone, Constituency No.: 093-S, (Area: Tughlakabad), Corporation: SDMC				Committee: Central Ward Committee, Medical Relief & Public Health Committee										

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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2018	C	66.42	31	A	13.61	C	6.07	D	16.73	A	5	C	18.02
Sanju Rani	Age: 34, Edu.: HSC & D.Ed., Profession & Occupation: Pvt. Teaching Job Zone: Central zone, Constituency No.: 094-S, (Area: Pul Pehlad Pur), Corporation: SDMC				Committee: Central Ward Committee, Rural Area Committee, Medical Relief & Public Health Committee										
	 INC	2018	C	64.74	39	B	11.63	E	4.60	D	18.16	A	5	C	18.36
Tarvan Kumar	Age: 39, Edu.: SSC, Profession & Occupation: Private Service Zone: Central zone, Constituency No.: 095-S, (Area: Badarpur), Corporation: SDMC				Committee: Central Ward Committee, Rural Area Committee, Sports Promotions & Allied Matters Committee										
	 BJP	2018	C	61.14	57	A	12.21	F	1.96	D	17.05	A	5	C	18.92
Mahesh	Age: 49, Edu.: 9 th Passed, Profession & Occupation: Social Worker Zone: Central zone, Constituency No.: 096-S, (Area: Molarband), Corporation: SDMC				Committee: Central Ward Committee, Rural Area Committee, Assurance Committee, Garden Committee, Hindi Committee, High Powered Property Taxes Committee										
	 BJP	2018	B	73.40	11	A	12.28	A	8.52	B	23.37	A	5	D	17.23
Anamika	Age: 38, Edu.: Pre Ph. D., Profession & Occupation: Housewife Zone: Central zone, Constituency No.: 097-S, (Area: Hari Nagar B), Corporation: SDMC				Committee: Central Ward Committee, Standing Committee, Environment Management Services Committee, Law & General Purposes Committee										


MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2018	B	71.87	15	A	13.55	C	6.76	C	22.27	A	5	D	17.29
Kamlesh Kumar Shukla	Age: 42, Edu.: SSC, Profession & Occupation: Businessman Zone: Central zone, Constituency No.: 098-S, (Area: Jaitpur), Corporation: SDMC				Committee: Central Ward Committee, Rural Area Committee, Appointments Promotions, Disciplinary & Allied Matters, Environment Management Services Committee										
	 BJP	2018	E	44.81	98	E	6.78	F	0.58	F	8.54	A	5	D	17.91
Birendri Awana	Age: 52, Edu.: 5 th Passed, Profession & Occupation: Housewife Zone: Central zone, Constituency No.: 099-S, (Area: Om Vihar), Corporation: SDMC				Committee: Central Ward Committee, Hindi Committee										
	 INC	2018	E	47.04	93	E	7.24	E	4.21	D	18.26	F	-5	D	15.33
Shoab Danish	Age: 53, Edu.: Bachelor of Arts, Profession & Occupation: Social Worker Zone: Central zone, Constituency No.: 100-S, (Area: Zakir Nagar), Corporation: SDMC				Committee: Central Ward Committee, Medical Relief & Public Health Committee, High Powered Property Taxes Committee, Code of Conduct for Councillors Committee										
	 INC	2018	E	43.62	99	F	5.04	F	0.19	F	8.94	A	5	D	17.45
Neetu	Age: 31, Edu.: B.Com., Profession & Occupation: Home Tuition Zone: Central zone, Constituency No.: 101-S, (Area: Sarita Vihar), Corporation: SDMC				Committee: Central Ward Committee, Assurance Committee, Environment Management Services Committee, Law & General Purposes Committee										

MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 AAP	2018	D	56.26	78	C	10.15	D	5.49	D	19.78	F	-2	D	15.84
Abdul Wajid Khan	Age: 37, Edu.: SSC, Profession & Occupation: Director MA Power Services & Proprietor Wajid Contractor, Zone: Central zone, Constituency No.: 102-S, (Area: Abul Fazal Enclave), Corporation: SDMC				Committee: Central Ward Committee, Environment Management Services Committee, High Powered Property Taxes Committee, Municipal Accounts Committee										
	 BJP	2018	D	52.92	84	A	12.37	F	1.47	E	12.94	A	5	D	16.13
Santosh Devi	Age: 42, Edu.: 8 th Passed, Profession & Occupation: Housewife, Zone: Central zone, Constituency No.: 103-S, (Area: Madanpur Khadar East), Corporation: SDMC				Committee: Central Ward Committee, Rural Area Committee, Assurance Committee, Garden Committee, Hindi Committee										
	 BJP	2018	D	58.16	70	C	9.32	C	6.07	D	18.89	A	5	E	12.88
Kamlesh	Age: 54, Edu.: 9 th , Profession & Occupation: Housewife, Zone: Central zone, Constituency No.: 104-S, (Area: Madanpur Khadar West), Corporation: SDMC				Committee: Central Ward Committee										



MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2018	E	48.46	56	C	9.81	F	1.45	F	11.52	A	5	D	16.26
Kiran	Age: 43, Edu.: HSC, Profession & Occupation: Self employed Zone: Shahdara South, Constituency No.: 001-E, (Area: Mayur Vihar Phase-I), Corporation: EDMC				Committee: Shahdara South Ward Committee, Standing Committee, Medical Relief & Public Health Committee										
	 AAP	2018	D	55.54	45	C	10.31	E	4.35	E	12.93	A	5	C	18.17
Rohit Kumar	Age: 41, Edu.: HSC, Profession & Occupation: Music Teacher Zone: Shahdara South, Constituency No.: 002-E, (Area: Trilokpuri-East), Corporation: EDMC				Committee: Shahdara South Ward Committee, Garden Committee, Law & General Purposes Committee, Sports Promotions & Allied Matters Committee										
	 BJP	2018	E	48.30	58	A	12.73	F	0.48	F	9.45	A	5	D	17.23
Saroj	Age: 33, Edu.: 7th Passed, Profession & Occupation: Cable TV Network Zone: Shahdara South, Constituency No.: 003-E, (Area: Trilokpuri-West), Corporation: EDMC				Committee: Shahdara South Ward Committee, Assurance Committee										
	 BJP	2018	D	54.24	52	C	9.96	F	1.45	E	16	A	5	D	17.12
Rajni Pandey	Age: 39, Edu.: HSC, Profession & Occupation: Tution Centre Zone: Shahdara South, Constituency No.: 004-E, (Area: New Ashok Nagar), Corporation: EDMC				Committee: Shahdara South Ward Committee, Environment Management Services Committee, High Powered Property Taxes Committee										

MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2018	D	55.23	47	A	12.60	F	2.41	E	14.11	A	5	D	16.35
Rajeev Kumar	Age: 39, Edu.: Master of Philosophy, Profession & Occupation: Business Zone: Shahdara South, Constituency No.: 005-E, (Area: Dallupura), Corporation: EDMC				Committee: Shahdara South Ward Committee, Works Committee, Law & General Purposes Committee, Sports Promotions & Allied Matters Committee										
	 BSP	2018	C	61.46	31	A	14.10	D	5.16	E	14.04	A	5	C	18.08
Jugnu	Age: 36, Edu.: HSC, Profession & Occupation: Housewife Zone: Shahdara South, Constituency No.: 006-E, (Area: Gharoli), Corporation: EDMC				Committee: Shahdara South Ward Committee, Garden Committee, Law & General Purposes Committee, Sports Promotions & Allied Matters Committee										
	 BJP	2018	D	59.27	37	A	14.62	E	4.83	E	14.08	A	5	D	16.78
Atul Kumar Gupta	Age: 44, Edu.: 7th Class, Profession & Occupation: Buiness Zone: Shahdara South, Constituency No.: 007-E, (Area: Kondli), Corporation: EDMC				Committee: Shahdara South Ward Committee, Standing Committee, Appointments Promotions, Disciplinary & Allied Matters, Municipal Accounts Committee										
	 AAP	2018	C	63.05	27	B	11.41	C	6.45	C	20.19	A	5	E	14.84
Kuldeep Kumar	Age: 28, Edu.: B.A. (H) History, IInd Year in 2013, Profession & Occupation: Contractor - Other, Zone: Shahdara South, Constituency No.: 008-E, (Area: Kalyan Puri), Corporation: EDMC				Committee: Shahdara South Ward Committee, Appointments Promotions, Disciplinary & Allied Matters, Garden Committee										






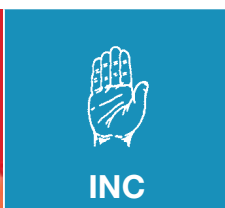

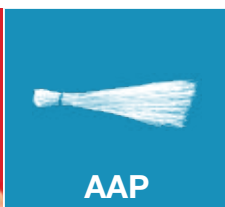
MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2018	B	70.26	12	A	14.10	C	6.29	C	20.72	A	5	C	18.63
Shashi Chandna	Age: 54, Edu.: Matric, Profession & Occupation: Educationist Zone: Shahdara South, Constituency No.: 009-E, (Area: Mandawali), Corporation: EDMC				Committee: Shahdara South Ward Committee, Environment Management Services Committee, Code of Conduct for Councillors Committee										
	 AAP	2018	C	68.98	16	A	13.29	A	8.22	D	17.62	A	5	C	19.40
Geeta Rawat	Age: 39, Edu.: M.A. (Economics), Profession & Occupation: Self Employed Zone: Shahdara South, Constituency No.: 010-E, (Area: Vinod Nagar), Corporation: EDMC				Committee: Shahdara South Ward Committee, Medical Relief & Public Health Committee, Garden Committee, Hindi Committee, High Powered Property Taxes Committee										
	 BJP	2018	D	55.37	46	A	12.14	C	6.45	D	17.30	F	-2	D	16.71
Bhavna Malik	Age: 55, Edu.: M.A. B.Ed, Profession & Occupation: Service Zone: Shahdara South, Constituency No.: 011-E, (Area: Mayur Vihar Phase-II), Corporation: EDMC				Committee: Shahdara South Ward Committee, Garden Committee, Code of Conduct for Councillors Committee										
	 BJP	2018	D	50.60	54	B	11.43	F	0.80	E	12.35	A	5	D	16.49
Bipin Bihari Singh	Age: 48, Edu.: B.A., Profession & Occupation: Businessman Zone: Shahdara South, Constituency No.: 012-E, (Area: Patparganj), Corporation: EDMC				Committee: Shahdara South Ward Committee, Assurance Committee, Hindi Committee, Sports Promotions & Allied Matters Committee										


MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2018	C	63.71	24	A	13.36	B	7.25	D	19.01	F	-2	C	20.90
Himanshi Pandey	Age: 31, Edu.: Master of Arts in Hindi, Profession & Occupation: Coaching Zone: Shahdara South, Constituency No.: 013-E, (Area: Kishan Kunj), Corporation: EDMC				Committee: Shahdara South Ward Committee, Education Committee, Environment Management Services Committee, Municipal Accounts Committee										
	 BJP	2018	B	77.11	 2	B	11	A	10	B	23.70	A	5	B	22.55
Santosh	Age: 53, Edu.: 9th Passed, Profession & Occupation: Business Zone: Shahdara South, Constituency No.: 014-E, (Area: Laxmi Nagar), Corporation: EDMC				Committee: Shahdara South Ward Committee, Standing Committee										
	 BJP	2018	C	64.17	23	A	13.24	E	4.83	E	15.45	A	5	C	20.45
Neetu Tripathi	Age: 41, Edu.: SSC, Profession & Occupation: Consultancy Zone: Shahdara South, Constituency No.: 015-E, (Area: Shakarpur), Corporation: EDMC				Committee: Shahdara South Ward Committee, Appointments Promotions, Disciplinary & Allied Matters, Medical Relief & Public Health Committee										
	 BJP	2018	B	73.64	4	A	14.47	D	5.96	C	20.27	A	5	B	22.25
Govind Aggarwal	Age: 51, Edu.: Bachelor in Commerce, Profession & Occupation: Tax Consultant Zone: Shahdara South, Constituency No.: 016-E, (Area: Pandav Nagar), Corporation: EDMC				Committee: Shahdara South Ward Committee, Assurance Committee, Appointments Promotions, Disciplinary & Allied Matters, Sports Promotions & Allied Matters Committee										









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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2018	C	64.80	22	A	13.26	F	3.22	E	16.06	A	5	B	22.02
Anju	Age: 37, Edu.: Graduate, Profession & Occupation: Housewife Zone: Shahdara South, Constituency No.: 017-E, (Area: Vishwas Nagar), Corporation: EDMC				Committee: Shahdara South Ward Committee, Appointments Promotions, Disciplinary & Allied Matters, Hindi Committee, Code of Conduct for Councillors Committee										
	 BJP	2018	C	68.04	19	B	11.79	D	5.48	D	18.30	A	5	B	22.07
Gunjan Gupta	Age: 39, Edu.: Bachelor of Arts, Profession & Occupation: Business Zone: Shahdara South, Constituency No.: 018-E, (Area: Anand Vihar), Corporation: EDMC				Committee: Shahdara South Ward Committee, Garden Committee, Hindi Committee										
	 BJP	2018	B	73.36	5	A	13.75	B	7.41	D	18.04	A	5	B	23.50
Aparna Goel	Age: 47, Edu.: Master of Arts, Profession & Occupation: Salaried Zone: Shahdara South, Constituency No.: 019-E, (Area: I.P.Extension), Corporation: EDMC				Committee: Shahdara South Ward Committee, Medical Relief & Public Health Committee, Garden Committee										
	 BJP	2018	B	71.91	7	A	14.22	B	7.90	D	19.22	A	5	C	19.98
Babita Khanna	Age: 52, Edu.: B. Ed, Profession & Occupation: Social Worker Zone: Shahdara South, Constituency No.: 020-E, (Area: Preet Vihar), Corporation: EDMC				Committee: Shahdara South Ward Committee, Environment Management Services Committee, Garden Committee, High Powered Property Taxes Committee										







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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2018	C	69.79	14	A	14.73	A	8.54	D	19.49	A	5	D	16.54
Sandeep Kapoor	Age: 53, Edu.: Engineering Diploma from Aryabhat Polytechnic, Profession & Occupation: Business, Zone: Shahdara South, Constituency No.: 021-E, (Area: Krishna Nagar), Corporation: EDMC				Committee: Shahdara South Ward Committee, Works Committee, Law & General Purposes Committee, High Powered Property Taxes Committee										
	 BJP	2018	D	57.69	42	A	13.04	F	2.74	E	13.53	A	5	C	19.50
Rekha	Age: 41, Edu.: 9th Passed, Profession & Occupation: Business Zone: Shahdara South, Constituency No.: 022-E, (Area: Anarkali), Corporation: EDMC				Committee: Shahdara South Ward Committee, Medical Relief & Public Health Committee, Hindi Committee										
	 BJP	2018	C	68.16	18	A	14	B	7.09	D	18.54	A	5	C	18.12
Deepak Malhotra	Age: 44, Edu.: B. Com, Profession & Occupation: PNB ATM under Bhagidari Yojna with his father, Zone: Shahdara South, Constituency No.: 023-E, (Area: Ghondli), Corporation: EDMC				Committee: Shahdara South Ward Committee, Appointments Promotions, Disciplinary & Allied Matters, Medical Relief & Public Health Committee, Sports Promotions & Allied Matters Committee										
	 BJP	2018	D	55.72	44	B	11.65	F	2.90	E	14.53	A	5	D	16.86
Romesh Chandra Gupta	Age: 51, Edu.: B.A. (Pass), Profession & Occupation: Business Zone: Shahdara South, Constituency No.: 025-E, (Area: Shastri Park), Corporation: EDMC				Committee: Shahdara South Ward Committee, Works Committee										








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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2018	B	70.13	13	A	13.73	A	8.38	C	20.47	A	5	D	17.04
Kanchan Maheshwari	Age: 44, Edu.: B. Com., Profession & Occupation: Business Zone: Shahdara South, Constituency No.: 026-E, (Area: Kanti Nagar), Corporation: EDMC				Committee: Shahdara South Ward Committee, Standing Committee, Law & General Purposes Committee										
	 BJP	2018	C	63.69	25	A	13.09	B	7.41	D	16.64	A	5	D	16.36
Shyam Sunder Aggarwal	Age: 56, Edu.: B. Com., Profession & Occupation: Business Zone: Shahdara South, Constituency No.: 027-E, (Area: Raghubar Pura), Corporation: EDMC				Committee: Shahdara South Ward Committee, Medical Relief & Public Health Committee, Sports Promotions & Allied Matters Committee										
	 BJP	2018	C	68.34	17	A	14.32	C	6.77	D	17.10	A	5	C	19.73
Indira Jha	Age: 58, Edu.: Intermediate, Profession & Occupation: Chemist Owner (Shop) Zone: Shahdara North, Constituency No.: 028-E, (Area: Dilshad Colony), Corporation: EDMC				Committee: Shahdara North Ward Committee, Hindi Committee										
	 BJP	2018	A	80.37	 1	A	14.10	A	9.83	B	24.34	A	5	B	21.08
Sanjay Goyal	Age: 49, Edu.: LL.B., Profession & Occupation: Business Zone: Shahdara South, Constituency No.: 029-E, (Area: Vivek Vihar), Corporation: EDMC				Committee: Shahdara South Ward Committee, Works Committee, Environment Management Services Committee, Code of Conduct for Councillors Committee										









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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 INC	2018	E	46.35	60	E	6.76	F	0.80	F	11	A	5	C	18.90
Geetika Pankaj Luthra	Age: 33, Edu.: SSC, Profession & Occupation: Business Zone: Shahdara South, Constituency No.: 030-E, (Area: Jhilmil), Corporation: EDMC				Committee: Shahdara South Ward Committee, High Powered Property Taxes Committee, Municipal Accounts Committee										
	 BJP	2018	B	73.87	3	A	14.26	A	9.67	C	20.87	A	5	C	18.37
Nirmal Jain	Age: 61, Edu.: B. Com, LL.B., Profession & Occupation: Social Worker/Business Zone: Shahdara South, Constituency No.: 031-E, (Area: Shahdara), Corporation: EDMC				Committee: Shahdara South Ward Committee, Law & General Purposes Committee, Municipal Accounts Committee										
	 INC	2018	C	67.44	20	A	12.57	D	5.80	D	19.51	A	5	C	19.19
Rinku	Age: 43, Edu.: Matric, Profession & Occupation: Partnership with Lalita Devi in Liquer Shop, Zone: Shahdara North, Constituency No.: 032-E, (Area: Nand Nagri), Corporation: EDMC				Committee: Shahdara North Ward Committee, Appointments Promotions, Disciplinary & Allied Matters, Environment Management Services Committee, Law & General Purposes Committee										
	 AAP	2018	E	49.63	55	D	7.51	F	1.93	E	13.12	A	5	D	17.59
Vimlesh	Age: 31, Edu.: HSC, Profession & Occupation: Self Employed Zone: Shahdara North, Constituency No.: 033-E, (Area: Sunder Nagri), Corporation: EDMC				Committee: Shahdara North Ward Committee, Assurance Committee, Medical Relief & Public Health Committee, Environment Management Services Committee										

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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 AAP	2018	C	61.35	32	A	13.53	E	4.03	E	15.80	A	5	D	17.93
Mohini	Age: 45, Edu.: HSC, Profession & Occupation: Social Worker & Tution Centre Zone: Shahdara North, Constituency No.: 034-E, (Area: New Seemapuri), Corporation: EDMC				Committee: Shahdara North Ward Committee, Works Committee, Environment Management Services Committee										
	 BJP	2018	B	70.29	11	A	14.52	A	8.87	C	20.07	A	5	D	16.32
B. S. Panwar	Age: 57, Edu.: High School Passed, Profession & Occupation: Self Employed Zone: Shahdara North, Constituency No.: 035-E, (Area: Dilshad Garden), Corporation: EDMC				Committee: Shahdara North Ward Committee, Assurance Committee, Works Committee, Environment Management Services Committee, Garden Committee										
	 BJP	2018	C	63.32	26	A	13.50	E	4.35	D	16.53	A	5	C	18.77
Reena Maheshwari	Age: 46, Edu.: Sr. Secondary School Examination, Profession & Occupation: Business, Zone: Shahdara North, Constituency No.: 036-E, (Area: Ashok Nagar), Corporation: EDMC				Committee: Shahdara North Ward Committee, Works Committee, Garden Committee, Hindi Committee										
	 BJP	2018	B	71.24	10	B	10.76	A	9.35	C	22.16	A	5	C	18.41
Parvesh Sharma	Age: 54, Edu.: LL.B., Profession & Occupation: Advocate Zone: Shahdara North, Constituency No.: 037-E, (Area: Ramnagar), Corporation: EDMC				Committee: Shahdara North Ward Committee, Standing Committee, High Powered Property Taxes Committee, Municipal Accounts Committee										








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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2018	D	56.76	43	A	13.88	F	2.25	F	11.13	A	5	C	20.67
Suman Lata	Age: 48, Edu.: 6th Class, Profession & Occupation: Business & Social Worker Zone: Shahdara North, Constituency No.: 038-E, (Area: Rohtas Nagar), Corporation: EDMC				Committee: Shahdara North Ward Committee, Medical Relief & Public Health Committee, Sports Promotions & Allied Matters Committee										
	 BJP	2018	C	67.22	21	A	14.69	D	5.96	D	18.12	A	5	C	18.09
Ajay Sharma	Age: 60, Edu.: M.A. (Economics), Profession & Occupation: Business Zone: Shahdara North, Constituency No.: 039-E, (Area: Welcome Colony), Corporation: EDMC				Committee: Shahdara North Ward Committee, Works Committee, Sports Promotions & Allied Matters Committee, Code of Conduct for Councillors Committee										
	 AAP	2018	E	48.36	57	C	9.94	F	2.41	E	11.74	A	5	E	14.86
Reshma	Age: 34, Edu.: Master of Science, Profession & Occupation: Social Work Zone: Shahdara North, Constituency No.: 040-E, (Area: Maujpur), Corporation: EDMC				Committee: Shahdara North Ward Committee, Education Committee, Medical Relief & Public Health Committee, Hindi Committee										
	 AAP	2018	D	58.01	40	B	10.51	A	8.06	C	20.75	F	-2	D	16.79
Abdul Rehman	Age: 52, Edu.: 8th Passed, Profession & Occupation: Business Zone: Shahdara North, Constituency No.: 041-E, (Area: Chauhan Bangar), Corporation: EDMC				Committee: Shahdara North Ward Committee, Appointments Promotions, Disciplinary & Allied Matters, Works Committee, Environment Management Services Committee, High Powered Property Taxes Committee										







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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BSP	2018	E	40.80	62	E	5.53	F	0.80	F	9.66	A	5	D	16.76
Shakila Begum	Age: 42, Edu.: 5th Passed, Profession & Occupation: Milk Dairy/Social Work Zone: Shahdara North, Constituency No.: 042-E, (Area: Seelampur), Corporation: EDMC				Committee: Shahdara North Ward Committee										
	 BJP	2018	C	62.06	30	A	13.71	B	7.74	C	21.89	F	-2	D	15.61
Krishan Kumar Aggarwal	Age: 59, Edu.: B. Com Part 1st in 1976, Profession & Occupation: Business Zone: Shahdara North, Constituency No.: 043-E, (Area: Gautampuri), Corporation: EDMC				Committee: Shahdara North Ward Committee, Environment Management Services Committee, Law & General Purposes Committee, High Powered Property Taxes Committee, Municipal Accounts Committee										
	 BJP	2018	D	59.31	36	A	12.13	E	4.35	D	17.91	A	5	E	14.95
Gurjeet Kaur	Age: 44, Edu.: M.A. B.PED, Profession & Occupation: Business Zone: Shahdara North, Constituency No.: 044-E, (Area: Bhajanpura), Corporation: EDMC				Committee: Shahdara North Ward Committee, Standing Committee, Law & General Purposes Committee										
	 BJP	2018	D	58.59	38	A	12.02	E	3.54	D	16.92	A	5	D	16.19
Pramod Gupta	Age: 44, Edu.: SSC, Profession & Occupation: Self Employed Zone: Shahdara North, Constituency No.: 045-E, (Area: Yamuna Vihar), Corporation: EDMC				Committee: Shahdara North Ward Committee, Appointments Promotions, Disciplinary & Allied Matters, Environment Management Services Committee, Garden Committee										

MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30
	 BJP	2018 D	55.10	49	A	13.03	F	0.80	E	14.58	A	5	D	16.94
Durgesh Tiwari	Age: 38, Edu.: SSC, Profession & Occupation: Private Work Zone: Shahdara North, Constituency No.: 046-E, (Area: Ghonda), Corporation: EDMC				Committee: Shahdara North Ward Committee, Assurance Committee, High Powered Property Taxes Committee									
	 BJP	2018 B	72.05	6	A	13.32	A	9.03	C	22.51	A	5	D	16.58
Raj Kumar Ballan	Age: 51, Edu.: M.A., B.Ed., Profession & Occupation: Business & Salary Zone: Shahdara North, Constituency No.: 047-E, (Area: Brahmपुरi), Corporation: EDMC				Committee: Shahdara North Ward Committee, Education Committee, Appointments Promotions, Disciplinary & Allied Matters, Works Committee									
	 AAP	2018 B	71.28	9	A	13.45	A	9.19	C	22.44	A	5	D	15.64
Rekha Tyagi	Age: 49, Edu.: HSC, Profession & Occupation: Business Zone: Shahdara North, Constituency No.: 048-E, (Area: Subhash Mohalla), Corporation: EDMC				Committee: Shahdara North Ward Committee, Standing Committee, Appointments Promotions, Disciplinary & Allied Matters									
	 AAP	2018 D	53.20	53	A	12.11	F	2.09	E	14.12	A	5	D	15.22
Sazid	Age: 24, Edu.: HSC, Profession & Occupation: Self Employed Zone: Shahdara North, Constituency No.: 049-E, (Area: Kardam Puri), Corporation: EDMC				Committee: Shahdara North Ward Committee, Assurance Committee, Works Committee, Sports Promotions & Allied Matters Committee, Code of Conduct for Councillors Committee									

MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2018	D	60	34	B	11.06	D	5.16	D	16.91	A	5	D	16.86
Kusum Tomar	Age: 48, Edu.: Bachelor of Arts, Profession & Occupation: Service Zone: Shahdara North, Constituency No.: 050-E, (Area: Babarpur), Corporation: EDMC				Committee: Shahdara North Ward Committee, Education Committee, Appointments Promotions, Disciplinary & Allied Matters, Law & General Purposes Committee										
	 BJP	2018	D	55.16	48	B	11.85	F	1.77	E	15.44	A	5	D	16.34
Sachin Sharma	Age: 32, Edu.: HSC, Profession & Occupation: Business Zone: Shahdara North, Constituency No.: 051-E, (Area: Janta Colony), Corporation: EDMC				Committee: Shahdara North Ward Committee, Assurance Committee, Law & General Purposes Committee, Sports Promotions & Allied Matters Committee										
	 BJP	2018	D	57.87	41	A	14.20	F	3.22	E	14.80	A	5	D	15.76
Kanahaiya Lal	Age: 44, Edu.: SSC, Profession & Occupation: Business Zone: Shahdara North, Constituency No.: 052-E, (Area: Johripur), Corporation: EDMC				Committee: Shahdara North Ward Committee, Medical Relief & Public Health Committee, Law & General Purposes Committee										
	 BJP	2018	C	62.24	29	A	12.65	C	6.77	D	17.56	A	5	D	15.14
Nirmla Kumari	Age: 41, Edu.: SSC, Profession & Occupation: Housewife Zone: Shahdara North, Constituency No.: 053-E, (Area: Gokalpuri), Corporation: EDMC				Committee: Shahdara North Ward Committee, Appointments Promotions, Disciplinary & Allied Matters, Medical Relief & Public Health Committee, Garden Committee										

MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2018	C	60.86	33	A	12.77	E	4.19	D	17.49	A	5	D	16.37
Hari Prakash Bahadur	Age: 43, Edu.: Diploma in Electronics, Profession & Occupation: Private Service Zone: Shahdara North, Constituency No.: 054-E, (Area: Saboli), Corporation: EDMC				Committee: Shahdara North Ward Committee, Environment Management Services Committee, Municipal Accounts Committee										
	 BJP	2018	D	54.63	51	A	12.36	F	0.64	D	17.01	A	5	D	15.89
Bijendri	Age: 41, Edu.: 8th Passed, Profession & Occupation: Property Sale - Purchase on Commission, Zone: Shahdara North, Constituency No.: 055-E, (Area: Harsh Vihar), Corporation: EDMC				Committee: Shahdara North Ward Committee, Law & General Purposes Committee, Hindi Committee										
	 BJP	2018	E	42.75	61	F	5.18	F	0.32	E	11.80	A	5	D	16.31
Reena Devi	Age: 36, Edu.: B.A., Profession & Occupation: Business Zone: Shahdara North, Constituency No.: 056-E, (Area: Shiv Vihar), Corporation: EDMC				Committee: Shahdara North Ward Committee, Environment Management Services Committee, Code of Conduct for Councillors Committee										
	 BJP	2018	D	59.64	35	A	13.88	E	3.70	E	15.58	A	5	D	16.50
Puneet Sharma	Age: 27, Edu.: Bachelor of Commerce, Profession & Occupation: Business Zone: Shahdara North, Constituency No.: 057-E, (Area: Karawal Nagar (East)), Corporation: EDMC				Committee: Shahdara North Ward Committee, Works Committee, High Powered Property Taxes Committee										

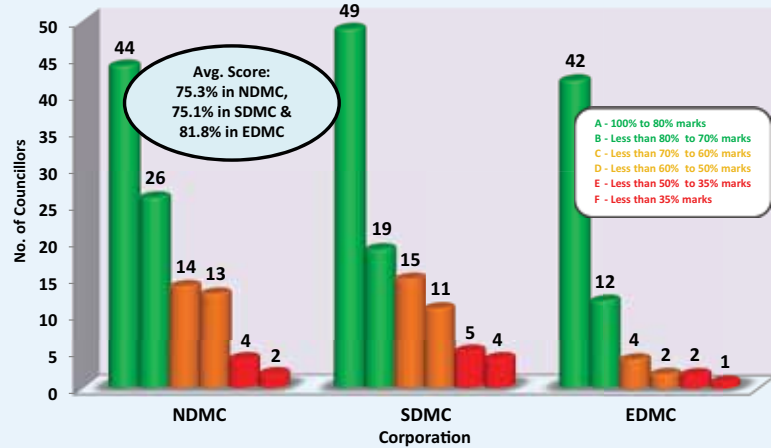
MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 INC	2018	F	30.20	63	D	7.86	F	0	F	0	A	5	E	14.83
Parveen	Age: 40, Edu.: Upto 4th, Profession & Occupation: Boutique Zone: Shahdara North, Constituency No.: 058-E, (Area: Mustafabad), Corporation: EDMC				Committee: Shahdara North Ward Committee										
	 AAP	2018	D	55.09	50	B	11.25	F	3.06	E	14.33	A	5	D	16.70
Mohd. Tahir Hussain	Age: 41, Edu.: Pursuing Class X, Profession & Occupation: Businessman Zone: Shahdara North, Constituency No.: 059-E, (Area: Nehru Vihar), Corporation: EDMC				Committee: Shahdara North Ward Committee, Medical Relief & Public Health Committee, Law & General Purposes Committee										
	 BJP	2018	C	62.39	28	A	13.71	D	5.64	E	15.94	A	5	D	16.98
Sushma Mishra	Age: 43, Edu.: M.A. Hindi, Profession & Occupation: Social Worker (Anganwadi Worker) Zone: Shahdara North, Constituency No.: 060-E, (Area: Sonia Vihar), Corporation: EDMC				Committee: Shahdara North Ward Committee, Garden Committee, High Powered Property Taxes Committee										
	 BJP	2018	B	71.45	8	A	12.57	A	9.51	C	21.99	A	5	D	16.80
Satya Pal Singh	Age: 56, Edu.: Bachelor in Education, Profession & Occupation: Employed as Head Master, Zone: Shahdara North, Constituency No.: 061-E, (Area: Karawal Nagar West), Corporation: EDMC				Committee: Shahdara North Ward Committee, Standing Committee, Works Committee, Medical Relief & Public Health Committee, Hindi Committee										

MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2018	D	58.51	39	A	13.46	E	3.70	D	16.55	A	5	D	15.87
Neeta Bisht	Age: 35, Edu.: SSC, Profession & Occupation: Housewife Zone: Shahdara North, Constituency No.: 062-E, (Area: Sadatpur), Corporation: EDMC				Committee: Shahdara North Ward Committee, Appointments Promotions, Disciplinary & Allied Matters, Garden Committee										
	 AAP	2018	C	69.07	15	B	11.19	A	8.70	D	19.69	A	5	C	19.03
Manoj Kumar Tyagi	Age: 40, Edu.: Passed Intermediate Education, Profession & Occupation: Cable TV Operator and Accessories, Zone: Shahdara North, Constituency No.: 063-E, (Area: Khajoori Khas), Corporation: EDMC				Committee: Shahdara North Ward Committee, Works Committee, Municipal Accounts Committee, Code of Conduct for Councillors Committee										
	 AAP	2018	E	46.54	59	B	11.31	F	0.16	F	9.12	A	5	D	17.62
Sahista	Age: 27, Edu.: 8th Passed, Profession & Occupation: Social Worker/Housewife Zone: Shahdara North, Constituency No.: 064-E, (Area: Shri Ram Colony), Corporation: EDMC				Committee: Shahdara North Ward Committee, Hindi Committee										

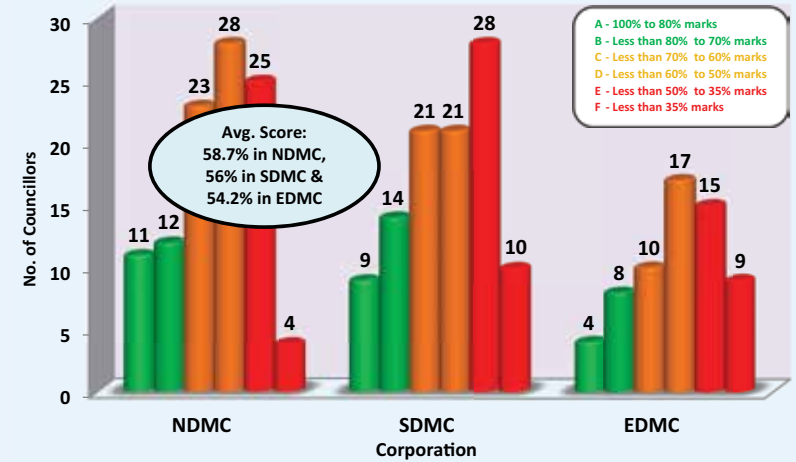
मुख्य विश्लेषण / KEY ANALYSIS

NOTE: NUMBER OF MUNICIPAL COUNCILLORS WHO WERE RANKED IN
NDMC : 103; SDMC : 103 & EDMC : 63

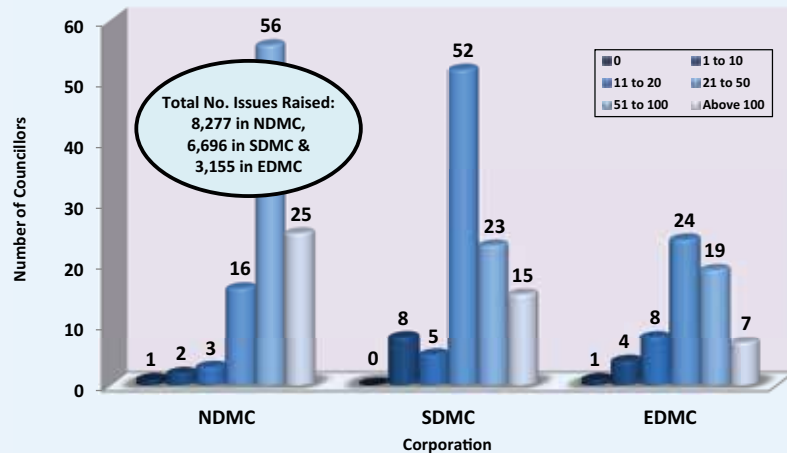
Attendance



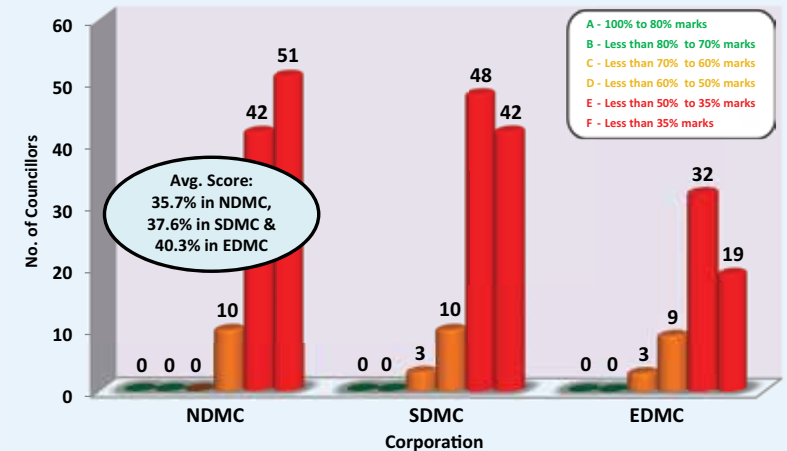
Importance of Issue Raised (Questions) Compared to Duties as per MCD Act



No. of Issues Raised

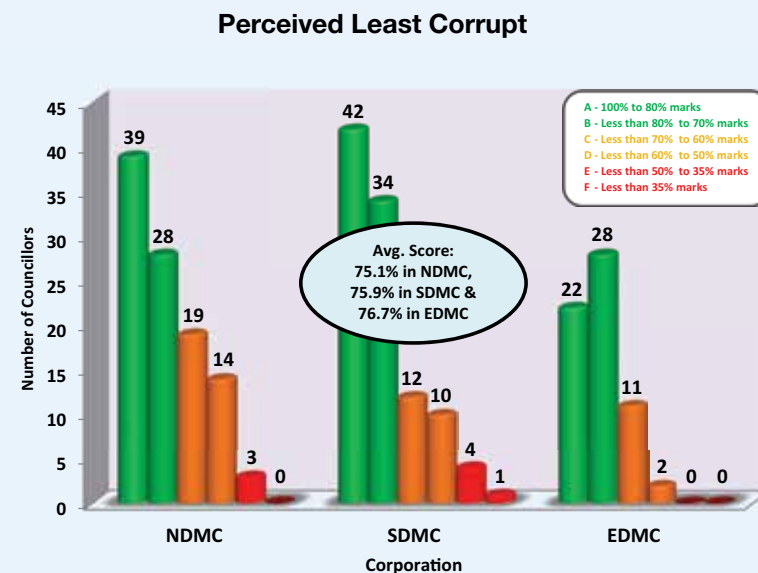
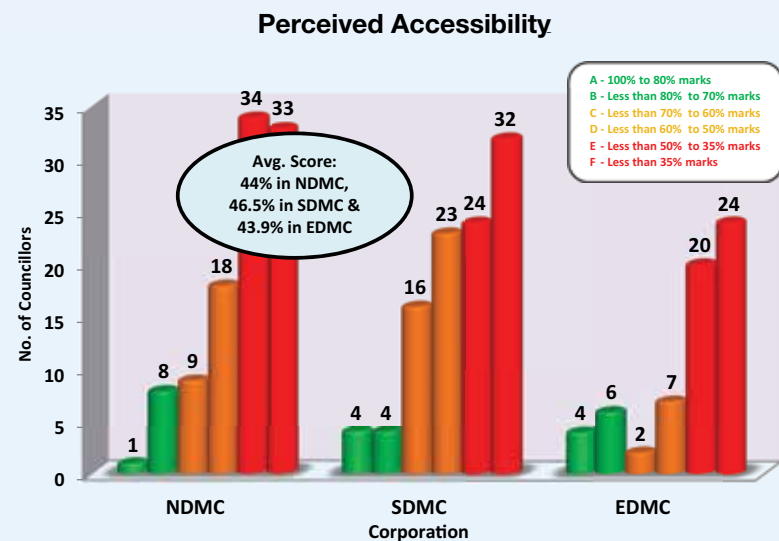
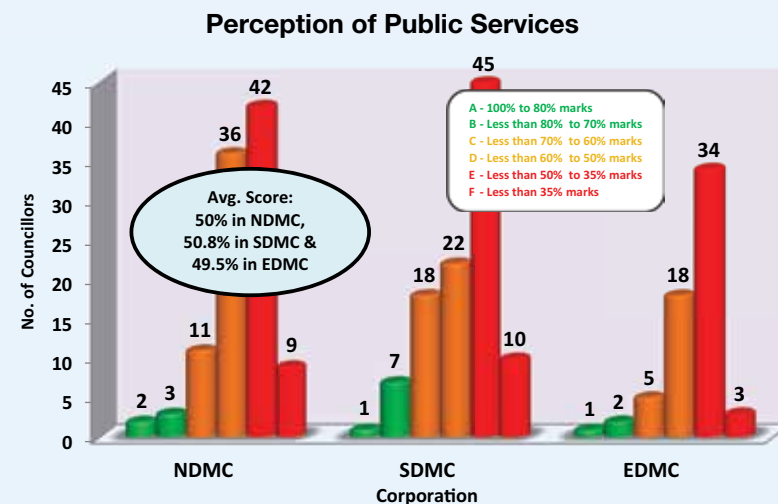
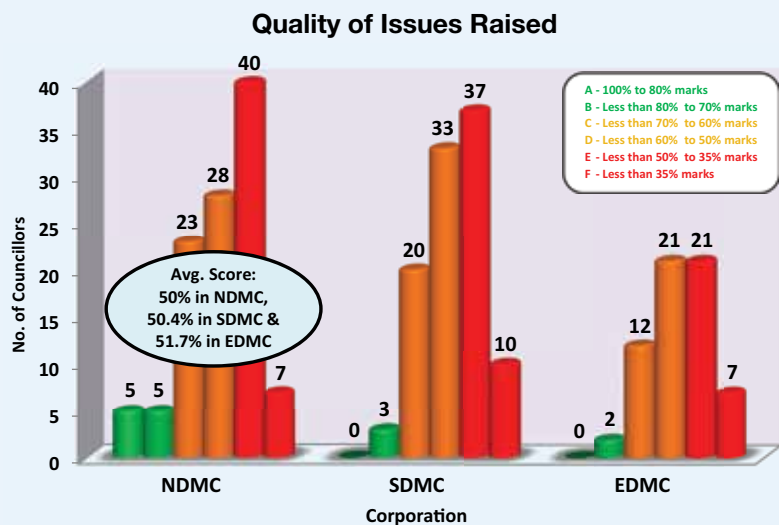


Issue Raised Compared to Citizen's Complaints



NOTE : The data covered for 2018 Report Card is from April 2017 to March 2018.

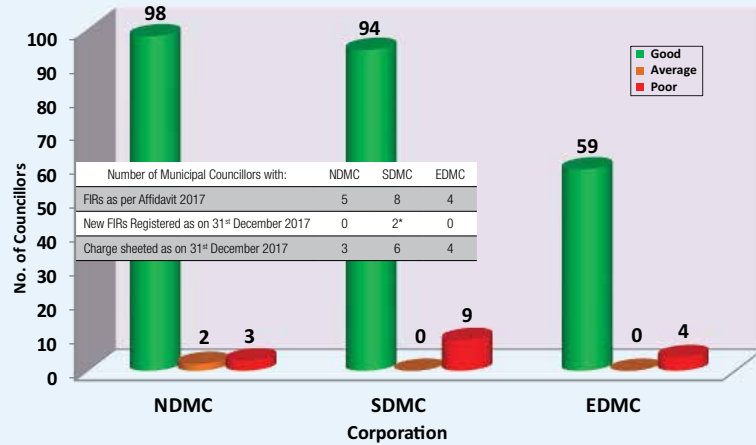
NOTE : The data covered for 2018 Report Card is from April 2017 to March 2018.



NOTE : The data covered for 2018 Report Card is from April 2017 to March 2018.

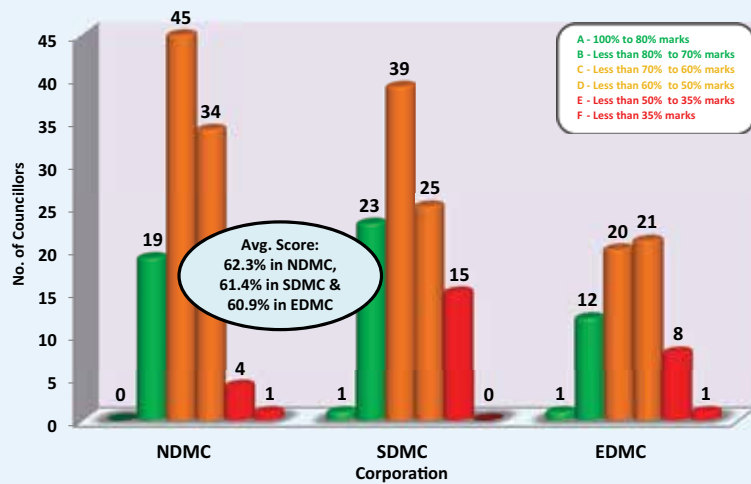
NOTE : The data covered for 2018 Report Card is from April 2017 to March 2018.

Least Criminal Record



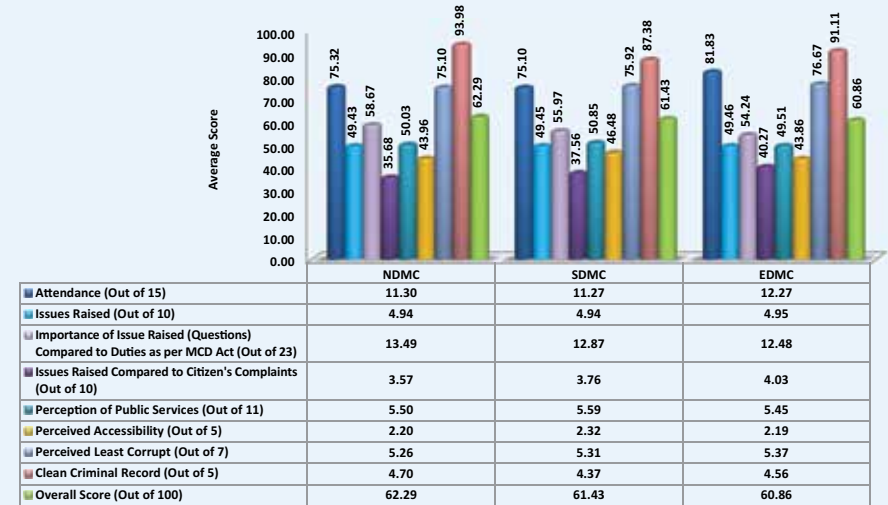
(*) Includes 1 Councillor (SDMC) who had FIRs before elections as declared in their affidavit.

Overall Grade



NOTE : The data covered for 2018 Report Card is from April 2017 to March 2018.

Average Score for Different Parameters



NOTE : The data covered for 2018 Report Card is from April 2017 to March 2018.

TOP 5 COUNCILLORS IN OVERALL (2018)

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 100)	Overall Rank
Civil Line	009-N	BJP	Kaustuba Nand Balodi	77.04	1
City and Sadar Paharganj	087-N	INC	Seema Tahira	76.59	2
Civil Line	006-N	BJP	Urmila Rana	76.32	3
Narela	032-N	BSP	Jai Bhagwan	76.25	4
Civil Line	017-N	BJP	Garima Gupta	75.19	5

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 100)	Overall Rank
Central zone	059-S	INC	Abishek Dutt	80.51	1
Najafgarh	050-S	BJP	Inderjeet Sehwari	78.89	2
South	063-S	BJP	Nandani Sharma	75.69	3
West	029-S	BJP	Rajiv Kumar	75.20	4
South	071-S	BJP	Sanjay Thakur	75.16	5

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 100)	Overall Rank
Shahdara South	029-E	BJP	Sanjay Goyal	80.37	1
Shahdara South	014-E	BJP	Santosh	77.11	2
Shahdara South	031-E	BJP	Nirmal Jain	73.87	3
Shahdara South	016-E	BJP	Govind Aggarwal	73.64	4
Shahdara South	019-E	BJP	Aparna Goel	73.36	5

BOTTOM 5 COUNCILLORS IN OVERALL (2018)

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 100)	Overall Rank
Narela	038-N	AAP	Babina Shokeen	28.24	103
City and Sadar Paharganj	089-N	AAP	Shaheen	44.64	102
Rohini	044-N	BJP	Poonam Parashar Jha	45.38	101
Karol Bagh	102-N	BJP	Paramjeet Singh Rana	46.10	100
Rohini	027-N	BJP	Gayatri Garg	49.88	99

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 100)	Overall Rank
Najafgarh	042-S	INLD	Neelam	41.07	103
South	077-S	IND	Suresh Choudhary	41.40	102
Central zone	091-S	INC	Chander Prakash	41.77	101
Central zone	093-S	BJP	Suman	43.34	100
Central zone	101-S	INC	Neetu	43.62	99

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 100)	Overall Rank
Shahdara North	058-E	INC	Parveen	30.20	63
Shahdara North	042-E	BSP	Shakila Begum	40.80	62
Shahdara North	056-E	BJP	Reena Devi	42.75	61
Shahdara South	030-E	INC	Geetika Pankaj Luthra	46.35	60
Shahdara North	064-E	AAP	Sahista	46.54	59

TOP 5 COUNCILLORS IN ATTENDANCE (2018)

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 15)	Overall Rank
Civil Line	009-N	BJP	Kaustuba Nand Balodi	15	4
Civil Line	010-N	BJP	Kalpana Jha	15	7
Civil Line	006-N	BJP	Urmila Rana	14.70	2
Keshavpuram	071-N	BJP	Manju Sharma	14.70	15
Karol Bagh	099-N	BJP	Sunita	14.70	32

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 15)	Overall Rank
West	004-S	BJP	Poorva	14.79	35
West	018-S	BJP	Veena Sabarwal	14.47	62
Najafgarh	035-S	BJP	Rajdutt	14.80	13
Najafgarh	045-S	BJP	Suman Dagar	14.72	21
South	063-S	BJP	Nandani Sharma	14.44	3

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 15)	Overall Rank
Shahdara South	021-E	BJP	Sandeep Kapoor	14.73	14
Shahdara North	039-E	BJP	Ajay Sharma	14.69	21
Shahdara South	007-E	BJP	Atul Kumar Gupta	14.62	37
Shahdara North	035-E	BJP	B. S. Panwar	14.52	11
Shahdara South	016-E	BJP	Govind Aggarwal	14.47	4

BOTTOM 5 COUNCILLORS IN ATTENDANCE (2018)

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 15)	Overall Rank
Narela	038-N	AAP	Babina Shokeen	1.48	103
City and Sadar Paharganj	089-N	AAP	Shaheen	2.11	102
Civil Line	016-N	INC	Mukesh Kumar Goel	6.66	21
Civil Line	023-N	INC	Neesha Yadav	6.71	51
Rohini	052-N	INC	Mandeep Shokeen	6.97	83

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 15)	Overall Rank
West	024-S	AAP	Poonam Solanki	3.05	87
Najafgarh	042-S	INLD	Neelam	5.05	103
Central zone	085-S	BJP	Deepak Jain	5.81	96
Central zone	091-S	INC	Chander Prakash	3.72	101
Central zone	101-S	INC	Neetu	5.04	99

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 15)	Overall Rank
Shahdara North	056-E	BJP	Reena Devi	5.18	61
Shahdara North	042-E	BSP	Shakila Begum	5.53	62
Shahdara South	030-E	INC	Geetika Pankaj Luthra	6.76	60
Shahdara North	033-E	AAP	Vimlesh	7.51	55
Shahdara North	058-E	INC	Parveen	7.86	63

TOP 5 COUNCILLORS IN ISSUES RAISED (2018)

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	No. of issues raised	Overall Rank
Narela	036-N	BJP	Jayender Kumar Dabas	372	8
Keshavpuram	063-N	BJP	Tilak Raj Kataria	369	6
Civil Line	022-N	BJP	Surender Singh Khrub	155	11
Civil Line	012-N	INC	Amar Lata Sangwan	155	18
Narela	032-N	BSP	Jai Bhagwan	153	3

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	No. of issues raised	Overall Rank
South	086-S	BJP	Shikha Roy	619	30
Najafgarh	046-S	BJP	Bhupender Gupta	567	14
Central zone	059-S	INC	Abishek Dutt	303	1
South	063-S	BJP	Nandani Sharma	235	3
Najafgarh	050-S	BJP	Inderjeet Sehrawat	210	2

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	No. of issues raised	Overall Rank
Shahdara South	014-E	BJP	Santosh	131	2
Shahdara South	029-E	BJP	Sanjay Goyal	127	1
Shahdara South	031-E	BJP	Nirmal Jain	124	3
Shahdara North	061-E	BJP	Satya Pal Singh	119	8
Shahdara North	037-E	BJP	Parvesh Sharma	112	10

BOTTOM 5 COUNCILLORS IN ISSUES RAISED (2018)

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	No. of issues raised	Overall Rank
Narela	038-N	AAP	Babina Shokeen	0	103
Civil Line	020-N	BJP	Vijay Kumar Bhagat	3	98
Rohini	044-N	BJP	Poonam Parashar Jha	10	101
Rohini	027-N	BJP	Gayatri Garg	13	99
Keshavpuram	067-N	BJP	Vineet Vohra	14	77

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	No. of issues raised	Overall Rank
Najafgarh	040-S	SP	Deepak Mehra	1	96
Najafgarh	042-S	INLD	Neelam	2	103
Central zone	101-S	INC	Neetu	3	99
Central zone	093-S	BJP	Suman	4	100
South	077-S	IND	Suresh Choudhary	5	101

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	No. of issues raised	Overall Rank
Shahdara North	058-E	INC	Parveen	0	63
Shahdara North	064-E	AAP	Sahista	2	63
Shahdara North	056-E	BJP	Reena Devi	4	59
Shahdara South	003-E	BJP	Saroj	5	61
Shahdara North	055-E	BJP	Bijendri	10	58

TOP 5 COUNCILLORS IN IMPORTANCE OF ISSUES RAISED (QUESTIONS) COMPARED TO DUTIES AS PER MCD ACT (2018)

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 23)	Overall Rank
Keshavpuram	063-N	BJP	Tilak Raj Kataria	20.18	6
Narela	036-N	BJP	Jayender Kumar Dabas	19.86	8
Karol Bagh	095-N	BJP	Ramesh Kumar	19.76	25
Civil Line	011-N	AAP	Ajay Kumar	19.76	12
Narela	032-N	BSP	Jai Bhagwan	19.63	3

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 23)	Overall Rank
Central zone	059-S	INC	Abishek Dutt	19.90	1
South	086-S	BJP	Shikha Roy	19.77	30
Najafgarh	046-S	BJP	Bhupender Gupta	19.64	14
Central zone	097-S	BJP	Anamika	19.35	9
Najafgarh	050-S	BJP	Inderjeet Sehrawat	19.15	2

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 23)	Overall Rank
Shahdara South	014-E	BJP	Santosh	20.93	2
Shahdara North	037-E	BJP	Parvesh Sharma	20.02	10
Shahdara North	047-E	BJP	Raj Kumar Ballan	19.07	6
Shahdara South	029-E	BJP	Sanjay Goyal	18.68	1
Shahdara North	048-E	AAP	Rekha Tyagi	18.33	9

BOTTOM 5 COUNCILLORS IN IMPORTANCE OF ISSUES RAISED (QUESTIONS) COMPARED TO DUTIES AS PER MCD ACT (2018)

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 23)	Overall Rank
Narela	038-N	AAP	Babina Shokeen	0	103
Rohini	027-N	BJP	Gayatri Garg	5.71	99
Civil Line	018-N	BJP	Naveen Kumar Tyagi	7.99	95
Rohini	044-N	BJP	Poonam Parashar Jha	8.02	101
Karol Bagh	104-N	BJP	Chhail Bihari Goswami	8.35	85

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 23)	Overall Rank
Najafgarh	040-S	SP	Deepak Mehra	5.50	96
Najafgarh	042-S	INLD	Neelam	5.55	103
Central zone	093-S	BJP	Suman	5.66	100
Central zone	091-S	INC	Chander Prakash	5.77	102
Najafgarh	053-S	BJP	Inder Kaur	5.93	94

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 23)	Overall Rank
Shahdara North	058-E	INC	Parveen	0	63
Shahdara North	064-E	AAP	Sahista	5.59	59
Shahdara South	003-E	BJP	Saroj	5.76	58
Shahdara North	042-E	BSP	Shakila Begum	7.17	62
Shahdara South	030-E	INC	Geetika Pankaj Luthra	7.17	60
Shahdara South	012-E	BJP	Bipin Bihari Singh	7.17	54

TOP 5 COUNCILLORS IN ISSUE RAISED COMPARED TO CITIZEN'S COMPLAINTS (2018)

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 10)	Overall Rank
Narela	005-N	AAP	Ram Narain	5.96	86
Karol Bagh	103-N	BJP	Sunita Kaushik	5.81	92
Karol Bagh	104-N	BJP	Chhail Bihari Goswami	5.76	85
Civil Line	008-N	BJP	Rekha Sinha	5.75	16
Civil Line	012-N	INC	Amar Lata Sangwan	5.65	18

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 10)	Overall Rank
West	011-S	BJP	Amarjit Singh	6.68	88
West	026-S	BJP	Babita	6.24	80
Najafgarh	048-S	AAP	Narender Rana	6.18	79
Central zone	098-S	BJP	Kamlesh Kumar Shukla	5.75	15
Central zone	100-S	INC	Shoab Danish	5.63	93

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 10)	Overall Rank
Shahdara North	043-E	BJP	Krishan Kumar Aggarwal	6.21	30
Shahdara North	063-E	AAP	Manoj Kumar Tyagi	6.15	15
Shahdara North	046-E	BJP	Durgesh Tiwari	6.03	49
Shahdara South	022-E	BJP	Rekha	5.70	42
Shahdara South	009-E	BJP	Shashi Chandna	5.68	12

BOTTOM 5 COUNCILLORS IN ISSUE RAISED COMPARED TO CITIZEN'S COMPLAINTS (2018)

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 10)	Overall Rank
Narela	038-N	AAP	Babina Shokeen	0	103
Civil Line	020-N	BJP	Vijay Kumar Bhagat	0.60	98
Rohini	044-N	BJP	Poonam Parashar Jha	1.02	101
Narela	030-N	BJP	Braham Parkash	1.29	88
Rohini	058-N	BJP	Chitra Aggarwal	1.95	89

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 10)	Overall Rank
Najafgarh	040-S	SP	Deepak Mehra	0.22	96
Central zone	101-S	INC	Neetu	0.53	99
South	077-S	IND	Suresh Choudhary	0.68	101
Central zone	099-S	BJP	Birendri Awana	0.98	95
Najafgarh	042-S	INLD	Neelam	1.93	103

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 10)	Overall Rank
Shahdara North	058-E	INC	Parveen	0	63
Shahdara South	002-E	AAP	Rohit Kumar	1.90	45
Shahdara North	037-E	BJP	Parvesh Sharma	2.14	10
Shahdara North	042-E	BSP	Shakila Begum	2.49	62
Shahdara North	051-E	BJP	Sachin Sharma	2.77	48
Shahdara South	014-E	BJP	Santosh	2.77	2

TOP 5 COUNCILLORS IN QUALITY ISSUES RAISED (2018)

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 33)	Overall Rank
Civil Line	011-N	AAP	Ajay Kumar	23.87	12
Keshavpuram	063-N	BJP	Tilak Raj Kataria	23.77	6
Narela	032-N	BSP	Jai Bhagwan	23.43	3
Civil Line	009-N	BJP	Kaustuba Nand Balodi	23.35	4
Civil Line	012-N	INC	Amar Lata Sangwan	23.33	18

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 33)	Overall Rank
Central zone	097-S	BJP	Anamika	23.37	9
Central zone	059-S	INC	Abishek Dutt	23.34	1
South	086-S	BJP	Shikha Roy	23.23	30
Najafgarh	046-S	BJP	Bhupender Gupta	22.53	14
Najafgarh	050-S	BJP	Inderjeet Sehwari	22.51	2

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 33)	Overall Rank
Shahdara South	029-E	BJP	Sanjay Goyal	24.34	1
Shahdara South	014-E	BJP	Santosh	23.70	2
Shahdara North	047-E	BJP	Raj Kumar Ballan	22.51	6
Shahdara North	048-E	AAP	Rekha Tyagi	22.44	9
Shahdara North	037-E	BJP	Parvesh Sharma	22.16	10

BOTTOM 5 COUNCILLORS IN QUALITY ISSUES RAISED (2018)

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 33)	Overall Rank
Narela	038-N	AAP	Babina Shokeen	0	103
Rohini	044-N	BJP	Poonam Parashar Jha	9.04	101
Rohini	027-N	BJP	Gayatri Garg	9.69	99
Civil Line	020-N	BJP	Vijay Kumar Bhagat	10.06	98
Civil Line	018-N	BJP	Naveen Kumar Tyagi	10.43	95

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 33)	Overall Rank
Najafgarh	040-S	SP	Deepak Mehra	5.72	96
Najafgarh	042-S	INLD	Neelam	7.48	103
Central zone	091-S	INC	Chander Prakash	8.25	102
Central zone	099-S	BJP	Birendri Awana	8.54	95
Central zone	093-S	BJP	Suman	8.55	100

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 33)	Overall Rank
Shahdara North	058-E	INC	Parveen	0	63
Shahdara North	064-E	AAP	Sahista	9.12	59
Shahdara South	003-E	BJP	Saroj	9.45	58
Shahdara North	042-E	BSP	Shakila Begum	9.66	62
Shahdara South	030-E	INC	Geetika Pankaj Luthra	10.58	60

TOP 5 COUNCILLORS IN ACCESSIBILITY (2018)

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 5)	Overall Rank
Keshavpuram	078-N	BJP	Jogi Ram Jain	4.48	20
Keshavpuram	070-N	AAP	Rajeev	3.90	24
Keshavpuram	061-N	BJP	Sujeet Thakur	3.71	73
Keshavpuram	063-N	BJP	Tilak Raj Kataria	3.67	6
Rohini	043-N	AAP	Surjeet Singh	3.63	78

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 6)	Overall Rank
Central zone	055-S	INC	Yasmin Kidwai	4.09	29
West	028-S	BJP	Abha Chauhan	4.03	33
South	073-S	INC	Ved Pal	4.03	37
West	029-S	BJP	Rajiv Kumar	4.01	4
South	063-S	BJP	Nandani Sharma	3.94	3

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 6)	Overall Rank
Shahdara South	016-E	BJP	Govind Aggarwal	4.54	4
Shahdara South	013-E	BJP	Himanshi Pandey	4.40	24
Shahdara South	019-E	BJP	Aparna Goel	4.17	5
Shahdara South	014-E	BJP	Santosh	4.10	2
Shahdara South	018-E	BJP	Gunjan Gupta	3.94	19
Shahdara South	015-E	BJP	Neetu Tripathi	3.94	23

BOTTOM 5 COUNCILLORS IN ACCESSIBILITY (2018)

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 6)	Overall Rank
City and Sadar Paharganj	087-N	INC	Seema Tahira	0.63	1
City and Sadar Paharganj	091-N	INC	Sulakshna	0.84	80
Rohini	047-N	BJP	Sohan Pal	0.85	74
Narela	032-N	BSP	Jai Bhagwan	0.87	3
Keshavpuram	075-N	BJP	Yogesh Kumar Verma	0.96	46

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 6)	Overall Rank
South	064-S	BJP	Manish Aggarwal	0.82	7
Central zone	104-S	BJP	Kamlesh	0.85	70
South	068-S	BJP	Aarti Singh	1.01	45
South	081-S	BJP	Suresh Kumar Gupta	1.02	44
South	065-S	BJP	Tulsi Joshi	1.02	10

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 6)	Overall Rank
Shahdara South	012-E	BJP	Bipin Bihari Singh	0.94	54
Shahdara North	049-E	AAP	Sazid	0.94	53
Shahdara North	058-E	INC	Parveen	0.96	63
Shahdara North	048-E	AAP	Rekha Tyagi	0.97	9
Shahdara North	035-E	BJP	B. S. Panwar	1.04	11

TOP 5 COUNCILLORS IN PERCEPTION OF PUBLIC SERVICES (2018)

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 11)	Overall Rank
City and Sadar Paharganj	088-N	INC	Aaley Mohammed Iqbal	9.73	19
City and Sadar Paharganj	087-N	INC	Seema Tahira	9.31	1
Keshavpuram	078-N	BJP	Jogi Ram Jain	8.18	20
Keshavpuram	064-N	BJP	Anju Jain	8.06	14
Rohini	048-N	AAP	Baby	7.93	61

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 11)	Overall Rank
South	088-S	AAP	Pooja	9.08	47
Najafgarh	049-S	IND	Aarti Yadav	8.75	50
South	086-S	BJP	Shikha Roy	8.63	30
Najafgarh	037-S	AAP	Ramesh	8.55	12
South	061-S	BJP	Radhika Abrol	8.46	11

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 11)	Overall Rank
Shahdara South	019-E	BJP	Aparna Goel	9.06	5
Shahdara South	013-E	BJP	Himanshi Pandey	8.21	24
Shahdara South	017-E	BJP	Anju	8.00	22
Shahdara South	014-E	BJP	Santosh	7.64	2
Shahdara South	018-E	BJP	Gunjan Gupta	7.24	19

BOTTOM 5 COUNCILLORS IN PERCEPTION OF PUBLIC SERVICES (2018)

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 11)	Overall Rank
Rohini	043-N	AAP	Surjeet Singh	3.08	78
Karol Bagh	098-N	BJP	Adesh Kumar Gupta	3.17	28
Rohini	042-N	BJP	Urmila Choudhary	3.25	29
Karol Bagh	103-N	BJP	Sunita Kaushik	3.34	92
Rohini	047-N	BJP	Sohan Pal	3.40	74

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 11)	Overall Rank
West	026-S	BJP	Babita	2.05	80
Central zone	085-S	BJP	Deepak Jain	2.45	97
Central zone	084-S	AAP	Urmila Yadav	2.93	92
West	025-S	BJP	Shyam Kumar Mishra	2.94	74
Najafgarh	046-S	BJP	Bhupender Gupta	3.16	14

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 11)	Overall Rank
Shahdara North	040-E	AAP	Reshma	3.43	57
Shahdara North	062-E	BJP	Neeta Bisht	3.58	39
Shahdara North	058-E	INC	Parveen	3.70	63
Shahdara North	049-E	AAP	Sazid	3.96	53
Shahdara North	053-E	BJP	Nirmala Kumari	4	29

TOP 5 COUNCILLORS IN PERCEIVED LEAST CORRUPT (2018)

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 10)	Overall Rank
Civil Line	006-N	BJP	Urmila Rana	7	2
Narela	005-N	AAP	Ram Narain	7	86
Rohini	058-N	BJP	Chitra Aggarwal	7	89
Narela	035-N	BJP	Poonam Dabas	6.96	75
Narela	029-N	Ind	Poonam	6.94	97

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 10)	Overall Rank
South	062-S	BJP	Anil Kumar	7	98
Central zone	059-S	INC	Abishek Dutt	6.96	1
South	080-S	BJP	Rekha	6.83	76
South	073-S	INC	Ved Pal	6.80	37
Najafgarh	045-S	BJP	Suman Dagar	6.78	21

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 10)	Overall Rank
Shahdara South	016-E	BJP	Govind Aggarwal	6.86	4
Shahdara South	014-E	BJP	Santosh	6.78	2
Shahdara South	030-E	INC	Geetika Pankaj Luthra	6.77	60
Shahdara South	018-E	BJP	Gunjan Gupta	6.53	19
Shahdara South	017-E	BJP	Anju	6.14	22

BOTTOM 5 COUNCILLORS IN PERCEIVED LEAST CORRUPT (2018)

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 10)	Overall Rank
Karol Bagh	103-N	BJP	Sunita Kaushik	2.77	92
Karol Bagh	095-N	BJP	Ramesh Kumar	3.20	25
Keshavpuram	063-N	BJP	Tilak Raj Kataria	3.30	6
Civil Line	007-N	BJP	Anil Kumar Tyagi	3.61	56
Civil Line	023-N	INC	Neesha Yadav	3.63	51

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 10)	Overall Rank
West	012-S	BJP	Shveta Saini	2.40	46
West	023-S	BJP	Randhir Kumar	2.66	18
West	014-S	BJP	Rita Oberoi	3.01	81
West	007-S	BJP	Satpal Kharwal	3.14	40
Najafgarh	052-S	BJP	Raj Kumar	3.45	65

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 10)	Overall Rank
Shahdara South	021-E	BJP	Sandeep Kapoor	3.95	14
Shahdara North	032-E	INC	Rinku	4.02	20
Shahdara South	005-E	BJP	Rajeev Kumar	4.22	47
Shahdara South	004-E	BJP	Rajni Pandey	4.23	52
Shahdara North	037-E	BJP	Parvesh Sharma	4.27	10

१. मैट्रिक्स - श्रेणीबद्ध करने का पैमाना

नगर पार्षदों के कार्यपालन को मापने के लिए मैट्रिक्स शासन, सामाजिक विज्ञान, बाजार के शोध (Market Research), एवं मीडिया के विभागीय ज्ञान रखनेवाले प्रतिष्ठित व्यक्तियों से प्राप्त जानकारियों के आधार पर प्रजा द्वारा तैयार किया गया है।

शोधकार्य की रचना तैयार करने और वांछित परिणाम प्राप्त करने हेतु, निम्नलिखित दो प्रश्नों का उत्तर देना आवश्यक था:

- किन मानकों के आधार पर नगर पार्षदों के प्रदर्शन का आँकलन किया जाना चाहिए?
- हरेक नगर पार्षद के क्षेत्रों का प्रतिनिधित्व करने और सही लोगों से मिलने के लिए शोधकार्य को किस तरह से तैयार किया जाये?

पहले प्रश्न के लिए; भारतीय प्रजातंत्र २६ नवंबर, १९४९ को लागू किए गए भारत के संविधान के नियमों और विधियों पर कार्य करता है। संविधान में अनेकों बार संसोधन किया गया है और विभिन्न धारायें पारित की गयी हैं; और केंद्र, राज्य एवं स्थानीय स्वशासन संस्थानों के कार्य को सशक्त बनाने अनुवर्ती सभाओं के द्वारा अपनाई गयी हैं। संविधान पर आधारित ये सभी धारायें/विधान हमारे चयनित प्रतिनिधि को कार्य करने हेतु आवश्यक शक्तियाँ प्रदान करते हैं; इन्होंने आवश्यक नियंत्रणों और संतुलनों का निर्माण किया है; और जनता के प्रतिनिधि के रूप में चयनित प्रतिनिधि के लिए उनके आचरण के सभी पहलुओं पर ये संदर्भ की शर्तों के स्रोत के तौर पर काम करते हैं। इसीलिए, नगर पार्षदों के प्रदर्शन का आँकलन करने के लिए पहला मानक प्रमुख तौर पर भारत के संविधान में दिए, विशेषतः संविधान के ७३वें और ७४वें संशोधन के माध्यम से प्रस्तुत की गयी १२वीं अनुसूची, और दिल्ली नगर निगम अधिनियम, १९५७ में दिए गए तंत्रों और यंत्रों एवं दायित्वों और ज़िम्मेदारियों पर आधारित है।

यद्यपि, संविधान भी अपनी शक्ति अपने नागरिकों की स्वच्छंद इच्छा से प्राप्त करता है क्योंकि यह दस्तावेज भी यह कहता है कि इसे लोगों द्वारा स्वयं के लिए अपनाया, अधिनियमित एवं प्रदान किया गया है। इसीलिए, चयनित प्रतिनिधियों के द्वारा प्रतिनिधित्व किए जानेवाले लोगों की धारणायें चयनित प्रतिनिधियों (नगर पार्षदों) के प्रदर्शन का आँकलन करने के लिए अन्य आवश्यक, अनिवार्य मानक हैं। अतः दूसरे प्रश्न का उत्तर देने के लिए नगरपालिका अध्यक्ष की लोगों के प्रति धारणाओं को समझना आवश्यक है, उनके द्वारा जो अपने-अपने चुनाव क्षेत्र का प्रतिनिधित्व करते हैं।

अगले कुछ पन्ने दिल्ली में नगर पार्षदों के प्रदर्शन का आँकलन करने के लिए अध्ययन की संरचना और विवरण को विस्तारित करेंगे, परंतु इससे पहले कि हम विस्तार से देखें, आँकड़ों के स्रोतों और श्रेणीबद्ध करने वाले मैट्रिक्स में इसके विस्तृत उपयोग को समझना ज़रूरी है।

शहर के प्रत्येक नगर पार्षद के प्रदर्शन का आँकलन करने के लिए निम्नलिखित जानकारी आवश्यक थी:

- कुछ वास्तविक तथ्यों जैसे कि किसी निर्वाचित नगर पार्षद की निगम में और समिति की बैठकों में उपस्थिति, उनके द्वारा मंचों (निगम और समिति की बैठकों) में उठाये गए मुद्दों की संख्या, उन प्रश्नों का महत्त्व, उन्हें आवंटित राशियों का उपयोग।
- उनके पृष्ठभूमि के कुछ मानक जैसे कि शैक्षणिक योग्यता, आयकर के अभिलेख और आपराधिक अभिलेख (यदि कोई हो तो)।

- कुछ हल्के मानकों जैसे कि लोगों के चुनाव क्षेत्र में उनके प्रति धारणा/उनका प्रभाव, उनके बारे में जानकारी, उनके कार्य से संतुष्टि और निगम पार्षद के कारण उनके जीवन स्तर में सुधार।

एक बार जब आँकलन के क्षेत्र निर्धारित हो गए, तो यह ज़रूरी था कि वो विधि तय कर ली जाए जो आवश्यक जानकारी प्रदान कर सके। बिंदु १ और २ में उल्लेखित जानकारी आरटीआई से और द्वितीयक शोध के द्वारा एकत्रित की गयी। निगम पार्षद के अंक अधिकतम १०० अंकों में लिए गए हैं जिसमें ७०% महत्त्व निगम पार्षद के बारे में वास्तविक तथ्यों को दिए गए हैं। बिंदु ३ पर जानकारी के लिए हरेक चुनाव क्षेत्र में नगर पार्षद के कथित प्रदर्शन आँकलन के लिए नागरिकों के बीच जाकर एक प्राथमिक सर्वेक्षण किया गया था। ३०% महत्त्व आम आदमी के मन में नगर पार्षद के कथित प्रदर्शन को दिया गया था।

बिंदु १ और २ के लिए प्रयुक्त आँकड़े सरकारी स्रोतों से संग्रहित किए गए हैं:

- एमसीडी, वेबसाइट और राज्य चुनाव आयुक्त, दिल्ली।
- नगर सचिव, दिल्ली नगर निगम से सूचना के अधिकार कानून के तहत।
- नागरिकों की शिकायतें १२ क्षेत्र नियंत्रण कक्ष के अंतर्गत, सूचना के अधिकार से ली गईं।
- अभियंत्रिकी (योजना) और लेखा विभाग, सूचना के अधिकार के अंतर्गत, एमसीडी।
- सूचना के अधिकार के तहत दिल्ली पुलिस से।

बिंदु ३ के अनुसार प्राप्त जनता की धारणा को हंसा मार्केट रिसर्च के द्वारा एक संरचित प्रश्नोत्तरी के माध्यम से दिल्ली शहर के २८,६२४ लोगों के जनमत सर्वेक्षण के माध्यम से चित्रित किया गया है।

यहाँ यह समझना अत्यावश्यक है कि इस मैट्रिक्स को वस्तुनिष्ठ रूप से तैयार किया गया है और प्रतिनिधि की राजनैतिक पार्टी को अथवा किसी भी व्यक्तिगत/राजनैतिक विचारधारा को महत्त्व नहीं देता है।

देश में राजनीति का अपराधीकरण आजादी के बाद से बढ़ रहा है; और यह एक ऐसी प्रक्रिया है जिसे यदि अब नहीं रोका गया तो हमारे देश की लोकतांत्रिक नींव को नष्ट कर सकती है। इसलिए संबंधित निर्वाचित प्रतिनिधि के व्यक्तिगत आपराधिक रिकॉर्ड से संबद्ध मानकों को ध्यान में रखा जाता है जैसे - चुनावी हलफनामे में उल्लेखित उनके खिलाफ दर्ज एफआईआर मामले; मौजूदा कार्यकाल में चुने जाने के बाद उनके खिलाफ दर्ज किए गए मामले; और महत्वपूर्ण लंबित आरोप पत्र।

तालिका १ : पार्षद के लिए प्रदर्शन को श्रेणीबद्ध करने का पैमाना

श्रेणीबद्ध करने का पैमाना			
संख्या	सूचक	अधि. %	टिप्पणियाँ
१	वर्तमान		
क	निगम और समिति की बैठकों में उपस्थिति	१५	विवरण के लिए पृष्ठ १८८ पर अंक ३अ देखें
ख	उठाए गए मुद्दों की संख्या	१०	समूह प्रतिशत श्रेणी सामने: १० शीर्षतम अंक होता है और उसी क्रम में ० के लिए न्यूनतम।
ग	उठाए गए मुद्दों का महत्त्व	२३	विवरण के लिए पृष्ठ १९० पर अंक ३ग देखें
घ	नागरिकों की शिकायतों की तुलना में उठाये गए मुद्दे	१०	विवरण के लिए पृष्ठ १९० पर अंक ३घ देखें

श्रेणीबद्ध करने का पैमाना			
संख्या	सूचक	अधि. %	टिप्पणियाँ
च	अप्रैल २०१७ से मार्च २०१८ के दौरान इस्तेमाल की गयी कुल विवेकाधीन निधि	५	विवरण के लिए पृष्ठ १९० पर अंक ३३ देखें
	कुल	६३	
२	बीते समय में		
क	शैक्षणिक योग्यता	१	कम-से-कम १०वीं पास - १, नहीं तो - ०
ख	आयकर	१	पैन कार्ड है तो - १, नहीं तो - ०
ग	आपराधिक अभिलेख	५	यदि प्रत्याशी के विरुद्ध कोई भी मामला दर्ज नहीं है, तो ५, अन्यथा निम्नलिखित: (१) निम्नलिखित आरोपों को छोड़कर दर्ज आपराधिक मामले: कत्ल, बलात्कार, दंगे, वसूली - ३ (२) बाकी - ०
	कुल	७	
३	समझ		दिल्ली के शहर में विभिन्न निर्वाचन क्षेत्रों में फैले २८,६२४ लोगों के एक जनमत सर्वेक्षण के आधार पर
क	समझ लिया गया प्रदर्शन	११	जनता की सेवाओं का स्कोर
ख	जागरूकता और पहुँच	५	लोगों के बीच अपने प्रतिनिधि, उनके राजनीतिक दल और प्रतिनिधि तक पहुँचने में आसानी के बारे में के प्रति जागरूकता का स्कोर
ग	भ्रष्टाचार का सूचकांक	७	प्रतिनिधि के कथित व्यक्तिगत भ्रष्टाचार पर स्कोर
घ	प्रमुख उपाय	७	समग्र संतोष और जीवन स्तर में सुधार पर स्कोर
	कुल	३०	
४	साल के दौरान दर्ज किए गए नए आपराधिक मामलों के लिए अंकों की कटौती	-५	साल के दौरान दर्ज किए गए किसी भी नए एफआईआर
५	आरोप पत्र के लिए अंकों की कटौती	-५	किसी आपराधिक मामले में किसी भी आरोप पत्र के लिए
६	चयनित प्रतिनिधि द्वारा संपत्ति एवं ऋणों और आपराधिक रिकॉर्ड के किसी भी वार्षिक सक्रिय खुलासों के ना होने के लिए अंकों की कटौती (*)	-५	यह अपनी वेबसाइट पर, अखबार में, प्रजा की वेबसाइट पर या सार्वजनिक तौर पर घोषित किए जानेवाले अन्य किसी स्रोत पर किया जा सकता है। उपरोक्त मंत्रों पर गलत खुलासों के लिए अंक काटे भी जायेंगे।
	कुल	१००	

(*) मौजूद वर्ष के लिए सक्रिय खुलासों पर यह ऋणात्मक मापदंड लागू नहीं किया गया है। परंतु, चूँकि वार्षिक पुस्तिका का उद्देश्यों में से एक चयनित प्रतिनिधियों के बीच पारदर्शिता को बढ़ावा देना है, यह अनिवार्य है कि वे सक्रियता से अपनी व्यक्तिगत वार्षिक आर्थिक स्थिति के बारे में व्यक्तिगत जानकारी प्रदान करें और सार्वजनिक जीवन में अपनी सत्यनिष्ठा पर बल देने के लिए, वे अपना हर वर्ष का नवीनतम आपराधिक रिकॉर्ड जाहिर करें।

२. शपथ पत्र के अनुसार पिछले रिकॉर्ड के लिए मापदंड

पिछले रिकॉर्ड के लिए मापदंड चुनावी शपथ पत्र में दी गयी जानकारी पर आधारित होते हैं जिसमें निगम पार्षद के शैक्षणिक, आपराधिक और वित्तीय अभिलेख शामिल होते हैं। अधिकतम १०० अंकों में से सात अंक इस मापदंड के लिए आवंटित होते हैं।

क. शिक्षा

यदि चयनित प्रतिनिधि ने शपथ पत्र में शैक्षणिक योग्यता १०वीं पास या उससे अधिक घोषित की है तो पैमाने पर एक अंक आवंटित किया जाता है, अन्यथा शून्य अंक दिए जाते हैं।

२१वीं सदी के एक विकसित देश के तौर पर, मानव विकास के लिए मूल आधुनिक शिक्षा एक महत्वपूर्ण मापदंड है। सरकार में सबसे कम लिपिक की नौकरी में भी, सरकार न्यूनतम शैक्षणिक योग्यता पर बल देती है। इसी तर्क और समय के अनुसार, समझदारी इसी में है कि ऐसा ही मापदंड हमारे निर्वाचित प्रतिनिधियों पर भी लागू किया जाए। हालाँकि, हम मानते हैं कि अन्य मापदंड, जो चयनित प्रतिनिधि के प्रदर्शन आँकने के लिए अधिक अहम हैं, उनके साथ-साथ शैक्षणिक मापदंड को भी सम्पूर्ण योजना में न्यूनतम महत्व दिया जाना चाहिए।

ख. आयकर

भारत में यह व्यापक तौर पर प्रकाशित किया गया है और माना जाता है कि जो लोग चुने जाते हैं और जब वे प्रतिनिधित्व करते हैं तो कुछ ही सालों में उनकी वार्षिक आय और धन में कई गुना बढ़ोत्तरी हो जाती है। शपथ पत्र के अनुसार पैन कार्ड रखने के लिए अंक दिए जाते हैं (एक अंक), यदि पैन कार्ड नहीं हो तो शून्य अंक मिलते हैं।

ग. आपराधिक अभिलेख

राजनीति का अपराधीकरण एक दुःखद वास्तविकता है। बड़ी संख्या में चयनित प्रतिनिधियों का आपराधिक रिकॉर्ड होता है अर्थात्, १) उनके खिलाफ एफआईआर दर्ज हुई होती है; २) आरोप पत्र दाखिल किए हुए होते हैं ३) यहाँ तक कि अदालत द्वारा दोष साबित भी हुए होते हैं।

सार्वजनिक जीवन में नैतिक तौर पर ईमानदार न होने का कोई बहाना नहीं होता। बिना आपराधिक रिकॉर्ड वाले लोगों द्वारा प्रतिनिधित्व किया जाना नागरिकों का अधिकार है। अतः श्रेणीबद्ध करने की योजना में साफ़ रिकॉर्ड वाले लोगों के लिए अंक भी शामिल किए जाते हैं।

- किसी भी आपराधिक एफआईआर के बिना वाले लोगों को पाँच अंक दिए जाते हैं।
- वे लोग, जिनके खिलाफ निम्नलिखित आरोपों वाले मामलों के साथ एफआईआर दर्ज हुई होती है: कत्ल, बलात्कार, दंगा और वसूली उनको शून्य अंक दिए जाते हैं।
- ऊपर नंबर ii पर उल्लेखित मामलों के अलावा जिनपर अन्य एफआईआर दर्ज हुई होती है, उन्हें तीन अंक मिलते हैं।

आरोप पत्र जैसे अन्य आपराधिक रिकॉर्ड से संबंधित अन्य मापदंडों के लिए नीचे नंबर ५ में बताये अनुसार हमने ऋणात्मक अंक प्रणाली रखी है।

कृपया ध्यान रखें कि प्रत्येक मामले के लिए अंक आवंटित करना जटिल हो सकता था, इसके बदले मामलों के अंकों को ऊपर दिए तरीके से वर्गीकृत करना अधिक तर्कसंगत प्रतीत हुआ और इसीलिए व्यक्तिगत मामले इतने महत्वपूर्ण नहीं होते जितना कि अंक देने के लिए आवश्यक मामले का वर्ग।

३. निगम और समिति सभा में वर्तमान प्रदर्शन के लिए मापदंड

भारत जैसी एक अप्रत्याशित, प्रतिनिधित्व वाले प्रजातंत्र में, नागरिक अपने प्रतिनिधियों को चुनते हैं ताकि वे प्रतिनिधि विधान सभाओं में उनका प्रतिनिधित्व कर सकें और नागरिकों से सम्बंधित मुद्दों पर विचार कर सकें और संविधान के दिशा-निर्देशों के तहत उसके तंत्रों का इस्तेमाल कर आवश्यक विधान का निर्माण कर सकें। अतः यह बिल्कुल स्पष्ट है कि प्रदर्शन के पैमाने पर महत्व चयनित प्रतिनिधि के इन कार्यों की तरफ अधिक झुका हुआ हो यानि कि विवेचना।

क. उपस्थिति

नागरिकों द्वारा प्रतिनिधियों को दिए गए जनादेश संबंधित विधान सदनो के काम-काज में भाग लेना है। इसीलिए यह समझदारी का काम है कि प्रतिनिधि संबंधित विधान सदनो के १००% या उसके लगभग सत्र में भाग लें। अतः अंक उपस्थिति के प्रतिशत पर आधारित होते हैं। १००% को १५ और ०% को शून्य अंक मिलते हैं।

हालाँकि, एमसीडी में एक पार्षद हमेशा निगम का और किसी विशेष वार्ड समिति का कोई सदस्य होता है, और इसके अलावा कुछ पार्षद विभिन्न समितियों के सदस्य होते हैं, जैसे कि:

१. सामान्य निकाय की बैठक (जीबीएम)
२. स्थाई समिति
३. शिक्षा समिति
४. ग्रामीण क्षेत्र समिति
५. आश्वासन समिति
६. नियुक्तियों की पदोन्नति, अनुशासनात्मक एवं संबद्ध मामले समिति
७. निर्माण समिति
८. मेडिकल रिलीफ एवं लोक स्वास्थ्य समिति
९. पर्यावरण प्रबंधन सेवा समिति
१०. उद्यान समिति
११. कानून और सामान्य प्रयोजन समिति
१२. हिंदी समिति
१३. खेल प्रचार एवं संबंधित मामलों की समिति
१४. उच्च क्षमता वाले संपत्ति करों की समिति
१५. नगरपालिका लेखा समिति
१६. पार्षदों की समिति के लिए अचार संहिता
१७. केंद्रीय वार्ड समिति
१८. नजफगढ़ वार्ड समिति
१९. दक्षिणी वार्ड समिति
२०. पश्चिमी वार्ड समिति
२१. शहरी वार्ड समिति
२२. सिविल लाइन वार्ड समिति
२३. करोल बाघ वार्ड समिति

२४. नरेला वार्ड समिति

२५. रोहिणी वार्ड समिति

२६. सदर पहाड़गंज वार्ड समिति

२७. शहादरा उत्तर वार्ड समिति

२८. शहादरा दक्षिण वार्ड समिति

अतः, यह स्पष्ट हो गया है कि पार्षदों के दो वर्ग हो सकते हैं और उन्हें विभिन्न तरीकों से १५ अंक आवंटित किए जाने चाहियें:

पार्षद	उपस्थिति			कुल
	सामान्य निकाय की बैठक (जीबीएम)	वार्ड समिति सभायें	विभिन्न समितियों की सभायें	
वर्ग क	९	६	लागू नहीं	१५
वर्ग ख	७	४	४	१५

ख. उठाये गए मुद्दे की संख्या

किसी प्रतिनिधि द्वारा उठाए जानेवाले मुद्दों की सही संख्या के लिए कोई भी तय तल-चिन्ह नहीं हो सकता। हालाँकि, हमारे देश द्वारा सामना किए जानेवाले मुद्दों की संख्या एवं जटिलता को देखते हुए, प्रतिनिधि के लिए यह अनिवार्य है कि वो जितने हो सके उतने मुद्दे उठाए जो नागरिकों के लिए जरूरी हैं। अतः प्रतिनिधियों को अधिकतम मुद्दे उठाने के लिए प्रोत्साहित करने के लिए यह पैमाना अंक देने के लिए प्रतिशतक प्रणाली का उपयोग करता है।

अंक प्रदान करने में लिए गए 'मुद्दों' को उठाने के लिए इस्तेमाल किए जानेवाले यंत्र

- पूरक प्रश्न
- सार्वजनिक महत्व मामले पर चर्चा
- अधिनियम, ७४ के प्रावधान के तहत समाधान
- स्थगित सभायें
- कुछ मामलों के सन्दर्भ में प्रस्ताव
- व्यवस्था का प्रश्न
- व्यवसायों की सूची
- संशोधन
- प्राथमिकता का मामला
- अल्प सूचना प्रश्न (नियम - ३२)
- डीएमसी धारा १९५७: अधि. ८१ (२)
- प्रश्न
- उठाये गए मुद्दे : सांविधिक समिति (वॉर्ड - १२, अन्य - १०)
विशेष समिति - ३६
अनौपचारिक समिति - ३५

इस भाग के अंक उन १० अंकों में से हैं जो अधिकतम मुद्दे उठाने वाला व्यक्ति होने के लिए प्रतिनिधि को मिल सकते हैं। यहाँ अंक समूह प्रतिशत स्थान के सामने दिए जाते हैं:

१० अधिकतम प्रतिशतक अंक होता है और ऐसे ही ० के लिए न्यूनतम तक।

ग. उठाये गए मुद्दों का महत्व

दिल्ली नगर निगम सभी नागरिक कर्तव्यों को निभानेवाला एकमात्र प्राधिकरण नहीं है। दरअसल, कुछ ऐसे भी कर्तव्य हैं जो नगर निगम की परिधि में नहीं आते। उदाहरणस्वरूप जल, वाहित मल और बिजली राज्य की जिम्मेदारी होते हैं। इसी प्रकार, बड़ी सड़कों/राजमार्गों से जुड़े मुद्दे केंद्र/राज्य सरकार के जिम्मे होते हैं, जबकि छोटी सड़कों के मुद्दे ही नगर निगम में आते हैं।

ऐसा ही शिक्षा और स्वास्थ्य के साथ है। प्राथमिक शिक्षा और लोक स्वास्थ्य एवं प्राथमिक स्वास्थ्य नगर निगम के अधिकार क्षेत्र हैं और माध्यमिक शिक्षा एवं अन्य केंद्र/राज्य सरकार के अधीन होते हैं। राष्ट्रीय राजधानी क्षेत्र (एनसीटी) दिल्ली अधिनियम १९९१ और एमसीडी अधिनियम, १९५७ की धारा (४२ एवं ४३) के तहत नगर निगम के अनिवार्य और विवेकाधीन कार्यों को परिभाषित करते हैं।

उपर लिखित वर्गीकरण के आधार पर दिल्ली के उठाये गए मुद्दों की महत्व के लिए सम्पूर्ण पैमाने में १०० में से कुल अंकों से निर्धारित भारांक निम्नलिखित हैं। पार्षदों को हर श्रेणी में पूछे गये सवालों के समूह प्रतिशत पर भारित किया गया है।

मुद्दे/कर्तव्य	अनिवार्य	विवेकाधीन	राज्य/केंद्र	कुल
अंक	११	८	४	२३

घ. नागरिकों की शिकायतों की तुलना में उठाए गए मुद्दे

एमसीडी ने नागरिकों की शिकायतों का पता लगाने के लिए एक प्रणाली विकसित की है। नागरिकों के प्रतिनिधि के तौर पर, नगर पार्षदों से ये उम्मीद की जाती है कि वे भी नागरिकों के मुद्दों (शिकायतों) का समाधान करने के लिए मुद्दे उठायें। इसीलिए, मौजूद मापदंड नागरिकों की शिकायतों के तुलना में पार्षद द्वारा उठाए गए मुद्दों पर आधारित है जो कि दिल्ली के सभी १२ क्षेत्रों में आरटीआई दाखिल कर एकत्रित किए गए आँकड़ों पर आधारित है। शिकायतों और विचार-विमर्श हेतु एक वर्ष के आँकड़े दिल्ली नगर निगम से लिए गए हैं (अप्रैल २०१७ से मार्च २०१८)। इन आँकड़ों ने लोक शिकायतों को दर्ज करने से सम्बंधित प्रचलित रुझानों को समझने में मदद की। एमसीडी के विभाग जो इस मापदंड के तहत आते हैं निम्नलिखित हैं: इमारतें, कॉलोनी अधिकारी, जल निकासी, एस्टेट, गार्डन, लाइसेंस, एमसीडी से संबंधित, कीट नियंत्रण, सड़क, दुकान और प्रतिष्ठान (एस एंड ई), ठोस अपशिष्ट प्रबंधन (एसडब्ल्यूएम), तूफान पानी की निकासी, शौचालय आदि।

इस मापदंड के लिए अधिकतम १० अंक आवंटित किए गए हैं।

ड. उपयोग किए गए विवेकाधीन कोष की उपयोगिता अप्रैल २०१७ से मार्च २०१८

नगर पार्षदों को इस वित्त वर्ष (२०१७-१८) में एनडीएमसी के लिए कुल २५ लाख, एसडीएमसी के लिए ५० लाख मिले हैं, जबकि ईडीएमसी को कोई निधी आवंटित नहीं की गई। इस निधि को वे अपने निर्वाचन क्षेत्रों में कुछ निर्दिष्ट विकास के कामों पर अपने विवेक के अनुसार खर्च कर सकते हैं। यह आवश्यक है कि धन का उपयोग एक योजना अनुसार चरणबद्ध तरीके से इष्टतम परिणाम प्राप्त करने के लिए किया जाता है। इसीलिए, वित्त वर्ष २०१७-२०१८ में एनडीएमसी के लिए अधिकतम २५ लाख, एसडीएमसी के लिए ५० लाख और ईडीएमसी के लिए शून्य में से उपयोग (निर्धारित) में लाई गई राशि के प्रतिशत के आधार पर अंक दिए जाते हैं।

(१) १००% (या अधिक) से ९१% - पाँच अंक, (२) ९०% ७६% - चार अंक, (३) ७५% से ६१% - तीन अंक, (४) ६०% से ५१% - दो अंक, (५) ५०% और उससे कम - शून्य अंक

ईडीएमसी पार्षद विवेकपूर्ण निधि के लिए टिप्पणी: प्रजा के ईडीएमसी पार्षद विवेकपूर्ण निधि के आरटीआय (RTI) दिनांक २४.०४.२०१८ के जवाब में दिनांक २५.०५.२०१८ को बताया गया कि अर्थसंकल्प ना होने के कारण इस वर्ष ईडीएमसी के पार्षदों को कोई विवेकपूर्ण निधि नहीं दी गई। इसलिए उनका मूल्यांकन ९५ अंकों में से किया गया है (विवेकपूर्ण निधि के उपयोग को दिये गये ५ अंक शामिल नहीं किए गए हैं।)

४. जनमत सर्वेक्षण के अनुसार लोगों की धारणा के लिए मापदंड

चूँकि समझे गए प्रदर्शन को ३० अंक दिए गए थे, हमने उसे चार प्रमुख क्षेत्रों में विभाजित कर दिया ताकि उनके प्रदर्शन का विस्तृत आँकलन हो सके। इन सभी चार क्षेत्रों को नगर पार्षद के प्रदर्शन को परिभाषित करने के महत्व के आधार पर अंतर्भार प्रदान किया गया। महत्त्वों को निम्नलिखित योजना अनुसार विभाजित किया गया:

- लोक सेवाओं के प्रति धारणा (उस क्षेत्र में उपलब्ध सुविधाओं के बारे में लोगों की धारणा) के लिए ११ अंकों का महत्व दिया गया
- नगर पार्षद की जानकारी और पहुँच को ५ अंकों का महत्व दिया गया
- भ्रष्टाचार के सूचकांक को ७ अंकों का महत्व दिया गया और
- समग्र प्रमुख उपायों को ७ अंकों का महत्व दिया गया था।

ऊपर लिखित स्कोरिंग अंक, तर्क क्षेत्र में सुविधाओं और भ्रष्टाचार की तुलना में नगर पार्षद को जानकारी होना और लोगों की धारणा के सकारात्मक होने के लिए उसका उपलब्ध होने जैसे महत्वपूर्ण मुद्दों को अधिक महत्व दे रहा है। ऐसा इसीलिए है कि हम मानते हैं कि समग्र रूप से सकारात्मक अंक प्राप्त करना या प्रसिद्ध होना दरअसल विभिन्न क्षेत्रों में आपके काम का एक हिस्सा है। अतः सम्पूर्ण संतुष्टि से अधिक इन क्षेत्रों को महत्व दिया जाना चाहिए। सबसे बढ़कर बात यह है कि किसी व्यक्ति का सम्पूर्ण समग्र प्रदर्शन अच्छा हो सकता है लेकिन जब विभिन्न गुणों के बारे में गहन पूछ-ताछ की जाती है तो सही और गलत को स्पष्ट रूप से अंकित किया जा सकता है।

सरकार के चार प्रमुख क्षेत्रों को भारांक देने के बाद अगला चरण यह सुनिश्चित करना था कि स्थानीय अधिकार क्षेत्र के तहत आनेवाली सुविधाओं को राज्य या केंद्र सरकार के अधिकार क्षेत्र में आनेवाली सुविधाओं से अधिक महत्व मिले। अतः वांछित उद्देश्य प्राप्ति के लिए लोक सेवाओं के प्रति धारणा के लिए भारांक को भी ३ स्तरों के एक पदक्रम में विभाजित कर दिया गया।

स्तर १ में वो सुविधायें शामिल की गईं जो स्थानीय सरकार के लिए अधिक मुश्किल हैं जबकि स्तर ३ में ऐसी सुविधाओं को रखा गया जो राज्य सरकार के लिए अधिक कठिन हैं।

- स्तर १ - इस स्तर में साफ़-सफाई और स्वच्छता सुविधायें जैसे कचरे का निस्तारण इत्यादि जैसे क्षेत्र शामिल हैं। इसे ६ अंकों का भारांक दिया गया।
- स्तर २ - इस स्तर में आपके क्षेत्र में सड़कों की स्थिति, मनोरंजन के लिए जन-उद्यानों/खुले मैदानों की उपलब्धता, अस्पताल और अन्य चिकित्सकीय सुविधायें, शिक्षा सुविधायें प्राप्त करने के लिए उपयुक्त स्कूल या कॉलेज, बारिश के मौसम में पानी भराव, फुटपाथ और पैदल यात्री पथ की उपलब्धता जैसे क्षेत्र शामिल थे। इसे ४ अंकों का भारांक दिया गया।
- स्तर ३ - इस स्तर में आपके क्षेत्र में ट्रैफिक जाम और सड़कों पर भीड़-भाड़, जन-परिवहन सुविधाओं जैसे ऑटो-रिक्शा, टैक्सी, बस, एवं लोकल ट्रेन की उपलब्धता, राशन की दुकानों से भोजन की उपलब्धता, बिजली की आपूर्ति, दिल्ली जल बोर्ड से पानी की आपूर्ति, प्रदूषण की समस्या, आपराधिक वारदातें, समग्र कानून और व्यवस्था की स्थिति जैसे कि पुलिस का नियंत्रण/गश्त आदि, जन-परिवहन सुविधा की उपलब्धता जैसे क्षेत्र शामिल हैं। इसे १ अंक का भारांक दिया गया।

शोध संरचना:

- नगर निगम पार्षद मतदाताओं द्वारा निर्वाचित एक प्रतिनिधि होता है जो वार्ड के कामकाज का ध्यान रखता है।
- हर वार्ड में चुनाव जीतनेवाले को नगर पार्षद कहा जाता है और उसके पास वार्ड के काम-काज को प्रबंधित करने का अधिकार होता है।
- यह अनुभाग आधार स्तर पर जिम्मेदारियों के प्रतिनिधान प्रदान करने में सहायक होता है।

- चूँकि, हमारा अध्ययन नगर पार्षदों के प्रदर्शन का मूल्यांकन करने पर केंद्रित है, इन सभी नगर पार्षदों के वार्डों को शामिल करना और प्रतिनिधित्व करना आवश्यक था।
- इसीलिए, हमने हर वार्ड से एक नमूना शामिल करने का निर्णय लिया। हमने हरेक वार्ड से अनुमानित १०० नमूनों के साथ सभी २७२ वार्डों को सामान रूप से शामिल करने का निर्णय लिया।
- अध्ययन के लिए शामिल कुल शुरुआती नमूने: २७२ नगर निगम के वार्ड X अनुमानित १०० उत्तरदाता = २८,६२४ उत्तरदाता।
- अगला चरण था अध्ययन के लिए लक्षित समूह को परिभाषित करना। हरेक वार्ड में निम्नलिखित बातें शामिल करते हुए हमने तय किया:
 - यानंतर नेमक्या कोणत्या व्यक्तींची निवड करायची हे ठरवले, ते पुढीलप्रमाणे:
 - पुरुष और महिला दोनों
 - १८ वर्ष और उससे अधिक (मतदान योग्य)
- जब लक्षित समूह परिभाषित हो गया तो लिंग और आयु दर्शन के लिए कोटे निर्धारित किये गए।
- ये कोटे इंडियन रीडरशिप स्टडी (बड़े पैमाने पर आधारभूत अध्ययन मीडिया रिसर्च यूजर्स काउंसिल (एमआरयूसी) और दिल्ली क्षेत्र के लिए हंसा रिसर्च ग्रुप द्वारा राष्ट्रीय स्तर पर आयोजित) के माध्यम से उपलब्ध आयु और लिंग के आधार पर निर्धारित किए गए थे।
- आवश्यक जानकारी संरचित प्रश्नावली की मदद से व्यक्तिगत साक्षात्कार के माध्यम से एकत्र की गयी थी।
- उत्तरदाता से मिलने के लिए, नमूने लेने की निम्नलिखित प्रक्रिया अपनाई गयी थी:
 - नगर निगम के हरेक वार्ड में अनुमानित १०० साक्षात्कार किए गए थे।
 - वार्ड में २-३ प्रमुख क्षेत्रों की पहचान की गई थी और उनमें नमूने विभाजित कर दिए गए थे। ये क्षेत्र मुख्यतः भीड़-भाड़ वाले क्षेत्र थे जैसे कि बाजार, रेलवे स्टेशन, मॉल इत्यादि।
 - इन क्षेत्रों में उत्तरदाताओं को रोककर उनसे वांछित जानकारी प्राप्त की गयी थी।
- आयु और लिंग के नमूनों की संरचना को १आरएस (अगले पृष्ठ पर भारांक के अनुच्छेद को देखें) से प्राप्त मूलाधार आंकड़े का इस्तेमाल कर सार्वभौमिक रूपरेखा से मेल खाने के लिए सही किया गया था।

मूल्यांकन के मापदंड:

किसी नगर पार्षद के लिए मूल्यांकन के मापदंडों पर निर्णय लेते हुए, हमने चार महत्वपूर्ण पहलुओं पर जानकारी प्राप्त करने का निर्णय लिया। वे निम्नलिखित हैं:

- उसके क्षेत्र में विभिन्न सुविधाओं के बारे में लोगों की धारणा
 - सड़कों की हालत
 - ट्रैफिक जाम और सड़कों पर भीड़
 - सार्वजनिक उद्यान/खुले खेल के मैदानों की उपलब्धता
 - ऑटो, टैक्सी और बसों जैसी सार्वजनिक परिवहन सुविधाओं की उपलब्धता/पर्याप्तता
 - अस्पताल और अन्य चिकित्सा सुविधाओं
 - उचित स्कूलों और कॉलेजों
 - बिजली की आपूर्ति

- जलापूर्ति
- बरसात के मौसम के दौरान जल जमाव
- प्रदूषण की समस्यायें
- अपराध की घटनायें
- कानून एवं व्यवस्था की स्थिति
- पैदल यात्री क्षेत्रों और पदपथों की उपलब्धता
- साफ-सफाई और स्वच्छता सुविधाओं

- नगर पार्षद, जानकारी एवं पहुँच
- नगर पार्षद के प्रति भ्रष्टाचार की धारणा
- नगर पार्षद के साथ समग्र संतुष्टि जैसे व्यापक समग्र उपाय और नगर पार्षद की वजह से जीवन की गुणवत्ता में सुधार।

एक नगर पार्षद के लिए स्कोरकार्ड का चित्रण:

नीचे दिए गए स्कोरकार्ड के उदाहरण से हमें किसी नगर पार्षद के स्कोरिंग पैटर्न को समझने में मदद मिलेगी:

मापदंड के स्कोर				
क्रम संख्या	मापदंड	प्रमुख समूह	अंक	अधिकतम अंक
१	उस पार्टी का नाम याद करना जिसका नगर पार्षद है	जागरूकता एवं पहुँच	७७	१००
२	नगर पार्षद का नाम याद करना	जागरूकता एवं पहुँच	७७	१००
३	नगर पार्षद तक पहुँच	जागरूकता एवं पहुँच	६९	१००
४	नगर पार्षद से संतुष्टि	प्रमुख समग्र उपाय	५९	१००
५	जीवनशैली में सुधार	प्रमुख समग्र उपाय	६९	१००
६	भ्रष्टाचार	भ्रष्टाचार सूचकांक	७२	१००
७	साफ-सफाई और स्वच्छता सुविधायें	लोगों की धारणा - स्तर १	७०	१००
८	सड़कों की हालत	लोगों की धारणा - स्तर २	७६	१००
९	जन-उद्यान/खुले मैदानों की उपलब्धता	लोगों की धारणा - स्तर २	५८	१००
१०	अस्पतालों और अन्य चिकित्सा सुविधायें	लोगों की धारणा - स्तर २	७७	१००
११	उचित स्कूल और कॉलेज	लोगों की धारणा - स्तर २	६८	१००
१२	बारिश के दौरान जल-जमाव	लोगों की धारणा - स्तर २	५६	१००
१३	फुटपथों और पैदल यात्री क्षेत्रों की उपलब्धता	लोगों की धारणा - स्तर २	६८	१००

मापदंड के स्कोर				
क्रम संख्या	मापदंड	प्रमुख समूह	अंक	अधिकतम अंक
१४	ट्रैफिक जाम और सड़कों की भीड़	लोगों की धारणा - स्तर ३	६७	१००
१५	ऑटो, टैक्सी और बसों के जैसे सार्वजनिक परिवहन सुविधाओं की उपलब्धता	लोगों की धारणा - स्तर ३	५९	१००
१६	विद्युत आपूर्ति	लोगों की धारणा - स्तर ३	६३	१००
१७	जलापूर्ति	लोगों की धारणा - स्तर ३	५९	१००
१८	प्रदूषण की समस्याएँ	लोगों की धारणा - स्तर ३	६४	१००
१९	आपराधिक घटनाएँ	लोगों की धारणा - स्तर ३	६३	१००
२०	कानून एवं व्यवस्था की स्थिति	लोगों की धारणा - स्तर ३	७१	१००

जालीदार चरों के स्कोर:

क्रम संख्या	जालीदार चर	निर्धारित भारांक	अंक	अधिकतम अंक
१	जानकारी और पहुँच	५	७४	१००
२	प्रमुख समग्र उपाय	७	६४	१००
३	भ्रष्टाचार सूचकांक	७	७२	१००
४	लोगों की धारणा - स्तर १	६	७०	१००
५	लोगों की धारणा - स्तर २	४	६७	१००
६	लोगों की धारणा - स्तर ३	१	६४	१००

भारित अंतिम स्कोर

नगर पार्षद के कथित प्रदर्शन स्कोर =

$$(५*७४)+(७*६४)+(७*७२)+(६*७०)+(४*६७)+(१*६४)/१००=३० में से २०.७$$

इस स्थिति में, हमने अपने सर्वेक्षण में प्राप्त आयु और लिंग की संरचनाओं की तुलना आईआरएस (इंडियन रीडरशिप स्टडी) की समानांतर संरचनाओं से की। इस प्रक्रिया में जनसांख्यिकी के मामूली अंतर सही किए गए।

इसीलिए, भारांक प्रक्रिया ने हमें न केवल अपने नमूनों के आँकड़ों में से जनसांख्यिकीय अनियमितताएँ दूर करने में मदद की है बल्कि यह भी सुनिश्चित किया है कि जनसांख्यिकी का निरूपण सही है।

५. ऋणात्मक मापदंड : नए दर्ज किए गए एफआईआर मामलों को अंक देने के मापदंड

यदि चुने जाने के बाद चयनित प्रतिनिधि के विरुद्ध कोई नई एफआईआर दर्ज हुई है तो यह चिंता का विषय बनता है; और इसीलिए उस प्रतिनिधि द्वारा अर्जित किए गए अंकों में से, पाँच अंक काटे जायेंगे।

ध्यान रखें कि अंक आवंटित करने की प्रक्रिया में नए आपराधिक एफआईआर मामले शामिल नहीं किए जाते हैं, परंतु अपराध की तीव्रता के आधार पर अंक आवंटित करने हेतु किसी एक घटना को भी शामिल किया जाता है।

दर्ज आरोप पत्र के लिए ऋणात्मक अंकन

आरोप पत्र किसी भी मामले में प्रथम दृष्टया साक्ष्य को दर्शाता है। यह प्रतिनिधि की नैतिक सत्यनिष्ठा के लिए गंभीर चिंता का विषय है। अतः प्रतिनिधि द्वारा अर्जित अंकों में से पाँच अंक काट लिए जायेंगे।

ध्यान रखें कि अंक आवंटित करने की प्रक्रिया में नए आपराधिक एफआईआर मामले शामिल नहीं किए जाते हैं, परंतु अपराध की तीव्रता के आधार पर अंक आवंटित करने हेतु किसी एक घटना को भी शामिल किया जाता है।

चयनित प्रतिनिधियों द्वारा संपत्ति एवं देयताओं और आपराधिक रिकॉर्ड के गैर-वार्षिक खुलासों के लिए कोई ऋणात्मक अंकन नहीं

चुनाव आयोग निर्देशों के अनुसार जो प्रत्यासी चुनाव में खड़ा हो रहा है उसे अन्य चीजों के अलावा, स्वयं की संपत्ति देयताओं और आपराधिक रिकॉर्ड के विवरण वाला शपथ पत्र दाखिल करना होगा। जो प्रत्यासी बाद में चुन लिया जाता है, अपने चुनाव क्षेत्र या चुनाव आयोग को वह तबतक यह जानकारी उजागर नहीं करता जबतक कि वः पुनः चुनाव में खड़ा नहीं होता या किसी दूसरी सीट या पद के लिए किसी नए चुनाव में खड़ा नहीं होता। हालाँकि, समय की आवश्यकता के अनुसार, हमें लगता है कि चयनित प्रतिनिधि हरेक वित्त वर्ष के अंत में प्रतिनिधित्व करते समय सक्रिय रूप से अपनी संपत्तियों और देयताओं (आय की स्थिति) और आपराधिक अभिलेख को अपने चुनाव क्षेत्र में उपलब्ध करायें। यह अखबारों या अन्य सार्वजनिक माध्यमों या उनकी अपनी वेबसाइट या प्रजा वेबसाइट के माध्यम से किया जा सकता है। इससे पारदर्शिता बढ़ेगी।

THE METHODOLOGY

1. Matrix - Scale of Ranking

The Matrix for measuring the functioning of the Municipal Councillors has been designed by Praja with inputs from reputed people with sectoral knowledge in governance, social science, market research and media.

In order to design the research and get the desired output, it was important to answer the following two questions:

- a. On what parameters should the performance of Municipal Councillors be evaluated?
- b. How should the research be designed in order to represent areas of each Municipal Councillors and meet the right people?

For the first question; The Indian Democracy functions on rules and strictures laid down in The Constitution of India adopted on the 26th November, 1949. The constitution has been amended on numerous occasions and various acts have been passed and adopted by subsequent assemblies to strengthen the functioning of centre, state and local self-government institutions. All these acts/ legislations with their base in the constitution give our elected representative needed powers for functioning; have built the needed checks and balances; and serve as the source of the terms of reference for the elected representatives on all aspects of their conduct as the people's representatives. Hence, the first parameter for evaluating the performance of Municipal Councillors is based solely in the mechanisms and instruments and duties and responsibilities as led in the Constitution of India, in particular, the 12th Schedule of the Constitution that was introduced through the 73rd and 74th Amendments of the Constitution, and Delhi Municipal Corporation Act, 1957.

However; The Constitution itself derives its power from the free will of its citizens as also the document itself states that it has been adopted, enacted and given to themselves by the people. Hence the perceptions of the people who are represented by the elected representatives are the other important, necessary parameter for evaluating the performance of the elected representatives (the Municipal Councillors). Thus, to answer the second question it is necessary to study people's perceptions of the Municipal Councillors performance, by who represent them from their respective constituencies.

The next few pages will elaborate the study design and details of the study conducted to judge the performance of Municipal Councillors in Delhi; but before we get into details, it is important to understand the sources of data and its broad usage in the ranking matrix.

The following information was required to judge the performance of each Municipal Councillor in the city:

1. Some of the tangible parameters like an elected Municipal Councillors attendance in the Corporation and the Committee Meetings, the number of issues raised she/he has raised in the above forums (Corporation and Committee Meetings), importance of those issues raised, and utilization of funds allotted to her/him.
2. Some parameters on her/his background such as educational qualification, income tax records & criminal record (if any).
3. Some soft parameters like the perception/impression of the people in his/her constituency, awareness about them, satisfaction with their work and improvement in the quality of life because of the Municipal Councillor.

Once the areas of evaluation were finalised, it was important to decide upon the methodology which would best provide the required information. Information mentioned in points 1 & 2 above was gathered from RTI & by means of secondary research. Municipal Councillor Scores have been derived out of maximum 100 marks with 70% weightage given to tangible facts about the Municipal Councillor. For the Information on the 3rd point a primary survey was conducted amongst the citizens in each constituency to evaluate the perceived performance of the Municipal Councillor. 30% weightage was given to perceived performance of Municipal Councillors in the minds of common man.

The data used for points 1 and 2 has been collected from government sources:

- a. MCD, Website and State Election Commission, Delhi.
- b. Under Right to Information Act from Municipal Secretary, MCD.
- c. Citizen's Complaints were taken from the 12 Zonal Control Rooms under Right to Information Act.
- d. Under Right to Information Act from Engineering (Planning) & Accounts Department, MCD
- e. Under Right to Information Act from Delhi Police.

People's perception as per point 3 has been mapped through an opinion poll of 28,624 people across the city of Delhi by Hansa Market Research conducted through a structured questionnaire.

It is very important to understand here that the matrix is objectively designed and provides no importance to the political party of the representative or to any personal/political ideology.

Criminalisation of politics in the country has been growing since independence and is a phenomenon which if not checked now can destroy the democratic foundations of our nation. Hence personal criminal record related parameters pertaining to the elected representative are taken into consideration such as:

the FIR cases registered against them as stated in the election affidavit; new FIR cases registered against them after being elected in the current term; and important pending charge sheets.

Table 1: Scale for Ranking Performance for Councillor

Scale of Ranking			
Sr. No.	Indicator	Max %	Comments
1 Present			
A	Attendance in the Corporation and Committee Meetings	15	Refer Point 3a on page 200 for details
B	Number of Issues Raised	10	Against Group Percentage Rank. 10 being the top most percentiles and so on to the lowest for 0
C	Importance of Issue Raised (Questions) Compared to Duties as per MCD Act	23	Refer Point 3c on page 202 for details
D	Issues raised compared to Citizen's Complaints	10	Refer Point 3d on page 203 for details
E	Total Discretionary Funds Utilised during April, 2017 to March, 2018	5	Refer Point 3e on page 203 for details
Total		63	
2 Past			
A	Education Qualification	1	A minimum of 10th Pass - 1; if not - 0
B	Income Tax	1	Possessing PAN Card - 1; if not - 0
C	Criminal Record	5	If the candidate has zero cases registered against her/him, then 5; else as below: (1) Criminal Cases Registered excluding the following charges: Murder, Rape, Molestation, Riot, Extortion - 3 (2) Rest - 0
Total		7	
3 Perception		Based on a opinion poll of 28,624 people spread across different constituencies in the city of Delhi	
A	Perceived Performance	11	Score on Public Services
B	Awareness & Accessibility	5	Score on Awareness amongst people about their representative, their political party and ease of access to the representative
C	Corruption Index	7	Score on perceived personal corruption of the representative
D	Broad Measures	7	Score on overall satisfaction and improvement in quality of life
Total		30	

Scale of Ranking			
Sr. No.	Indicator	Max %	Comments
4	Negative marking for new criminal cases registered during the year	-5	For any new FIR registered during the year.
5	Negative marking for Charge sheet	-5	For any Charge sheet in a criminal case.
6	Negative marking for no annual pro-active disclosures by the elected representatives of Assets and Liabilities and Criminal record (*)	-5	This can be done on own website, newspaper, Praja Website or any other source which should be announced publicly. Also marks would be cut for wrong disclosures in the above mentioned forums.
Total		100	

(*) This negative parameter on proactive disclosures has not been applied for the current year. But as one the primary purpose of the Yearbook is to promote transparency amongst elected representatives, it is imperative that they proactively provide personal information on their personal annual economic status and to emphasise their probity in public life, they should share every year their updated criminal record.

2. Parameters for Past Records as per Affidavit

Parameters for Past Records are based on information in election affidavit that includes educational, criminal and financial records of Municipal Councillors. Total seven Marks out of Maximum 100 marks are allocated for this parameter.

a. Education

If the elected representative has declared in his affidavit, education qualification as 10th pass or more then on the scale one mark is allocated, else zero marks are given.

As a developing 21st century country, basic modern education is an important criterion for human development. Even at lowest clerical jobs in the government, the government insists on a minimum educational level. Going by the same logic and the times, it is prudent that a similar yardstick be applied to our elected representatives. However, we also believe that the educational parameter should be given a minimal weightage in the overall scheme vis-a-vis other parameters that are more crucial for judging performance of the elected representatives.

b. Income Tax

It is widely published and believed in India that annual income levels and wealth of those who are elected sees a manifold increase in the few years when they represent. Marks are allocated for possessing a PAN card (one mark), as per the affidavit; else if not possessing a PAN card than zero marks are allocated.

c. Criminal Record

Criminalisation of politics is a sad reality. A significant number of elected representatives have a criminal record i.e. 1) they have FIRs registered against them; 2) charge sheets filled; and 3) even convictions given by the courts of law.

There is no excuse for not having moral probity in public life. It is the right of the citizens to have people representing them with no criminal records. Hence the scheme of ranking has into account marks for people with clean records:

- i. Those with absolutely no criminal FIRs registered are given five marks.
- ii. Those with FIRs registered against, with cases containing the following charges: murder, rape, molestation, riot and extortion are given zero marks.
- iii. Those with other FIRs registered against, other than those mentioned in No. ii above, are given three marks.

We have negative markings as explained in No. 5 below for other parameters related to crime records like charge sheet.

Kindly note that allocating scoring for each individual case would have been complex, instead scoring for cases after them being categorised as above seemed more logical and hence number of individual cases are not of that important but the category of case needed for the scoring.

3. Parameters for Present Performance in the Corporation and Committee Meetings

In an indirect, representative democracy like India's, citizens elect their representatives so that these representatives can represent them in the houses of legislation and deliberate on issues related to the citizens and form needed legislations under the guidelines of and using the mechanisms of the constitution. Thus it is very clear that the weightages in the performance scale have to be more biased to these functions of the elected representatives i.e. of **Deliberation**.

a. Attendance

The mandate given by citizens to the representatives is to attend the business of the respective legislative houses. It is hence prudent that the representatives attend 100% or near to 100% sessions of their respective houses. Hence the marking is based on percentage of attendance: 100% getting 15 while 0% getting zero.

However, in the MCD a councillor is always a member of the Corporation and a particular Ward Committee, and apart from that some of the councillors are members of various committees viz:

1. General Body Meeting (GBM)
2. Standing Committee
3. Education Committee
4. Rural Area Committee

5. Assurance Committee
6. Appointments Promotions, Disciplinary & Allied Matters Committee
7. Works Committee
8. Medical Relief & Public Health Committee
9. Environment Management Services Committee
10. Garden Committee
11. Law & General Purposes Committee
12. Hindi Committee
13. Sports Promotions & Allied Matters Committee
14. High Powered Property Taxes Committee
15. Municipal Accounts Committee
16. Code of Conduct for Councillors Committee
17. Central Ward Committee
18. Najafgarh Ward Committee
19. South Ward Committee
20. West Ward Committee
21. City Ward Committee
22. Civil Line Ward Committee
23. Karol Bagh Ward Committee
24. Narela Ward Committee
25. Rohini Ward Committee
26. Sadar Paharganj Ward Committee
27. Shahdara North Ward Committee
28. Shahdara South Ward Committee

Thus, it is understood that there can be two categories of councillors and they need to be allocated the 15 marks in different ways:

Councillor	ATTENDANCE			Total
	Corporation General Body Meetings (GBM)	Ward Committee Meetings	Different Committee Meetings (mentioned above)	
Category A	9	6	N.A.	15
Category B	7	4	4	15

b. Number of Issues Raised

There cannot be really a set benchmark for the right number of issues raised that have to be asked by a representative. However given the range and complexity of issues that our country is facing, it is necessary for the representative to raise as many issues as they can, which are necessary for the citizens. Hence to stimulate the representatives to ask maximum number of issues raised the scale uses the percentile system for scoring.

Devices used for asking 'Issues Raised' that have been considered in the marking:

- **Supplementary Question**
- **Discussion on a Matter of Public Importance**
- **Resolutions under Proviso to Sec 74**
- **Adjourned Meetings**
- **Motion in respect of certain matter**
- **Point of Order**
- **List of Business**
- **Amendment**
- **Matter of Privilege**
- **Short Notice Questions (Rule-32)**
- **DMC Act 1957: Sec 81 (2)**
- **Question**
- **Issues Raised - Statutory Committees (Ward - 12, Other - 10)**
Special Committees - 36
Ad Hoc Committees - 35

The marking for this section is out of a maximum 10 marks that the representative can get for being the person with the maximum number of issues raised asked.

The marking here is done against Group Percentage Rank:

10 being the top most percentile and so on to the lowest for 0.

c. Importance of Issue Raised (Questions) Compared to Duties as per MCD Act

The Delhi Municipal Corporation is not the sole authority in carrying out all Civic duties. In fact, there are certain duties which don't fall within the ambit of the Municipal Corporation. Water, Sewage, and Electricity, for example, come under the responsibility of the State. Similarly the issues relating to the Big Roads/Highways are the responsibility of the Central/State Government, while the issue of small roads only comes under the Municipal Corporation.

Similar is the case with Education and Health. Primary Education and Public Health & Primary Health come under the Jurisdiction of the Municipal Corporation and Secondary Education and rest come under the Centre/State. National Capital Territory (NCT) Delhi Act 1991 and MCD Delhi Act 1957 under section (42 & 43) defines obligatory and discretionary functions of Corporation.

Based on the above classifications the weightages for the importance of the issues raised has been designated as below from the total marks out of 100 in the overall scale. Further they have been weighted with the group percentage for number of questions asked in each category.

Issues/Duties	Obligatory	Discretionary	State/Central	Total
Marks	11	8	4	23

d. Issues raised compared to Citizen Complaints

MCD has developed a system for tracking, recording citizen complaints. As citizens' representatives, it is expected that Municipal Councillors also raise issues to resolve citizens' issues (complaints). Hence the current parameter is based on comparing issues raised by councillors related to the citizen complaints based on the data collected by filing RTIs to all 12 zones of the Municipal Corporation of Delhi. One year of data has been taken from Municipal Corporation of Delhi (April 2017 to March 2018) for complaints and deliberations. The data helped in understanding the trends that are prevalent regarding the registration of civic complaints.

The departments of MCD that are covered under this criteria are as follows: Buildings, Colony officer, Drainage, Estate, Garden, License, MCD related, Pest control, Roads, Shop and Establishment (S & E), Solid Waste Management (SWM), Storm Water Drainage, Toilet, etc.

A maximum of 10 marks have been allocated for this parameter.

e. Utilisation of Discretionary Funds Utilised April 2017 to March 2018

Municipal Councillors got a total 25 lakh for NDMC, 50 lakh for SDMC and no funds were allotted for EDMC in the financial year 2017-18. This fund they can spend as per their discretion on certain specified development work in their constituencies. It is necessary that the funds are utilised in a planned phased manner to achieve optimal results. Hence, the marks given are based on percentage of the funds utilised (booked) out of the maximum 25 lakh for NDMC, 50 lakh for SDMC and none for EDMC financial years 2017-2018:

- (1) 100% (or more) to 91% - five marks;
- (2) 90% to 76% - four marks;
- (3) 75% to 61% - three marks;
- (4) 60% to 51% - two marks; and
- (5) 50% and below - zero marks.

Note for EDMC Discretionary funds : In response to an RTI filed on 24.04.2018 for EDMC's Discretionary funds, a reply letter dated 25.05.2018 provided that due to lack of adequate budget in EDMC the Councillors were not given any Discretionary funds. Therefore, for EDMC councillors marking has been done out of 95 (Five marks allotted for utilisation of Discretionary funds has not been considered).

4. Parameters for People's Perception as per Opinion Poll

Since perceived performance was given a weightage of 30 points, we divided it further in to four broad areas in order to evaluate the performance in detail. All these four areas were given differential weightage based to the importance in defining the Municipal Councillors performance. The weightages were divided in the following scheme:

- Perception of Public Services (impression of the people about the facilities in the area) was given a weightage of **11 points**,
- Awareness & Accessibility of the Municipal Councillor was given a weightage of **5 points**,
- Corruption index was given a weightage of **7 points** and
- Broad overall measures were given a weightage of **7 points**

The rationale for giving the above scoring points was to give more importance to the key issues like facilities in the area & corruption as compared to Municipal Councillor being aware and accessible or overall feel of the people being positive. This is because we believe that scoring positively overall or being popular is actually a function of your work in different areas. Hence, these areas should be given more importance than the overall satisfaction. Moreover a blanket overall performance for an individual may be good but when interrogated deeply about different traits the positives and negatives can be clearly pointed.

The next step after assigning weightages to government's four broad areas was to make sure that facilities which come under local jurisdiction to get more importance than the ones which come under the state or central government's jurisdiction. Hence the weightage for Perception of Public Services was further divided into a hierarchy of 3 levels to meet the desired objective.

Level 1 included facilities which are more critical to local government whereas Level 3 included facilities that are more critical to state government.

- Level 1 – This level included areas like Cleanliness & Sanitation facilities like garbage disposal etc. It was given a weightage of 6 points.
- Level 2 – This level included areas like Condition of roads in your area, Availability of public Gardens/open playgrounds for recreation in your area, Hospitals and other medical facilities in your area, Appropriate schools and colleges for availing education facilities, Water logging during rainy season, Availability of Footpaths and pedestrian walking areas. It was given a weightage of 4 points.
- Level 3 – This level included areas like Traffic Jams & congestion of roads in your area, Availability of public transport facilities like Auto rickshaw, Taxis, Buses & Local trains in your area, Availability of food through ration shops, Power Supply in your area, Water Supply from the Delhi Jal Board, Pollution problems in your area, Instances of Crime in your area, Overall Law & Order situation like police control/patrolling etc, Adequacy of public transport facility. It was given a weightage of 1 point.

Research Design:

- A Municipal Councillor is a representative elected by the voters to oversee the functioning of the ward.
- Winner of elections in each ward is termed as a Municipal Councillor and has the power to manage the functioning of the ward.
- This division helps to provide clear delegation of responsibilities at the ground level.
- Since, our study focused on evaluating the performance of Municipal Councillors it was necessary to cover and represent all the wards to which each of these Municipal Councillors belonged.
- Hence, we decided to cover a sample from each ward. We decided to cover all the 272 municipal wards equally, with a sample of approximately 100 in each ward.
- The total sample for the study covered: 272 municipal wards X approximately 100 respondents = 28,624 respondents.
- Next step was to define the target group for the study. We finalised on covering within each ward:
 - Both Males & Females
 - 18 years and above (eligible to vote)
- Once the target group was defined, quotas for representing gender and age groups were set.
- The quotas were set on the basis of age and gender split available through Indian Readership Study (Large scale baseline study conducted nationally by Media Research Users Council (MRUC) & Hansa Research group.
- The required information was collected through face to face interviews with the help of structured questionnaire.
- In order to meet the respondent, following sampling process was followed:
 - Approximately 100 interviews were conducted in each municipal ward.
 - 2-3 prominent areas in the ward were identified and the sample was divided amongst them. These areas were mainly crowded areas such as market place, railway stations, malls etc.
 - Respondents were intercepted in these areas and the required information was obtained from them.
- Sample composition of age & gender was corrected to match the universe profile using the baseline data from IRS. (Refer to weighting paragraph on next page).

Parameters of Evaluation:

While deciding the parameters of evaluation for a Municipal Councillor, we decided to capture the information on four important aspects. These were as follows:

- Impression of the people about different facilities in his/her area
 - Condition of Roads
 - Traffic jams & Congestion of roads
 - Availability of public gardens/open playgrounds
 - Availability/Adequacy of public transport facilities like Auto, Taxis & Buses
 - Hospitals and other medical facilities
 - Appropriate schools and colleges
 - Power Supply
 - Water Supply
 - Water Logging during rainy season
 - Pollution problems
 - Instances of Crime
 - Law & Order situation
 - Availability of Footpaths and pedestrian walking areas
 - Cleanliness & Sanitation facilities
- Awareness & Accessibility of the Municipal Councillor
- Perception of corruption for Municipal Councillor
- Broad overall measures like overall satisfaction with Municipal Councillor & improvement in quality of life because of Municipal Councillor.

Illustration of Scorecard for a Municipal Councillor:

Below is an illustration of scorecard for a Municipal Councillor which will help us to understand the scoring pattern:

Parameter Scores

Sr. No.	Parameters	Broad Groupings	Scores	Maximum Score
1	Recall for party name to which the Municipal Councillor belongs	Awareness & Accessibility	77	100
2	Recall for name of the Municipal Councillor	Awareness & Accessibility	77	100
3	Accessibility of the Municipal Councillor	Awareness & Accessibility	69	100

Sr. No.	Parameters	Broad Groupings	Scores	Maximum Score
4	Satisfaction with the Municipal Councillor	Broad Overall Measures	59	100
5	Improvement in Lifestyle	Broad Overall Measures	69	100
6	Corruption	Corruption Index	72	100
7	Cleanliness & Sanitation facilities	Impression of people - Level 1	70	100
8	Condition of Roads	Impression of people - Level 2	76	100
9	Availability of public gardens/open playgrounds	Impression of people - Level 2	58	100
10	Hospitals and other medical facilities	Impression of people - Level 2	77	100
11	Appropriate schools and colleges	Impression of people - Level 2	68	100
12	Water Logging during rainy season	Impression of people - Level 2	56	100
13	Availability of Footpaths and pedestrian walking areas	Impression of people - Level 2	68	100
14	Traffic jams & Congestion of roads	Impression of people - Level 3	67	100
15	Availability of public transport facilities like Auto, Taxis & Buses	Impression of people - Level 3	59	100
16	Power Supply	Impression of people - Level 3	63	100
17	Water Supply	Impression of people - Level 3	59	100
18	Pollution problems	Impression of people - Level 3	64	100
19	Instances of Crime	Impression of people - Level 3	63	100
20	Law & Order situation	Impression of people - Level 3	71	100

Scores of Netted Variables:

Sr. No.	Netted Variables	Weightage Assigned	Scores	Maximum Score
1	Awareness & Accessibility	5	74	100
2	Broad Overall Measures	7	64	100
3	Corruption Index	7	72	100
4	Impression of people - Level 1	6	70	100
5	Impression of people - Level 2	4	67	100
6	Impression of people - Level 3	1	64	100

Weighted Final Scores

Perceived performance score of the Municipal Councillor =
 $((5*74)+(7*64)+(7*72)+(6*70)+(4*67)+(1*64))/100 = 20.7$ out of 30

In this case, we compared the age & gender compositions achieved in our survey with the similar compositions in IRS study (Indian Readership Survey). In the process, minor deviations for demographics were corrected.

Hence, weighting not only helped us to remove the demographic skews from our sample data but also ensured that the representation of demography was correct.

5. Parameters for Negative Marking for new FIR cases registered

If there has been a new FIR registered against the elected representative after his election then this happens to be a matter of concern; and hence out of the marks earned by the representative, five marks would be deducted.

Do note that in the process of allocating marks does not take into account number of new criminal FIR cases, but simply takes into account even a single occurrence for allocating marks based on the severity of the crime.

Negative marking for Charge Sheet registered

A charge sheet signifies prima facie evidence in the case. This is again a serious concern for moral probity of the representative. Hence out of the marks earned by the representative, five marks would be deducted.

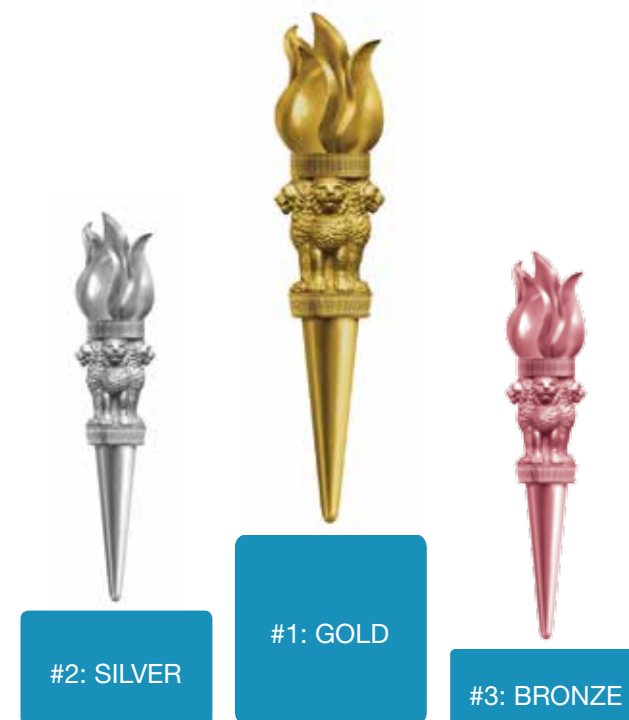
Do note that in the process of allocating marks does not take into account number of criminal charge sheets, but simply takes into account even a single occurrence for allocating marks based on the severity of the crime.

Negative marking for no annual pro-active disclosures by the elected representatives of Assets and Liabilities and Criminal record

As per the election commission norms the candidate standing for elections have to file an affidavit detailing amongst other things, their own asset and liabilities and criminal records. The candidate who gets elected later, does not share this information with his constituency or the election commission until and unless he/she stands for re-election or for a new election on different seat or post. However given the need of the time, we feel that it is necessary that the elected representatives proactively make their assets and liabilities (income status) and criminal records available to their constituencies at the end of every financial year when they are representing. This can be done through Newspapers or other Public Medias or through their own Websites or through Praja Website. This will bring larger transparency.

THE FOUR LION TORCH

शक्ति, साहस, गर्व और आत्मविश्वास दर्शाते, अशोक स्तंभ के चार शेर, हमारे संविधान में निहित भारतीय गणतंत्र के लोकाचार हैं। हम दिल्ली के ३ चोटी के नगर पार्षदों को इस विचार के पथ-प्रदर्शक होने के लिए सलाम करते हैं। उन्होंने अपने समकक्षों के मुकाबले अधिक कुशलता से काम करते हुए एक वस्तुनिष्ठ अंकन प्रणाली के द्वारा शीर्ष स्थान प्राप्त कर चुके हैं जो इस रिपोर्ट कार्ड में पहले उल्लेखित किया जा चुका है। जय हिन्द।



The four lions of the Ashoka Pillar, symbolising power, courage, pride and confidence are the ethos behind the Indian Republic as embedded in our Constitution. We salute the top 3 ranking Municipal Councillors of Delhi as torch bearers of this idea. They have topped the list by on an objective ranking system as explained earlier in this report card, performing more efficiently relative to their peers. Jai Hind.



THE CONSTITUTION OF INDIA

**WE, THE PEOPLE OF INDIA,
HAVING SOLEMNLY RESOLVED TO
CONSTITUTE INDIA INTO A
SOVEREIGN SOCIALIST SECULAR
DEMOCRATIC REPUBLIC AND
TO SECURE TO ALL ITS CITIZENS:
JUSTICE, SOCIAL, ECONOMIC AND
POLITICAL;**

**LIBERTY OF THOUGHT, EXPRESSION,
BELIEF, FAITH AND WORSHIP;**

**EQUALITY OF STATUS AND OF
OPPORTUNITY; AND TO PROMOTE
AMONG THEM ALL**

**FRATERNITY ASSURING THE DIGNITY
OF THE INDIVIDUAL AND THE UNITY
AND INTEGRITY OF THE NATION.**

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